



NORTH MARIN WATER DISTRICT

NORTH MARIN WATER DISTRICT
AGENDA – REGULAR MEETING
 June 2, 2026 – 4:00 p.m.
 Location: 999 Rush Creek Place
 Novato, California

Information about and copies of supporting materials on agenda items are available for public review at the District Office, at the Reception Desk, by calling the District Secretary at (415) 897-4133 or on our website at nmwd.com. A fee may be charged for copies. District facilities and meetings comply with the Americans with Disabilities Act. If special accommodations are needed, please contact the District Secretary as soon as possible, but at least two days prior to the meeting.

Item	Subject
	CALL TO ORDER
1.	GENERAL MANAGER'S REPORT
2.	OPEN TIME: (Please observe a three-minute time limit) This section of the agenda is provided so that the public may express comments on any issues not listed on the agenda that are of interest to the public and within the jurisdiction of the North Marin Water District. When comments are made about matters not on the agenda, Board members can ask questions for clarification, respond to statements or questions from members of the public, refer a matter to staff, or direct staff to place a matter of business on a future agenda. The public may also express comments on agenda items at the time of Board consideration.
3.	STAFF/DIRECTORS REPORTS
	CONSENT CALENDAR The General Manager has reviewed the following items. To his knowledge, there is no opposition to the action. The items can be acted on in one consolidated motion as recommended or may be removed from the Consent Calendar and separately considered at the request of any person.
4.	Consent – Approve: Minutes from Regular Meeting, May 19, 2026
5.	Consent - Approve: Adopt Revised District Policy Number 30 – Records Retention
	INFORMATION ITEMS
6.	Proposed FY 26/27 Budgets Novato and West Marin Service Areas
7.	Annual Water Supply Demand Assessment FY 2026/27
8.	Public Draft Release - 2025 Urban Water Management Plan and Water Shortage Contingency Plan
9.	TAC Meeting Agenda – June 1, 2026
10.	NEWS AND MISCELLANEOUS REPORTS Disbursements – Dated May 21, 2026 Disbursements – Dated May 28, 2026 Auditor-Controller's Monthly Report of Investments for April 2026 PG&E Potter Valley Information Packet FERC – Notice of Scoping Meetings and Request for Comments on Proposed Surrender, Decommissioning, and Non-Project Use of Project Lands <u>News Articles</u> Marin IJ – Water District leaders will always strive to collaborate PRL – Green bridge project ramps up PRL - Oceana Marin Public Hearing Notice
11.	ADJOURNMENT

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1 Director Joly encouraged the other directors to watch the May 12 Marin Water Board
2 meeting that is available online. He said they have been having ARC Project updates at their
3 meetings.

4 **CONSENT CALENDAR**

5 On the motion of Director Joly, seconded by Director Fraites, the Board approved the
6 consent items by the following vote:

7 AYES: Director(s) Baker, Fraites, Joly, and Petterle

8 NOES: None

9 ABSENT: Director Eichstaedt

10 ABSTAIN: None

11 Approve May 5, 2026 Board Regular Meeting minutes.

12 **ACTION CALENDAR**

13 **LETTER OF SUPPORT FOR ACWA VISION FOR OUR WATER FUTURE**

14 Tony Williams summarized the item. He said this vision was featured at the ACWA
15 conference he recently attended. He said the audience for this is primarily the gubernatorial
16 candidates and future state governor. There was some discussion with the Board including
17 concerns of southern water districts dominating the political aspects of water supply or taking more
18 northern California water sources, as well as environmental impacts of certain water supply systems
19 in the state.

20 On the motion of Director Joly, seconded by Director Baker, the Board authorized the
21 General Manager to execute the Letter of Support for ACWA Vision for Our Water Future by the
22 following vote:

23 AYES: Director(s) Baker, Fraites, Joly, and Petterle

24 NOES: None

25 ABSENT: Director Eichstaedt

26 ABSTAIN: None

27 **APPROVE AGREEMENT WITH KIOSK FOR COMMUNICATIONS AND PUBLIC OUTREACH**

28 Ryan Grisso spoke to the Board and gave a summary of the item and also provided a
29 summary of prior contracts with Kiosk from past years they have provided services to the District.
30 There were some questions from the Board that Mr. Grisso addressed. Vice President Petterle
31 complimented Kiosk's work.

