

Novato, California

### Comprehensive Annual Financial Report For the Fiscal Years Ended June 30, 2013 and 2012





#### Board of Directors as of June 30, 2013

| Name               | Title          | Elected/<br>Appointed | Current<br>Term |
|--------------------|----------------|-----------------------|-----------------|
| Rick Fraites       | President      | Elected               | 12/09 - 12/13   |
| Dennis J. Rodoni   | Vice-President | Elected               | 12/11 - 12/15   |
| Jack Baker         | Director       | Elected               | 12/11 - 12/15   |
| Stephen Petterle   | Director       | Elected               | 12/11 - 12/15   |
| John C. Schoonover | Director       | Elected               | 12/09 - 12/13   |

Chris DeGabriele, General Manager North Marin Water District 999 Rush Creek Place Novato, California 94945 (415) 897-4133 – www.nmwd.com

# North Marin Water District Comprehensive Annual Financial Report For the Fiscal Years Ended June 30, 2013 and 2012

#### **NORTH MARIN WATER DISTRICT**

999 Rush Creek Place Novato, California 94945

Prepared by:
Finance Department
David Bentley, Auditor-Controller
Dianne Landeros, Accounting/Human Resources Supervisor

#### North Marin Water District Comprehensive Annual Financial Report For the Fiscal Years Ended June 30, 2013 and 2012

#### **Table of Contents**

| <u> </u>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | Page No.                                                                                  |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------|
| Table of Contents                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | i                                                                                         |
| Introductory Section                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                                                                                           |
| Letter of Transmittal                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 1-4                                                                                       |
| Organizational Chart                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 5                                                                                         |
| District Service Area Map                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 6                                                                                         |
| GFOA's Certificate of Achievement for Excellence in Financial Reporting                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | 7                                                                                         |
| Financial Section                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                                                                                           |
| Independent Auditor's Report                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 8-9                                                                                       |
| Management's Discussion and Analysis                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 10-14                                                                                     |
| Basic Financial Statements: Statements of Net Position Statements of Revenues, Expenses and Changes in Net Position Statements of Cash Flows Notes to the Basic Financial Statements                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 15<br>16<br>17-18<br>19-44                                                                |
| Required Supplementary Information: Schedule of Funding Status                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 45                                                                                        |
| Supplemental Information: Combining Schedule of Net Position – June 30, 2013 Combining Schedule of Net Position – June 30, 2012 Combing Schedule of Revenues, Expenses and Changes in Net Position – June 30, 2013 Combing Schedule of Revenues, Expenses and Changes in Net Position – June 30, 2012                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                                                                                           |
| Statistical Information Section                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                                           |
| Statistical Section – Table of Contents Changes in Net Position by Component – Last Ten Fiscal Years Operating Revenues by Source – Last Ten Fiscal Years Operating Expenses by Activity – Last Ten Fiscal Years Non-Operating Revenue and Expenses – Last Ten Fiscal years Revenue Base – Last Ten Fiscal Years Customers by Type – Last Ten Fiscal Years Revenue Rates – Last Ten Fiscal Years Ten Largest Water Customers by Revenue – Current Fiscal Year and Ten Years Ago Ratios of Outstanding Debt by Type – Last Ten Fiscal Years Pledged-Revenue Coverage – Last Ten Fiscal Years Demographic and Economic Statistics – Last Ten Fiscal Years Demographic and Economic Statistics – Ten Largest Employers – Current Year Operating and Capacity Indicators – Total Employees – Last Ten Fiscal Years Other Operating and Capacity Indicators – Last Ten Fiscal Years | 50<br>51-52<br>53<br>54<br>55<br>56<br>57<br>58<br>59<br>60<br>61<br>62<br>63<br>64<br>65 |
| Report on Internal Controls and Compliance                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                                                                                           |
| Independent Auditor's Report on Internal Control Over Financial Reporting And on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 66-67                                                                                     |

### **Introductory Section**



999 Rush Creek Place P.O. Box 146 Novato, CA 94948

September 30, 2013

**PHONE** 415.897.4133

FAX 415.892.8043

EMAIL info@nmwd.com

www.nmwd.com

Board of Directors North Marin Water District

It is our pleasure to submit the Annual Financial Report for the North Marin Water District for the fiscal year ended June 30, 2013 and 2012, following guidelines set forth by the Governmental Accounting Standards Board. District staff prepared this financial report. The District is ultimately responsible for both the accuracy of the data and the completeness and fairness of presentation, including all disclosures in this financial report. We believe that the data presented is accurate in all material respects. This report is designed in a manner that the Governmental Accounting Standards Board believes necessary to enhance your understanding of the District's financial position and activities.

Generally Accepted Accounting Principles (GAAP) require that management provide a narrative introduction, overview and analysis to accompany the financial statements in the form of the Management's Discussion and Analysis (MD&A) section. This letter of transmittal is designed to complement the MD&A and should be read in conjunction with it. The District's MD&A can be found immediately after the Independent Auditors' Report.

#### **District Structure and Leadership**

The North Marin Water District is an independent special district, which operates under the authority of Division 12 of the California Water Code. The North Marin Water District has been providing water service to its customers since 1948. The District is governed by a five-member Board of Directors, elected at-large from within the District's service area. The General Manager administers the day-to-day operations of the District in accordance with policies and procedures established by the Board of Directors. The North Marin Water District employs 57 (50.5 full-time equivalent) employees, some of whom are part-time or temporary. There are currently 23 office positions and 34 field positions. The District's Board of Directors meets on the first and third Tuesday of each month. Meetings are publicly noticed and citizens are encouraged to attend.

#### **District Services**

The District provides water service to the greater Novato area and to areas of West Marin (Point Reyes Station, Olema, Bear Valley, Inverness Park and Paradise Ranch Estates). The District provides sewer service to the Oceana Marin subdivision adjacent to Dillon Beach.

The District provides water service to approximately 61,000 residents in the greater Novato area through 20,492 potable water service connections and 17 recycled water connections. The District also provides water service to approximately 1,800 residents in the Point Reyes service area of West Marin County through 776 service connections and sewer service to approximately 500 residents in the Oceana Marin service area of West Marin County through 227 service connections.

Residential customers comprise approximately 93% of the District's customer base and consume approximately 80% of the water produced annually by the District. The District purchases approximately 80% of its water supply from the Sonoma County Water Agency (Agency) with the balance derived from the District's Stafford Lake Reservoir and some recycled water. The District purchased approximately 2.4 billion gallons of water both in fiscal year 2012 and 2013 from the Agency.

#### **Economic Condition, Outlook and Major Initiatives**

The North Marin Water District (North Marin) carries out its Mission with a highly-motivated and competent staff empowered to conduct the District's business by placing customer needs and welfare first. Each day, District employees strive to carry out their work mindful of these basic principles: Good Water, Good Service, Good Value, and A Safe Place to Work.

The Russian River water delivery system from Sonoma County Water Agency (Agency) typically provides 80% of Novato's water supply, but continues to have limited capacity in summer months. Novato Rainfall in FY 2013 totaled 19.38", approximately 9" less than the historical average annual rainfall. Yet ample water was available in Lakes Mendocino and Sonoma for fish, agriculture and urban use on the Russian River system and no restrictions on the Russian River deliveries were necessary. North Marin's Stafford Lake water treatment plant produced 755 million gallons of water to augment Russian River supplies with local water supply during the fiscal year. Recycled water treatment facilities at Novato Sanitary District, Las Gallinas Valley Sanitary District and North Marin's Deer Island combined to provide 22 million gallons of highly-treated recycled wastewater to irrigate turf within the District's service territory.

The Agency has deferred its plan to construct previously contemplated necessary Russian River water production and delivery facilities (pumps and pipelines) to fulfill the new Restructured Agreement contract requirements for increased Russian River water. The Agency is now focused on compliance with the Biological Opinion for water supply in the Russian River watershed issued by the National Marine Fisheries Service, laying out the requirements to preserve, protect and restore the fisheries and maintain the existing Russian River water supplies. Additionally, state legislation passed in November 2009 (SB7X-7) requires a 20% reduction in per capita water use by 2020. North Marin must achieve more water conservation and development of recycled water to further stretch its local source of supply in future years.

In response to reduced water sales and the increased cost of purchased water, the final 11% water rate increase, in a series of three authorized rate increases by the Board of Directors, was implemented on June 1, 2013.

In West Marin, normal year water supply conditions on Lagunitas Creek prevailed and customers experienced no water restrictions. Work on the treatment plant solids handling facility continued and replacement of Well #3 was completed.

At \$589 per year, the cost of water service for a typical Novato single family home using 107,100 gallons of water a year is the sixth-lowest of urban area water purveyors. Water remains a good value for Novato customers.

#### **District Water Supply**

#### Stafford Lake – Local Source Provides 20% of the District's Supply

Stafford Lake lies four miles west of downtown Novato and collects the runoff from 8.3 square miles of watershed land adjacent to the upper reaches of Novato Creek. The lake has a surface area of 230 acres and holds 4,450 AF (acre-feet) (1,450 MG) of water. Water from Stafford Lake is fed into the 6 million gallons per day (mgd) treatment plant located just below the dam. In fiscal year 2012 and 2013, 1,798 AF (586 MG) and 2,318 AF (755 MG), respectively, of water was produced by the Stafford Lake Water Treatment Plant.

#### Russian River – Provides 80% of the District's Annual Supply

Russian River water originates from both the Eel River and the Russian River watersheds northeast of the City of Ukiah (Lake Mendocino) and west of Healdsburg (Lake Sonoma). The Coyote Dam and Lake Mendocino impound the Eel River diversions and winter runoff from the local watershed. Warm Springs Dam and Lake Sonoma impound winter runoff from the Dry Creek and Warm Springs local watersheds. Lakes Mendocino and Sonoma combined can store 367,500 acre feet to meet the regions' water supply needs, which totaled 54,244 acre feet in fiscal year 2013. Releases from the lakes flow to a point about 10 miles upstream of Guerneville where six deep Ranney Collector wells collect river water that has been filtered through 60 to 90 feet of natural sand and gravel to perforated pipes located at the bottom of each well. The thick layer of sand and gravel through which the water must pass before reaching the intake pipes provides a highly-efficient, natural filtration process which, with chlorination treatment, produces a clear, potable, bacteria-free water. This water is then fed directly into the Agency's aqueduct system.

In fiscal year 2012 and 2013, the District received 7,448 AF (2,427 MG) and 7,441 AF (2,424MG), respectively, of Russian River water. The District has an agreement in place with the Agency to provide sufficient supply to meet the District's current and future water supply needs. There continues to be competing interests for Russian River water, principally to protect steelhead and salmon listed as threatened species under the Endangered Species Act. The Biological Opinion for water supply in the Russian River watershed has been issued by the National Marine Fisheries Service laying out the requirements to preserve, protect and restore the fisheries and maintain the existing Russian River water supplies. The District continues to actively support the necessary development of the Russian River water supply and protection of the Russian River fisheries.

#### **Internal Control Structure**

District management is responsible for the establishment and maintenance of the internal control structure that ensures the assets of the District are protected from loss, theft or misuse. The internal control structure also ensures that adequate accounting data is compiled to allow for the preparation of financial statements in conformity with generally accepted accounting principles. The District's internal control structure is designed to provide reasonable assurance that these objectives are met. The concept of reasonable assurance recognizes that (1) the cost of a control should not exceed the benefit likely to be derived, and (2) the valuation of costs and benefits requires estimates and judgments by management.

#### **Budgetary Control**

The District Board of Directors annually adopts an operating and capital budget prior to the new fiscal year. The budget authorizes and provides the basis for reporting and control of financial operations and accountability for the District's enterprise operations and capital projects. The budget and reporting applied to the District is consistent with the accrual basis of accounting and the financial statement basis.

#### **Investment Policy**

The Board of Directors has adopted an investment policy that conforms to state law, District ordinance and resolutions, prudent money management, and the "prudent person" standard. The objective of the Investment Policy is safety, maturity and yield. District funds are invested in the State Treasurer's Local Agency Investment Fund, corporate medium-term notes and time certificates of deposit.

#### **Water Rates and District Revenues**

Revenue from user charges generated from District customers supports District operations. Accordingly, water and sewer rates are reviewed annually. Water and sewer rates are user charges imposed on customers for services and are the primary component of the District's revenue. Water rates are comprised of a commodity (water use) charge and a fixed bimonthly service charge; whereas, sewer rates are comprised exclusively of a fixed charge.

#### **Audit and Financial Reporting**

State Law and Bond covenants require the District to obtain an annual audit of its financial statements by an independent Certified Public Accountant. The accounting firm of Charles Z. Fedak & Company, CPAs has conducted the audit of the District's financial statements. Their unmodified Independent Auditor's Report appears in the Financial Section.

#### **Awards and Acknowledgements**

For the fourth consecutive year, the District was awarded the Government Finance Officers Association of the United States and Canada's (GFOA) Certificate of Achievement for Excellence in Financial Reporting for its 2012 Consolidated Annual Financial Report (CAFR). To be awarded a Certificate of Achievement, a governmental unit must publish an easily readable and efficiently organized CAFR. The report must satisfy both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year. We believe that this CAFR meets the Certificate of Achievement Program's requirements and we are submitting it to the GFOA to determine its eligibility for 2013.

Preparation of this report was accomplished by the combined efforts of District staff. We appreciate the dedicated efforts and professionalism that these staff members contribute to the District. We would also like to thank the members of the Board of Directors for their continued support in planning and implementation of the North Marin Water District's fiscal policies.

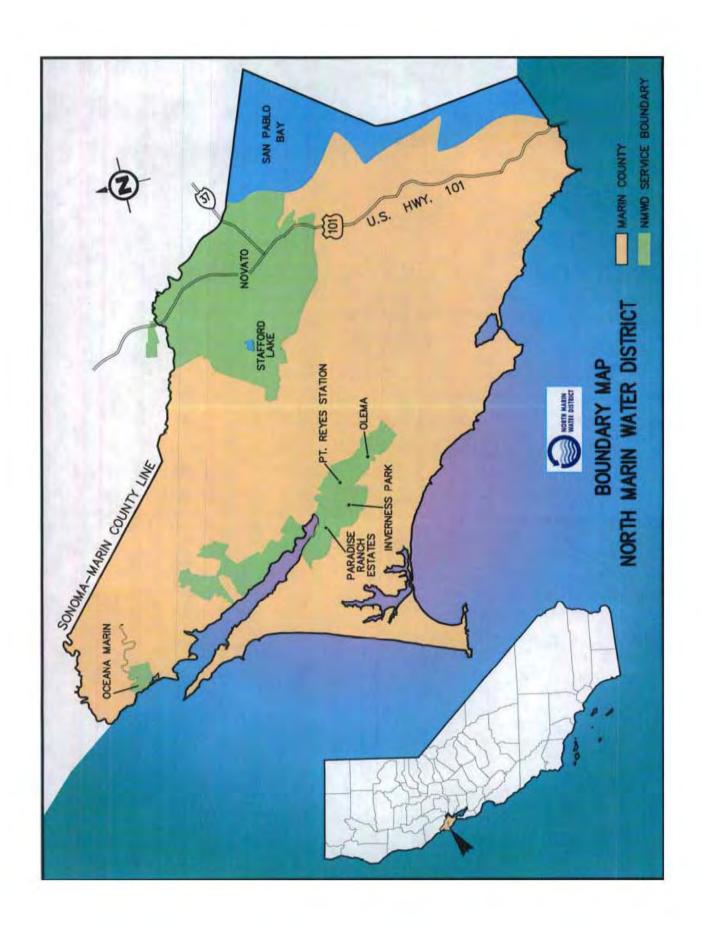
Respectfully submitted,

Chis De Jabriele

Chris DeGabriele General Manager David L. Bentley Auditor-Controller

#### North Marin Water District Organizational Chart June 30, 2013







Government Finance Officers Association

Certificate of Achievement for Excellence in Financial Reporting

Presented to

### North Marin Water District California

For its Comprehensive Annual Financial Report for the Fiscal Year Ended

June 30, 2012

Jeffrey R. Enger
Executive Director/CEO



### **Financial Section**



### Charles Z. Fedak & Company

Certified Public Accountants An Accountancy Corporation 6081 Orange Avenue Cypress, California 90630 (714) 527-1818 (562) 598-6565 FAX (714) 527-9154 EMAIL czfco@czfcpa.com WEB www.czfcpa.com

#### **Independent Auditor's Report**

Board of Directors North Marin Water District Novato, California

#### **Report on the Financial Statements**

We have audited the accompanying financial statements of the North Marin Water District (District), which comprises the statements of net position as of June 30, 2013 and 2012, and the related statements of revenues, expenses and changes in net position, and cash flows for the years then ended, and the related notes to the financial statements, which collectively comprise the District's basic financial statements.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal controls relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's Responsibility

Our responsibility is to express an opinion on these basic financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the State Controller's Minimum Audit Requirements for California Special Districts. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### **Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the North Marin Water District as of June 30, 2013 and 2012, and the changes in its net position and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

#### Independent Auditor's Report, continued

#### Required Supplementary Information

Accounting principles generally accepted in the United States of America require that management's discussion and analysis on pages 10 through 14 and the required supplementary information on page 45 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquires of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquires, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

#### Other Matters

Our audits were conducted for the purpose of forming opinions on the financial statements that collectively comprise the District's basic financial statements as a whole. The introductory section on pages 1 through 7, the supplementary information of combining schedules on pages 46 through 49, and the statistical section on pages 50 through 65 are presented for purposes of additional analysis and are not required parts of the basic financial statements. The supplementary information of combining schedules are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the basic financial statements taken as a whole. The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

#### Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued a report dated September 30, 2013, on our consideration of the District's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts, grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the District's internal control over financial reporting and compliance. This report can be found on pages 66 and 67.

Clark 7 Jell: Company cpais- An Accountancy CORPORATION

Charles Z. Fedak & Company, CPA's - An Accountancy Corporation

Cypress, California September 30, 2013

The following Management's Discussion and Analysis (MD&A) of activities and financial performance of the North Marin Water District (District) provides an introduction to the financial statements of the District for the fiscal years ended June 30, 2013 and 2012. We encourage readers to consider the information presented here in conjunction with the transmittal letter in the Introductory Section and with the basic financial statements and related notes, which follow this section.

#### **Financial Highlights**

- In fiscal year 2013, the District's net position increased 6.6% or \$5,035,888 to \$81,097,278. In fiscal year 2012, the District's net position increased 3.8% or \$2,767,934 to \$76,061,390.
- In 2013, the District's operating revenues increased 18.3% or \$2,820,905 to \$18,256,638 due primarily to implemented rate increases and an 8% increase in water consumption from the prior year. In 2012, the District's operating revenues increased 11.9% or \$1,638,721 to \$15,435,733 due primarily to an implemented rate increase.
- In 2013, the District's operating expenses before depreciation increased 4.2% or \$529,983 due primarily to a \$192,805 increase in source of supply expense and a \$239,760 increase in water treatment expense. In 2012, the District's operating expenses before depreciation increased 6.2% or \$732,250 due primarily to a \$1,294,156 increase in source of supply expense.

#### **Required Financial Statements**

This annual report consists of a series of financial statements. The Statement of Net Position, Statement of Revenues, Expenses and Changes in Net Position and Statement of Cash Flows provide information about the activities and performance of the District using accounting methods similar to those used by private sector companies.

The Statement of Net Position includes all of the District's investments in resources (assets) and the obligations to creditors (liabilities). It also provides the basis for computing a rate of return, evaluating the capital structure of the District and assessing the liquidity and financial flexibility of the District. All of the current year's revenue and expenses are accounted for in the Statement of Revenues, Expenses and Changes in Net Position. This statement measures the success of the District's operations over the past year and can be used to determine if the District has successfully recovered all of its costs through its rates and other charges. This statement can also be used to evaluate profitability and credit worthiness. The final required financial statement is the Statement of Cash Flows, which provides information about the District's cash receipts and cash payments during the reporting period. The Statement of Cash Flows reports cash receipts, cash payments and net changes in cash resulting from operations, investing, non-capital financing, and capital and related financing activities and provides answers to such questions as where did cash come from, what was cash used for, and what was the change in cash balance during the reporting period.

#### **Financial Analysis of the District**

One of the most important questions asked about the District's finances is, "Is the District better off or worse off as a result of this year's activities?" The Statement of Net Position and the Statement of Revenues, Expenses and Changes in Net Position report information about the District in a way that helps answer this question. These statements include all assets and liabilities using the *accrual basis of accounting*, which is similar to the accounting used by most private sector companies. All of the current year's revenues and expenses are taken into account regardless of when the cash is received or paid.

These two statements report the District's *net position* and changes in it. You can think of the District's net position – the difference between assets and liabilities – as one way to measure the District's financial health, or *financial position*. Over time, *increases or decreases* in the District's net position are one indicator of whether its *financial health* is improving or deteriorating. However, one will need to consider other non-financial factors such as changes in economic conditions, population growth, new or changed government legislation or accounting standards, as well as changes in Federal and State water quality standards.

#### Notes to the Basic Financial Statements

The notes provide additional information that is essential to a full understanding of the data provided in the basic financial statements. The notes to the basic financial statements can be found on pages 19 through 44.

#### Statement of Net Position

| Condensed State | ments of N | let Position |
|-----------------|------------|--------------|
|-----------------|------------|--------------|

|                                       | 2013              | 2012        | Change      | 2011       | Change      |
|---------------------------------------|-------------------|-------------|-------------|------------|-------------|
| Assets:                               |                   |             |             |            |             |
| Current assets                        | \$<br>16,390,195  | 18,315,974  | (1,925,779) | 6,311,477  | 12,004,497  |
| Non-current assets                    | 8,549,393         | 6,640,385   | 1,909,008   | 5,893,511  | 746,874     |
| Capital assets, net                   | 96,202,212        | 89,703,025  | 6,499,187   | 83,053,832 | 6,649,193   |
| Total assets                          | 121,141,800       | 114,659,384 | 6,482,416   | 95,258,820 | 19,400,564  |
| Liabilities:                          |                   |             |             |            |             |
| Current liabilities                   | 3,771,012         | 4,746,798   | (975,786)   | 2,355,902  | 2,390,896   |
| Non-current liabilities               | 36,273,510        | 33,851,196  | 2,422,314   | 19,699,462 | 14,151,734  |
| Total liabilities                     | 40,044,522        | 38,597,994  | 1,446,528   | 22,055,364 | 16,542,630  |
| Net position:                         |                   |             |             |            |             |
| Net investment in capital assets      | 65,839,724        | 61,882,478  | 3,957,246   | 63,542,479 | (1,660,001) |
| Restricted for capital proj. and debt | 2,186,452         | 2,993,055   | (806,603)   | 3,171,305  | (178,250)   |
| Unrestricted                          | 13,071,102        | 11,185,857  | 1,885,245   | 6,579,672  | 4,606,185   |
| Total net position                    | 81,097,278        | 76,061,390  | 5,035,888   | 73,293,456 | 2,767,934   |
| Total liabilities and net position    | \$<br>121,141,800 | 114,659,384 | 6,482,416   | 95,348,820 | 19,310,564  |

As noted earlier, net position may serve over time as a useful indicator of a government's financial position. In the case of the District, assets of the District exceeded liabilities by \$81,097,278 and \$76,061,390 as of June 30, 2013 and 2012, respectively.

By far the largest portion of the District's net position (81% and 81% as of June 30, 2013 and 2012, respectively) reflects the District's investment in capital assets (net of accumulated depreciation) less any related debt used to acquire those assets that is still outstanding. The District uses these capital assets to provide services to customers within the District's service area; consequently, these assets are *not* available for future spending.

At the end of fiscal year 2013 and 2012, the District showed a positive balance in its unrestricted net position of \$13,071,102 and \$11,185,857, respectively. See note 15 for the amount of spendable net position that may be utilized in future years.

#### Statement of Revenues, Expenses and Changes in Net Position

Condensed Statements of Revenues, Expenses and Changes in Net Position

|                                                                                | _    | 2013                               | 2012                                 | Change                         | 2011                               | Change                       |
|--------------------------------------------------------------------------------|------|------------------------------------|--------------------------------------|--------------------------------|------------------------------------|------------------------------|
| Revenue: Operating revenue Non-operating revenue                               | \$   | 18,256,638<br>348,443              | 15,435,733<br>528,368                | 2,820,905<br>(179,925)         | 13,797,012<br>322,266              | 1,638,721<br>206,102         |
| Total revenue                                                                  |      | 18,605,081                         | 15,964,101                           | 2,640,980                      | 14,119,278                         | 1,844,823                    |
| Expense: Operating expense Depreciation and amortization Non-operating expense | _    | 13,140,845<br>2,793,360<br>633,933 | 12,610,862<br>2,726,598<br>1,059,686 | 529,983<br>66,762<br>(425,753) | 11,878,612<br>2,660,418<br>736,829 | 732,250<br>66,180<br>322,857 |
| Total expense                                                                  | _    | 16,568,138                         | 16,397,146                           | 170,992                        | 15,275,859                         | 1,121,287                    |
| Net income(loss)                                                               |      | 2,036,943                          | (433,045)                            | 2,469,988                      | (1,156,581)                        | 723,536                      |
| Capital contributions                                                          | _    | 2,998,945                          | 3,200,979                            | (202,034)                      | 1,785,475                          | 1,415,504                    |
| Change in net position                                                         |      | 5,035,888                          | 2,767,934                            | 2,267,954                      | 628,894                            | 2,139,040                    |
| Net position, beginning of year                                                | _    | 76,061,390                         | 73,293,456                           | 2,767,934                      | 72,664,562                         | 628,894                      |
| Net position, end of year                                                      | \$ _ | 81,097,278                         | 76,061,390                           | 5,035,888                      | 73,293,456                         | 2,767,934                    |

The statement of revenues, expenses and changes of net position shows how the District's net position changed during the fiscal years. In the case of the District, net position increased by \$5,035,888 and \$2,767,934 in the fiscal years ended June 30, 2013 and 2012, respectively.