32 On the motion of Director Fraites, seconded by Director Joly, the Board approved the
33 Agreement Kiosk for Communications and Public Outreach by the following vote:

34 AYES: Director(s) Baker, Fraites, Joly, and Petterle

35 NOES: None

1 ABSENT: Director Eichstaedt
2 ABSTAIN: None

3 **INFORMATION ITEMS**

4 **FY 2025-2026 MID-YEAR REPORT – WATER QUALITY**

5 Pablo Ramudo gave a presentation on the FY 2025-26 Mid-Year Report for Water Quality
6 including upcoming regulation changes. Director Joly asked if the water the District provides was
7 the highest quality and safe and Pablo responded that the water provided is of the highest quality
8 from the supply sources and meets or exceeds all regulations and therefore safe. The Board had
9 some other questions that Mr. Ramudo answered. The Board thanked Mr. Ramudo.

10 **FISCAL YEAR 2025-2026 3RD QUARTER FINANCIAL STATEMENT**

11 Julie Blue gave an overview of the FY25-26 3rd Quarter Financial Statement. There were
12 some questions from the Board that Ms. Blue addressed. The Board thanked Ms. Blue.

13 **BOARD REVIEW OF DISTRICT POLICY: POLICY NUMBER 30 - RECORDS RETENTION**

14 Eileen Mulliner summarized the item for the Board. Tony Williams said the policy will be
15 brought back to the Board at the June 2 meeting for final approval.

16 **NEWS AND MISCELLANEOUS REPORTS**

17 The Board received the following miscellaneous items: Disbursements – Dated May 7 and
18 14, 2026, Monthly Progress Report, NOAA US Monthly Drought Outlook – May, 2026, NOAA US
19 Monthly Precipitation Outlook – May, 2026, CW3E Landfalling Atmospheric Rivers of Water Year
20 2026.

21 The Board received the following News Articles: Marin IJ – Dam removals reinvigorate river
22 ecosystems across US, Google: Hackers used AI to find software flaw, Pt. Reyes Light – Point
23 Reyes subdivision plan paused.

24 The Board also received the NMWD Web and Social Media Report – April 2026.

25 **ADJOURNMENT**


26 Vice President Petteerle adjourned the meeting at 5:09 p.m.

27 Submitted by

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31 Eileen Mulliner
32 District Secretary
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**MEMORANDUM**

To: Board of Directors
From: Eileen Mulliner, Executive Assistant/District Secretary 
Subject: Adopt Revised District Policy Number 30 – Records Retention
t:\bod\bod policies\policy review 2026\bod memo adopt pol 30 6_2_26.doc

June 2, 2026

RECOMMENDED ACTION: Adopt Revised District Policy No. 30**FINANCIAL IMPACT:** None

At the May 19th meeting, the Board reviewed revised District Policy No. 30 – Records Retention and had no comments. A clean version of the policy is provided in Attachment 1.

RECOMMENDATION:

Board adopt revised District Policy Number 30 – Records Retention

ATTACHMENT:

1. Policy 30 – Records Retention



BOARD POLICY: RECORDS RETENTION
BOARD POLICY NUMBER: 30

Original Date: June 2002
Last Reviewed: July 2025
Last Revised: May 2026

PROGRAM STATEMENT

The purpose of this program is to establish a District-wide policy and standard procedures for managing records according to the provisions of the Public Records Act and all other state and federal statutes and regulations which govern District records management practices, including: the systematic identification and disposal of records which have reached the end of the retention period specified on the retention schedule; transfer of historically valuable records to the District archives; removal of non-current records from active office storage; protection and security backup of records essential to District authority and operations; disaster preparedness; insurance of records systems integrity and accessibility; and effective compliance with public disclosure requirements.

The District General Manager and/or designee (generally the Executive Assistant/District Secretary) are authorized by the Board of Directors to implement this Retention Policy. The General Manager and/or designee are further authorized to perform any and all acts to comply with the terms and intent of this policy.

North Marin Water District records have:

Administrative Value

Records have administrative value as long as they provide information needed for current or future work. Generally, 80% of the references made to a record occur within one year from the date it is created. The administrative value of most records is exhausted within two years. However, a few records provide information about the District's origin, organization, policies and functions and have long-term administrative value.

Legal Value

Records have legal value as long as they provide enforceable documentation of the District's rights and obligations. Ordinances, resolutions, official court documents such as ordinances and resolutions, and contracts and agreements, are examples of records of primary legal value. Some records have permanent legal value. The legal value of other records, such as contracts and agreements, is limited by the time they remain in effect plus the statute of limitations on the District's liability for the terms and conditions that they document. Thus, the standard retention period for contracts and agreements is termination plus six years.

Fiscal Value

Records have fiscal value as long as they provide information needed to track District finances and document its financial transactions. Examples of records with primary fiscal value include budgets, ledgers, periodic accounting reports, and vouchers. Fiscal records that also have legal or official value, such as primary copies of budgets, ledgers, and vouchers, have longer-term retention value than fiscal records with administrative value, such as periodic accounting reports.