A closer examination of the sources of changes in net position reveals that:

In 2013, the District's operating revenues increased 18.3% or \$2,820,905 to \$18,256,638 due primarily to implemented rate increases and an 8% increase in water consumption from the prior year. In 2012, the District's operating revenues increased 11.9% or \$1,638,721 to \$15,435,733 due primarily to an implemented rate increase.

In 2013, the District's operating expenses before depreciation increased 4.2% or \$529,983 due primarily to a \$192,805 increase in source of supply expense and a \$239,760 in water treatment expense. In 2012, the District's operating expenses before depreciation increased 6.2% or \$732,250 due primarily to a \$1,294,156 increase in source of supply expense.

#### **Total District Revenues**

|                                           | _    | 2013       | 2012       | Change    | 2011       | Change    |
|-------------------------------------------|------|------------|------------|-----------|------------|-----------|
| Operating revenues:                       |      |            |            |           |            |           |
| Water consumption sales                   | \$   | 13,987,034 | 12,156,765 | 1,830,269 | 11,334,728 | 822,037   |
| Monthly meter service charge              |      | 3,630,425  | 2,860,630  | 769,795   | 2,109,255  | 751,375   |
| Sewer service charges                     |      | 157,992    | 157,311    | 681       | 149,820    | 7,491     |
| Water conservation                        |      | 1,260      | 16,095     | (14,835)  | 4,095      | 12,000    |
| Other charges and services                | _    | 479,927    | 244,932    | 234,995   | 199,114    | 45,818    |
| Total operating revenues                  | _    | 18,256,638 | 15,435,733 | 2,820,905 | 13,797,012 | 1,638,721 |
| Non-operating revenues:                   |      |            |            |           |            |           |
| Property tax revenue                      |      | 88,088     | 101,559    | (13,471)  | 96,768     | 4,791     |
| Investment earnings                       |      | 80,713     | 122,598    | (41,885)  | 118,410    | 4,188     |
| Rental revenue                            |      | 71,850     | 69,206     | 2,644     | 68,062     | 1,144     |
| Gain from dental liability reserve offset |      | -          | 174,119    | (174,119) | -          | 174,119   |
| Other non-operating revenues              | _    | 107,792    | 60,886     | 46,906    | 39,026     | 21,860    |
| Total non-operating revenues              | _    | 348,443    | 528,368    | (179,925) | 322,266    | 206,102   |
| Total revenues                            | \$ _ | 18,605,081 | 15,964,101 | 2,640,980 | 14,119,278 | 1,844,823 |

In 2013 and 2012, total District revenues increased \$2,640,980 and \$1,844,823, respectively.

#### **Total District Expenses**

|                                        | 2013       | 2012       | Change    | 2011       | Change    |
|----------------------------------------|------------|------------|-----------|------------|-----------|
| Operating expenses:                    |            |            |           |            |           |
| Source of supply                       | 5,342,988  | 5,150,183  | 192,805   | 3,856,027  | 1,294,156 |
| Pumping                                | 351,816    | 304,075    | 47,741    | 299,462    | 4,613     |
| Water facilities operations            | 716,780    | 708,570    | 8,210     | 648,743    | 59,827    |
| Water treatment                        | 1,986,926  | 1,747,166  | 239,760   | 2,012,125  | (264,959) |
| Transmission and distribution          | 2,340,330  | 2,373,132  | (32,802)  | 2,400,638  | (27,506)  |
| Sewage collection and treatment        | 127,903    | 112,801    | 15,102    | 103,054    | 9,747     |
| Customer service                       | 552,202    | 580,534    | (28,332)  | 564,940    | 15,594    |
| General and administrative             | 1,449,793  | 1,358,682  | 91,111    | 1,444,475  | (85,793)  |
| Improvement projects                   | -          | 3,383      | (3,383)   | 160,980    | (157,597) |
| Water conservation                     | 272,107    | 272,336    | (229)     | 388,168    | (115,832) |
| Depreciation and amortization          | 2,793,360  | 2,726,598  | 66,762    | 2,660,418  | 66,180    |
| Total operating expenses               | 15,934,205 | 15,337,460 | 596,745   | 14,539,030 | 798,430   |
| Non-operating expenses:                |            |            |           |            |           |
| Interest expense – long-term debt      | 778,763    | 657,337    | 121,426   | 490,601    | 166,736   |
| Amortization of deferred charges       | 88,876     | 3,065      | 85,811    | -          | 3,065     |
| Allowance for impairment of emp. loans | (280,000)  | 390,000    | (670,000) | -          | 390,000   |
| Wohler/Collecor No. 6 project          | -          | -          | -         | 224,890    | (224,890) |
| Other non-operating expenses           | 46,294     | 9,284      | 37,010    | 21,338     | (12,054)  |
| Total non-operating expenses           | 633,933    | 1,059,686  | (425,753) | 736,829    | 322,857   |
| Total expenses                         | 16,568,138 | 16,397,146 | 170,992   | 15,275,859 | 1,121,287 |

In 2013 and 2012, total District expenses increased by \$170,992 and \$1,121,287, respectively

#### **Capital Asset Administration**

Changes in capital asset amounts for 2013 were as follows:

| Changes in capital asset amounts for 20 |     | Balance<br>2012  | Additions   | Transfers/<br>Deletions | Balance<br>2013 |
|-----------------------------------------|-----|------------------|-------------|-------------------------|-----------------|
| Capital assets:                         |     |                  |             |                         |                 |
| Non-depreciable assets                  | \$  | 12,683,873       | 9,123,016   | (8,140,193)             | 13,666,696      |
| Depreciable assets                      |     | 116,165,565      | 8,309,724   | (292,146)               | 124,183,143     |
| Accumulated depreciation                | -   | (39,146,413)     | (2,793,360) | 292,146                 | (41,647,627)    |
| Total capital assets, net               | \$  | 89,703,025       | 14,639,380  | (8,140,193)             | 96,202,212      |
| Changes in capital asset amounts for 20 | 012 | were as follows: |             |                         |                 |
|                                         |     | Balance<br>2011  | Additions   | Transfers/<br>Deletions | Balance<br>2012 |
| Capital assets:                         |     |                  |             |                         |                 |
| Non-depreciable assets                  | \$  | 6,120,568        | 9,180,508   | (2,617,203)             | 12,683,873      |
| Depreciable assets                      |     | 113,448,662      | 2,812,486   | (95,583)                | 116,165,565     |
| Accumulated depreciation                | -   | (36,515,398)     | (2,726,598) | 95,583                  | (39,146,413)    |
| Total capital assets, net               | \$  | 83,053,832       | 9,266,396   | (2,617,203)             | 89,703,025      |

At the end of fiscal year 2013 and 2012, the District's investment in capital assets amounted to \$96,202,212 and \$89,703,025, respectively, (net of accumulated depreciation). This investment in capital assets includes: land, transmission and distribution systems, reservoirs, tanks, pumps, buildings and structures, equipment, vehicles and construction-in-progress, etc. (See Note 10 for further information)

#### **Debt Administration**

Changes in long-term debt amounts for 2013 were as follows:

|                                | _       | Balance<br>2012 | Additions  | Principal Payments | Balance<br>2013 |
|--------------------------------|---------|-----------------|------------|--------------------|-----------------|
| Long-term debt:                |         |                 |            |                    |                 |
| Bonds payable                  | \$      | 209,203         | -          | (27,551)           | 181,652         |
| Loans payable                  | _       | 31,463,504      | 3,977,122  | (1,198,912)        | 34,241,714      |
| Total long-term debt           | \$      | 31,672,707      | 3,977,122  | (1,226,463)        | 34,423,366      |
| Changes in long-term debt amou | nts for | 2012 were as fo | ollows:    |                    |                 |
|                                |         | Balance         |            | Principal          | Balance         |
|                                | _       | 2011            | Additions  | Payments           | 2012            |
| Long-term debt:                |         |                 |            |                    |                 |
| Bonds payable                  | \$      | 250,587         | -          | (41,384)           | 209,203         |
| Loans payable                  | _       | 19,260,766      | 13,277,764 | (1,075,026)        | 31,463,504      |
| Total long-term debt           | \$_     | 19,511,353      | 13,277,764 | (1,116,410)        | 31,672,707      |

(See Note 14 for further information)

#### **Requests for Information**

This financial report is designed to provide the District's funding sources, customers, stakeholders and other interested parties with an overview of the District's financial operations and financial condition. Should the reader have questions regarding the information included in this report or wish to request additional financial information, please contact the District's Auditor-Controller at 999 Rush Creek Place, Novato, California 94945 – (415) 897-4133.



### **Basic Financial Statements**

#### North Marin Water District Statements of Net Position June 30, 2013 and 2012

| Assets                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |    | 2013                                                                                                                                                  | 2012                                                                                                                                                      |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|-------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------|
| Assets  Current assets:     Cash and cash equivalents (note 2)     Restricted – cash and cash equivalents (note 2)     Accrued interest receivable     Accounts receivable – water and sewer sales and services     Accounts receivable – governmental agencies     Accounts receivable – other     Capital grants and loan proceeds receivable     Note receivable – property tax from state (note 3)     Note receivable – Black Point Golf Links – current portion (note 4)     Notes receivable – employee computer loans (note 5)     Provision for pension related debt – current portion (note 6)     Materials and supplies inventory     Prepaid expenses and deposits     Total current assets: | \$ | 3,326,264<br>3,693,349<br>10,772<br>3,433,180<br>845,079<br>86,261<br>4,060,378<br>-<br>196,513<br>2,138<br>79,928<br>609,237<br>47,096<br>16,390,195 | 3,440,996<br>6,068,240<br>12,441<br>3,079,366<br>564,454<br>28,748<br>4,194,515<br>7,839<br>191,861<br>6,143<br>67,953<br>612,966<br>40,452<br>18,315,974 |
| Restricted – investments (note 2) Internal balances (note 8) Note receivable – Black Point Golf Links (note 4) Notes receivable – employee housing assistance loans, net (note 7) Provision for pension related debt (note 6) Deferred charges, net (note 9) Capital assets, not being depreciated (note 10) Depreciable capital assets, net (note 10)                                                                                                                                                                                                                                                                                                                                                    |    | 3,006,442<br>-<br>2,137,470<br>1,331,785<br>2,073,696<br>-<br>13,666,696<br>82,535,516                                                                | 1,012,117<br>-<br>2,333,983<br>1,051,785<br>2,153,624<br>88,876<br>12,683,873<br>77,019,152                                                               |
| Total non-current assets                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |    | 104,751,605                                                                                                                                           | 96,343,410                                                                                                                                                |
| Total assets                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | \$ | 121,141,800                                                                                                                                           | 114,659,384                                                                                                                                               |
| Liabilities and Net Position                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | _  |                                                                                                                                                       |                                                                                                                                                           |
| Current liabilities:  Accounts payable and accrued expenses Accrued wages and related payables Accrued claims payable (note 11) Customer advances and deposits Accrued interest payable – long-term debt Long-term liabilities – due within one year: Compensated absences (note 12) Bonds payable (note 14) Loans payable (note 14) Pension related debt (note 6)  Total current liabilities                                                                                                                                                                                                                                                                                                             | \$ | 1,501,045<br>207,539<br>22,476<br>482,414<br>71,816<br>149,008<br>21,731<br>1,235,055<br>79,928<br>3,771,012                                          | 3,154,607<br>179,485<br>21,783<br>274,382<br>22,857<br>143,966<br>35,553<br>846,212<br>67,953<br>4,746,798                                                |
| Non-current liabilities:  Long-term liabilities – due in more than one year:  Compensated absences (note 12)  Other post-employment benefits payable (note 13)  Bonds payable (note 14)  Loans payable (note 14)  Pension related debt (note 6)  Total non-current liabilities                                                                                                                                                                                                                                                                                                                                                                                                                            | ٠  | 447,025<br>586,209<br>159,921<br>33,006,659<br>2,073,696<br>36,273,510                                                                                | 431,897<br>474,733<br>173,650<br>30,617,292<br>2,153,624<br>33,851,196                                                                                    |
| Total liabilities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | •  | 40,044,522                                                                                                                                            | 38,597,994                                                                                                                                                |
| Net position: (note 15)  Net investment in capital assets Restricted for capital projects and debt service Unrestricted                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |    | 65,839,724<br>2,186,452<br>13,071,102                                                                                                                 | 61,882,478<br>2,993,055<br>11,185,857                                                                                                                     |
| Total net position                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | -  | 81,097,278                                                                                                                                            | 76,061,390                                                                                                                                                |
| Total liabilities and net position                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | \$ | 121,141,800                                                                                                                                           | 114,659,384                                                                                                                                               |

#### North Marin Water District Statements of Revenues, Expenses and Changes in Net Position For the Years Ended June 30, 2013 and 2012

|                                                                                                                                                                                                                                                                                                                               | _    | 2013                                                                                                         | 2012                                                                                                             |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------|--------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------|
| Operating revenues: Water consumption sales Bi-monthly meter service charge Sewer service charges Water conservation Other charges and services                                                                                                                                                                               | \$   | 13,987,034<br>3,630,425<br>157,992<br>1,260<br>479,927                                                       | 12,156,765<br>2,860,630<br>157,311<br>16,095<br>244,932                                                          |
| Total operating revenues                                                                                                                                                                                                                                                                                                      | _    | 18,256,638                                                                                                   | 15,435,733                                                                                                       |
| Operating expenses:     Source of supply     Pumping     Water facilities operations     Water treatment     Transmission and distribution     Sewage collection and treatment     Customer service     General and administrative     Improvement projects     Water conservation                                            | _    | 5,342,988<br>351,816<br>716,780<br>1,986,926<br>2,340,330<br>127,903<br>552,202<br>1,449,793<br>-<br>272,107 | 5,150,183<br>304,075<br>708,570<br>1,747,166<br>2,373,132<br>112,801<br>580,534<br>1,358,682<br>3,383<br>272,336 |
| Total operating expenses                                                                                                                                                                                                                                                                                                      | _    | 13,140,845                                                                                                   | 12,610,862                                                                                                       |
| Operating income before depreciation and amortization<br>Depreciation and amortization                                                                                                                                                                                                                                        | _    | 5,115,793<br>(2,793,360)                                                                                     | 2,824,871<br>(2,726,598)                                                                                         |
| Operating income                                                                                                                                                                                                                                                                                                              | _    | 2,322,433                                                                                                    | 98,273                                                                                                           |
| Non-operating revenues(expenses): Property tax revenue Investment earnings Rental revenue Gain from dental liability reserve offset Interest expense – long-term debt Amortization of deferred charges Change in allowance for impairment of employee housing loans Other non-operating revenues Other non-operating expenses | _    | 88,088<br>80,713<br>71,850<br>-<br>(778,763)<br>(88,876)<br>280,000<br>107,792<br>(46,294)                   | 101,559<br>122,598<br>69,206<br>174,119<br>(657,337)<br>(3,065)<br>(390,000)<br>60,886<br>(9,284)                |
| Total non-operating revenues, net                                                                                                                                                                                                                                                                                             | _    | (285,490)                                                                                                    | (531,318)                                                                                                        |
| Net income(loss) before capital contributions                                                                                                                                                                                                                                                                                 | -    | 2,036,943                                                                                                    | (433,045)                                                                                                        |
| Capital contributions:  Developers and others  Contributed capital assets  Connection fees  Capital grants – federal  Capital grants – state and local                                                                                                                                                                        | _    | 305,847<br>55,298<br>876,350<br>1,232,700<br>528,750                                                         | 423,045<br>224,252<br>1,005,680<br>1,548,002                                                                     |
| Capital contributions                                                                                                                                                                                                                                                                                                         | _    | 2,998,945                                                                                                    | 3,200,979                                                                                                        |
| Change in net position                                                                                                                                                                                                                                                                                                        |      | 5,035,888                                                                                                    | 2,767,934                                                                                                        |
| Net position, beginning of year                                                                                                                                                                                                                                                                                               | _    | 76,061,390                                                                                                   | 73,293,456                                                                                                       |
| Net position, end of year                                                                                                                                                                                                                                                                                                     | \$ _ | 81,097,278                                                                                                   | 76,061,390                                                                                                       |

#### North Marin Water District Statements of Cash Flows For the Years Ended June 30, 2013 and 2012

|                                                                                                                                                                                                                                                                                                                       | _  | 2013                                                                   | 2012                                                                           |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|------------------------------------------------------------------------|--------------------------------------------------------------------------------|
| Cash flows from operating activities:                                                                                                                                                                                                                                                                                 |    |                                                                        |                                                                                |
| Cash receipts from customers and others                                                                                                                                                                                                                                                                               | \$ | 17,744,328                                                             | 14,490,838                                                                     |
| Cash paid to employees for salaries and wages                                                                                                                                                                                                                                                                         |    | (4,348,543)                                                            | (4,237,965)                                                                    |
| Cash paid to vendors and suppliers for materials and services                                                                                                                                                                                                                                                         | _  | (10,126,648)                                                           | (6,132,631)                                                                    |
| Net cash provided by operating activities                                                                                                                                                                                                                                                                             | _  | 3,269,137                                                              | 4,120,242                                                                      |
| Cash flows from non-capital financing activities: Property tax revenue                                                                                                                                                                                                                                                | _  | 95,927                                                                 | 101,559                                                                        |
| Net cash proviided by non-capital financing activities                                                                                                                                                                                                                                                                | _  | 95,927                                                                 | 101,559                                                                        |
| Cash flows from capital and related financing activities: Acquisition and construction of capital assets Proceeds from capital contributions and connection fees Proceeds from principal issued on long-term debt Cost of issuance of long-term debt Principal paid on long-term debt Interest paid on long-term debt |    | (9,242,979)<br>3,077,784<br>3,977,122<br>-<br>(1,226,463)<br>(729,804) | (9,375,791)<br>2,514,997<br>10,325,765<br>(91,941)<br>(1,116,410)<br>(645,565) |
| Net cash provided(used) by capital and related financing activities                                                                                                                                                                                                                                                   | _  | (4,144,340)                                                            | 1,611,055                                                                      |
| Cash flows from investing activities: Proceeds from sale of investments Purchases of investments Principal received on notes receivable Principal received(issued) on employee computer loans, net Investment earnings                                                                                                | _  | 1,000,000<br>(3,002,994)<br>191,861<br>4,005<br>96,781                 | 1,000,000<br>-<br>187,320<br>1,052<br>125,445                                  |
| Net cash provided by investing activities                                                                                                                                                                                                                                                                             | _  | (1,710,347)                                                            | 1,313,817                                                                      |
| Net increase(decrease) in cash and cash equivalents                                                                                                                                                                                                                                                                   |    | (2,489,623)                                                            | 7,146,673                                                                      |
| Cash and cash equivalents, beginning of year                                                                                                                                                                                                                                                                          | _  | 9,509,236                                                              | 2,362,563                                                                      |
| Cash and cash equivalents, end of year                                                                                                                                                                                                                                                                                | \$ | 7,019,613                                                              | 9,509,236                                                                      |
| Reconciliation of cash and cash equivalents to statement of financial position:                                                                                                                                                                                                                                       |    |                                                                        |                                                                                |
| Cash and cash equivalents Restricted assets – cash and cash equivalents                                                                                                                                                                                                                                               | \$ | 3,326,264<br>3,693,349                                                 | 3,440,996<br>6,068,240                                                         |
| Total cash and cash equivalents                                                                                                                                                                                                                                                                                       | \$ | 7,019,613                                                              | 9,509,236                                                                      |

#### Continued on next page

#### North Marin Water District Statements of Cash Flows, continued For the Year Ended June 30, 2013 and 2012

|                                                                                   |          | 2013                                  | 2012      |
|-----------------------------------------------------------------------------------|----------|---------------------------------------|-----------|
| Reconciliation of operating income to net cash provioded by operating activities: |          |                                       |           |
| Operating income                                                                  | \$ _     | 2,322,433                             | 98,273    |
| Adjustments to reconcile operating income to net cash provided by operating act   | ivities: |                                       |           |
| Deprecation                                                                       |          | 2,793,360                             | 2,726,598 |
| Rental revenue                                                                    |          | 71,850                                | 69,206    |
| Gain from dental liability reserve offset                                         |          | -                                     | 174,119   |
| Other non-operating revenue                                                       |          | 107,792                               | 60,886    |
| Other non-operating expenses                                                      |          | (46,294)                              | (9,284)   |
| Changes in assets and liabilities:                                                |          |                                       |           |
| (Increase)Decrease in assets:                                                     |          |                                       |           |
| Accounts receivable – water and sewer sales and services                          |          | (353,814)                             | (631,412) |
| Accounts receivable – governmental agencies                                       |          | (280,625)                             | (469,201) |
| Accounts receivable – other                                                       |          | (57,513)                              | 25,626    |
| Materials and supplies inventory                                                  |          | 3,729                                 | (60,213)  |
| Prepaid expenses and other deposits                                               |          | (6,644)                               | (12,283)  |
| Increase(Decrease) in liabilities:                                                |          | (4.050.500)                           |           |
| Accounts payable and accrued expenses                                             |          | (1,653,562)                           | 2,156,369 |
| Accrued wages and related payables                                                |          | 28,054                                | (166,103) |
| Accrued claims payable                                                            |          | 693                                   | 7,383     |
| Customer advances and deposits                                                    |          | 208,032                               | (11,730)  |
| Compensated absences                                                              |          | 20,170                                | 77,911    |
| Other post-employment retirement benefits                                         | _        | 111,476                               | 84,097    |
| Total adjustments                                                                 | _        | 946,704                               | 4,021,969 |
| Net cash provided by operating activities                                         | \$ _     | 3,269,137                             | 4,120,242 |
| Non-cash investing, capital and financing transactions:                           |          | · · · · · · · · · · · · · · · · · · · |           |
| Change in fair value of investments                                               | \$       | (14,399)                              | 7,486     |
| Contributed capital                                                               | *        | 55,298                                | 224,252   |
|                                                                                   | _        | 1                                     |           |

#### (1) Reporting Entity and Summary of Significant Accounting Policies

#### A. Organization and Operations of the Reporting Entity

The North Marin Water District (District) is an independent special district formed in April 1948, which operates under the authority of Division 12 of the California Water Code. The District's service area includes the City of Novato, adjacent areas, plus annexed areas in West Marin County. The District is governed by a five-member Board of Directors who serve overlapping four-year terms.

The criteria used in determining the scope of the financial reporting entity is based on the provisions of Governmental Accounting Statements No. 61, *The Financial Reporting Entity*. The District is the primary governmental unit based on the foundation of a separately elected governing board that is elected by the citizens in a general popular election. Component units are legally separate organizations for which the elected officials of the primary government are financially accountable. The District is financially accountable if it appoints a voting majority of the organization's governing body and: 1) It is able to impose its will on that organization, or 2) There is a potential for the organization to provide specific financial benefits to, or impose specific financial burdens on, the primary government.

The District's operations are accounted for by the following service areas, some of which were originally established as Improvement Districts. Although the Improvement Districts are legally separate organizations, they are reported herein as if they were part of the primary government because the primary government controls the Improvement Districts and the Board of Directors serve as their governing board. The following service areas are reported as blended component units.

**Novato Water System** – The Novato Water System is the primary service division of the District and represents the basic primary component of the District.

**West Marin Water System** formally *Point Reyes Service Area.* – This service area began in 1970 as a separate voter-approved Improvement District. Point Reyes was consolidated with the Olema Improvement District in 1996 and the Paradise Ranch Estate Improvement District in 2002, forming the West Marin Water System.

**Oceana Marin Sewer Service** – By agreement with a private developer, this service area was formed to provide sewer service to area residents commencing in June 1973.

**Novato Recycled Water System** – This enterprise fund was formed by the District in 2007 to account for the operation of the District's recycled water treatment and distribution system.

#### **B.** Basis of Accounting and Measurement Focus

The District reports its activities as an enterprise fund, which is used to account for operations that are financed and operated in a manner similar to a private business enterprise, where the intent of the District is that the cost of providing water or wastewater disposal to its service area on a continuing basis be financed or recovered primarily through user charges (water sales and sewer service charges), capital grants and similar funding. Revenues and expenses are recognized on the full accrual basis of accounting. Revenues are recognized in the accounting period in which they are earned and expenses are recognized in the period incurred, regardless of when the related cash flows take place.

Operating revenues and expenses, such as water sales and sewer service charges, along with water purchases and wastewater disposal, result from exchange transactions associated with the principal activity of the District. Exchange transactions are those in which each party receives and gives up essentially equal value. Management, administration and depreciation expenses are also considered operating expenses. Other revenues and expenses not included in the above categories are reported as non-operating revenues and expenses. Non-operating revenues and expenses, such as grant funding, investment income and interest expense, result from non-exchange transactions, in which the District gives (receives) value without directly receiving (giving) value in exchange.

#### (1) Reporting Entity and Summary of Significant Accounting Policies, continued

#### C. Financial Reporting

The District's basic financial statements are prepared in accordance with Generally Accepted Accounting Principles in the United States of America (GAAP) issued by the Governmental Accounting Standards Board (GASB) applicable to governmental entities that use proprietary fund accounting, including GASB Statement No. 62, Codification of Accounting and Financial Reporting Guidance Contained in Pre-November 30, 1989 FASB and AICPA Pronouncements. Revenues are recognized when earned, and costs and expenses are recognized when incurred.

In June 2011, the GASB issued Statement No. 63, Financial Reporting of Deferred Outflows of Resources, Deferred Inflows of Resources, and Net Position effective for financial statements for periods beginning after December 15, 2011. The District implemented this new pronouncement in the current year. The effect of the implementation of this statement to the District is limited to renaming of **Net Assets** to **Net Position**.

#### D. Assets, Liabilities and Net Position

#### 1. Use of Estimates

The preparation of the basic financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements and the reported changes in net position during the reporting period.

#### 2. Cash and Cash Equivalents

Substantially all of the District's cash is invested in interest bearing accounts. The District considers all highly liquid investments with a maturity of three months or less to be cash equivalents.

#### 3. Investments and Investment Policy

The District has adopted an investment policy directing the District's Auditor-Controller to deposit funds in financial institutions.

Changes in market value that occur during a fiscal year are recognized as investment income reported for that fiscal year. Investment income includes interest earnings, changes in market value, and any gains or losses realized upon the liquidation or sale of investments.

#### 4. Accounts Receivable

The District extends credit to customers in the normal course of operations. Management deems all accounts receivable as collectible at year-end. Accordingly, an allowance for doubtful accounts has not been recorded.

#### 5. Property Taxes

The County of Marin Assessor's Office assesses all real and personal property within the County each year. The County of Marin Tax Collector's Office bills and collects the District's share of property taxes and assessments. The County of Marin Treasurer's Office remits current and delinquent property tax collections to the District throughout the year. Property tax in California is levied in accordance with Article 13A of the State Constitution at one percent (1%) of countywide assessed valuations.

#### (1) Reporting Entity and Summary of Significant Accounting Policies, continued

#### D. Assets, Liabilities and Net Position, continued

#### 6. Restricted Assets

Restricted assets are financial resources generated for a specific purpose such as capital projects or debt service. These assets are for the benefit of a specified purpose and, as such, are legally or contractually restricted by an external third-party agreement.

#### 7. Prepaid Expenses

Certain payments to vendors reflect costs or deposits applicable to future accounting periods and are recorded as prepaid items in the basic financial statements.

#### 8. Capital Assets

Capital assets acquired and/or constructed are capitalized at historical cost. District policy has set the capitalization threshold for capitalizing equipment purchases at \$5,000. Donated assets are recorded at estimated cost at the date of donation. Upon retirement or other disposition of capital assets, the cost and related accumulated depreciation are removed from the respective balances and any gains or losses are recognized. Depreciation is recorded on a straight-line basis over the estimated useful lives of the assets as follows:

- Dam 100 years
- Transmission and distribution systems 50 to 150 years
- Treatment plant 20 to 50 years
- Sewer mains and pumps 10 to 40 years
- Buildings and storage facilities 35 to 50 years
- Equipment and vehicles 5 to 10 years

#### 9. Compensated Absences

The District's employees have a vested interest in accrued vacation time. All vacation hours will eventually be either used or paid-off by the District. Employees earn vacation time on a semi-monthly basis. Employees normally earn and use their current vacation time with a small portion being unused each year. As this occurs, the District incurs a future obligation to pay for these unused hours and accrues a liability for such accumulated and unpaid vacation time.

Full-time District employees earn sick leave at a rate of one day per month. District employees may elect to be paid for accumulated and unused sick leave in excess of 90 days, at a rate of one-half of the value of such accumulated amount. The District has accrued a liability for such excess amounts.

#### 10. Water and Sewer Sales

Water sales are billed on a bi-monthly cyclical basis. Estimated unbilled water and sewer sales and service charges through June 30<sup>th</sup> have been accrued as of year end.

#### 11. Capital Contributions

Capital contributions represent cash and capital asset additions contributed to the District by property owners, granting agencies or real estate developers desiring services that require capital expenditures or capacity commitment.

#### 12. Capital and Operating Grants

When a grant agreement is approved and eligible expenditures are incurred, the amount is recorded as a capital or operating grant receivable on the statement of net position and as capital grant contribution or operating grant revenue, as appropriate, on the statement of revenues, expenses and changes in net position.

#### (1) Reporting Entity and Summary of Significant Accounting Policies, continued

#### D. Assets, Liabilities and Net Position, continued

#### 13. Budgetary Policies

The District adopts an annual non-appropriated budget for planning, control, and evaluation purposes. Budgetary control and evaluation are affected by comparison of actual revenue and expense with planned revenue and expense for the period. Encumbrance accounting is not used to account for commitments related to unperformed contracts for construction and services.

#### 14. Net Position

The financial statements utilize a net position presentation. Net position is categorized as follows:

- **Net Investment in Capital Assets** This component of net position consists of capital assets, net of accumulated depreciation and reduced by any outstanding debt against the acquisition, construction or improvement of those assets.
- Restricted Net Position This component of net position consists of constraints placed on net position use imposed by creditors, grantors, contributors, or laws or regulations of other governments or constraints imposed by law through constitutional provisions or enabling legislation.
- **Unrestricted Net Position** This component of net position consists of net position that does not meet the definition of *restricted* or *net investment in capital assets*.

#### (2) Cash and Investments

Cash and investments as of June 30, are classified in the accompanying financial statements as follows:

|                                        | _   | 2013       | 2012       |
|----------------------------------------|-----|------------|------------|
| Cash and cash equivalents              | \$  | 3,326,264  | 3,440,996  |
| Restricted – cash and cash equivalents |     | 3,693,349  | 6,068,240  |
| Restricted – investments               | _   | 3,006,442  | 1,012,117  |
| Total cash and investments             | \$_ | 10,026,055 | 10,521,353 |

Cash and investments as of June 30, consist of the following:

|                                        | _  | 2013       | 2012       |
|----------------------------------------|----|------------|------------|
| Cash on hand                           | \$ | 350        | 350        |
| Deposits with financial institutions   |    | 101,258    | 100,148    |
| Deposits with County of Marin Treasury |    | 424,258    | 332,654    |
| Investments                            | _  | 9,500,189  | 10,088,201 |
| Total cash and investments             | \$ | 10,026,055 | 10,521,353 |

#### (2) Cash and Investments

#### Investments Authorized by the California Government Code and the District's Investment Policy

The table below identifies the investment types that are authorized by the District in accordance with the California Government Code (or the District's investment policy, where more restrictive). The table also identifies certain provisions of the California Government Code (or the District's investment policy, where more restrictive) that address interest rate risk, credit risk, and concentration of credit risk.

| Authorized                                     | Maximum   | Maximum<br>Percentage | Maximum<br>Investment |
|------------------------------------------------|-----------|-----------------------|-----------------------|
| Investment Type                                | Maturity  | Of Portfolio *        | in One Issuer         |
| State and Local Agency Bonds                   | 5 years   | 100%                  | None                  |
| U.S. Treasury Obligations                      | 5 years** | 100%                  | None                  |
| U.S. Agency Securities                         | 5 years** | 100%                  | None                  |
| Banker's Acceptances                           | 180 days  | 40%                   | 30%                   |
| Commercial Paper                               | 270 days  | 40%                   | 10%                   |
| Non-negotiable Certificates of Deposit         | 1 year    | 30%                   | None                  |
| Negotiable Certificates of Deposit             | 5 years   | 30%                   | None                  |
| Medium-Term Notes                              | 5 years   | 30%                   | None                  |
| Repurchase agreements                          | 30 days   | 100%                  | None                  |
| Money Market Mutual Funds                      | N/A       | 20%                   | 10%                   |
| California Local Agency Investment Fund (LAIF) | N/A       | 100%                  | None                  |
| California Asset Management Program (CAMP)     | N/A       | 100%                  | None                  |

<sup>\*</sup> Excluding amounts held by bond trustee that are not subject to California Government Code.

#### **Custodial Credit Risk**

Custodial credit risk for *deposits* is the risk that, in the event of the failure of a depository financial institution, a government will not be able to recover its deposits or will not be able to recover collateral securities that are in the possession of an outside party. The custodial credit risk for *investments* is the risk that, in the event of the failure of the counterparty (e.g., broker-dealer) to a transaction, a government will not be able to recover the value of its investment or collateral securities that are in the possession of another party. With respect to investments, custodial credit risk generally applies only to direct investments in marketable securities. Custodial credit risk does not apply to a local government's indirect investment in securities through the use of mutual funds or government investment pools (such as LAIF).

<sup>\*\*</sup> Except when authorized by the District's legislative body in accordance with Government Code Section 53601

#### (2) Cash and Investments, continued

#### Custodial Credit Risk, continued

The California Government Code and the District's investment policy do not contain legal or policy requirements that would limit the exposure to custodial credit risk for deposits or investments, other than the following provision for deposits: The California Government Code requires that a financial institution secure deposits made by state or local governmental units by pledging securities in an undivided collateral pool held by a depository regulated under state law (unless so waived by the governmental unit), and, the District's investment policy that requires no more than two-thirds of the District's deposits in a depository shall be collateralized by mortgage-backed securities, with the remainder to be secured by non-mortgage-backed securities. The market value of the pledged securities in the collateral pool must equal at least 110% of the total amount deposited by the public agencies. California law also allows financial institutions to secure District deposits by pledging first trust deed mortgage notes having a value of 150% of the secured public deposits. Of the District's bank balances, up to \$250,000 is federally insured and the remaining balance is collateralized in accordance with the Code; however, the collateralized securities are not held in the District's name.

#### Investment in State Investment Pool

The District is a voluntary participant in the Local Agency Investment Fund (LAIF) that is regulated by the California Government Code under the oversight of the Treasurer of the State of California. The fair value of the District's investment in this pool is reported in the accompanying financial statements at amounts based upon the District's pro-rata share of the fair value provided by LAIF for the entire LAIF portfolio (in relation to the amortized cost of that portfolio). The balance available for withdrawal is based on the accounting records maintained by LAIF, which are recorded on an amortized cost basis.

#### Interest Rate Risk

Interest rate risk is the risk that changes in market interest rates will adversely affect the fair value of an investment. Generally, the longer the maturity of an investment, the greater the sensitivity of its fair value to changes in market interest rates. One of the ways that the District manages its exposure to interest rate risk is by purchasing a combination of shorter term and longer term investments and by timing cash flows from maturities so that a portion of the portfolio matures or comes close to maturity evenly over time as necessary to provide requirements for cash flow and liquidity needed for operations. Information about the sensitivity of the fair values of the District's investments to market interest rate fluctuations is provided by the following table that shows the distribution of the District's investments by maturity date:

| Investments at June 30, 2013, cons                                                                                      | isted of | the following:                              | Remaini                  | ing Maturity (in Mo    | onths)                   |
|-------------------------------------------------------------------------------------------------------------------------|----------|---------------------------------------------|--------------------------|------------------------|--------------------------|
| Investment Type                                                                                                         | _        | Amount                                      | 12 months<br>or less     | 13 to 24<br>months     | 25-60<br>months          |
| Local Agency Investment Fund<br>Certificates-of-deposit<br>Corporate medium-term notes<br>Olema general obligation bond | \$       | 6,493,745<br>992,000<br>2,002,255<br>12,189 | 6,493,745<br>-<br>-<br>- | 992,000<br>-<br>12,189 | -<br>-<br>2,002,255<br>- |
| Total                                                                                                                   | \$_      | 9,500,189                                   | 6,493,745                | 1,004,189              | 2,002,255                |
| Investments at June 30, 2012, cons                                                                                      | isted of | the following:                              | Remaini                  | ing Maturity (in Mo    | onths)                   |
| Investment Type                                                                                                         | _        | Amount                                      | 12 months<br>or less     | 13 to 24<br>months     | 25-60<br>months          |
| Local Agency Investment Fund<br>Certificates-of-deposit<br>Olema general obligation bond                                | \$       | 9,076,084<br>1,000,000<br>12,117            | 9,076,084<br>1,000,000   | -<br>-<br>-            | -<br>-<br>12,117         |
| Total                                                                                                                   | \$_      | 10,088,201                                  | 10,076,084               |                        | 12,117                   |

#### (2) Cash and Investments, continued

#### Credit Risk

Generally, credit risk is the risk that an issuer of an investment will not fulfill its obligation to the holder of the investment. This is measured by the assignment of a rating by a nationally recognized statistical rating organization. Presented below is the minimum rating required by (where applicable) the California Government Code, the District's investment policy, or debt agreements, and the actual rating as of year end for each investment type.

| Credit ratings at June 30, 2013, con                                                | of the following: | Minimum<br>Legal                     | Exempt From Ratings        | Ratings                      |                       |
|-------------------------------------------------------------------------------------|-------------------|--------------------------------------|----------------------------|------------------------------|-----------------------|
| Investment Type                                                                     | _                 | Amount                               | Rating                     | Disclosure                   | AA+ to AA-            |
| Local Agency Investment Fund                                                        | \$                | 6,493,745                            | N/A                        | 6,493,745                    | -                     |
| Certificates-of-deposit                                                             |                   | 992,000                              | N/A                        | 992,000                      | -                     |
| Corporate medium-term notes                                                         |                   | 2,002,255                            | A-                         | -                            | 2,002,255             |
| Olema general obligation bond                                                       | _                 | 12,189                               | A+                         |                              | 12,189                |
| Total                                                                               | \$                | 9,500,189                            |                            | 7,485,745                    | 2,014,444             |
| i otai                                                                              | · · ·             | 0,000,00                             |                            |                              |                       |
| Credit ratings at June 30, 2012, con                                                | · =               |                                      | Minimum<br>Legal           | Exempt<br>From               |                       |
|                                                                                     | · =               |                                      | Minimum<br>Legal<br>Rating | Exempt                       | Ratings<br>AA+ to AA- |
| Credit ratings at June 30, 2012, con                                                | · =               | of the following:                    | Legal                      | Exempt<br>From               | Ratings               |
| Credit ratings at June 30, 2012, con Investment Type                                | nsisted o         | of the following:  Amount            | Legal<br>Rating            | Exempt<br>From<br>Disclosure | Ratings               |
| Credit ratings at June 30, 2012, con  Investment Type  Local Agency Investment Fund | nsisted o         | of the following:  Amount  9,076,084 | Legal<br>Rating<br>N/A     | Exempt<br>From<br>Disclosure | Ratings               |

#### (3) Note Receivable – Property Tax from State

Under the provisions of the State of California Proposition 1A and as part of the 2010 fiscal year State of California budget package passed by the California State Legislature on July 28, 2009 the State of California borrowed 8.0% of the amount of property tax revenue apportioned to cities, counties and special districts. The State of California is required to repay this borrowing plus interest by June 30, 2013. After repayment of this initial borrowing, the California State Legislature may consider only one additional borrowing within a ten-year period. The amount of the borrowing pertaining to the District was \$6,760 and accrued interest of \$1,079 for a total of \$7,839 as of June 30, 2012. The borrowing by the State of California was repaid to the District on June 14, 2013.

#### (4) Note Receivable - Black Point Golf Links

This District has entered into a contractual agreement with the Black Point Golf Links whereby the golf course agreed to reimburse the District for construction cost incurred for a new recycled water treatment plant, in-lieu of connection fees. The reimbursement is collected in bi-monthly installments through February 2024, including interest at a rate of 2.400%. As of June 30<sup>th</sup>, the amount receivable under the contract is as follows:

The balance at June 30, consists of the following:

|                                                            |    | 2013      | 2012      |
|------------------------------------------------------------|----|-----------|-----------|
| Note receivable – Black Point Golf Links – current portion | \$ | 196,513   | 191,861   |
| Note receivable – Black Point Golf Links                   | _  | 2,137,470 | 2,333,983 |
| Note receivable – Black Point Golf Links                   | \$ | 2,333,983 | 2,525,844 |

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#### (5) Notes Receivable - Employee Computer Loans

The District allows employees to purchase personal computers and to secure a loan from the District to pay for the purchase of the computer up to \$3,500 per person. These employee computer loans are repaid to the District over a period of up to 36 months though payroll deduction with interest rates applied that are based on the District's investment portfolio return rate at the origination of the loan plus one percent. As of June 30, 2013 and 2012 the District had various outstanding loans totaling \$2,138 and \$6,143, respectively.

#### (6) Pension Related Debt - CalPERS Side-Fund

As of June 30, 2003, CalPERS implemented risk-pooling for the District's agent multiple-employer public employee defined benefit pension plan. As a result, the District's defined benefit pension plan with CalPERS converted from an agent multiple-employer plan to a cost sharing multiple-employer plan. This change in the type of the plan created the CalPERS Side-Fund, which CalPERS financed at a 7.75% interest rate (for fiscal year 2012 and beyond CalPERS reduced the rate to 7.50%). CalPERS actuarially calculated the amount needed to bring the District into the cost sharing multiple-employer plan on an equal basis with other governmental agencies that all had less than 100 active and retired employees combined. The reason that CalPERS switched these governmental agencies into the cost sharing multiple-employer plan was to smooth the annual costs related to the pension benefit over a longer period of time resulting in a lower contribution voltility to the governmental agencies.

A portion of the District's annual required contribution to CalPERS are actuarially determined and shared by all governmental agencies within the cost sharing risk pool. Also, the District is required to make systematic pay-as-you-go payments to pay-down the CalPERS Side-Fund, as well. The responsibility for paying-down the District's CalPERS Side-Fund is specific to the District and is not shared by all governmental agencies within the cost sharing risk pool. Therefore, the CalPERS Side-Fund falls under the definition of pension-related debt, as described in GASB Statement No. 27. The following provision and long-term debt has been recorded on the District's financial statements as the District is making systematic pay-as-you-go payments to CalPERS each payroll period. The annual repayment schedule is as follows:

| Fiscal Year          |      | Principal | Interest  | Total     |
|----------------------|------|-----------|-----------|-----------|
| 2014                 | \$   | 79,928    | 152,942   | 232,870   |
| 2015                 |      | 93,156    | 146,700   | 239,856   |
| 2016                 |      | 107,608   | 139,444   | 247,052   |
| 2017                 |      | 123,363   | 131,100   | 254,463   |
| 2018                 |      | 140,531   | 121,566   | 262,097   |
| 2019-2023            |      | 1,017,989 | 415,267   | 1,433,256 |
| 2024-2025            |      | 591,049   | 44,253    | 635,302   |
| Total                | \$   | 2,153,624 | 1,151,272 | 3,304,896 |
| Less current portion | _    | (79,928)  |           |           |
| Total non-current    | \$ _ | 2,073,696 |           |           |

#### (7) Notes Receivable – Employee Housing Assistance Loans

The District's Employer Assisted Housing Program (Program) allows up to \$300,000 to be loaned to an employee for a period of up to 15 years for the purchase of a home within the District's service area. This will allow the employee to respond rapidly to customer calls or emergencies affecting the operation of the District. Repayment is due upon sale of the employee's residence, termination of employment, or other events as described in the Program documents. Interest earned on the loan is contingent upon and directly proportional to the appreciation in value occurring on the purchased property. The balance of the outstanding loans is offset by an allowance representing the impairment in value due to the decline in market value of the homes financed since the loan inception date. The following is a listing of employee housing assistance loans and their corresponding origination dates as follows:

The balance at June 30, consists of the following:

| Origination  | 2013            | 2012      |
|--------------|-----------------|-----------|
| August 2004  | \$<br>250,000   | 250,000   |
| Sept. 2004   | 39,200          | 39,200    |
| October 2006 | 300,000         | 300,000   |
| Sept. 2007   | 140,000         | 140,000   |
| Nov. 2007    | 150,000         | 150,000   |
| July 2008    | 125,000         | 125,000   |
| October 2008 | 192,585         | 192,585   |
| June 2010    | 245,000         | 245,000   |
| Sub-total    | 1,441,785       | 1,441,785 |
| Allowance    | (110,000)       | (390,000) |
| Total        | \$<br>1,331,785 | 1,051,785 |

#### (8) Internal Balances

#### Due To/From Other Funds and Transfers

Internal balances consist of the following as of June 30, 2013 as follows:

|         | Receivable   | Payable         |    |           |
|---------|--------------|-----------------|----|-----------|
| Purpose | Fund         | Fund            | ı  | Amount    |
| Advance | Novato Water | Novato Recycled | \$ | 4,755,421 |

Internal balances consist of the following as of June 30, 2012 as follows:

|         | Receivable   | Payable         |                 |
|---------|--------------|-----------------|-----------------|
| Purpose | Fund         | Fund            | <br>Amount      |
| Advance | Novato Water | Novato Recycled | \$<br>3,287,069 |

Transfers between funds as of June 30, 2013 as follows:

|              | Transfer     | Transfer        |                 |
|--------------|--------------|-----------------|-----------------|
| Purpose      | From         | То              | <br>Amount      |
| Contribution | Novato Water | Novato Recycled | \$<br>1,970,400 |

The Novato Water segment has advanced the Novato Recycled segment funds for capital construction pending receipt of grant and loan funds. Interest accrues on the balance on a monthly basis as per District policy. In 2013, the Novato Water segment transferred \$1,970,400 in net position to the Novato Recycled segment for the local share of the North/South Expansion, SRF loan payments and grant administration costs. (See the Supplementary Schedules on Pages 46 through 49 for further information)

#### (9) Deferred Charges

The balance at June 30, consists of the following:

|                                                               | <br>2013                 | 2012              |
|---------------------------------------------------------------|--------------------------|-------------------|
| Bank of Marin loan issuance costs<br>Accumulated amortization | \$<br>91,941<br>(91,941) | 91,941<br>(3,065) |
| Total deferred charges, net                                   | \$<br>-                  | 88,876            |

Per GASB No. 65 the District fully amortized the deferred charges in 2013.

#### (10) Capital Assets

#### Construction-In-Progress

The District has been involved in various construction projects throughout the year. The balances of the various construction projects that comprise the construction-in-progress balances at June 30 are as follows:

The balance of construction-in-progress at June 30, consists of the following projects:

|                                             | <br>2011        | 2012       | 2013       |
|---------------------------------------------|-----------------|------------|------------|
| Developer construction - Novato Water       | \$<br>881,226   | 842,504    | 965,313    |
| Developer construction – Novato Recycled    | -               | -          | -          |
| Developer construction – West Marin Water   | 36,730          | 67,130     | -          |
| Developer construction - Oceana Marin Sewer | -               | -          | 5,000      |
| Other construction – Novato Water           | 2,379,878       | 1,840,102  | 1,619,299  |
| Other construction – Novato Recycled        | 1,187,912       | 8,117,923  | 8,806,758  |
| Other construction – West Marin Water       | 135,371         | 258,069    | 565,161    |
| Other construction - Oceana Marin Sewer     | 26,360          | 85,054     | 232,074    |
| Total construction-in-progress per year     | \$<br>4,647,477 | 11,210,782 | 12,193,605 |

#### (10) Capital Assets, continued

Changes in capital assets for the year were as follows:

| , ,                                          | ,  | Balance<br>2012      | Additions/<br>Transfers | Deletions/<br>Transfers | Balance<br>2013      |
|----------------------------------------------|----|----------------------|-------------------------|-------------------------|----------------------|
| Non-depreciable assets:                      |    |                      |                         |                         |                      |
| Land and land rights                         | \$ | 1,473,091            | -                       | -                       | 1,473,091            |
| Construction-in-progress                     |    | 11,210,782           | 9,123,016               | (8,140,193)             | 12,193,605           |
| Total non-depreciable assets                 | •  | 12,683,873           | 9,123,016               | (8,140,193)             | 13,666,696           |
| Depreciable assets:                          |    |                      |                         |                         |                      |
| Distribution system                          |    | 59,594,931           | 7,179,100               | 1,296,204               | 68,070,235           |
| Treatment plant                              |    | 22,162,002           | 194,433                 | (1,296,204)             | 21,060,231           |
| Storage facilities                           |    | 18,109,617           | 286,900                 | -                       | 18,396,517           |
| Transmission system                          |    | 5,489,830            | -                       | -                       | 5,489,830            |
| Source facilities                            |    | 5,027,082            | 267,838                 | -                       | 5,294,920            |
| Sewer facilities Structures and improvements |    | 853,683<br>1,783,704 | 63,769<br>121,636       | -                       | 917,452<br>1,905,340 |
| Other plant and equipment                    |    | 3,144,716            | 196,048                 | (292,146)               | 3,048,618            |
| Total depreciable assets                     | ,  | 116,165,565          | 8,309,724               | (292,146)               | 124,183,143          |
| Accumulated depreciation:                    |    |                      |                         |                         |                      |
| Distribution system                          |    | (21,109,445)         | (1,382,579)             | -                       | (22,492,024)         |
| Treatment plant                              |    | (4,953,369)          | (539,207)               | -                       | (5,492,576)          |
| Storage facilities                           |    | (4,596,533)          | (365,153)               | -                       | (4,961,686)          |
| Transmission system                          |    | (3,168,033)          | (87,288)                | -                       | (3,255,321)          |
| Source facilities                            |    | (1,550,080)          | (87,776)                | -                       | (1,637,856)          |
| Sewer facilities                             |    | (424,168)            | (32,166)                | -                       | (456,334)            |
| Structures and improvements                  |    | (1,061,204)          | (35,454)                | -                       | (1,096,658)          |
| Other plant and equipment                    | ,  | (2,283,581)          | (263,737)               | 292,146                 | (2,255,172)          |
| Total accumulated depreciation               |    | (39,146,413)         | (2,793,360)             | 292,146                 | (41,647,627)         |
| Total depreciable assets, net                |    | 77,019,152           | 5,516,364               |                         | 82,535,516           |
| Total capital assets, net                    | \$ | 89,703,025           | 14,639,380              | (8,140,193)             | 96,202,212           |

#### (10) Capital Assets, continued

Changes in capital assets for 2012 were as follows:

|                                                       |    | Balance<br>2011        | Additions/<br>Transfers | Deletions/<br>Transfers | Balance<br>2012        |
|-------------------------------------------------------|----|------------------------|-------------------------|-------------------------|------------------------|
| Non-depreciable assets:                               |    |                        |                         |                         |                        |
| Land and land rights                                  | \$ | 1,473,091              | -                       | -                       | 1,473,091              |
| Construction-in-progress                              |    | 4,647,477              | 9,180,508               | (2,617,203)             | 11,210,782             |
| Total non-depreciable assets                          |    | 6,120,568              | 9,180,508               | (2,617,203)             | 12,683,873             |
| Depreciable assets:                                   |    |                        |                         |                         |                        |
| Distribution system                                   |    | 58,045,785             | 1,549,146               | -                       | 59,594,931             |
| Treatment plant                                       |    | 22,162,002             | -                       | -                       | 22,162,002             |
| Storage facilities                                    |    | 17,074,400             | 1,035,217               | -                       | 18,109,617             |
| Transmission system                                   |    | 5,489,830              | -                       | -                       | 5,489,830              |
| Source facilities                                     |    | 5,027,082              | -                       | -                       | 5,027,082              |
| Sewer facilities                                      |    | 853,683                | -                       | -                       | 853,683                |
| Structures and improvements Other plant and equipment |    | 1,778,388<br>3,017,492 | 5,316<br>222,807        | -<br>(95,583)           | 1,783,704<br>3,144,716 |
| • • • •                                               | -  | <u> </u>               |                         |                         |                        |
| Total depreciable assets                              | -  | 113,448,662            | 2,812,486               | (95,583)                | 116,165,565            |
| Accumulated depreciation:                             |    |                        |                         |                         |                        |
| Distribution system                                   |    | (19,933,831)           | (1,175,614)             | -                       | (21,109,445)           |
| Treatment plant                                       |    | (4,268,485)            | (684,884)               | -                       | (4,953,369)            |
| Storage facilities                                    |    | (4,233,100)            | (363,433)               | -                       | (4,596,533)            |
| Transmission system                                   |    | (3,080,746)            | (87,287)                | -                       | (3,168,033)            |
| Source facilities                                     |    | (1,460,756)            | (89,324)                | -                       | (1,550,080)            |
| Sewer facilities                                      |    | (395,603)              | (28,565)                | -                       | (424,168)              |
| Structures and improvements                           |    | (1,026,860)            | (34,344)                | -                       | (1,061,204)            |
| Other plant and equipment                             |    | (2,116,017)            | (263,147)               | 95,583                  | (2,283,581)            |
| Total accumulated depreciation                        |    | (36,515,398)           | (2,726,598)             | 95,583                  | (39,146,413)           |
| Total depreciable assets, net                         |    | 76,933,264             | 85,888                  |                         | 77,019,152             |
| Total capital assets, net                             | \$ | 83,053,832             | 9,266,396               | (2,617,203)             | 89,703,025             |

#### (11) Accrued Claims Payable

As of July 1, 2011, the District re-commenced self-insuring its workers' compensation obligation and established a risk financing internal service fund where assets are set aside for claim settlements associated with the risk of loss up to certain limits for workers' compensation claims.