Research / Historical / Archival Value

Some records have long-term research value because they provide significant documentation concerning the development of the District's mission, policies, programs, and the

area(s) it serves through time. Once the District's administrative, legal, and fiscal needs for such records have exhausted, they should be transferred to the District archives for long-term preservation.

PURPOSE

Since its establishment in 1948, the North Marin Water District (District) has maintained numerous documents and records, and, as the District has limited storage capacity, now desires to establish an efficient policy for retention of documents and destruction of specified documents. The District's Board of Directors has therefore passed a resolution establishing a policy for retention of documents and destruction of specified documents (Appendix 1 in Records Retention Manual).

District Records

A record includes any writing containing information relating to the conduct of the business prepared, owned, used or retained by the District regardless of physical form or characteristics. Government Code Section 7920.545 defines "writing" as any handwriting, typewriting, printing, photostating, photographing, photocopying, transmitting by electronic mail or facsimile, and every other means of recording upon any tangible thing any form of communication or representation, including letters, words, pictures, sounds, or symbols, or combinations thereof, and any record thereby created, regardless of the manner in which the record has been stored.

Procedure

As California Government Code §60200, et seq. authorizes the legislative body of a district to authorize the destruction of certain documents without retaining copies, and authorizes the destruction of documents not expressly required by law to be maintained, if conditions are complied with as specified in Government Code §60203, the Board of Directors of the District has adopted the following policy for retention of documents and destruction of specified documents:

1. Retention Unless Authorized for Destruction

All pertinent documents, papers, and records prepared by, received by or on file with the District shall be retained unless destroyed in accordance with this policy. Applicable pertinent documents, papers and records shall be determined by each Department Head as listed on the Retention Schedules (see Section II of Records Retention Manual). This policy will not apply to material with no retention value, i.e., material that does not need to be filed or that may be destroyed after a short retention. Material with no retention value includes document drafts, worksheets, telephone messages, blank forms, publications, and extra copies of documents created for convenience or public distribution.

2. Retention of Specified Documents

2.1. The following documents shall be retained indefinitely:

- a. All documents, records and papers related to the formation of the District;
- b. All deeds, easements, and other documents, papers and records relating to or affecting the District's title to real property or plant;
- c. All resolutions of the Board of Directors;
- d. All approved minutes of the meetings of the Board of Directors;
- e. All records determined to be essential (see Glossary in Records Retention Manual for definition).

- 2.2 The following documents shall be retained for the period noted:
- a. All documents, papers and records less than two (2) years old;
 - b. All annual District audit reports less than ten (10) years old;
 - c. All contracts, agreements and leases still in effect or within six (6) years since the date of their termination or expiration.

3. *Retention of Other Documents*

Documents not specially listed above will be retained as outlined in Retention Schedules in Section II of Records Retention Manual.

4. *Policy for Destruction*

If the retention period for a particular document has expired, a record may be destroyed in one of the following ways:

- a. If the record is sought to be destroyed without retaining a copy, the record shall be destroyed only after the preparation of a Request for Destruction of Records describing the document or documents to be destroyed, with the written approval of District's General Manager, and

The Executive Assistant/District Secretary shall retain all approved Requests for Destruction of Records for a minimum of two years.

- b. **If a record is proposed to be destroyed, but an electronic copy will be made and kept as set forth herein, a Request for Destruction of Records is not required.** A record must be copied in a manner consistent with all of the conditions set forth in Government Code §60203. This section requires photographing, microphotographing, reproducing by electronically recorded video images on magnetic surfaces, recording in the electronic data processing system, recording on optical disc, or reproducing on film or by any other medium that is a trusted system does not permit additions, deletions, or changes to the original document and complies with certain minimum standards. The device used to reproduce the record, paper, or document must accurately reproduce the original in all details and not permit additions, deletions or changes to the original document images. The reproductions must be in conveniently accessible files and with provisions made for preserving, examining, and using the files. No record identified in Section 2.1 above may be destroyed in this manner.

5. *Authorized Copy Deemed to be Original*

Every reproduction prepared in accordance with Government Code §60203 shall be deemed to be an original record, and a transcript, exemplification, or certified copy of any reproduction shall be a transcript, exemplification, or certified copy, of the original.

6. *Responsibility of Carrying Out Policy*

- a. Each Department Head is responsible for the Records Destruction in their Department.
- b. The Executive Assistant/District Secretary is designated as the Records Retention Manager and is responsible for the annual coordinating of records destruction on or about the first quarter of each fiscal year.

6

MEMORANDUM

To: Board of Directors
From: Julie Blue, Auditor-Controller *JB*
Subject: Proposed FY 26/27 Budgets Novato and West Marin Service Areas
T:\AC\Budget\FY-2026-27\Board Memos\Budget Review 06.02.26\Budget Review Memo June 2, 2026.docx

Date: June 2, 2026

RECOMMENDED ACTION: Information Only – Budget Review
FINANCIAL IMPACT: None at this time – Total \$44.4 Million Expenditure Plan
Capital/Equipment/Debt Service - \$14.2 Million
Operations - \$25.9 Million
Transfers to/from Reserves & Non-Operating - \$4.3 Million

Budget Review

Attached for review are the fiscal year (FY) 26/27 Budgets for North Marin Water District (NMWD) which include Novato Water, Recycled Water (RW), West Marin Water (WM), and Oceana Marin Sewer (OM) (Attachment 1).

The Novato and RW service areas were evaluated as part of the 2024 Novato & Recycled Water Rate Study, which was accepted by the Board of Directors at the April 2, 2024 meeting. A Proposition 218 notice covering three years of rate increases was mailed to customers in 2024. In addition, a courtesy reminder of the upcoming rate increase was included in the Spring Waterline newsletter which was mailed to each customer. This budget cycle reflects the third of those three planned rate increases.

For the WM service area, the Board accepted the West Marin Water Rate Study on April 15, 2025. That study forms the basis for five years of proposed rate increases. A Proposition 218 notice covering three years of rate increases was mailed to customers in 2025. In addition, a courtesy reminder of the upcoming rate increase was included in the Spring Waterline newsletter which was mailed to each customer. This budget cycle reflects the second of those five planned rate increases.

For the OM service area, the financial plan, including proposed rate increases, was reviewed by the Board at the April 21, 2026 meeting. The proposed FY 26/27 budget for OM, which supports those rate adjustments, is included with this memo.

The BOD also reviewed the FY 26/27 Capital Improvement Program (CIP) Budget in early May. The CIP Budget identifies \$1.6 million (net of loans and grants) and the Equipment Budget allocates \$700,000.

Budget/Rate Hearing Schedule

As listed in the budget/rate hearing schedule that follows, a public hearing will take place to consider the proposed rate increases for OM on June 16, 2026 at 4:00 pm. Announcement of the public hearing and details of the proposed rate increase were mailed out to all OM customers on May 1, 2026. The budget will be reviewed and refined if necessary, prior to the next BOD’s review when presented for approval at the June 16, 2026 Board Meeting.

Date	Item	Review/Approve	Status	Service Area
April 2, 2024	Novato & Recycled Water Rate Study	Accept	Complete	Novato/RW
April 15, 2025	West Marin Water Rate Study	Accept	Complete	Novato/RW
April 21	Financial Plan Update	Approve	Complete	OM
April 21	Budget Assumption and Rate Review	N/A	Complete	Novato/RW/WM
May 1	Prop 218 Notices Sent to Customers	N/A	Complete	OM
May 5	Capital Improvement Program - Project Update	Review Only	Complete	Novato/RW/WM/OM
June 2	Operations & Maintenance and Capital Budget - District Wide	Review Only	Current	Novato/RW/WM/OM
June 16	Public Hearing for Rate Increases		Upcoming	OM
June 16	Operations & Maintenance and Capital Budget – District Wide		Upcoming	Novato/RW/WM/OM

ATTACHMENTS:

1. FY 26/27 Budgets Novato & West Marin Service Areas
2. FY 26/27 Budgets Novato & West Marin Service Areas Presentation



Draft
June 2, 2026

Budgets

Novato & West Marin Service Areas
Fiscal Year 2026 – 2027



NORTH MARIN
WATER DISTRICT

Introduction:

This document contains the fiscal year 2026/2027 (FY 26/27) budgets for North Marin Water District's various enterprise service areas located in Marin County, covering 100 square miles as listed below.

- Potable Water Service: Treatment, Transmission, Distribution, and Fire Services.
Novato
West Marin (Point Reyes Station, Inverness Park, Olema, Bear Valley, Silver Hills & Paradise Ranch Estates)
- Recycled Water Treatment, Transmission and Distribution:
Novato
- Sewage Collection, Treatment & Reuse/Disposal:
Oceana Marin

Accompanying the operating budgets are capital improvement project and equipment expenditures for the fiscal year. Questions regarding these budgets may be directed to Julie Blue, Auditor-Controller, at jblue@nmwd.com or 415-761-8950.

Mission Statement:

Our mission is to meet the expectations of our customers in providing potable and recycled water and sewer services that are reliable, high-quality, environmentally responsible, and reasonably priced.