Settled claims have not exceeded the accrued coverage amounts in any of the last three fiscal years. Liabilities are recorded when it is probable that a loss has been incurred and the amount of the loss can be reasonably estimated. The accrued claims payable balance includes an amount for claims that have been incurred but not reported (IBNR).

| The balance at June 30, consists of the following:        |    | 2013                        | 2012                          |
|-----------------------------------------------------------|----|-----------------------------|-------------------------------|
| Accrued claims payable, beginning of year                 | \$ | 21,783                      | 14,400                        |
| Claims recognized<br>Claims settled<br>Claims adjustments | _  | 8,076<br>(1,243)<br>(6,140) | 40,433<br>(9,726)<br>(23,324) |
| Accrued claims payable, end of year                       | \$ | 22,476                      | 21,783                        |

#### (12) Compensated Absences

Compensated absences comprise unpaid vacation and sick leave which is accrued as earned.

Changes to compensated absences for 2013, were as follows:

| _    | Balance<br>2012 | Earned  | Taken     | Balance<br>2013 | Current<br>Portion | Long-term<br>Portion |
|------|-----------------|---------|-----------|-----------------|--------------------|----------------------|
| \$ _ | 575,863         | 913,324 | (893,154) | 596,033         | 149,008            | 447,025              |

Changes to compensated absences for 2012, were as follows:

| Balance<br>2011 | Earned  | Taken     | Balance<br>2012 | Current<br>Portion | Long-term Portion |
|-----------------|---------|-----------|-----------------|--------------------|-------------------|
| \$<br>497,952   | 910,498 | (832,587) | 575,863         | 143,966            | 431,897           |

#### (13) Other Post-Employment Benefits Payable

During the fiscal year ended June 30, 2009, the District implemented GASB Statement No. 45, which changed the accounting and financial reporting used by local government employers for post employment benefits. Previously, the costs of such benefits were generally recognized as expenses of local government employers on a pay-as-you-go basis. The new reporting requirements for these benefit programs as they pertain to the District are set forth below.

#### Other Post-Employment Benefits - Eligibility

The District pays a portion of the cost of health insurance for retirees under any group plan offered by CalPERS, subject to certain restrictions as determined by the District.

### (13) Other Post-Employment Benefits Payable, continued Other Post-Employment Benefits – Eligibility, continued

Members in the post employment benefit plan consisted of the following members as of June 30:

|                                                                                              | 2013 | 2012 | 2011 |
|----------------------------------------------------------------------------------------------|------|------|------|
| Active plan members                                                                          | 51   | 53   | 52   |
| Retire es and beneficiaries receiving benefits<br>Separated plan members entitled to but not | 34   | 32   | 33   |
| yet receiving benefits                                                                       | 3    | 3    | 2    |
| Total plan membership                                                                        | 88   | 88   | 87   |

#### Other Post-Employment Benefits – Benefits Offered

The District offers other post-employment medical benefits to retired employees who satisfy the eligibility rules. Spouses and surviving spouses are also eligible to receive benefits. Retirees may enroll in any medical plan available through the District's CalPERS medical coverage, a cost-sharing multiple-employer medical coverage plan. The contribution requirements of eligible retired employees and the District are established and may be amended by the Board of Directors. For retirees between the ages of 55 to 65 with a minimum of 12 years services, who retired prior to January 1, 2013, the District's contribution toward the chosen medical plan will be 90% of the Kaiser Basic Medical Plan premium amount. For retirees between the ages of 55 to 65 with a minimum of 12 years services, who retire on or after January 1, 2013, the District's contribution toward the chosen plan will be 85% of the Kaiser Basic Medical Plan premium amount. The District will make a monthly contribution toward the cost of health insurance coverage for all other retirees based on the contract effective at the time of their retirement.

#### **Funding Policy**

The District's *Annual Required Contribution (ARC)* is an amount actuarially determined in accordance with the parameters of GASB Statement No. 45. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover the normal cost each year and amortize any unfunded actuarial liabilities (or funding excess) over a period not to exceed thirty years. The current ARC rate is 5.9% of the annual covered payroll.

The District funds the benefits on a pay-as-you-go basis and maintains reserves (and records a liability) for the difference between pay-as-you-go and the actuarially determined ARC cost.

#### Annual Cost

For the years ended June 30, 2013 and 2012, the District's annual ARC cost after adjustments was \$278,175 and \$244,822, respectively. The District's net other post employment benefits payable obligation amounted to \$586,209 and \$474,733 for the years ended June 30, 2013 and 2012, respectively. The District contributed \$166,699 and \$160,725 in age adjusted contributions for current retiree OPEB premiums for the years ended June 30, 2013 and 2012, respectively.

| The balance at June 30, consists of the following: | _    | 2013      | 2012      | 2011      |
|----------------------------------------------------|------|-----------|-----------|-----------|
| Annual OPEB expense:                               |      |           |           |           |
| Annual required contribution (ARC)                 | \$   | 286,640   | 250,776   | 250,776   |
| Interest on net OPEB obligation                    |      | 18,989    | 19,532    | 14,566    |
| Interest earnings on irrevocable trust balance     |      | -         | -         | -         |
| Adjustment to annual required contribution         | _    | (27,454)  | (25,486)  | (18,951)  |
| Total annual OPEB expense                          | _    | 278,175   | 244,822   | 246,391   |
| Contributions made:                                |      |           |           |           |
| Contributions made to irrevocable trust            |      | -         | -         | -         |
| Retiree benefit payments paid outside of a trust   | _    | (166,699) | (160,725) | (147,084) |
| Total contributions made                           | _    | (166,699) | (160,725) | (147,084) |
| Total change in net OPEB payable obligation        |      | 111,476   | 84,097    | 99,307    |
| OPEB payable - beginning of year                   | _    | 474,733   | 390,636   | 291,329   |
| OPEB payable - end of year                         | \$ _ | 586,209   | 474,733   | 390,636   |

#### (13) Other Post Employment Benefits Payable, continued

The District's annual OPEB cost, the percentage of the annual OPEB cost contributed, and the net OPEB obligation for fiscal year 2013 and the two preceding years were as follows:

| Three-Year History of Net OPEB Obligation |    |                        |                                   |                                |                                               |    |                                   |
|-------------------------------------------|----|------------------------|-----------------------------------|--------------------------------|-----------------------------------------------|----|-----------------------------------|
| Fiscal<br>Year<br>Ended                   |    | Annual<br>OPEB<br>Cost | Contributions<br>Made to<br>Trust | Retiree<br>Benefit<br>Payments | Percentage<br>of Annual OPI<br>Cost Contribut | ЕВ | Net OPEB<br>Obligation<br>Payable |
| 2013                                      | \$ | 278,175                | -                                 | 166,699                        | 26.22%                                        | \$ | 586,209                           |
| 2012                                      |    | 244,822                | -                                 | 160,725                        | 25.76%                                        |    | 474,733                           |
| 2011                                      |    | 246.391                | -                                 | 147.084                        | 25.74%                                        |    | 390.636                           |

The most recent valuation (dated July 1, 2012) includes an Actuarial Accrued Liability and Unfunded Actuarial Accrued Liability of \$3,130,628. There are no Plan Assets because the District funds on a payas-you-go basis and maintains net position equal to the remaining net other post employment benefits payable obligation. The Board of Directors of the District has designated \$3,189,034 and \$3,064,753, as of June 30, 2013 and 2012, respectively, of net position to reserve for the actuarial accrued liability. The covered payroll (annual payroll of active employees covered by the plan) for the year ended June 30, 2013 was \$4,348,543. The ratio of the unfunded actuarial accrued liability to annual covered payroll was 71.99%.

#### Actuarial Methods and Assumptions

Actuarial valuations involve estimates of the value of reported amounts and assumptions about the probability of events far into the future. Actuarially determined amounts are subject to continual revision as actual results are compared to past expectations and new estimates are made about the future. Calculations are based on the types of benefits provided under the terms of the substantive plan at the time of each valuation and the pattern of sharing of costs between the employer and plan members to that point. Consistent with the long-term perspective of actuarial calculations, actuarial methods and assumptions used include techniques that are designed to reduce short-term volatility in actuarial accrued liabilities for benefits.

The following is a summary of the actuarial assumptions and methods:

| Valuation date                | July 1, 2012                          |
|-------------------------------|---------------------------------------|
| Actuarial cost method         | Entry age normal cost method          |
| Amortization method           | Level percent of payroll amortization |
| Remaining amortization period | 20 Years as of the valuation date     |
| Asset valuation method        | 20 Year smoothed market               |
| Actuarial assumptions:        |                                       |
| Investment rate of return     | 4.00%                                 |
| Projected salary increase     | 3.00%                                 |
| Inflation - discount rate     | 4.00%                                 |
|                               |                                       |

See Page 45 for the Schedule of Funding Status.

#### (14) Long-term Debt

Changes in long-term debt amounts for 2013 were as follows:

| Changes in long-term debt amounts for 2013 were as                                                                                                                                                                                                                                                                                                                                                                                                             |        | Balance<br>2012                                                                                              | Additions                                                         | Principal<br>Payments                                                                                                     | Balance<br>2013                                                                                                                       | Current<br>Portion                                                                                              |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------|--------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------|
| Long-term debt:                                                                                                                                                                                                                                                                                                                                                                                                                                                |        |                                                                                                              |                                                                   |                                                                                                                           |                                                                                                                                       |                                                                                                                 |
| Bonds payable:                                                                                                                                                                                                                                                                                                                                                                                                                                                 |        |                                                                                                              |                                                                   |                                                                                                                           |                                                                                                                                       |                                                                                                                 |
| 1973 General obligation bonds – PR-3                                                                                                                                                                                                                                                                                                                                                                                                                           | \$     | 14,000                                                                                                       | -                                                                 | (14,000)                                                                                                                  | - 7.050                                                                                                                               | - 0.704                                                                                                         |
| 1975 General obligation bonds – OL-2<br>1980 Revenue bonds – PRE-1                                                                                                                                                                                                                                                                                                                                                                                             |        | 11,203<br>92,000                                                                                             | -                                                                 | (3,551)<br>(10,000)                                                                                                       | 7,652<br>82,000                                                                                                                       | 3,731<br>10,000                                                                                                 |
| 1981 Revenue bonds – PR-6                                                                                                                                                                                                                                                                                                                                                                                                                                      |        | 92,000                                                                                                       | -                                                                 | (10,000)                                                                                                                  | 92,000                                                                                                                                | 8,000                                                                                                           |
| Total bonds payable                                                                                                                                                                                                                                                                                                                                                                                                                                            | _      | 209,203                                                                                                      |                                                                   | (27,551)                                                                                                                  | 181,652                                                                                                                               | 21,731                                                                                                          |
| Loans payable:                                                                                                                                                                                                                                                                                                                                                                                                                                                 |        |                                                                                                              |                                                                   |                                                                                                                           |                                                                                                                                       |                                                                                                                 |
| 1977 U.S. EDA Ioan – Novato Water                                                                                                                                                                                                                                                                                                                                                                                                                              |        | 93,618                                                                                                       | -                                                                 | (13,743)                                                                                                                  | 79,875                                                                                                                                | 14,440                                                                                                          |
| 1977 U.S. EDA Ioan - West Marin Water                                                                                                                                                                                                                                                                                                                                                                                                                          |        | 13,242                                                                                                       | -                                                                 | (2,041)                                                                                                                   | 11,201                                                                                                                                | 2,145                                                                                                           |
| 2005 DWR loan – Novato Water                                                                                                                                                                                                                                                                                                                                                                                                                                   |        | 14,521,404                                                                                                   | -                                                                 | (701,580)                                                                                                                 | 13,819,824                                                                                                                            | 357,090                                                                                                         |
| 2005 SWRCB loan – Novato Recycled                                                                                                                                                                                                                                                                                                                                                                                                                              |        | 3,409,691                                                                                                    | -                                                                 | (191,534)                                                                                                                 | 3,218,157                                                                                                                             | 196,131                                                                                                         |
| 2011 SWRCB loan – Novato Recycled<br>2011 B of M loan – Novato Water                                                                                                                                                                                                                                                                                                                                                                                           |        | 5,613,575                                                                                                    | 3,977,122                                                         | -<br>(252,892)                                                                                                            | 9,590,697                                                                                                                             | 364,798<br>261,993                                                                                              |
| 2011 B of M loan – West Marin Water                                                                                                                                                                                                                                                                                                                                                                                                                            |        | 6,811,974<br>1,000,000                                                                                       | -                                                                 | (37,122)                                                                                                                  | 6,559,082<br>962,878                                                                                                                  | 38,458                                                                                                          |
| Total loans payable                                                                                                                                                                                                                                                                                                                                                                                                                                            | _      | 31,463,504                                                                                                   | 3,977,122                                                         | (1,198,912)                                                                                                               | 34,241,714                                                                                                                            | 1,235,055                                                                                                       |
| • •                                                                                                                                                                                                                                                                                                                                                                                                                                                            |        |                                                                                                              |                                                                   |                                                                                                                           |                                                                                                                                       |                                                                                                                 |
| Total long-term debt                                                                                                                                                                                                                                                                                                                                                                                                                                           | \$     | 31,672,707                                                                                                   | 3,977,122                                                         | (1,226,463)                                                                                                               | 34,423,366                                                                                                                            | 1,256,786                                                                                                       |
| Ç                                                                                                                                                                                                                                                                                                                                                                                                                                                              | •      | /s:                                                                                                          |                                                                   |                                                                                                                           |                                                                                                                                       |                                                                                                                 |
| Changes in long-term debt amounts for 2012 were as                                                                                                                                                                                                                                                                                                                                                                                                             | •      | /s:<br>Balance<br>2011                                                                                       | Additions                                                         | Principal<br>Payments                                                                                                     | Balance<br>2012                                                                                                                       | Current<br>Portion                                                                                              |
| Changes in long-term debt amounts for 2012 were as Long-term debt:                                                                                                                                                                                                                                                                                                                                                                                             | •      | Balance                                                                                                      | Additions                                                         | •                                                                                                                         |                                                                                                                                       |                                                                                                                 |
| Changes in long-term debt amounts for 2012 were as  Long-term debt: Bonds payable:                                                                                                                                                                                                                                                                                                                                                                             | follow | Balance<br>2011                                                                                              | Additions                                                         | Payments                                                                                                                  | 2012                                                                                                                                  | Portion                                                                                                         |
| Changes in long-term debt amounts for 2012 were as  Long-term debt: Bonds payable: 1973 General obligation bonds – PR-3                                                                                                                                                                                                                                                                                                                                        | •      | <b>Balance 2011</b> 27,000                                                                                   | Additions                                                         | Payments (13,000)                                                                                                         | <b>2012</b><br>14,000                                                                                                                 | <b>Portion</b> 14,000                                                                                           |
| Changes in long-term debt amounts for 2012 were as  Long-term debt: Bonds payable: 1973 General obligation bonds – PR-3 1975 General obligation bonds – OL-2                                                                                                                                                                                                                                                                                                   | follow | 27,000<br>14,587                                                                                             | Additions                                                         | Payments (13,000) (3,384)                                                                                                 | 14,000<br>11,203                                                                                                                      | Portion<br>14,000<br>3,553                                                                                      |
| Changes in long-term debt amounts for 2012 were as  Long-term debt: Bonds payable: 1973 General obligation bonds – PR-3                                                                                                                                                                                                                                                                                                                                        | follow | <b>Balance 2011</b> 27,000                                                                                   | Additions                                                         | Payments (13,000)                                                                                                         | <b>2012</b><br>14,000                                                                                                                 | <b>Portion</b> 14,000                                                                                           |
| Changes in long-term debt amounts for 2012 were as  Long-term debt: Bonds payable: 1973 General obligation bonds – PR-3 1975 General obligation bonds – OL-2 1980 Revenue bonds – PRE-1                                                                                                                                                                                                                                                                        | follow | 27,000<br>14,587<br>101,000                                                                                  | Additions                                                         | (13,000)<br>(3,384)<br>(9,000)                                                                                            | 14,000<br>11,203<br>92,000                                                                                                            | 14,000<br>3,553<br>10,000                                                                                       |
| Changes in long-term debt amounts for 2012 were as  Long-term debt: Bonds payable: 1973 General obligation bonds – PR-3 1975 General obligation bonds – OL-2 1980 Revenue bonds – PRE-1 1981 Revenue bonds – PR-6 Total bonds payable                                                                                                                                                                                                                          | follow | 27,000<br>14,587<br>101,000<br>108,000                                                                       | Additions                                                         | (13,000)<br>(3,384)<br>(9,000)<br>(16,000)                                                                                | 14,000<br>11,203<br>92,000<br>92,000                                                                                                  | 14,000<br>3,553<br>10,000<br>8,000                                                                              |
| Changes in long-term debt amounts for 2012 were as  Long-term debt: Bonds payable: 1973 General obligation bonds – PR-3 1975 General obligation bonds – OL-2 1980 Revenue bonds – PRE-1 1981 Revenue bonds – PR-6                                                                                                                                                                                                                                              | follow | 27,000<br>14,587<br>101,000<br>108,000                                                                       | Additions                                                         | (13,000)<br>(3,384)<br>(9,000)<br>(16,000)                                                                                | 14,000<br>11,203<br>92,000<br>92,000                                                                                                  | 14,000<br>3,553<br>10,000<br>8,000                                                                              |
| Changes in long-term debt amounts for 2012 were as  Long-term debt: Bonds payable: 1973 General obligation bonds – PR-3 1975 General obligation bonds – OL-2 1980 Revenue bonds – PRE-1 1981 Revenue bonds – PR-6 Total bonds payable Loans payable:                                                                                                                                                                                                           | follow | 27,000<br>14,587<br>101,000<br>108,000<br>250,587                                                            | Additions                                                         | (13,000)<br>(3,384)<br>(9,000)<br>(16,000)<br>(41,384)                                                                    | 14,000<br>11,203<br>92,000<br>92,000<br>209,203<br>93,618<br>13,242                                                                   | 14,000<br>3,553<br>10,000<br>8,000<br>35,553                                                                    |
| Changes in long-term debt amounts for 2012 were as  Long-term debt: Bonds payable: 1973 General obligation bonds – PR-3 1975 General obligation bonds – OL-2 1980 Revenue bonds – PRE-1 1981 Revenue bonds – PR-6 Total bonds payable  Loans payable: 1977 U.S. EDA loan – Novato Water 1977 U.S. EDA loan – West Marin Water 2005 DWR loan – Novato Water                                                                                                     | follow | 27,000<br>14,587<br>101,000<br>108,000<br>250,587<br>106,544<br>15,163<br>15,206,512                         | Additions                                                         | (13,000)<br>(3,384)<br>(9,000)<br>(16,000)<br>(41,384)<br>(12,926)<br>(1,921)<br>(685,108)                                | 14,000<br>11,203<br>92,000<br>92,000<br>209,203<br>93,618<br>13,242<br>14,521,404                                                     | 14,000<br>3,553<br>10,000<br>8,000<br>35,553<br>13,743<br>2,041<br>348,707                                      |
| Changes in long-term debt amounts for 2012 were as  Long-term debt: Bonds payable: 1973 General obligation bonds – PR-3 1975 General obligation bonds – OL-2 1980 Revenue bonds – PRE-1 1981 Revenue bonds – PR-6 Total bonds payable  Loans payable: 1977 U.S. EDA loan – Novato Water 1977 U.S. EDA loan – West Marin Water 2005 DWR loan – Novato Water                                                                                                     | follow | 27,000<br>14,587<br>101,000<br>108,000<br>250,587<br>106,544<br>15,163<br>15,206,512<br>3,596,736            | -<br>-<br>-<br>-<br>-<br>-<br>-<br>-                              | (13,000)<br>(3,384)<br>(9,000)<br>(16,000)<br>(41,384)<br>(12,926)<br>(1,921)                                             | 14,000<br>11,203<br>92,000<br>92,000<br>209,203<br>93,618<br>13,242<br>14,521,404<br>3,409,691                                        | 14,000<br>3,553<br>10,000<br>8,000<br>35,553<br>13,743<br>2,041                                                 |
| Changes in long-term debt amounts for 2012 were as  Long-term debt: Bonds payable: 1973 General obligation bonds – PR-3 1975 General obligation bonds – OL-2 1980 Revenue bonds – PRE-1 1981 Revenue bonds – PR-6 Total bonds payable  Loans payable: 1977 U.S. EDA loan – Novato Water 1977 U.S. EDA loan – West Marin Water 2005 DWR loan – Novato Water 2005 SWRCB loan – Novato Recycled 2011 SWRCB loan – Novato Recycled                                 | follow | 27,000<br>14,587<br>101,000<br>108,000<br>250,587<br>106,544<br>15,163<br>15,206,512                         | -<br>-<br>-<br>-<br>-<br>-<br>-<br>5,277,764                      | (13,000)<br>(3,384)<br>(9,000)<br>(16,000)<br>(41,384)<br>(12,926)<br>(1,921)<br>(685,108)<br>(187,045)                   | 14,000<br>11,203<br>92,000<br>92,000<br>209,203<br>93,618<br>13,242<br>14,521,404<br>3,409,691<br>5,613,575                           | 14,000<br>3,553<br>10,000<br>8,000<br>35,553<br>13,743<br>2,041<br>348,707<br>191,534                           |
| Changes in long-term debt amounts for 2012 were as  Long-term debt: Bonds payable: 1973 General obligation bonds – PR-3 1975 General obligation bonds – OL-2 1980 Revenue bonds – PRE-1 1981 Revenue bonds – PR-6 Total bonds payable  Loans payable: 1977 U.S. EDA loan – Novato Water 1977 U.S. EDA loan – West Marin Water 2005 DWR loan – Novato Water 2005 SWRCB loan – Novato Recycled 2011 SWRCB loan – Novato Recycled 2011 B of M loan – Novato Water | follow | 27,000<br>14,587<br>101,000<br>108,000<br>250,587<br>106,544<br>15,163<br>15,206,512<br>3,596,736            | -<br>-<br>-<br>-<br>-<br>-<br>-<br>5,277,764<br>7,000,000         | (13,000)<br>(3,384)<br>(9,000)<br>(16,000)<br>(41,384)<br>(12,926)<br>(1,921)<br>(685,108)<br>(187,045)                   | 14,000<br>11,203<br>92,000<br>92,000<br>209,203<br>93,618<br>13,242<br>14,521,404<br>3,409,691<br>5,613,575<br>6,811,974              | 14,000<br>3,553<br>10,000<br>8,000<br>35,553<br>13,743<br>2,041<br>348,707<br>191,534                           |
| Changes in long-term debt amounts for 2012 were as  Long-term debt: Bonds payable: 1973 General obligation bonds – PR-3 1975 General obligation bonds – OL-2 1980 Revenue bonds – PRE-1 1981 Revenue bonds – PR-6 Total bonds payable  Loans payable: 1977 U.S. EDA loan – Novato Water 1977 U.S. EDA loan – West Marin Water 2005 DWR loan – Novato Water 2005 SWRCB loan – Novato Recycled 2011 SWRCB loan – Novato Recycled 2011 B of M loan – Novato Water | follow | 27,000<br>14,587<br>101,000<br>108,000<br>250,587<br>106,544<br>15,163<br>15,206,512<br>3,596,736<br>335,811 | -<br>-<br>-<br>-<br>-<br>-<br>5,277,764<br>7,000,000<br>1,000,000 | (13,000)<br>(3,384)<br>(9,000)<br>(16,000)<br>(41,384)<br>(12,926)<br>(1,921)<br>(685,108)<br>(187,045)<br>-<br>(188,026) | 14,000<br>11,203<br>92,000<br>92,000<br>209,203<br>93,618<br>13,242<br>14,521,404<br>3,409,691<br>5,613,575<br>6,811,974<br>1,000,000 | 14,000<br>3,553<br>10,000<br>8,000<br>35,553<br>13,743<br>2,041<br>348,707<br>191,534<br>-<br>253,043<br>37,144 |
| Changes in long-term debt amounts for 2012 were as  Long-term debt: Bonds payable: 1973 General obligation bonds – PR-3 1975 General obligation bonds – OL-2 1980 Revenue bonds – PRE-1 1981 Revenue bonds – PR-6 Total bonds payable  Loans payable: 1977 U.S. EDA loan – Novato Water 1977 U.S. EDA loan – West Marin Water 2005 DWR loan – Novato Water 2005 SWRCB loan – Novato Recycled 2011 SWRCB loan – Novato Recycled 2011 B of M loan – Novato Water | follow | 27,000<br>14,587<br>101,000<br>108,000<br>250,587<br>106,544<br>15,163<br>15,206,512<br>3,596,736            | -<br>-<br>-<br>-<br>-<br>-<br>-<br>5,277,764<br>7,000,000         | (13,000)<br>(3,384)<br>(9,000)<br>(16,000)<br>(41,384)<br>(12,926)<br>(1,921)<br>(685,108)<br>(187,045)                   | 14,000<br>11,203<br>92,000<br>92,000<br>209,203<br>93,618<br>13,242<br>14,521,404<br>3,409,691<br>5,613,575<br>6,811,974              | 14,000<br>3,553<br>10,000<br>8,000<br>35,553<br>13,743<br>2,041<br>348,707<br>191,534                           |

#### Bonds Payable

#### 1973 General Obligation Bonds – Issue PR-3

On September 5, 1973, the District issued general obligation bonds totaling \$250,000 to acquire and improve the Inverness Park and Point Reyes Water Companies. The bond issuance was purchased in its entirety by the U.S. Department of Agriculture, Farmers Home Administration Rural Development Administration on a 5%, 40-year payback basis. The bonds were fully-repaid as of June 30, 2013.