Vision Statement:

We strive to optimize the value of services we provide to our customers and continually seek new ways to enhance efficiency and promote worker and customer engagement and satisfaction.



Stafford Lake

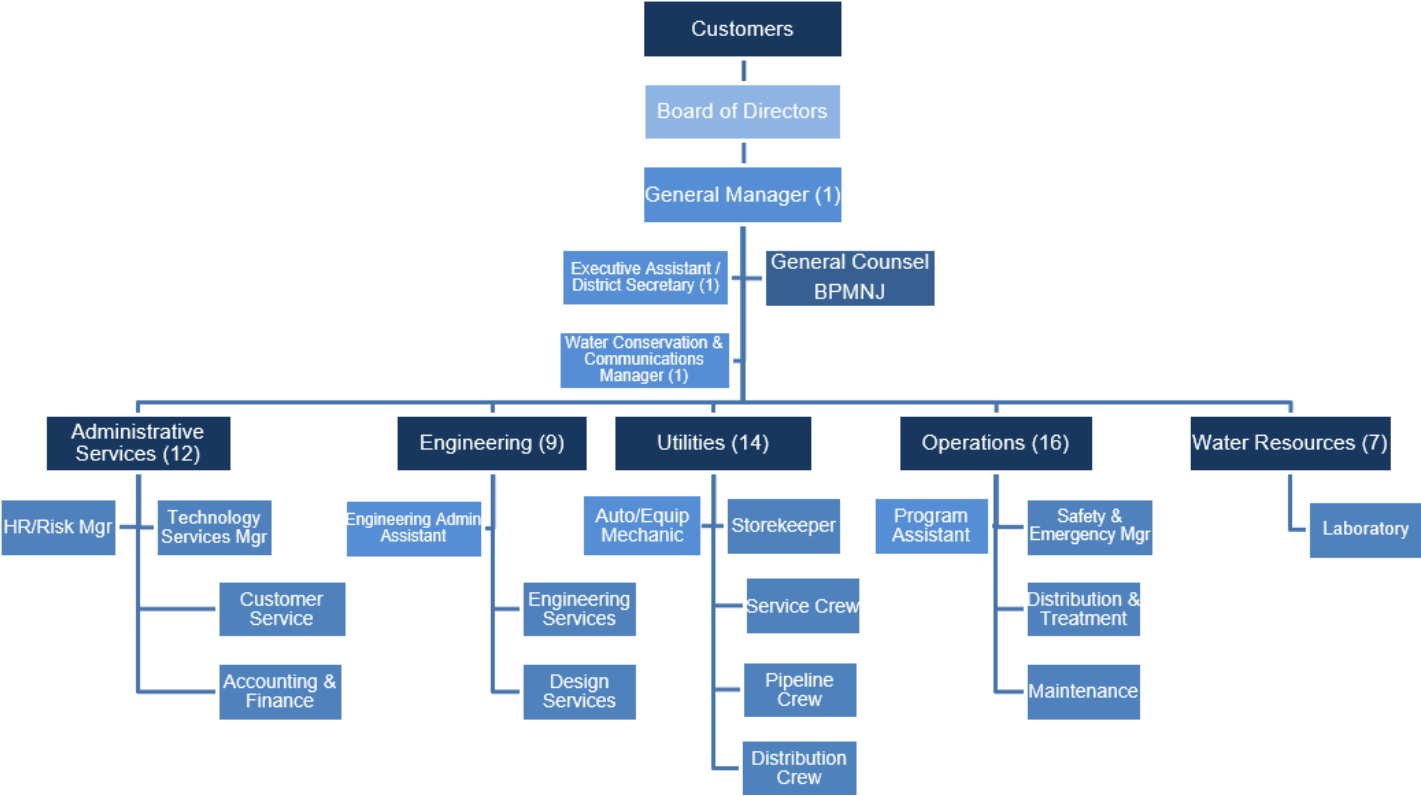
Organization Information:

North Marin Water District is a Special District formed by voter approval in 1948 pursuant to the provisions of the County Water District Law (Water Code – Division 12). The District is governed by a five-member Board of Directors, elected for four-year terms by division from within the District’s service area. The current Board of Directors are as follows:

- Ken Eichstaedt (Division 1), President
- Stephen Petterle (Division 4), Vice President
- Jack Baker (Division 2)
- Rick Fraites (Division 5)
- Michael Joly (Division 3)

Day to day operations are led by General Manager, Tony Williams. There are five departments and 61 budgeted full-time employees, as shown in the organization chart below.