#### (14) Long-Term Debt, continued

#### Bonds Payable, continued

#### 1975 General Obligation Bonds – Issue OL-2

In 1975, the District issued general obligation bonds totaling \$70,000 to acquire and improve the Olema Water Company owned by W. Robert Phillips and others and to service that area. The bonds were purchased by the U.S. Department of Agriculture (USDA), then upon demand of the USDA the bonds were repurchased by the District's Novato Water segment on June 1, 1991. The interest rate paid to the Novato Water segment on the bonds was thereafter reset to the higher of the rate earned by the District's investments or the average rate of the Novato Water segment general obligation bond debt.

The bonds are scheduled to mature in 2015. Principal and interest are payable annually on January 1<sup>st</sup> and at a rate of 5.000%. Future annual debt service requirements on the bonds are as follows:

| Fiscal Year          | <br>Principal | Interest | Total |  |
|----------------------|---------------|----------|-------|--|
| 2014                 | \$<br>3,731   | 382      | 4,113 |  |
| 2015                 | <br>3,921     | 196      | 4,117 |  |
| Total                | \$<br>7,652   | 578      | 8,230 |  |
| Less current portion | <br>(3,731)   |          |       |  |
| Total non-current    | \$<br>3,921   |          |       |  |

#### 1980 Revenue Bonds – Issue PRE-1

On August 22, 1980, the District issued revenue bonds totaling \$240,000 for the system rehabilitation of the Paradise Ranch Estates (PRE) water distribution system.

The bonds are scheduled to mature in 2020. Principal is payable annually on April 1<sup>st</sup> and interest is payable semi-annually on October 1<sup>st</sup> and April 1<sup>st</sup> at a rate of 5.000%. Future annual debt service requirements on the bonds are as follows:

| Fiscal Year          | Fiscal Year Principal |          | Interest | Total  |  |
|----------------------|-----------------------|----------|----------|--------|--|
| 2014                 | \$                    | 10,000   | 4,100    | 14,100 |  |
| 2015                 |                       | 11,000   | 3,600    | 14,600 |  |
| 2016                 |                       | 11,000   | 3,050    | 14,050 |  |
| 2017                 |                       | 12,000   | 2,500    | 14,500 |  |
| 2018                 |                       | 12,000   | 1,900    | 13,900 |  |
| 2019-2020            | _                     | 26,000   | 1,950    | 27,950 |  |
| Total                | \$                    | 82,000   | 17,100   | 99,100 |  |
| Less current portion |                       | (10,000) |          |        |  |
| Total non-current    | \$                    | 72,000   |          |        |  |

#### (14) Long-Term Debt, continued

#### Bonds Payable, continued

#### 1981 Revenue Bonds - Issue PR-6

On August 28, 1981, the District issued revenue bonds totaling \$217,800 to finance the further work needed to rehabilitate the Point Reyes and Inverness Park water systems including the addition of a 300,000 gallon tank in Point Reyes Station and a 100,000 gallon tank in Inverness Park.

The bonds are scheduled to mature in 2022. Principal is payable annually on July 1<sup>st</sup> and interest is payable semi-annually on July 1<sup>st</sup> and January 1<sup>st</sup> at a rate of 5.000%. Future annual debt service requirements on the bonds are as follows:

| Fiscal Year          |      | Principal | Interest | Total   |
|----------------------|------|-----------|----------|---------|
| 2014                 | \$   | 8,000     | 4,400    | 12,400  |
| 2015                 |      | 9,000     | 3,975    | 12,975  |
| 2016                 |      | 9,000     | 3,525    | 12,525  |
| 2017                 |      | 10,000    | 3,050    | 13,050  |
| 2018                 |      | 10,000    | 2,550    | 12,550  |
| 2019-2022            | _    | 46,000    | 4,700    | 50,700  |
| Total                | \$   | 92,000    | 22,200   | 114,200 |
| Less current portion | _    | (8,000)   |          |         |
| Total non-current    | \$ _ | 84,000    |          |         |

#### Loans Payable

#### 1977 U.S. EDA Loan - Novato Water segment

In August 1977, the District secured a loan with the U.S. Economic Development Administration (EDA) to assist in the funding emergency Novato Water system projects in response to a severe drought.

The loan is scheduled to mature in 2018. Principal and interest are payable annually on July 1<sup>st</sup> at a rate of 5.000%. Future annual debt service requirements on the loan are as follows:

| Fiscal Year          | <br>Principal | Interest | Total  |
|----------------------|---------------|----------|--------|
| 2014                 | \$<br>14,440  | 3,984    | 18,424 |
| 2015                 | 15,162        | 3,262    | 18,424 |
| 2016                 | 15,920        | 2,504    | 18,424 |
| 2017                 | 16,716        | 1,708    | 18,424 |
| 2018                 | <br>17,637    | 787      | 18,424 |
| Total                | \$<br>79,875  | 12,245   | 92,120 |
| Less current portion | <br>(14,440)  |          |        |
| Total non-current    | \$<br>65,435  |          |        |

#### (14) Long-Term Debt, continued

#### Loans Payable

#### 1977 U.S. EDA Loan - West Marin segment

In August 1977, the District secured a loan with the U.S. Economic Development Administration (EDA) to assist in the funding emergency West Marin system projects, including temporary diversions from Bear Valley Creek and Lagunitas Creek, in response to a severe drought.

The loan is scheduled to mature in 2018. Principal and interest are payable annually on July 1<sup>st</sup> at a rate of 5.000%. Future annual debt service requirements on the loan are as follows:

| Fiscal Year          |      | Principal | <u>Interest</u> | Total  |
|----------------------|------|-----------|-----------------|--------|
| 2014                 | \$   | 2,145     | 558             | 2,703  |
| 2015                 |      | 2,252     | 451             | 2,703  |
| 2016                 |      | 2,363     | 340             | 2,703  |
| 2017                 |      | 2,483     | 220             | 2,703  |
| 2018                 |      | 1,958     | 145             | 2,103  |
| Total                | \$   | 11,201    | 1,714           | 12,915 |
| Less current portion | _    | (2,145)   |                 |        |
| Total non-current    | \$ _ | 9,056     |                 |        |

#### 2005 DWR Loan - Novato Water segment

In 2005, the District entered into an agreement with the California Department of Water Resources (DWR) for a loan in an amount not-to-exceed \$16,528,850 with an interest rate of 2.39% per annum for the reconstruction of the Stafford Water Treatment Plant. Principal and interest payments on the loan are due each year on January 1<sup>st</sup> and July 1<sup>st</sup>.

The loan is scheduled to mature in fiscal year 2030. The loan will be repaid semi-annually over a 20-year period based on the repayment schedule below:

| Fiscal Year          |      | Principal  | Interest  | Total      |
|----------------------|------|------------|-----------|------------|
| 2014                 | \$   | 357,091    | 165,146   | 522,237    |
| 2015                 |      | 727,034    | 317,441   | 1,044,475  |
| 2016                 |      | 744,514    | 299,960   | 1,044,474  |
| 2017                 |      | 762,413    | 282,062   | 1,044,475  |
| 2018                 |      | 780,744    | 263,730   | 1,044,474  |
| 2019-2023            |      | 4,194,477  | 1,027,895 | 5,222,372  |
| 2024-2028            |      | 4,723,551  | 498,821   | 5,222,372  |
| 2029-2030            | _    | 1,530,000  | 91,062    | 1,621,062  |
| Total                | \$   | 13,819,824 | 2,946,117 | 16,765,941 |
| Less current portion | _    | (357,091)  |           |            |
| Total non-current    | \$ _ | 13,462,733 |           |            |

#### (14) Long-Term Debt, continued

#### Loans Payable, continued

#### 2005 SWRCB Loan - Novato Recycled Water segment

In 2005, the District entered into an agreement with the California State Water Resources Control Board (SWRCB) for a loan in an amount of \$4,302,560 with an interest rate of 2.4% per annum for the construction of a recycled water facility.

The loan is scheduled to mature in 2027. Principal and interest are payable annually on June 19<sup>th</sup> at a rate of 2.4%. Future annual debt service requirements on the loan are as follows:

| Fiscal Year          |      | Principal | Interest | Total     |
|----------------------|------|-----------|----------|-----------|
| 2014                 | \$   | 196,131   | 77,236   | 273,367   |
| 2015                 |      | 200,839   | 72,528   | 273,367   |
| 2016                 |      | 205,658   | 67,709   | 273,367   |
| 2017                 |      | 210,594   | 62,773   | 273,367   |
| 2018                 |      | 215,648   | 57,719   | 273,367   |
| 2019-2023            |      | 1,158,405 | 208,430  | 1,366,835 |
| 2024-2027            | _    | 1,030,882 | 62,586   | 1,093,468 |
| Total                | \$   | 3,218,157 | 608,981  | 3,827,138 |
| Less current portion | _    | (196,131) |          |           |
| Total non-current    | \$ _ | 3,022,026 |          |           |

#### 2011 DWR Loan - Novato Recycled Water segment - North and South Service Areas

In fiscal year 2011, the District entered into an agreement with the California State Water Resources Control Board (SWRCB) for a loan in an amount not-to-exceed \$4,364,335 with an interest rate of 2.60% per annum for the reconstruction of the Recycled Water Expansion project — North Service Area. As of June 30, 2013, eligible costs for reimbursement were \$4,364,335 and accrued as a long-term debt liability on the financial statements.

In fiscal year 2012, the District entered into an agreement with the California State Water Resources Control Board (SWRCB) for a loan in an amount not-to-exceed \$5,480,740 with an interest rate of 2.20% per annum for the reconstruction of the Recycled Water Expansion project – South Service Area. As of June 30, 2013, eligible costs for reimbursement were \$5,226,363 and accrued as a long-term debt liability on the financial statements.

#### 2011 Bank of Marin Loan - Novato Water and West Marin Water segments

In October 2012, the District entered into a loan agreement with the Bank of Marin for a 20-year \$8.0 million construction loan with an interest rate of 3.42% per annum for the North Marin aqueduct energy efficiency project and West Marin water improvements. The loan is scheduled to mature in September of fiscal year 2033. A principal and interest payment of \$46,067 is payable monthly on the 27<sup>th</sup> day of each month. Future annual debt service requirements on the loan are as follows:

| Fiscal Year          |      | Principal | Interest  | Total      |
|----------------------|------|-----------|-----------|------------|
| 2014                 | \$   | 300,451   | 252,349   | 552,800    |
| 2015                 |      | 310,686   | 242,114   | 552,800    |
| 2016                 |      | 321,490   | 231,310   | 552,800    |
| 2017                 |      | 332,657   | 220,143   | 552,800    |
| 2018                 |      | 344,213   | 208,587   | 552,800    |
| 2019-2023            |      | 1,908,939 | 855,061   | 2,764,000  |
| 2024-2028            |      | 2,264,334 | 499,666   | 2,764,000  |
| 2029-2033            | _    | 1,739,190 | 103,477   | 1,842,667  |
| Total                | \$   | 7,521,960 | 2,612,707 | 10,134,667 |
| Less current portion | _    | (300,451) |           |            |
| Total non-current    | \$ _ | 7,221,509 |           |            |

#### (15) Net Position

Calculation of net position per fund as of June 30, 2013, were as follows:

| Depreciable capital assets, net 6                                                               | 3,942,108<br>7,806,510<br>2,928,882 | 8,806,758<br>10,237,067<br>622,735 | 679,948<br>3,835,247 | 237,882<br>656,692 | 13,666,696              |
|-------------------------------------------------------------------------------------------------|-------------------------------------|------------------------------------|----------------------|--------------------|-------------------------|
| Depreciable capital assets, net 6 Capital project loan proceeds unused 2 Current: Bonds payable | 7,806,510                           | 10,237,067                         | 3,835,247            | ,                  | 13,666,696              |
| Capital project loan proceeds unused Current: Bonds payable                                     |                                     |                                    | , ,                  | 656.692            |                         |
| Current: Bonds payable                                                                          | 2,928,882                           | 622,735                            |                      | 333,332            | 82,535,516              |
|                                                                                                 | -                                   |                                    | 509,261              | -                  | 4,060,878               |
|                                                                                                 | (633,523)                           | -<br>(560,929)                     | (21,731)<br>(40,603) | -                  | (21,731)<br>(1,235,055) |
| Non-current:                                                                                    |                                     |                                    |                      |                    |                         |
| Bonds payable                                                                                   | -                                   | -                                  | (159,921)            | -                  | (159,921)               |
| Loans payable (19                                                                               | 9,825,258)                          | (12,247,925)                       | (933,476)            |                    | (33,006,659)            |
| Total net investment in capital assets5                                                         | 4,218,719                           | 6,857,706                          | 3,868,725            | 894,574            | 65,839,724              |
| Restricted net position:                                                                        |                                     |                                    |                      |                    |                         |
| Connection fee reserve                                                                          | 13                                  | -                                  | 166,144              | -                  | 166,157                 |
| Wohler pipeline reserve                                                                         | 403,678                             | -                                  | -                    | -                  | 403,678                 |
| Collector No. 6 reserve                                                                         | 1,573,822                           | -                                  | -                    | -                  | 1,573,822               |
| Olema bond reserve                                                                              | 12,189                              | -                                  | -                    | -                  | 12,189                  |
| Cash reserve for debt service                                                                   | -                                   | -                                  | 34,681               | -                  | 34,681                  |
| Accrued interest for debt service                                                               |                                     | <u> </u>                           | (4,075)              |                    | (4,075)                 |
| Total restricted net position                                                                   | 1,989,702                           |                                    | 196,750              |                    | 2,186,452               |
| Unrestricted net position:                                                                      |                                     |                                    |                      |                    |                         |
| Non-spendable net position:<br>Current:                                                         |                                     |                                    |                      |                    |                         |
| Materials and supplies inventory                                                                | 609,237                             | -                                  | -                    | -                  | 609,237                 |
| Prepaid expenses and deposits Non-current:                                                      | 38,248                              | -                                  | 7,832                | 1,016              | 47,096                  |
| Note receivable – Black Point Golf Links                                                        | -                                   | 2,137,470                          | _                    | _                  | 2,137,470               |
| Notes receivable - employee housing loans, net                                                  | 1,331,785                           | , - ,                              | -                    | -                  | 1,331,785               |
| Deferred charges, net                                                                           | <u> </u>                            |                                    |                      |                    | -                       |
| Total non-spendable net position                                                                | 1,979,270                           | 2,137,470                          | 7,832                | 1,016              | 4,125,588               |
| Spendable net position are designated as follows:                                               |                                     |                                    |                      |                    |                         |
| Other post-employment benefits reserve                                                          | 3,189,034                           | -                                  | -                    | -                  | 3,189,034               |
| Operating reserve                                                                               | 5,862,220                           | (377,031)                          | 92,863               | 178,428            | 5,756,480               |
| Total spendable net position                                                                    | 9,051,254                           | (377,031)                          | 92,863               | 178,428            | 8,945,514               |
| Total unrestricted net position 1                                                               | 1,030,524                           | 1,760,439                          | 100,695              | 179,444            | 13,071,102              |
| Total net position \$6                                                                          | 7,238,945                           | 8,618,145                          | 4,166,170            | 1,074,018          | 81,097,278              |

#### (15) Net Position, continued

Calculation of net position per fund as of June 30, 2012, were as follows:

|                                                   | _  | Novato<br>Water        | Novato<br>Recycled | West Marin<br>Water | Oceana Marin<br>Sewer | Total                   |
|---------------------------------------------------|----|------------------------|--------------------|---------------------|-----------------------|-------------------------|
| Net investment in capital assets:                 |    |                        |                    |                     |                       |                         |
| Capital assets, not being depreciated             | \$ | 4,051,478              | 8,117,923          | 428,610             | 85,862                | 12,683,873              |
| Depreciable capital assets, net                   |    | 68,290,445             | 4,241,628          | 3,856,368           | 630,711               | 77,019,152              |
| Capital project loan proceeds unused<br>Current:  |    | 3,067,228              | -                  | 784,932             | -                     | 3,852,160               |
| Bonds payable                                     |    | -                      | - (40.4.50.4)      | (35,553)            | -                     | (35,553)                |
| Loans payable                                     |    | (615,493)              | (191,534)          | (39,185)            | -                     | (846,212)               |
| Non-current:                                      |    |                        |                    | (4.70.050)          |                       | (470.050)               |
| Bonds payable                                     |    | (20.044.504)           | - (0.004.704)      | (173,650)           | -                     | (173,650)               |
| Loans payable                                     | -  | (20,811,504)           | (8,831,731)        | (974,057)           |                       | (30,617,292)            |
| Total net investment in capital assets            | _  | 53,982,154             | 3,336,286          | 3,847,465           | 716,573               | 61,882,478              |
| Restricted net position:                          |    |                        |                    |                     |                       |                         |
| Connection fee reserve                            |    | 757,461                | -                  | -                   | 49,957                | 807,418                 |
| Wohler pipeline reserve                           |    | 398,721                | -                  | -                   | -                     | 398,721                 |
| Collector No. 6 reserve                           |    | 1,729,274              | -                  | -                   | -                     | 1,729,274               |
| Olema bond reserve                                |    | 12,117                 | -                  | -                   | -                     | 12,117                  |
| Cash reserve for debt service                     |    | -                      | -                  | 47,964              | -                     | 47,964                  |
| Accrued interest for debt service                 | _  | <del>-</del> .         |                    | (2,439)             |                       | (2,439)                 |
| Total restricted net position                     | _  | 2,897,573              |                    | 45,525              | 49,957                | 2,993,055               |
| Unrestricted net position:                        |    |                        |                    |                     |                       |                         |
| Non-spendable net position:<br>Current:           |    |                        |                    |                     |                       |                         |
| Materials and supplies inventory                  |    | 612,966                | -                  | -                   | -                     | 612,966                 |
| Prepaid expenses and deposits Non-current:        |    | 39,100                 | -                  | -                   | 1,352                 | 40,452                  |
| Note receivable - Black Point Golf Links          |    | -                      | 2,333,983          | -                   | -                     | 2,333,983               |
| Notes receivable - employee housing loans         |    | 1,051,785              | -                  | -                   | -                     | 1,051,785               |
| Deferred charges, net                             | _  | 77,500                 |                    | 11,376              |                       | 88,876                  |
| Total non-spendable net position                  | _  | 1,781,351              | 2,333,983          | 11,376              | 1,352                 | 4,128,062               |
| Spendable net position are designated as follows: |    |                        |                    |                     |                       |                         |
| Other post-employment benefits reserve            |    | 3,065,753              | -                  | -                   | -                     | 3,065,753               |
| Operating reserve                                 | _  | 4,062,707              | (390,843)          | 47,103              | 273,075               | 3,992,042               |
| ope.ag . coc c                                    |    |                        |                    |                     |                       |                         |
| Total spendable net position                      | _  | 7,128,460              | (390,843)          | 47,103              | 273,075               | 7,057,795               |
|                                                   | _  | 7,128,460<br>8,909,811 | (390,843)          | 47,103<br>58,479    | 273,075<br>274,427    | 7,057,795<br>11,185,857 |

#### (16) Deferred Compensation Savings Plan

For the benefit of its employees, the District participates in a 457 Deferred Compensation Program (Program). The purpose of this Program is to provide deferred compensation for public employees that elect to participate in the Program. Generally, eligible employees may defer receipt of a portion of their salary until termination, retirement, death or unforeseeable emergency. Until the funds are paid or otherwise made available to the employee, the employee is not obligated to report the deferred salary for income tax purposes.

Federal law requires deferred compensation assets to be held in trust for the exclusive benefit of the participants. Accordingly, the District is in compliance with this legislation. Therefore, these assets are not the legal property of the District, and are not subject to claims of the District's general creditors. Market value of the plan assets held in trust at June 30, 2013 and 2012 was \$3,794,645 and \$3,406,553, respectively.

The District has implemented GASB Statement No. 32, Accounting and Financial Reporting for Internal Revenue Code Section 457 Deferred Compensation Plans. Since the District has little administrative involvement and does not perform the investing function for this plan, the assets and related liabilities are not shown on the statement of net position.

#### (17) Defined Benefit Pension Plan

#### Plan Description

The District contributes to the California Public Employees Retirement System (CalPERS), a cost-sharing multiple-employer defined benefit pension plan. CalPERS provides retirement and disability benefits, annual cost-of-living adjustments, and death benefits to plan members and beneficiaries. CalPERS acts as a common investment and administrative agent for participating public agencies within the State of California. Benefit provisions and all other requirements are established by state statute and CalPERS. Copies of CalPERS annual financial report may be obtained form their executive office: 400 P Street, Sacramento, CA, 95814.

#### Funding Policy and Annual Pension Cost

The contribution rate for plan members in the CalPERS 2.5% at 55 Risk Pool Retirement Plan is 8.00% of their annual covered salary. The District makes these contributions required of District employees on their behalf and for their account. Beginning January 1, 2013, District employees began contributing 1.60% of their 8.00% member rate with the District contributing the remaining 6.40%. The District's labor agreement with its employees association requires that employees pay the full 8.00%, phased in annually each October 1<sup>st</sup>, by 2016. Also, the District is required to contribute the actuarially determined remaining amounts necessary to fund the benefits for its members. The required employer contribution rates are equal to the annual pension cost (APC) percentage of payroll for fiscal year 2013, 2012 and 2011 as noted below. The contribution requirements of the plan members are established by State statute, and the employer contribution rate is established and may be amended by CalPERS.

#### California Public Employees Pension Reform Act of 2013

On September 12, 2012, the California Governor signed the California Public Employees' Pension Reform Act of 2013 (PEPRA) into law. PEPRA took effect January 1, 2013.

Key components of the legislation are as follows:

- Establishes PEPRA which will apply to all public employers and public pension plans on and after January 1, 2013 (Except specific exemptions);
- Establishes new retirement tiers/benefits for new public employees;
- Prohibits certain cash payments from being counted as compensation; and
- Increases retirement age for all new public employees.

#### Second-Tier - Beginning January 1, 2013

The contribution rate for plan members in the CalPERS 2.0% at 62 Retirement Plan under PEPRA is 6.25% of their annual covered wages. The District filed a Certification of Memorandum of Understanding (MOU) Impairment with CalPERS prior to January 1, 2013. All District employees, including those employees hired on or after January 1, 2013 contribute 1.6% of their annual covered wages to their account. Also, the District is required to contribute the actuarially determined remaining amounts necessary to fund the benefits for its members.