**North Marin Water District
Organization Chart – July 2026**



North Marin Water District Boundary Map

- Marin County
- North Marin Water District Service Boundary



**NORTH MARIN
WATER DISTRICT**

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Budget Schedules

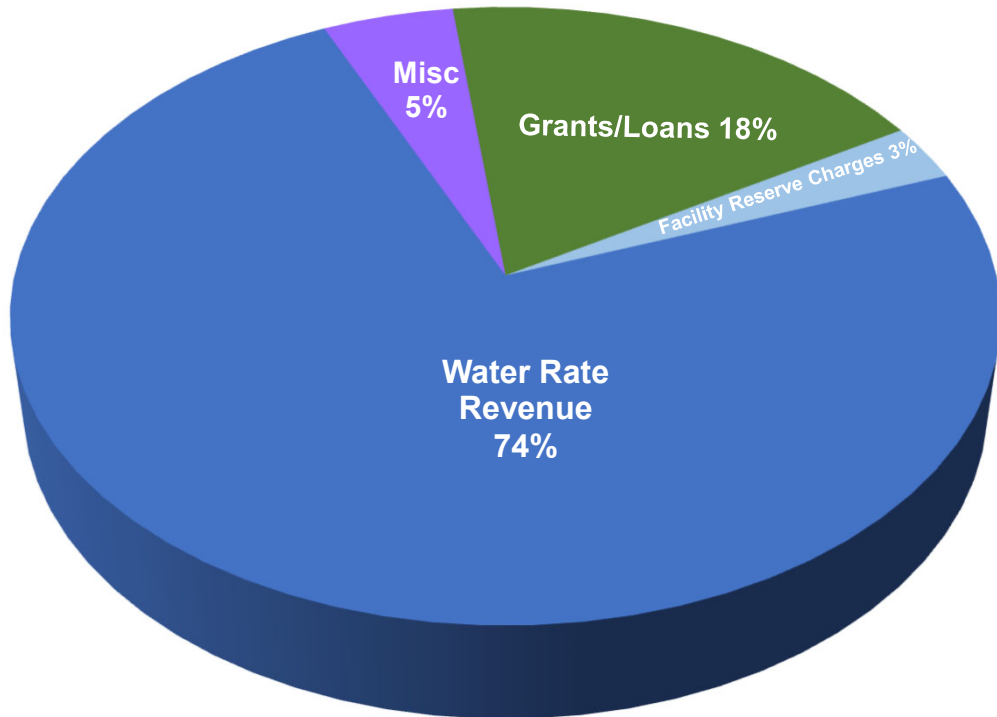
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Capital Improvement Program (CIP) and Equipment

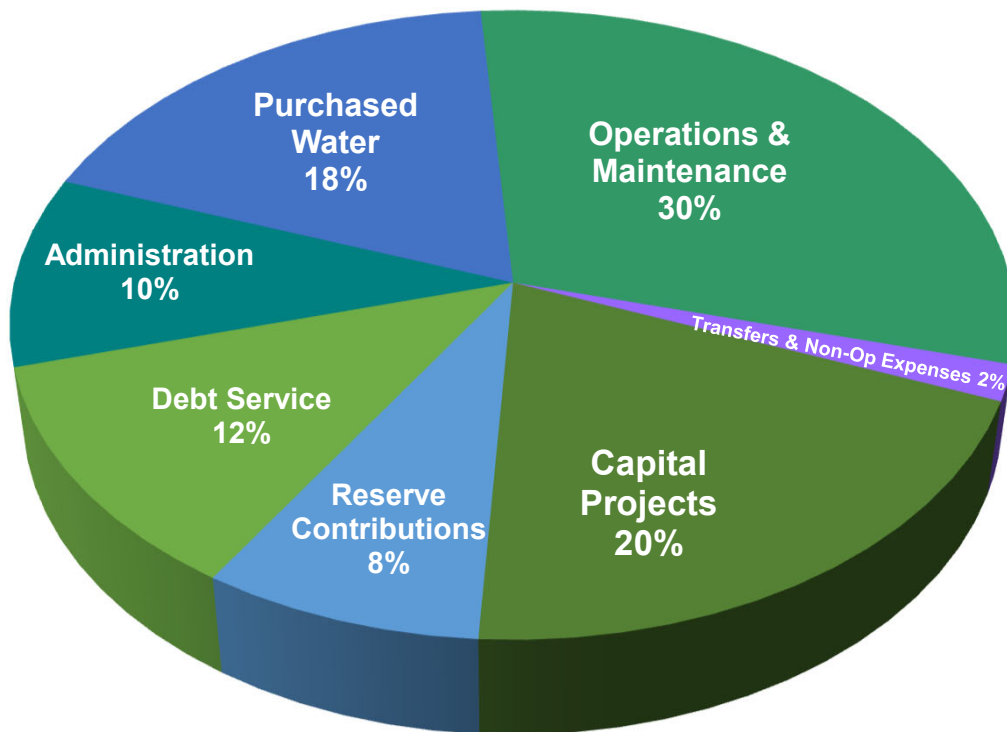
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**NORTH MARIN WATER DISTRICT
FY26/27 DRAFT BUDGET - ALL SERVICE AREAS COMBINED**