#### (17) Defined Benefit Pension Plan, continued

For fiscal years 2013, 2012 and 2011, the District's annual contributions for the CalPERS plan were equal to the District's required and actual contributions for each fiscal year as follows:

| Fiscal<br>Year | <br>Annual<br>Pension<br>Cost (APC) | Percentage<br>of APC<br>Contributed | Net<br>Pension<br>Obligation | APC Percentage of Payroll |
|----------------|-------------------------------------|-------------------------------------|------------------------------|---------------------------|
| 2010-2011      | \$<br>913,677                       | 100%                                | -                            | 15.309%                   |
| 2011-2012      | 1,031,112                           | 100%                                | -                            | 18.154%                   |
| 2012-2013      | 1,068,211                           | 100%                                | -                            | 18.947%                   |

See Page 45 for the Schedule of Funding Status.

#### **Actuarial Methods and Assumptions**

Actuarial valuations involve estimates of the value of reported amounts and assumptions about the probability of events far into the future. Actuarially determined amounts are subject to continual revision as actual results are compared to past expectations and new estimates are made about the future. Calculations are based on the types of benefits provided under the terms of the substantive plan at the time of each valuation and the pattern of sharing of costs between the employer and plan members to that point. Consistent with the long-term perspective of actuarial calculations, actuarial methods and assumptions used include techniques that are designed to reduce short-term volatility in actuarial accrued liabilities for benefits.

The following is a summary of the actuarial assumptions and methods:

Valuation date
Actuarial cost method
Amortization method

Average remaining amortization period

Asset valuation method Actuarial assumptions: Discount rate

Projected salary increase

Inflation

Inflation Payroll growth

Individual salary growth

June 30, 2011

Entry age normal cost method Level percent of payroll, open 21 years as of the valuation date 15 year smoothed market

7.50% (net of administrative expenses)

 $3.30\%\ to\ 14.20\%$  depending on age, service, and type of emplyment

2.75% 3.00%

A merit scale varying by duration of emplyment coupled with an assumed annual inflation growth of 2.75% and an annual production growth of 0.25%

#### (18) Risk Management

The District is exposed to various risks of loss related to torts, theft of, damage to and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The District purchases commercial insurance policies with a variety of coverage including a \$10.0 million excess general liability policy with a \$1.0 million self-insured retention limit, a \$54,624,000 property and equipment policy, a \$1.0 million public official's policy and a \$500,000 employee fidelity bond.

#### (19) Commitments and Contingencies

#### Wohler/Collector No. 6 Agreement

The District is party to an agreement with the Sonoma County Water Agency (SCWA) that provides, among other matters, that the District is obligated to pay for a prorated share of certain SCWA's costs to improve or expand the SCWA's water utility plant. The agreement expires on June 30, 2040 and is subject to renewal for 40-year terms. Under the agreement, the District is obligated to pay promptly all billings from the SCWA and may not withhold payment pending resolution of disputes, if any, which might exist between the District and SCWA. At June 30, 2013, the District's reserve balances for these obligations were \$403,678 (Wohler Pipeline) and \$1,573,822 (Collector #6).

#### (19) Commitments and Contingencies, continued

#### **Novato Sanitary District**

The District has entered into a contract with the Novato Sanitary District (NSD) which requires NSD to supply secondary treated effluent of sufficient quantity to the District for the recycled water treatment operation. The District pays NSD \$20 per year for an annual lease of the site for the Deer Island recycled water treatment facility which is owned and operated by the District.

#### Solar Power Services, Facilities and Site Agreement

In February 2012, the District entered into a Solar Power Services Agreement to purchase all the solar power generated from the Solar Power Generating Facility constructed near the District's Stafford Treatment Plant facilities at a Take-or-Pay price of \$0.1700 per kilowatt hour escalating 3.0% annually to \$0.2981 per kilowatt hour over a 20-year contract period. Also, in February 2012, the District executed a 20-year lease with the Solar Services company to construct the Solar Power Generating Facility on District land for a land lease of \$100 for the period (or \$5 per year).

#### **Construction Contracts**

The District has a variety of agreements with developers and private parties relating to the installation, improvement or modification of transmission facilities and distribution systems within its service area. The financing of such improvements is provided primarily from advances for construction. The District also improves and modifies its existing infrastructure and finances such improvements from its reserves. The District has committed to approximately \$365,306 in remaining costs of existing District capital projects as of June 30, 2013.

#### **Grant Awards**

Grant funds received by the District are subject to audit by the grantor agencies. Such audits could lead to requests for reimbursements to the grantor agencies for expenditures disallowed under terms of the grant. Management of the District believes that such disallowances, if any, would not be significant.

#### Litigation

In the ordinary course of operations, the District is subject to claims and litigation from outside parties. After consultation with legal counsel, the District believes the ultimate outcome of such matters, if any, will not materially affect its financial condition.

#### (20) Subsequent Event

Events occurring after June 30, 2013 have been evaluated for possible adjustment to the financial statements or disclosure as of September 30, 2013, which is the date the financial statements were available to be issued.

#### (21) Governmental Accounting Standards Board Statements

#### Implementation of New Accounting Pronouncements

For the year ended June 30, 2013, the District implemented the following Governmental Accounting Standards Board pronouncements:

#### Governmental Accounting Standards Board Statement No. 60

In November 2010, the GASB issued Statement No. 60, *Accounting and Financial Reporting for Service Concession Arrangements*. This standard address how to account for and report service concession arrangements, a type of public-private or public-public partnership that state and local governments are increasingly entering into. There were no Concession Arrangements entered into by the District.

#### Governmental Accounting Standards Board Statement No. 61

In November 2010, the GASB issued Statement No. 61, *The Financial Reporting Entity, Omnibus.* This standard is designed to improve financial reporting for governmental entities by amending the requirements of GASB Statement No. 14, *The Financial Reporting Entity,* and GASB Statement No. 34, *Basic Financial Statement and Management's Discussion and Analysis for State and local Governments.* 

#### Governmental Accounting Standards Board Statement No. 62

In December 2010, The GASB issued Statement No. 62 – Codification of Accounting and Financial Reporting Guidance Contained in Pre-November 30, 1989 FASB and AICPA Pronouncements. The objective of this Statement is to incorporate into the GASB's authoritative literature certain accounting and financial reporting guidance that is included in the following pronouncements issued on or before November 30, 1989, which does not conflict with or contradict GASB pronouncements:

- 1. Financial Accounting Standards Board (FASB) Statements and Interpretations
- 2. Accounting Principles Board Opinions
- 3. Accounting Research Bulletins of the American Institute of Certified Public Accountants' (AICPA) Committee on Accounting Procedure.

Hereinafter, these pronouncements collectively are referred to as the *FASB & AICPA pronouncements*. This Statement also supersedes Statement No. 20, *Accounting and Financial Reporting for Proprietary Funds and Other Governmental Entities That Use Proprietary Fund Accounting,* thereby eliminating the election provided in paragraph 7 of that statement for enterprise funds and business-type activities to apply post-November 30, 1989 FASB Statements and Interpretations that do not conflict with or contradict GASB pronouncements. However, those entities can continue to apply, as other accounting literature, post-November 30, 1989 FASB pronouncements that do not conflict with or contradict GASB pronouncements, including this Statement.

#### Governmental Accounting Standards Board Statement No. 63

In June 2011, the GASB issued Statement No. 63, *Financial Reporting of Deferred Outflows of Resources, Deferred Inflows of Resources, and Net Position.* This standard is designed to improve financial reporting by standardizing the presentation of deferred outflows of resources and deferred inflows of resources into the definitions of the required components of the residual measure and by renaming that measure as net position, rather than net assets.

#### Governmental Accounting Standards Board Statement No. 65

In March 2012, the GASB issued Statement No. 65 – *Items Previously Reported as Assets and Liabilities*. This Statement establishes accounting and financial reporting standards that reclassify, as deferred outflows of resources or deferred inflows of resources, certain items that were previously reported as assets and liabilities and recognizes, as outflows of resources or inflows of resources, certain items that were previously reported as assets and liabilities.

#### (21) Governmental Accounting Standards Board Statements

#### Newly Issued Accounting Pronouncements, But Not Yet Effective

The Governmental Accounting Standards Board (GASB) has issued several pronouncements prior to June 30, 2013, that have effective dates that may impact future financial presentations.

#### Governmental Accounting Standards Board Statement No. 66

In March 2012, the GASB issued Statement No. 66 – *Technical Corrections—2013—an amendment of GASB Statements No. 10 and No. 62.* The objective of this Statement is to improve accounting and financial reporting for a governmental financial reporting entity by resolving conflicting guidance that resulted from the issuance of two pronouncements, Statements No. 54, *Fund Balance Reporting and Governmental Fund Type Definitions*, and No. 62, *Codification of Accounting and Financial Reporting Guidance Contained in Pre-November 30, 1989 FASB and AICPA Pronouncements.* The provisions of this Statement are effective for financial statements for periods beginning after December 15, 2012. The impact of the implementation of this Statement to District's financial statements has not been assessed at this time.

#### Governmental Accounting Standards Board Statement No. 68

In June 2012, the GASB issued Statement No. 68 – Accounting and Financial Reporting for Pensions—an amendment of GASB Statement No. 27. The primary objective of this Statement is to improve accounting and financial reporting by state and local governments for pensions. It also improves information provided by state and local governmental employers about financial support for pensions that is provided by other entities. This Statement results from a comprehensive review of the effectiveness of existing standards of accounting and financial reporting for pensions with regard to providing decision-useful information, supporting assessments of accountability and inter-period equity, and creating additional transparency.

This Statement replaces the requirements of Statement No. 27, Accounting for Pensions by State and Local Governmental Employers, as well as the requirements of Statement No. 50, Pension Disclosures, as they relate to pensions that are provided through pension plans administered as trusts or equivalent arrangements (hereafter jointly referred to as trusts) that meet certain criteria. The requirements of Statements 27 and 50 remain applicable for pensions that are not covered by the scope of this Statement. The provisions of Statement 68 are effective for fiscal years beginning after June 15, 2014. The impact of the implementation of this Statement to District's financial statements has not been assessed at this time.

#### Governmental Accounting Standards Board Statement No. 69

In January 2013, the GASB issued Statement No. 69 – Government Combinations and Disposals of Government Operations. The objective of this Statement is to provide new accounting and financial reporting standards for government mergers and acquisitions and for government operations that have been transferred or sold. The provisions of this Statement are effective for financial statements for periods beginning after December 15, 2013. The impact of the implementation of this Statement to District's financial statements has not been assessed at this time.

#### Governmental Accounting Standards Board Statement No. 70

In April 2013, the GASB issued Statement No. 70 – Accounting and Financial Reporting for Non-exchange Guarantees. Provisions of this Statement require that governments that extend non-exchange financial guarantees to recognize a liability when qualitative factors and historic data, if any, indicate that it is more likely than not that the government will be required to make payments on the guarantee. The amount of the liability to be recognized should be the discounted present value of the best estimate of the future outflows related to the guarantee expected to be incurred. When there is no best estimate but a range of the estimated future outflows can be established, the amount of the liability to be recognized should be the discounted present value of the minimum amount within the range. The impact of the implementation of this Statement to District's financial statements has not been assessed at this time.



### **Required Supplementary Information**

#### North Marin Water District Schedule of Funding Status For the Years Ended June 30, 2013 and 2012

#### 1. Defined Benefit Pension Plan

| Development of the Actuarial Value of Assets Calculation in a Risk Pool             |    |               |               |               |  |  |  |
|-------------------------------------------------------------------------------------|----|---------------|---------------|---------------|--|--|--|
| The District is part of the Cal PERS Miscellaneous 2.5% at 55 yrs. Risk Pool        |    | June 30, 2011 | June 30, 2012 | June 30, 2013 |  |  |  |
| 1. Plan's accrued liability                                                         | \$ | 33,289,875    | -             | -             |  |  |  |
| 2. Plan's side fund                                                                 |    | (2,272,881)   | -             | -             |  |  |  |
| 3. Pool's accrued liability                                                         |    | 2,135,350,204 | -             | -             |  |  |  |
| 4. Pool's side fund                                                                 |    | (117,829,589) | -             | -             |  |  |  |
| 5. Pool's actuarial value of assets (AVA) including receivables                     |    | 1,724,200,585 | -             | -             |  |  |  |
| 6. Plan's actuarial value of assets (AVA) including receivables [(1+2) / (3+4) x 5] |    | 26,507,545    | -             | -             |  |  |  |
| 7. Pool's market value of assets (MVA) including receivables                        |    | 1,543,100,350 | -             | -             |  |  |  |
| 8. Plan's market value of assets (MVA) including receivables [(1+2) / (3+4) x 7]    |    | 23,723,343    | -             | -             |  |  |  |

#### **Funding History**

The Funding History below shows the actuarial accrued liability, the actuarial value of assets, the market value of assets, funded ratios and the annual covered payroll. The actuarial value of assets is used to establish funding requirements and the funded ratio on this basis represents the progress toward fully funding future benefits for current plan participants. The funded ratio based on the market value of assets is an indicator of the short-term solvency of the plan in the risk pool.

| Actuarial         |    | Actuarial<br>Accrued           | Actuarial<br>Value of | Market<br>Value of  | Funde        | d Ratio      |    | Annual             |  |
|-------------------|----|--------------------------------|-----------------------|---------------------|--------------|--------------|----|--------------------|--|
| Valuation<br>Date |    | Liability Assets (AVA) (a) (b) |                       | Assets (MVA)<br>(c) | AVA<br>(b/a) | MVA<br>(c/a) |    | Covered<br>Payroll |  |
| June 30, 2011     | \$ | 33,289,875                     | 26,507,545            | 23,723,343          | 79.63%       | 71.26%       | \$ | 3,965,056          |  |
| June 30, 2012     | *  | -                              | -                     | -                   | 0.00%        | 0.00%        |    | -                  |  |
| June 30, 2013     | *  | -                              | -                     | -                   | 0.00%        | 0.00%        |    | -                  |  |

<sup>\*</sup> CalPERS has not provided the information for these periods as of the date of the audit report.

#### 2. Other Post-Employment Benefits Payable

| Actuarial<br>Valuation<br>Date | <br>Actuarial<br>Value of<br>Plan Assets<br>(a) | Actuarial<br>Accrued<br>Liability<br>(b) | Unfunded<br>Actuarial<br>Accrued<br>Liability (UAAL)<br>(b-a) | Funded<br>Ratio<br>(a/b) | <br>Covered<br>Payroll<br>(c) | UAAL as a<br>Percentage<br>of Covered<br>Payroll<br>((b-a)/c) |
|--------------------------------|-------------------------------------------------|------------------------------------------|---------------------------------------------------------------|--------------------------|-------------------------------|---------------------------------------------------------------|
| July 1, 2012                   | \$<br>-                                         | 3,130,628                                | 3,130,628                                                     | 0.00%                    | \$<br>4,348,543               | 71.99%                                                        |
| July 1, 2009                   | -                                               | 2,601,556                                | 2,601,556                                                     | 0.00%                    | 4,418,559                     | 58.88%                                                        |
| July 1, 2006                   | -                                               | 2,637,574                                | 2,637,574                                                     | 0.00%                    | 4,262,790                     | 61.87%                                                        |

Funding progress is presented for the year(s) that an actuarial study has been prepared since the effective date of GASB Statement 45. Actuarial review and analysis of the post-employment benefits liability and funding status is performed every three years or annually if there are significant changes in the plan. The next scheduled actuarial review and analysis of the post-employment benefits liability and funding status will be performed in fiscal year 2016 based on the year ending June 30, 2015. (See Notes 13 and 15 for District other post-employment benefits reserve designations)



### **Supplemental Information**

### **Combining Schedules**

#### North Marin Water District Combining Schedule of Net Position For the Year Ended June 30, 2013

| Assets                                                                                             |     | Novato<br>Water         | Novato<br>Recycled      | West Marin<br>Water    | Oceana Marin<br>Sewer | Total                   |
|----------------------------------------------------------------------------------------------------|-----|-------------------------|-------------------------|------------------------|-----------------------|-------------------------|
| Current assets:                                                                                    |     |                         |                         |                        |                       |                         |
| Cash and cash equivalents                                                                          | \$  | 3,134,222               | -                       | -                      | 192,042               | 3,326,264               |
| Restricted – cash and cash equivalents Accrued interest receivable                                 |     | 2,371,904<br>10,772     | 622,735                 | 698,710<br>-           | -                     | 3,693,349<br>10.772     |
| Accounts receivable – water and sewer sales                                                        |     | 3,091,103               | 189,562                 | 150,777                | 1,738                 | 3,433,180               |
| Accounts receivable – governmental agencies                                                        |     | 613,517                 | 231,562                 | -                      | -                     | 845,079                 |
| Accounts receivable – other Capital grants and loan proceeds receivable                            |     | 85,261<br>-             | 4,060,378               | -                      | 1,000                 | 86,261<br>4,060,378     |
| Note receivable – property tax from state                                                          |     | -                       | -,000,070               | -                      | -                     | -,000,070               |
| Note receivable – Black Point Golf Links                                                           |     | -                       | 196,513                 | -                      | -                     | 196,513                 |
| Notes receivable – employee computer loans<br>Provision for pension related debt – current portion |     | 2,138<br>79,928         | -                       | -                      | -                     | 2,138<br>79,928         |
| Materials and supplies inventory                                                                   |     | 609,237                 | -                       | -                      | -                     | 609,237                 |
| Prepaid expenses and deposits                                                                      | _   | 38,248                  |                         | 7,832                  | 1,016                 | 47,096                  |
| Total current assets                                                                               | _   | 10,036,330              | 5,300,750               | 857,319                | 195,796               | 16,390,195              |
| Non-current assets:  Restricted – investments                                                      |     | 2 006 442               |                         |                        |                       | 2 006 442               |
| Internal balances                                                                                  |     | 3,006,442<br>4,755,421  | (4,755,421)             | -                      | -                     | 3,006,442               |
| Note receivable - Black Point Golf Links                                                           |     | -                       | 2,137,470               | -                      | -                     | 2,137,470               |
| Notes receivable – employee housing loans, net<br>Provision for pension related debt               |     | 1,331,785               | -                       | -                      | -                     | 1,331,785               |
| Deferred charges, net                                                                              |     | 2,073,696<br>-          | -                       | -                      | -                     | 2,073,696<br>-          |
| Capital assets, not being depreciated                                                              |     | 3,942,108               | 8,806,758               | 679,948                | 237,882               | 13,666,696              |
| Depreciable capital assets, net                                                                    | _   | 67,806,510              | 10,237,067              | 3,835,247              | 656,692               | 82,535,516              |
| Total non-current assets                                                                           | _   | 82,915,962              | 16,425,874              | 4,515,195              | 894,574               | 104,751,605             |
| Total assets                                                                                       | \$_ | 92,952,292              | 21,726,624              | 5,372,514              | 1,090,370             | 121,141,800             |
| Liabilities and Net Position                                                                       | _   |                         |                         |                        |                       |                         |
| Current liabilities:                                                                               | •   | 4 000 400               |                         |                        |                       |                         |
| Accounts payable and accrued expenses Accrued wages and related payables                           | \$  | 1,269,462<br>164,207    | 226,071<br>8,612        | -<br>25,627            | 5,512<br>9,093        | 1,501,045<br>207,539    |
| Accrued claims payable                                                                             |     | 21,285                  | 247                     | 697                    | 247                   | 22,476                  |
| Customer advances and deposits                                                                     |     | 459,762                 | 938                     | 20,214                 | 1,500                 | 482,414                 |
| Accrued interest payable – long-term debt<br>Long-term liabilities – due within one year:          |     | 3,984                   | 63,757                  | 4,075                  | -                     | 71,816                  |
| Compensated absences                                                                               |     | 149,008                 | _                       | -                      | -                     | 149,008                 |
| Bonds payable                                                                                      |     | -                       | -                       | 21,731                 | -                     | 21,731                  |
| Loans payable                                                                                      |     | 633,523                 | 560,929                 | 40,603                 | -                     | 1,235,055               |
| Pension related debt                                                                               | -   | 79,928                  |                         |                        |                       | 79,928                  |
| Total current liabilities                                                                          | _   | 2,781,159               | 860,554                 | 112,947                | 16,352                | 3,771,012               |
| Non-current liabilities:  Long-term liabilities – due in more than one year:                       |     |                         |                         |                        |                       |                         |
| Compensated absences                                                                               |     | 447.025                 | _                       | -                      | -                     | 447,025                 |
| Other post-employment benefits payable                                                             |     | 586,209                 | -                       | -                      | -                     | 586,209                 |
| Bonds payable                                                                                      |     | 10 005 050              | -<br>12 247 025         | 159,921                | -                     | 159,921                 |
| Loans payable<br>Pension related debt                                                              | _   | 19,825,258<br>2,073,696 | 12,247,925<br>          | 933,476                | <u>-</u>              | 33,006,659<br>2,073,696 |
| Total non-current liabilities                                                                      | _   | 22,932,188              | 12,247,925              | 1,093,397              |                       | 36,273,510              |
| Total liabilities                                                                                  | _   | 25,713,347              | 13,108,479              | 1,206,344              | 16,352                | 40,044,522              |
| Net position:                                                                                      |     |                         |                         |                        |                       |                         |
| Net investment in capital assets                                                                   |     | 54,218,719              | 6,857,706               | 3,868,725              | 894,574               | 65,839,724              |
| Restricted for capital projects and debt service<br>Unrestricted                                   |     | 1,989,702<br>11,030,524 | -<br>1,760,439          | 196,750<br>100,695     | -<br>179,444          | 2,186,452<br>13,071,102 |
| Total net position                                                                                 | _   | 67,238,945              |                         |                        |                       | 81,097,278              |
| Total liabilities and net position                                                                 | \$  |                         | 8,618,145<br>21,726,624 | 4,166,170<br>5 372 514 | 1,074,018             |                         |
| rotal habilities and het position                                                                  | Φ=  | 92,952,292              | 21,726,624              | 5,372,514              | 1,090,370             | 121,141,800             |

#### North Marin Water District Combining Schedule of Net Position For the Year Ended June 30, 2012

| Assets                                                                                                                                                                                                                                     |     | Novato<br>Water                                    | Novato<br>Recycled                       | West Marin<br>Water              | Oceana Marin<br>Sewer           | Total                                               |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----------------------------------------------------|------------------------------------------|----------------------------------|---------------------------------|-----------------------------------------------------|
| Current assets: Cash and cash equivalents Restricted – cash and cash equivalents                                                                                                                                                           | \$  | 3,149,581<br>5,183,387                             |                                          | -<br>832,896                     | 291,415<br>51,957               | 3,440,996<br>6,068,240                              |
| Accrued interest receivable Accounts receivable – water and sewer sales Accounts receivable – governmental agencies                                                                                                                        |     | 12,441<br>2,825,719<br>564,454                     | 137,020                                  | 113,873                          | -<br>2,754                      | 12,441<br>3,079,366<br>564,454                      |
| Accounts receivable – other Capital grants and loan proceeds receivable                                                                                                                                                                    |     | 28,063                                             | -<br>4,194,515                           | 627                              | 58<br>-                         | 28,748<br>4,194,515                                 |
| Note receivable – property tax from state<br>Note receivable – Black Point Golf Links                                                                                                                                                      |     | -<br>                                              | -<br>191,861                             | 3,795<br>-                       | 4,044<br>-                      | 7,839<br>191,861                                    |
| Notes receivable – employee computer loans Provision for pension related debt – current portion Materials and supplies inventory Provide and applies inventory                                                                             |     | 6,143<br>67,809<br>612,966                         | -<br>-<br>-                              | -<br>-<br>-                      | -<br>-<br>-<br>1 252            | 6,143<br>67,809<br>612,966                          |
| Prepaid expenses and deposits  Total current assets                                                                                                                                                                                        | -   | 39,100<br>12,489,663                               | 4,523,396                                | 951,191                          | 1,352<br>351,580                | 40,452<br>18,315,830                                |
| Non-current assets:                                                                                                                                                                                                                        | _   | ,,                                                 | ,,                                       |                                  |                                 |                                                     |
| Restricted – investments<br>Internal balances<br>Note receivable – Black Point Golf Links                                                                                                                                                  |     | 1,012,117<br>3,287,069                             | -<br>(3,287,069)<br>2,333,983            | -                                | -                               | 1,012,117<br>-<br>2,333,983                         |
| Notes receivable - employee housing loans, net                                                                                                                                                                                             |     | 1,051,785                                          | 2,333,963                                | -                                | -                               | 1,051,785                                           |
| Provision for pension related debt Deferred charges, net                                                                                                                                                                                   |     | 2,153,768<br>77,500                                | -<br>-                                   | -<br>11,376                      | -                               | 2,153,768<br>88,876                                 |
| Capital assets, not being depreciated<br>Depreciable capital assets, net                                                                                                                                                                   | _   | 4,051,478<br>68,290,445                            | 8,117,923<br>4,241,628                   | 428,610<br>3,856,368             | 85,862<br>630,711               | 12,683,873<br>77,019,152                            |
| Total non-current assets                                                                                                                                                                                                                   | _   | 79,924,162                                         | 11,406,465                               | 4,296,354                        | 716,573                         | 96,343,554                                          |
| Total assets                                                                                                                                                                                                                               | \$_ | 92,413,825                                         | 15,929,861                               | 5,247,545                        | 1,068,153                       | 114,659,384                                         |
| Liabilities and Net Position                                                                                                                                                                                                               | _   |                                                    |                                          |                                  |                                 |                                                     |
| Current liabilities: Accounts payable and accrued expenses Accrued wages and related payables Accrued claims payable Customer advances and deposits Accrued interest payable – long-term debt Long-term liabilities – due within one year: | \$  | 1,537,372<br>131,921<br>20,440<br>230,703<br>4,681 | 1,602,009<br>9,152<br>272<br>-<br>15,737 | 28,713<br>800<br>41,679<br>2,439 | 15,226<br>9,699<br>271<br>2,000 | 3,154,607<br>179,485<br>21,783<br>274,382<br>22,857 |
| Compensated absences                                                                                                                                                                                                                       |     | 143,966                                            | -                                        | -                                | -                               | 143,966                                             |
| Bonds payable<br>Loans payable<br>Pension related debt                                                                                                                                                                                     | _   | -<br>615,493<br>67,809                             | 191,534<br>                              | 35,553<br>39,185<br>             | -<br>-                          | 35,553<br>846,212<br>67,809                         |
| Total current liabilities                                                                                                                                                                                                                  | _   | 2,752,385                                          | 1,818,704                                | 148,369                          | 27,196                          | 4,746,654                                           |
| Non-current liabilities:  Long-term liabilities – due in more than one year:                                                                                                                                                               |     | 404.007                                            |                                          |                                  |                                 | 404.007                                             |
| Compensated absences Other post-employment benefits payable                                                                                                                                                                                |     | 431,897<br>474,733                                 | -                                        | -<br>-<br>470.050                | -                               | 431,897<br>474,733                                  |
| Bonds payable<br>Loans payable<br>Pension related debt                                                                                                                                                                                     |     | 20,811,504<br>2,153,768                            | 8,831,731<br>                            | 173,650<br>974,057               | -<br>-                          | 173,650<br>30,617,292<br>2,153,768                  |
| Total non-current liabilities                                                                                                                                                                                                              |     | 23,871,902                                         | 8,831,731                                | 1,147,707                        |                                 | 33,851,340                                          |
| Total liabilities                                                                                                                                                                                                                          | _   | 26,624,287                                         | 10,650,435                               | 1,296,076                        | 27,196                          | 38,597,994                                          |
| Net position: Net investment in capital assets Restricted for capital projects and debt service Unrestricted                                                                                                                               | _   | 53,982,154<br>2,897,573<br>8,909,811               | 3,336,286<br>-<br>1,943,140              | 3,847,465<br>45,525<br>58,479    | 716,573<br>49,957<br>274,427    | 61,882,478<br>2,993,055<br>11,185,857               |
| Total net position                                                                                                                                                                                                                         | _   | 65,789,538                                         | 5,279,426                                | 3,951,469                        | 1,040,957                       | 76,061,390                                          |
| Total liabilities and net position                                                                                                                                                                                                         | \$  | 92,413,825                                         | 15,929,861                               | 5,247,545                        | 1,068,153                       | 114,659,384                                         |

#### North Marin Water District Combining Schedule of Revenues, Expenses and Changes in Net Position For the Year Ended June 30, 2013

|                                                                                                                                                                                                                           | Novato<br>Water                                       | Novato<br>Recycled                     | West Marin<br>Water                         | Oceana Marin<br>Sewer               | Inter-District<br>Eliminations   | Total                                                   |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------|----------------------------------------|---------------------------------------------|-------------------------------------|----------------------------------|---------------------------------------------------------|
| Operating revenues:<br>Water consumption sales<br>Bi-monthly meter service charge                                                                                                                                         | \$ 13,037,719<br>3,484,240                            | 334,435<br>7,501                       | 614,880<br>138,684                          | -                                   | -<br>-                           | 13,987,034<br>3,630,425                                 |
| Sewer service charges                                                                                                                                                                                                     | -                                                     | -                                      | -                                           | 157,992                             | -                                | 157,992                                                 |
| Water conservation projects Other charges and services                                                                                                                                                                    | 1,260<br>474,339                                      | 510                                    | 5,078                                       |                                     |                                  | 1,260<br>479,927                                        |
| Total operating revenues                                                                                                                                                                                                  | 16,997,558                                            | 342,446                                | 758,642                                     | 157,992                             |                                  | 18,256,638                                              |
| Operating expenses: Source of supply Pumping Water facilities operations                                                                                                                                                  | 5,240,210<br>323,223<br>615,691                       | 80,617<br>398<br>66,623                | 22,161<br>28,195<br>34,466                  | -<br>-<br>-                         | -<br>-<br>-                      | 5,342,988<br>351,816<br>716,780                         |
| Water treatment                                                                                                                                                                                                           | 1,830,439                                             | 42,868                                 | 113,619                                     | -                                   | -                                | 1,986,926                                               |
| Transmission and distribution                                                                                                                                                                                             | 2,177,332                                             | 38,276                                 | 124,722                                     |                                     | -                                | 2,340,330                                               |
| Sewage collection and treatment                                                                                                                                                                                           | -                                                     | -                                      | -                                           | 127,903                             | -                                | 127,903                                                 |
| Customer service General and administrative                                                                                                                                                                               | 528,093<br>1,369,979                                  | 15,852                                 | 21,947<br>45,864                            | 2,162<br>18,098                     | -                                | 552,202<br>1,449,793                                    |
| Improvement projects Water conservation projects                                                                                                                                                                          | 266,250                                               | <u>-</u>                               | 5,857                                       |                                     |                                  | 272,107                                                 |
| Total operating expenses                                                                                                                                                                                                  | 12,351,217                                            | 244,634                                | 396,831                                     | 148,163                             |                                  | 13,140,845                                              |
| Operating income before depreciation<br>Depreciation                                                                                                                                                                      | 4,646,341<br>(2,425,744)                              | 97,812<br>(174,242)                    | 361,811<br>(148,654)                        | 9,829<br>(44,720)                   | <u>-</u>                         | 5,115,793<br>(2,793,360)                                |
| Operating income(loss)                                                                                                                                                                                                    | 2,220,597                                             | (76,430)                               | 213,157                                     | (34,891)                            |                                  | 2,322,433                                               |
| Non-operating revenues(expenses): Property tax revenue Investment earnings Rental revenue                                                                                                                                 | 194,366<br>67,433                                     | -<br>58,711<br>-                       | 44,987<br>3,252<br>3,917                    | 43,101<br>724<br>500                | (176,340)<br>-                   | 88,088<br>80,713<br>71,850                              |
| Gain from dental liability reserve offset Interest expense – long-term debt Amortization of deferred charges Allowance for impairment of employee housing loans Other non-operating revenues Other non-operating expenses | (573,539)<br>(77,500)<br>280,000<br>86,437<br>(7,033) | (337,480)<br>-<br>-<br>115<br>(38,047) | (44,084)<br>(11,376)<br>-<br>1,987<br>(588) | -<br>-<br>-<br>-<br>19,253<br>(626) | 176,340<br>-<br>-<br>-<br>-<br>- | (778,763)<br>(88,876)<br>280,000<br>107,792<br>(46,294) |
| Total non-operating revenues, net                                                                                                                                                                                         | (29,836)                                              | (316,701)                              | (1,905)                                     | 62,952                              |                                  | (285,490)                                               |
| Net income(loss) before capital contributions                                                                                                                                                                             | 2,190,761                                             | (393,131)                              | 211,252                                     | 28,061                              |                                  | 2,036,943                                               |
| Capital contributions: Developers and others Contributed capital assets Connection fees Capital grants – federal Capital grants – state and local                                                                         | 302,298<br>55,298<br>871,450<br>-                     | -<br>-<br>-<br>1,232,700<br>528,750    | (1,451)<br>-<br>4,900<br>-<br>-             | 5,000<br>-<br>-<br>-<br>-<br>-      | -<br>-<br>-<br>-<br>-<br>-       | 305,847<br>55,298<br>876,350<br>1,232,700<br>528,750    |
| Capital contributions                                                                                                                                                                                                     | 1,229,046                                             | 1,761,450                              | 3,449                                       | 5,000                               |                                  | 2,998,945                                               |
| Change in net position                                                                                                                                                                                                    | 3,419,807                                             | 1,368,319                              | 214,701                                     | 33,061                              | -                                | 5,035,888                                               |
| Net position transfer                                                                                                                                                                                                     | (1,970,400)                                           | 1,970,400                              | -                                           | -                                   | -                                | -                                                       |
| Net position, beginning of year                                                                                                                                                                                           | 65,789,538                                            | 5,279,426                              | 3,951,469                                   | 1,040,957                           |                                  | 76,061,390                                              |
| Net position, end of year                                                                                                                                                                                                 | \$ 67,238,945                                         | 8,618,145                              | 4,166,170                                   | 1,074,018                           |                                  | 81,097,278                                              |

#### North Marin Water District Combining Schedule of Revenues, Expenses and Changes in Net Position For the Year Ended June 30, 2012

|                                                                                                                                                                                                                                                                                                                     | Novato<br>Water                                                                       | Novato<br>Recycled                                    | West Marin<br>Water                                               | Oceana Marin<br>Sewer                                           | Inter-District<br>Eliminations                      | Total                                                                                             |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------|-------------------------------------------------------|-------------------------------------------------------------------|-----------------------------------------------------------------|-----------------------------------------------------|---------------------------------------------------------------------------------------------------|
| Operating revenues: Water consumption sales Bi-monthly meter service charge                                                                                                                                                                                                                                         | \$ 11,419,959<br>2,741,700                                                            | 218,588<br>3,347                                      | 518,218<br>115,583                                                | -<br>-                                                          | -<br>-                                              | 12,156,765<br>2,860,630                                                                           |
| Sewer service charges Water conservation projects                                                                                                                                                                                                                                                                   | -<br>16.095                                                                           | -<br>-                                                | -<br>-                                                            | 157,311<br>-                                                    | -<br>-                                              | 157,311<br>16,095                                                                                 |
| Other charges and services                                                                                                                                                                                                                                                                                          | 240,459                                                                               | 402                                                   | 4,071                                                             |                                                                 |                                                     | 244,932                                                                                           |
| Total operating revenues                                                                                                                                                                                                                                                                                            | 14,418,213                                                                            | 222,337                                               | 637,872                                                           | 157,311                                                         |                                                     | 15,435,733                                                                                        |
| Operating expenses: Source of supply Pumping Water facilities operations Water treatment Transmission and distribution                                                                                                                                                                                              | 5,128,688<br>284,766<br>633,521<br>1,564,461<br>2,248,716                             | 1,083<br>45,440<br>71,500<br>4,323                    | 21,495<br>18,226<br>29,609<br>111,205<br>120,093                  | -<br>-<br>-                                                     | -<br>-<br>-                                         | 5,150,183<br>304,075<br>708,570<br>1,747,166<br>2,373,132                                         |
| Sewage collection and treatment<br>Customer service<br>General and administrative<br>Improvement projects                                                                                                                                                                                                           | 554,531<br>1,260,343<br>3,383                                                         | 19,342<br>-                                           | 23,367<br>56,945                                                  | 112,801<br>2,636<br>22,052                                      | -<br>-<br>-<br>-                                    | 112,801<br>580,534<br>1,358,682<br>3,383                                                          |
| Water conservation projects                                                                                                                                                                                                                                                                                         | 270,328                                                                               | - 444,000                                             | 2,008                                                             | 407.400                                                         |                                                     | 272,336                                                                                           |
| Total operating expenses  Operating income before depreciation  Depreciation                                                                                                                                                                                                                                        | 2,469,476<br>(2,372,380)                                                              | 141,688<br>80,649<br>(162,965)                        | 382,948<br>254,924<br>(150,169)                                   | 137,489<br>19,822<br>(41,084)                                   |                                                     | 12,610,862<br>2,824,871<br>(2,726,598)                                                            |
| Operating income(loss)                                                                                                                                                                                                                                                                                              | 97,096                                                                                | (82,316)                                              | 104,755                                                           | (21,262)                                                        |                                                     | 98,273                                                                                            |
| Non-operating revenues(expenses): Property tax revenue Investment earnings Rental revenue Gain from dental liability reserve offset Interest expense – long-term debt Amortization of deferred charges Allowance for impairment of employee housing loans Other non-operating revenues Other non-operating expenses | 66,246<br>65,282<br>174,119<br>(540,648)<br>(3,065)<br>(390,000)<br>59,968<br>(4,688) | 63,342<br>-<br>-<br>(106,855)<br>-<br>-<br>-<br>(616) | 58,293<br>-<br>3,424<br>-<br>(18,210)<br>-<br>-<br>723<br>(3,295) | 43,266<br>1,386<br>500<br>-<br>-<br>-<br>-<br>-<br>195<br>(685) | (8,376)<br>-<br>-<br>-<br>8,376<br>-<br>-<br>-<br>- | 101,559<br>122,598<br>69,206<br>174,119<br>(657,337)<br>(3,065)<br>(390,000)<br>60,886<br>(9,284) |
| Total non-operating revenues, net                                                                                                                                                                                                                                                                                   | (572,786)                                                                             | (44,129)                                              | 40,935                                                            | 44,662                                                          |                                                     | (531,318)                                                                                         |
| Net income(loss) before capital contributions                                                                                                                                                                                                                                                                       | (475,690)                                                                             | (126,445)                                             | 145,690                                                           | 23,400                                                          |                                                     | (433,045)                                                                                         |
| Capital contributions: Developers and others Contributed capital assets Connection fees Capital grants – federal Capital grants – state and local                                                                                                                                                                   | 369,242<br>224,252<br>969,080<br>-                                                    | -<br>-<br>-<br>-<br>1,548,002                         | 53,803<br>-<br>36,600<br>-<br>-                                   | -<br>-<br>-<br>-<br>-<br>-                                      | -<br>-<br>-<br>-<br>-                               | 423,045<br>224,252<br>1,005,680<br>1,548,002                                                      |
| Capital contributions                                                                                                                                                                                                                                                                                               | 1,562,574                                                                             | 1,548,002                                             | 90,403                                                            |                                                                 |                                                     | 3,200,979                                                                                         |
| Change in net position                                                                                                                                                                                                                                                                                              | 1,086,884                                                                             | 1,421,557                                             | 236,093                                                           | 23,400                                                          | -                                                   | 2,767,934                                                                                         |
| Net position transfer                                                                                                                                                                                                                                                                                               | -                                                                                     | -                                                     | -                                                                 | -                                                               | -                                                   | -                                                                                                 |
| Net position, beginning of year                                                                                                                                                                                                                                                                                     | 64,702,654                                                                            | 3,857,869                                             | 3,715,376                                                         | 1,017,557                                                       |                                                     | 73,293,456                                                                                        |
| Net position, end of year                                                                                                                                                                                                                                                                                           | \$ 65,789,538                                                                         | 5,279,426                                             | 3,951,469                                                         | 1,040,957                                                       |                                                     | 76,061,390                                                                                        |



### **Statistical Information Section**

### North Marin Water District Statistical Section

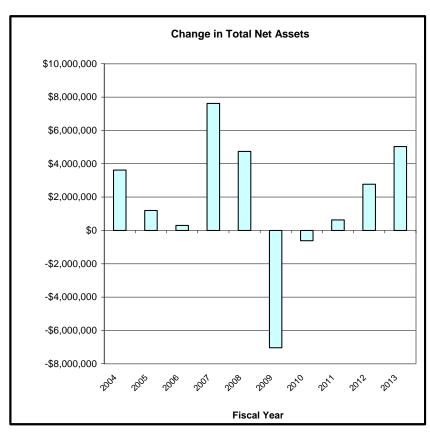
This part of the District's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the District's overall financial health.

#### **Table of Contents**

|                                                                                                                                                                                                                        | Page No. |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|
| Financial Trends  These schedules contain information to help the reader understand how the District's financial performance and well-being have changed over time.                                                    | 51-55    |
| Revenue Capacity  These schedules contain information to help the reader assess the District's most significant own-source revenue, water sales.                                                                       | 56-59    |
| Debt Capacity  These schedules present information to help the reader assess the affordability of the District's current levels of outstanding debt and the District's ability to issue additional debt in the future. | 60-61    |
| Demographic Information  This schedule offers demographic indicators to help the reader understand the environment within which the District's financial activities take place.                                        | 62-63    |
| Operating Information  This schedule contains service and infrastructure data to help the reader understand how the information in the District's financial report relates to the service the District provides.       | 64-65    |

# North Marin Water District Changes in Net Assets and Net Assets by Component Last Ten Fiscal Years

|                                                 | Fiscal Year   |              |               |  |
|-------------------------------------------------|---------------|--------------|---------------|--|
|                                                 | 2004          | 2005         | 2006          |  |
| Change in net assets:                           |               |              |               |  |
| Operating revenues (see schedule 2)             | \$8,545,299   | \$9,545,264  | \$10,089,848  |  |
| Operating expenses (see schedule 3)             | (8,599,620)   | (9,055,754)  | (10,605,417)  |  |
| Depreciation and amortization                   | (996,414)     | (1,004,844)  | (1,069,150)   |  |
| Operating income(loss)                          | (\$1,050,735) | (\$515,334)  | (\$1,584,719) |  |
| Net non-op revenue(expense) (see schedule 4)    | 724,241       | (389,534)    | (251,982)     |  |
| Net income(loss) before capital contributions   | (\$326,494)   | (\$904,868)  | (\$1,836,701) |  |
| Capital contributions                           | 3,951,431     | 2,099,524    | 2,133,298     |  |
| Change in net assets                            | \$3,624,937   | \$1,194,656  | \$296,597     |  |
| Net assets by component:                        |               |              |               |  |
| Invested in capital assets, net of related debt | \$54,732,557  | \$54,510,568 | \$57,718,713  |  |
| Restricted                                      | 15,275,334    | 6,721,908    | 7,130,109     |  |
| Unrestricted                                    | (1,158,564)   | 9,785,723    | 6,465,974     |  |
| Total net assets                                | \$68,849,327  | \$71,018,199 | \$71,314,796  |  |



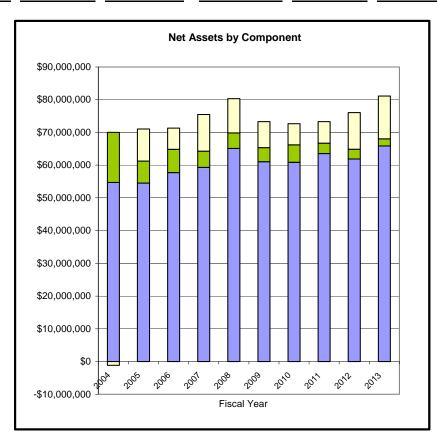
Source: North Marin Water District Audited Financial Statements

(1) Asset lives were adjusted in November 2008 which resulted in a large depreciation adjustment

# North Marin Water District Changes in Net Assets and Net Assets by Component Last Ten Fiscal Years, continued

#### Schedule 1

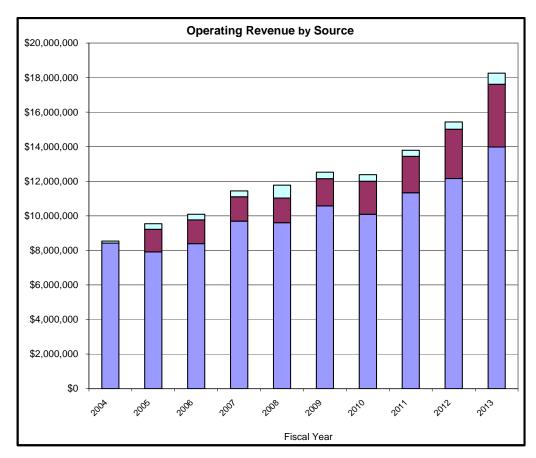
| Fiscal Year   |               |                             |               |               |              |              |  |  |  |
|---------------|---------------|-----------------------------|---------------|---------------|--------------|--------------|--|--|--|
| 2007          | 2008          | 2009                        | 2010          | 2011          | 2012         | 2013         |  |  |  |
| \$11,848,037  | \$11,779,157  | \$12,526,294                | \$12,381,493  | \$13,797,012  | \$15,435,733 | \$18,256,638 |  |  |  |
| (12,555,989)  | (12,538,993)  | (13,257,125)                | (13,083,372)  | (11,878,612)  | (12,610,862) | (13,140,845) |  |  |  |
| (1,490,077)   | (1,761,673)   | (10,091,139) <sup>(1)</sup> | (2,659,883)   | (2,660,418)   | (2,726,598)  | (2,793,360)  |  |  |  |
| (\$2,198,029) | (\$2,521,509) | (\$10,821,970)              | (\$3,361,762) | (\$742,018)   | \$98,273     | \$2,322,433  |  |  |  |
| 1,178,739     | 197,211       | 8,954                       | (255,218)     | (414,563)     | (531,318)    | (285,490)    |  |  |  |
| (\$1,019,290) | (\$2,324,298) | (\$10,813,016)              | (\$3,616,980) | (\$1,156,581) | (\$433,045)  | \$2,036,943  |  |  |  |
| 8,639,031     | 7,061,891     | 3,776,402                   | 2,998,366     | 1,785,475     | 3,200,979    | 2,998,945    |  |  |  |
| \$7,619,741   | \$4,737,593   | (\$7,036,614)               | (\$618,614)   | \$628,894     | \$2,767,934  | \$5,035,888  |  |  |  |
|               |               |                             |               |               |              |              |  |  |  |
| \$59,290,284  | \$65,099,863  | \$61,057,551                | \$60,880,162  | \$63,542,479  | \$61,882,478 | \$65,839,724 |  |  |  |
| 4,994,444     | 4,743,194     | 4,304,331                   | 5,321,639     | 3,171,305     | 2,993,055    | 2,186,452    |  |  |  |
| 11,179,233    | 10,476,733    | 7,921,294                   | 6,462,761     | 6,579,672     | 11,185,857   | 13,071,102   |  |  |  |
| \$75,463,961  | \$80,319,790  | \$73,283,176                | \$72,664,562  | \$73,293,456  | \$76,061,390 | \$81,097,278 |  |  |  |



# North Marin Water District Operating Revenue by Source Last Ten Fiscal Years

Schedule 2

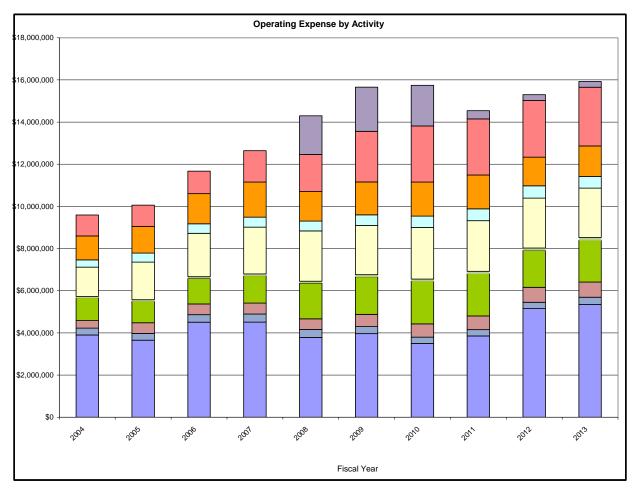
| Fiscal<br>Year | Water<br>Sales | Bi-Monthly Service Charges | Other Charges and Services | Total Operating<br>Revenue |
|----------------|----------------|----------------------------|----------------------------|----------------------------|
| 2004           | 8,420,132      | N/A                        | 125,167                    | 8,545,299                  |
| 2005           | 7,912,004      | 1,311,917                  | 321,343                    | 9,545,264                  |
| 2006           | 8,396,113      | 1,374,630                  | 319,105                    | 10,089,848                 |
| 2007           | 9,693,104      | 1,412,428                  | 335,692                    | 11,441,224                 |
| 2008           | 9,607,490      | 1,424,628                  | 747,039                    | 11,779,157                 |
| 2009           | 10,573,368     | 1,581,407                  | 371,519                    | 12,526,294                 |
| 2010           | 10,086,100     | 1,913,170                  | 382,223                    | 12,381,493                 |
| 2011           | 11,334,728     | 2,109,255                  | 353,029                    | 13,797,012                 |
| 2012           | 12,156,765     | 2,860,630                  | 418,338                    | 15,435,733                 |
| 2013           | 13,987,034     | 3,630,425                  | 639,178                    | 18,256,638                 |
|                |                |                            |                            |                            |



# North Marin Water District Operating Expenses by Activity Last Ten Fiscal Years

# Schedule 3

| Fiscal | Source of |         |            | Water     | Sewage         | <b>Transmission</b> | Customer | General   | Other Op  | Deprec and       | Total Op   |
|--------|-----------|---------|------------|-----------|----------------|---------------------|----------|-----------|-----------|------------------|------------|
| Year   | Supply    | Pumping | Operations | Treatment | Coll. & Treat. | & Distrib           | Service  | & Admin   | Expense   | Amortization (1) | Expense    |
| 2004   | 3,902,293 | 324,079 | 357,988    | 1,088,440 | 54,890         | 1,391,690           | 346,868  | 1,133,372 | -         | 996,414          | 9,596,034  |
| 2005   | 3,654,013 | 324,111 | 500,523    | 1,028,268 | 68,113         | 1,783,140           | 425,700  | 1,271,886 | -         | 1,004,844        | 10,060,598 |
| 2006   | 4,508,463 | 358,844 | 504,493    | 1,205,527 | 88,997         | 2,059,033           | 450,280  | 1,429,780 | -         | 1,069,150        | 11,674,567 |
| 2007   | 4,513,365 | 381,723 | 518,996    | 1,303,084 | 78,331         | 2,222,327           | 474,082  | 1,663,330 | -         | 1,490,077        | 12,645,315 |
| 2008   | 3,782,414 | 379,341 | 506,287    | 1,698,781 | 84,418         | 2,385,742           | 466,301  | 1,400,768 | 1,834,941 | 1,761,673        | 14,300,666 |
| 2009   | 3,960,788 | 339,236 | 578,868    | 1,781,516 | 98,715         | 2,335,067           | 505,218  | 1,561,044 | 2,096,673 | 2,400,106        | 15,657,231 |
| 2010   | 3,497,565 | 298,583 | 633,259    | 2,027,052 | 95,116         | 2,450,765           | 535,401  | 1,616,317 | 1,929,314 | 2,659,883        | 15,743,255 |
| 2011   | 3,856,027 | 299,462 | 648,743    | 2,012,125 | 103,054        | 2,400,638           | 564,940  | 1,605,455 | 388,168   | 2,660,418        | 14,539,030 |
| 2012   | 5,150,183 | 304,075 | 708,570    | 1,747,166 | 112,801        | 2,373,132           | 580,534  | 1,358,682 | 275,719   | 2,690,535        | 15,301,397 |
| 2013   | 5,342,988 | 351,816 | 716,780    | 1,986,904 | 127,903        | 2,340,330           | 552,202  | 1,449,793 | 272,107   | 2,784,670        | 15,925,493 |