SOURCES = \$44,445,000



Salaries & Benefits = \$14.4M (32%)

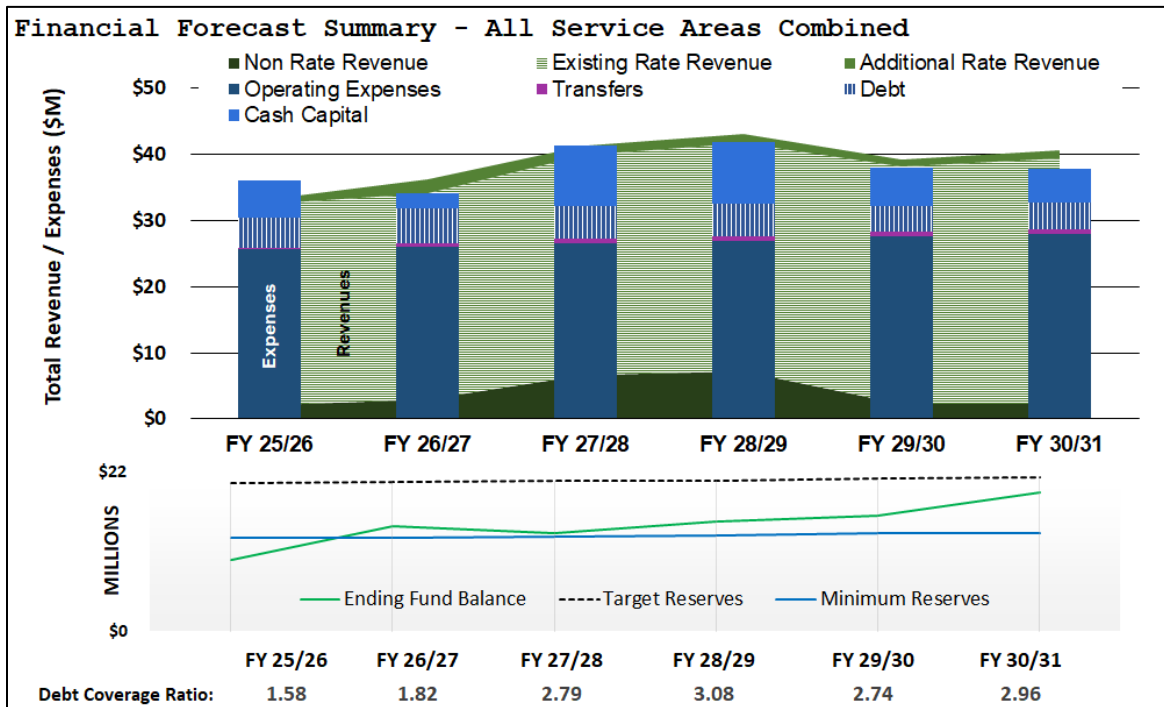


USES = \$44,445,000

Excludes Depreciation Expense & Developer Funded Costs

Summary

The \$44.4 million consolidated Fiscal Year (FY) 26/27 budget projects operating revenue of \$33.7 million and a net operating revenue of \$7.8 million. The budget incorporates \$1.6 million in internally funded capital improvement projects and \$8.1 million in water purchases. After payment of \$5.2 million in debt service, the consolidated budget projects an increase in cash for the fiscal year of \$3.4 million. The chart below shows that the North Marin Water District’s financial plan will maintain sufficient cash reserves aiming towards the designated targets and remaining above the minimum level, while sustaining a strong debt service coverage ratio of 1.82.