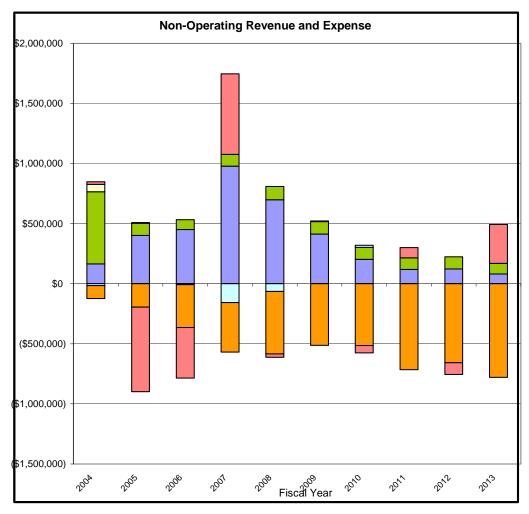
Source: North Marin Water District Audited Financial Statements

(1) FY09 Excludes \$7,691,033 depreciation due to change in asset lives

# North Marin Water District Non-operating Revenues and Expenses Last Ten Fiscal Years

### Schedule 4

| Fiscal<br>Year | Investment<br>Income <sup>(1)</sup> | Property<br>Taxes | Grant<br>Revenue | Gain/(Loss) on<br>Asset Sales | Interest<br>Expense | Other Inc & Exp, net | Net Non-Op<br>Rev/(Exp) |
|----------------|-------------------------------------|-------------------|------------------|-------------------------------|---------------------|----------------------|-------------------------|
| 2004           | 164,878                             | 600,979           | 61,000           | (15,799)                      | (107,839)           | 21,022               | 724,241                 |
| 2005           | 402,249                             | 100,708           | -                | 6,015                         | (194,860)           | (703,646)            | (389,534)               |
| 2006           | 450,799                             | 82,137            | -                | (7,178)                       | (357,793)           | (419,947)            | (251,982)               |
| 2007           | 978,923                             | 97,919            | -                | (157,126)                     | (411,543)           | 670,566              | 1,178,739               |
| 2008           | 699,107                             | 110,129           | -                | (64,347)                      | (519,484)           | (28,194)             | 197,211                 |
| 2009           | 413,681                             | 103,630           | -                | -                             | (513,314)           | 4,957                | 8,954                   |
| 2010           | 202,459                             | 100,220           | -                | 17,796                        | (513,763)           | (61,930)             | (255,218)               |
| 2011           | 118,410                             | 96,768            | -                | -                             | (715,491)           | 85,750               | (414,563)               |
| 2012           | 122,598                             | 101,559           | -                | -                             | (657,337)           | (98,138)             | (531,318)               |
| 2013           | 80,713                              | 88,088            | -                | -                             | (778,763)           | 324,472              | (285,490)               |



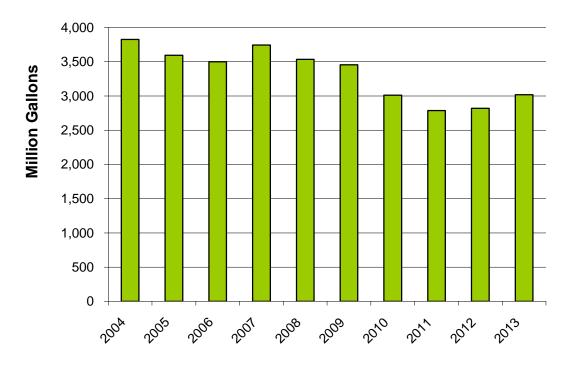
#### Notes:

(1) Includes interest income and realized and unrealized gains and losses on investments.

# North Marin Water District Revenue Base Last Ten Fiscal Years

### Schedule 5

| Fiscal<br>Year | Water Consumption (Million Gallons) |
|----------------|-------------------------------------|
| 2004           | 3,824                               |
| 2005           | 3,593                               |
| 2006           | 3,498                               |
| 2007           | 3,743                               |
| 2008           | 3,533                               |
| 2009           | 3,454                               |
| 2010           | 3,011                               |
| 2011           | 2,786                               |
| 2012           | 2,820                               |
| 2013           | 3,018                               |
|                |                                     |



Fiscal Year

Note: See Schedule 2 "Revenue by Source" for information regarding

water sales.

Source: Novato Water District Billing System

# North Marin Water District Customers by Type Last Ten Fiscal Years

# Schedule 6

|                |                              | Nova                        | to Potable & Rec        |            |          |                     |                       |        |
|----------------|------------------------------|-----------------------------|-------------------------|------------|----------|---------------------|-----------------------|--------|
| Fiscal<br>Year | Single-Family<br>Residential | Multi-Family<br>Residential | Commerical/<br>Business | Government | Recycled | West Marin<br>Water | Oceana Marin<br>Sewer | Total  |
| 2004           | 17,072                       | 660                         | 1,198                   | 200        | -        | 740                 | 209                   | 20,079 |
| 2005           | 17,641                       | 672                         | 1,219                   | 207        | -        | 741                 | 215                   | 20,695 |
| 2006           | 18,054                       | 702                         | 1,232                   | 205        | -        | 753                 | 218                   | 21,164 |
| 2007           | 18,146                       | 712                         | 1,253                   | 214        | -        | 765                 | 220                   | 21,310 |
| 2008           | 18,157                       | 717                         | 1,278                   | 214        | -        | 758                 | 223                   | 21,347 |
| 2009           | 18,197                       | 720                         | 1,280                   | 219        | -        | 760                 | 225                   | 21,401 |
| 2010           | 18,208                       | 730                         | 1,280                   | 220        | 3        | 769                 | 225                   | 21,435 |
| 2011           | 18,239                       | 715                         | 1,280                   | 230        | 3        | 770                 | 227                   | 21,464 |
| 2012           | 18,298                       | 720                         | 1,246                   | 226        | 2        | 777                 | 227                   | 21,496 |
| 2013           | 18,350                       | 687                         | 1,222                   | 233        | 17       | 776                 | 227                   | 21,512 |

Source: North Marin Water District - Finance Department

# North Marin Water District Novato Water Revenue Rates Last Ten Fiscal Years

# Schedule 7

| Bimonth | nly Service | Charge |
|---------|-------------|--------|
|---------|-------------|--------|

| Meter Size  | 6/30/04  | 6/30/05  | 6/30/06  | 6/30/07  | 6/30/08  | 6/30/09  | 6/30/10  | 6/30/11  | 6/30/12  | 6/30/13    |
|-------------|----------|----------|----------|----------|----------|----------|----------|----------|----------|------------|
| 5/8" & 3/4" | \$9.00   | \$10.00  | \$10.00  | \$10.00  | \$10.00  | \$13.20  | \$14.40  | \$20.00  | \$25.00  | \$30.00    |
| 1"          | \$18.00  | \$20.00  | \$20.00  | \$20.00  | \$20.00  | \$26.40  | \$28.80  | \$40.00  | \$50.00  | \$60.00    |
| 1 1/2"      | \$22.00  | \$24.00  | \$24.00  | \$24.00  | \$24.00  | \$32.40  | \$35.30  | \$49.00  | \$61.00  | \$73.00    |
| 2"          | \$34.00  | \$38.00  | \$38.00  | \$38.00  | \$38.00  | \$50.40  | \$54.95  | \$76.00  | \$95.00  | \$114.00   |
| 3"          | \$68.00  | \$75.00  | \$75.00  | \$75.00  | \$75.00  | \$99.60  | \$108.55 | \$151.00 | \$189.00 | \$227.00   |
| 4"          | \$112.00 | \$120.00 | \$120.00 | \$120.00 | \$120.00 | \$159.60 | \$173.95 | \$242.00 | \$303.00 | \$364.00   |
| 6"          | \$226.00 | \$251.00 | \$251.00 | \$251.00 | \$251.00 | \$334.80 | \$364.95 | \$507.00 | \$634.00 | \$761.00   |
| 8"          | \$338.00 | \$375.00 | \$375.00 | \$375.00 | \$375.00 | \$499.20 | \$544.15 | \$756.00 | \$945.00 | \$1,134.00 |

Water Use Rate (per 1,000 Gallons)

| Water Ose Nate (per 1,000 Gallons) |         |         |         |         |         |         |         |         |         |         |
|------------------------------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| User Type                          | 6/30/04 | 6/30/05 | 6/30/06 | 6/30/07 | 6/30/08 | 6/30/09 | 6/30/10 | 6/30/11 | 6/30/12 | 6/30/13 |
| Residential                        |         |         |         |         |         |         |         |         |         |         |
| Zone A Base Rate <sup>(1)</sup>    | \$1.64  | \$2.01  | \$2.21  | \$2.27  | \$2.27  | \$3.02  | \$3.29  | \$3.49  | \$3.73  | \$4.03  |
| Tier 1: 616-1845 gpd               | -       | -       | -       | \$3.61  | \$3.61  | \$4.81  | \$5.24  | \$5.55  | \$5.94  | \$6.42  |
| Tier 2: >1845 gpd                  | \$5.66  | \$6.02  | \$6.22  | \$6.28  | \$6.28  | \$8.36  | \$9.11  | \$9.66  | \$10.34 | \$11.17 |
| Non-Residential                    |         |         |         |         |         |         |         |         |         |         |
| Zone A Base Rate <sup>(1)</sup>    | \$1.64  | \$2.01  | \$2.21  | \$2.41  | \$2.61  | \$3.48  | \$3.62  | \$3.84  | \$4.11  | \$4.44  |
|                                    |         |         |         |         |         |         |         |         |         |         |
| Seasonal Rate                      | -       | -       | -       | -       | -       | -       | \$3.90  | \$4.13  | \$4.42  | \$4.77  |

#### Notes:

Source: North Marin Water approved rates

<sup>(1)</sup> Rates shown exclude additional elevation rate applicable to customers in upper elevation zones

N/A - Rate class was not established during the period

# North Marin Water District Ten Largest Water Customers by Revenue Current Fiscal Year and Ten Years Ago

# Schedule 8

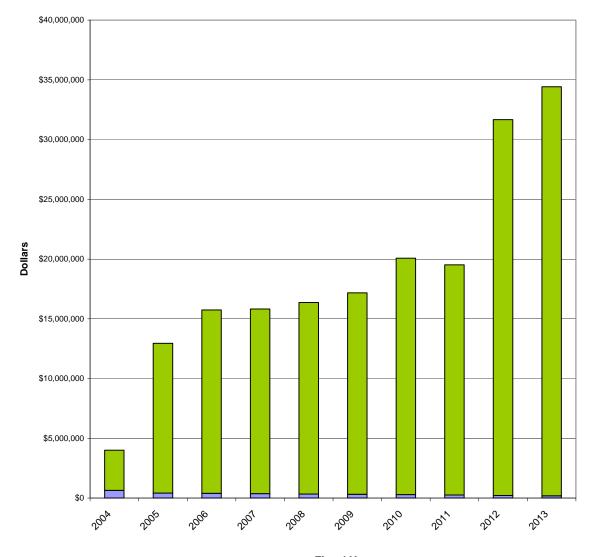
|    | FY 2012/13                     | % of Total   | FY 2002/03                       | % of Total  |
|----|--------------------------------|--------------|----------------------------------|-------------|
| 1  | City of Novato                 | 2.2%         | Coast Guard Spanish Housing      | 2.0%        |
| 2  | Novato Unified School District | 1.8%         | Novato Unified School District   | 1.7%        |
| 3  | StoneTree Golf Course          | 1.6%         | City of Novato                   | 1.5%        |
| 4  | Fireman's Fund                 | 0.9%         | StoneTree Golf Course            | 1.2%        |
| 5  | Coast Guard Spanish Housing    | 0.8%         | Fireman's Fund                   | 1.0%        |
| 6  | Biomarin Pharmaceutical        | 0.7%         | Lanham Village HOA               | 0.6%        |
| 7  | Meadow Park HOA                | 0.6%         | Indian Valley Golf Course        | 0.6%        |
| 8  | Indian Valley Golf Course      | 0.6%         | Marin Valley Mobile Country Club | 0.5%        |
| 9  | Bay Vista Apartments           | 0.5%         | Marion Park Apartments           | 0.5%        |
| 10 | Marion Park Apartments         | 0.5%         | Marin Country Club               | 0.4%        |
|    |                                | 10.1%        |                                  | 10.0%       |
|    | Total Water Service Revenue    | \$17,530,000 |                                  | \$7,480,000 |

Source : NMWD Billing System

# North Marin Water District Ratio of Outstanding Debt by Type Last Ten Fiscal Years

### Schedule 9

|                |                  |                  |             | Total         |                                                 |
|----------------|------------------|------------------|-------------|---------------|-------------------------------------------------|
| Fiscal<br>Year | Bonds<br>Payable | Loans<br>Payable | Debt        | Per<br>Capita | As a Share of<br>Personal Income <sup>(1)</sup> |
| 2004           | \$645,172        | \$3,360,808      | \$4,005,980 | \$70.28       | 0.10%                                           |
| 2005           | 421,768          | 12,527,765       | 12,949,533  | 219.48        | 0.28%                                           |
| 2006           | 396,243          | 15,338,404       | 15,734,647  | 262.24        | 0.31%                                           |
| 2007           | 363,593          | 15,458,618       | 15,822,211  | 259.38        | 0.29%                                           |
| 2008           | 335,801          | 16,020,049       | 16,355,850  | 268.13        | 0.30%                                           |
| 2009           | 312,878          | 16,856,896       | 17,169,774  | 281.47        | 0.33%                                           |
| 2010           | 282,809          | 19,790,955       | 20,073,764  | 329.08        | 0.36%                                           |
| 2011           | 250,587          | 19,260,766       | 19,511,353  | 319.86        | 0.34%                                           |
| 2012           | 209,203          | 31,463,504       | 31,672,707  | 519.22        | 0.55%                                           |
| 2013           | 181,652          | 34,241,715       | 34,423,367  | 564.32        | 0.59%                                           |



Fiscal Year

 $<sup>^{(1)}</sup>$  Per Capita/Personal Income per Capita (See Schedule 11) N/A - Data not available

# North Marin Water District Pledged-Revenue Coverage Last Ten Fiscal Years

# Schedule 10

|             |                        | Operating              | Net Available | Debt Service |          |           | Coverage |
|-------------|------------------------|------------------------|---------------|--------------|----------|-----------|----------|
| Fiscal Year | Revenue <sup>(1)</sup> | Expense <sup>(2)</sup> | Revenue       | Principal    | Interest | Total     | Ratio    |
| 2004        | 13,531,528             | (10,138,573)           | 3,392,955     | 776,157      | 197,588  | 973,745   | 3.48     |
| 2005        | 11,378,935             | (10,520,105)           | 858,830       | 399,142      | 295,881  | 695,023   | 1.24     |
| 2006        | 11,999,690             | (11,769,614)           | 230,076       | 210,070      | 465,060  | 675,130   | 0.34     |
| 2007        | 14,460,109             | (13,149,592)           | 1,310,517     | 226,423      | 413,111  | 639,534   | 2.05     |
| 2008        | 14,214,682             | (12,627,537)           | 1,587,145     | 171,909      | 519,485  | 691,394   | 2.30     |
| 2009        | 14,131,892             | (13,257,125)           | 874,767       | 319,248      | 513,314  | 832,562   | 1.05     |
| 2010        | 14,635,090             | (13,102,113)           | 1,532,977     | 690,462      | 694,044  | 1,384,506 | 1.11     |
| 2011        | 14,506,888             | (11,905,026)           | 2,601,862     | 644,740      | 740,416  | 1,385,156 | 1.88     |
| 2012        | 16,789,744             | (12,610,862)           | 4,178,882     | 1,116,410    | 654,484  | 1,770,894 | 2.35     |
| 2013        | 19,761,431             | (13,284,705)           | 6,476,726     | 1,337,041    | 778,762  | 2,115,803 | 3.06     |

#### Notes:

<sup>(1)</sup> Revenues includes Connection Fee Revenue, Interest Revenue, Rent & Lease Revenue, other non-operating revenue

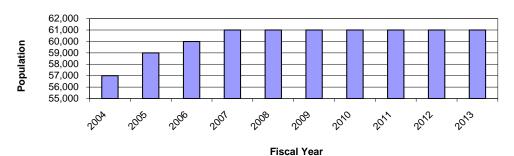
<sup>(2)</sup> Operating expense excludes depreciation expense.

# North Marin Water District Demographics and Economics Statistics Last Ten Fiscal Years

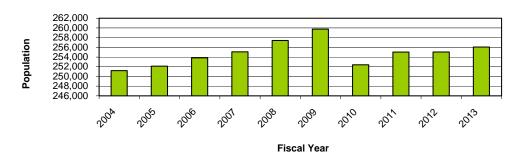
#### Schedule 11

|      | No         | ovato        | County of Marin |               |            |  |
|------|------------|--------------|-----------------|---------------|------------|--|
|      |            |              |                 | Personal      |            |  |
|      |            |              |                 | Income        | Personal   |  |
|      |            | Unemployment |                 | (thousands of | Income     |  |
| Year | Population | Rate         | Population      | dollars)      | per Capita |  |
| 2004 | 57,000     | 5.6%         | 251,202         | 18,114,794    | 72,112     |  |
| 2005 | 59,000     | 4.8%         | 252,116         | 19,763,926    | 78,392     |  |
| 2006 | 60,000     | 4.5%         | 253,818         | 21,800,000    | 85,888     |  |
| 2007 | 61,000     | 4.4%         | 255,080         | 22,600,000    | 88,600     |  |
| 2008 | 61,000     | 5.6%         | 257,406         | 23,200,000    | 90,130     |  |
| 2009 | 61,000     | 9.6%         | 259,772         | 22,400,000    | 86,229     |  |
| 2010 | 61,000     | 9.4%         | 252,409         | 22,800,000    | 90,330     |  |
| 2011 | 61,000     | 9.1%         | 255,015         | 24,300,000    | 95,289     |  |
| 2012 | 61,000     | 7.9%         | 255,031         | 23,920,000    | 93,793     |  |
| 2013 | 61,000     | 6.0%         | 256,069         | 24,342,800    | 95,063     |  |

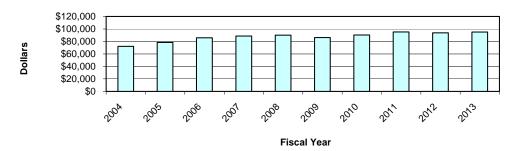
#### **Population - Novato**



#### **Population - Marin County**



#### Personal Income per Capita - Marin County



Sources: California Department of Finance, County of Marin, City of Novato, quickfacts.census.gov, Real Estate Center demographics, NMWD Annual Report population estimate, Google Public Data

# North Marin Water District Demographics and Economics Statistics – Ten Largest Employers Current Year Schedule 12

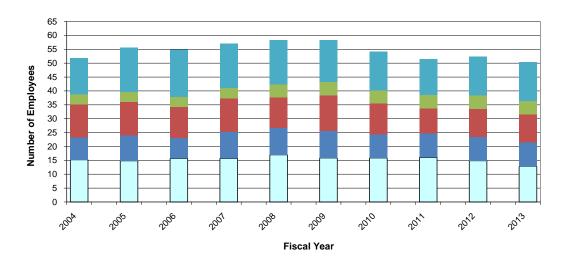
|    | FY 2012/2013                   |                  |                   | FY 2003/2004                   |                  |            |  |
|----|--------------------------------|------------------|-------------------|--------------------------------|------------------|------------|--|
|    |                                |                  | Percent of        |                                |                  | Percent of |  |
|    |                                | Number of        | Total             | l                              | Number of        | Total      |  |
|    | Employer                       | <b>Employees</b> | <b>Employment</b> | Employer                       | <b>Employees</b> | Employment |  |
| 1  | Novato Unified School District | 800              | 3.04%             | Fireman's Fund                 | 1400             | 5.81%      |  |
| 2  | Fireman's Fund                 | 736              | 2.80%             | Novato Unified School District | 860              | 3.57%      |  |
| 3  | BioMarin Pharamaceutical       | 607              | 2.31%             | Greenpoint Mortgage            | 560              | 2.32%      |  |
| 4  | 2K/Visual Concepts Entertainme | 398              | 1.51%             | Novato Community Hospital      | 307              | 1.27%      |  |
| 5  | Cagwin & Dorward               | 387              | 1.47%             | Marin Independent Journal      | 300              | 1.24%      |  |
| 6  | Costco Wholesale               | 294              | 1.12%             | Riverdeep                      | 297              | 1.23%      |  |
| 7  | Novato Community Hospital      | 291              | 1.11%             | Costco Wholesale               | 250              | 1.04%      |  |
| 8  | Target Store                   | 268              | 1.02%             | Brayton & Associates           | 244              | 1.01%      |  |
| 9  | Buck Institute                 | 261              | 0.99%             | City of Novato                 | 234              | 0.97%      |  |
| 10 | Safeway Stores                 | 243              | 0.92%             | Birkenstock                    | 230              | 0.95%      |  |
|    | _                              | 4,285            | 16.29%            | I                              | 4,682            | 19.43%     |  |

Source: City of Novato

# North Marin Water District Operating and Capacity Indicators – Total Employees Last Ten Fiscal Years

### Schedule 13

| Fiscal Year               |      |      |      |      |      |      |      |      |      |      |
|---------------------------|------|------|------|------|------|------|------|------|------|------|
| Department                | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |
| Administrative Services   | 15   | 15   | 16   | 16   | 17   | 16   | 16   | 16   | 15   | 13   |
| Engineering Services      | 8    | 9    | 8    | 10   | 10   | 10   | 9    | 9    | 9    | 9    |
| Construction /Maintenance | 12   | 12   | 11   | 12   | 11   | 13   | 11   | 9    | 10   | 10   |
| Water Quality             | 4    | 4    | 4    | 4    | 5    | 5    | 5    | 5    | 5    | 5    |
| Operations / Maintenance  | 13   | 16   | 17   | 16   | 16   | 15   | 14   | 13   | 14   | 14   |
|                           | 52   | 56   | 55   | 57   | 58   | 58   | 54   | 52   | 53   | 51   |



Source: North Marin Water District Overheaded Payroll Worksheets for Pay Periods Ending June 30 Note: Excludes temporary employees

# North Marin Water District Other Operating and Capacity Indicators Last Ten Fiscal Years

Schedule 14

**Other Operating and Capacity Indicators** 

| Fiscal<br>Year | District Area (Square Miles) | Miles of Pipeline | Number of<br>Fire Hydrants | System Storage<br>Capacity (MG) |
|----------------|------------------------------|-------------------|----------------------------|---------------------------------|
| 2004           | 100                          | 310               | 2,501                      | 34                              |
| 2005           | 100                          | 321               | 2,568                      | 34                              |
| 2006           | 100                          | 324               | 2,670                      | 34                              |
| 2007           | 100                          | 337               | 2,713                      | 35                              |
| 2008           | 100                          | 341               | 2,749                      | 35                              |
| 2009           | 100                          | 343               | 2,762                      | 38                              |
| 2010           | 100                          | 345               | 2,773                      | 38                              |
| 2011           | 100                          | 346               | 2,785                      | 38                              |
| 2012           | 100                          | 348               | 2,785                      | 38                              |
| 2013           | 100                          | 356               | 2,797                      | 39                              |

Source: North Marin Water District - Engineering Department

# Report on Internal Controls and Compliance

# Charles Z. Fedak, CPA, MBA Paul J. Kaymark, CPA Christopher J. Brown, CPA

# Charles Z. Fedak & Company

Certified Public Accountants An Accountancy Corporation 6081 Orange Avenue Cypress, California 90630 (714) 527-1818 (562) 598-6565 FAX (714) 527-9154 EMAIL czfco@czfcpa.com WEB www.czfcpa.com

Independent Auditor's Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards

Board of Directors North Marin Water District Novato, California

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the North Marin Water District (District) as of and for the year ended June 30, 2013, and the related notes to the financial statements, which collectively comprises the District's basic financial statements, and have issued our report thereon dated September 30, 2013.

#### **Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statements, we considered the District's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, we do not express an opinion on the effectiveness of the District's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or, significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

#### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the District's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

# Independent Auditor's Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards, continued

### **Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Clark 7 Jell: Company cpais- An Accountancy Composition

Charles Z. Fedak & Company, CPA's - An Accountancy Corporation

Cypress, California September 30, 2013