Novato Water

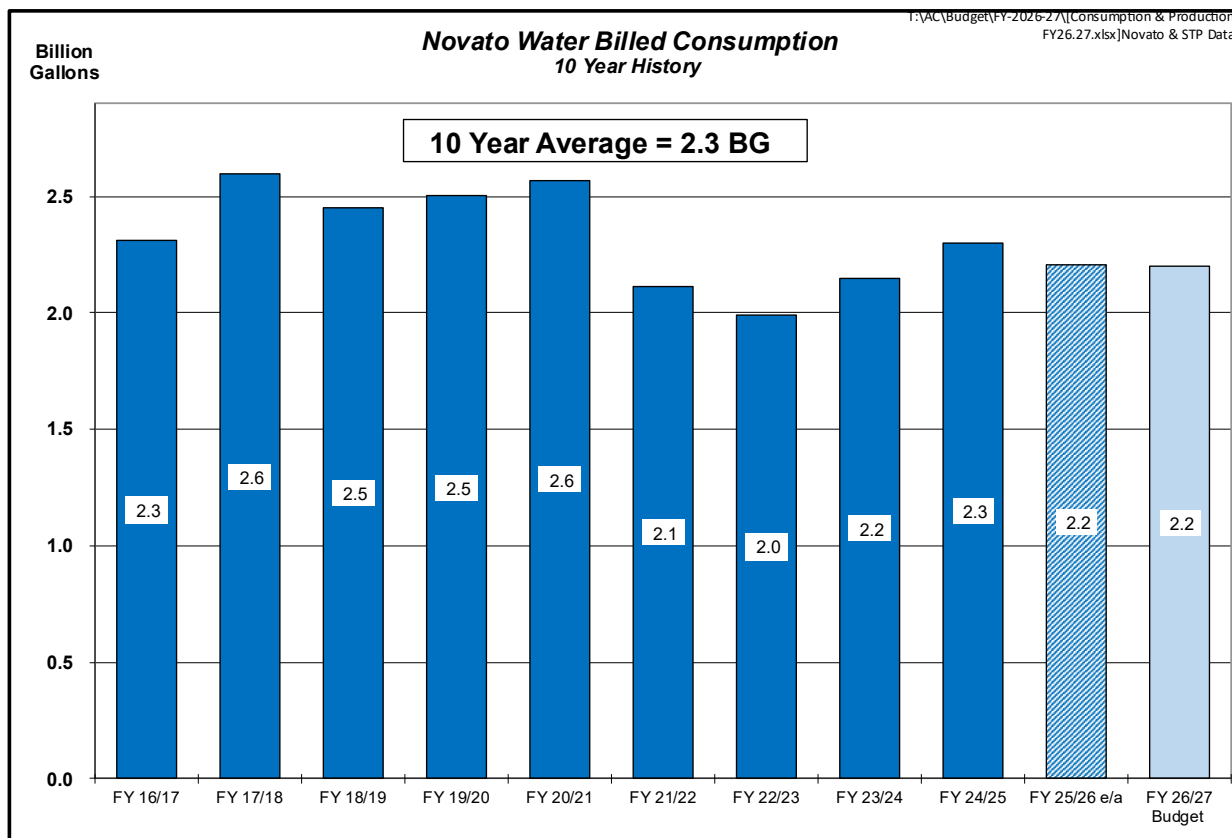
The Novato Potable Water System budget projects a \$2.6 million cash increase over the fiscal year. The FY 26/27 budget and updated five-year financial plan are aligned with the Board approved 2024 Novato and Recycled Water Rate Study. Total budget outlay is projected at \$29.5 million (including \$23.8 million in operating expenditures, \$2.0 million in capital spending, and \$3.7 million in debt service) which is \$1.9M (6%) lower than the FY 25/26 budget.

Operating Revenue

Water Rate Revenue - A 6% rate increase, effective July 1, 2026, was considered by the Board of Directors as part of the 2024 Novato and Recycled Water Rate Study. A Proposition 218 notice covering three years of rate increases was mailed to customers in 2024. This budget cycle reflects the third of those three planned rate increases. Additionally, a pass-through charge of \$0.12 to \$0.16 per 1,000 gallons will be added to tier 1 usage to account for a 9.4% increase from Sonoma Water, Novato Water’s primary supplier. The tier 1 pass-through charge is projected to generate approximately \$355,000 in annual revenue, offsetting the increased cost of water from Sonoma Water.

Water consumption is budgeted at 2.2 billion gallons (BG) which is equivalent to the FY 25/26 budget. This is a conservative estimate given the current environmental and economic conditions where historical trends are less predictive of future outcomes. The 6% rate increase, effective July 1, 2026 is projected to increase revenues by approximately \$1.7 million but is highly dependent on water consumption volumes.

The following chart shows a 10-year history of billed consumption for the Novato Potable Water System.



Other Operating Revenue – The wheeling charge to Marin Municipal Water District is budgeted at \$140,000. This is based on the average revenue collected in the past five years. Miscellaneous Operating Revenue of \$323,000, from various sources, includes turn on and new account charges, hydrant meter installation and removal, lab services provided to other agencies, and backflow charges for testing and maintenance.

Operating Expenditures

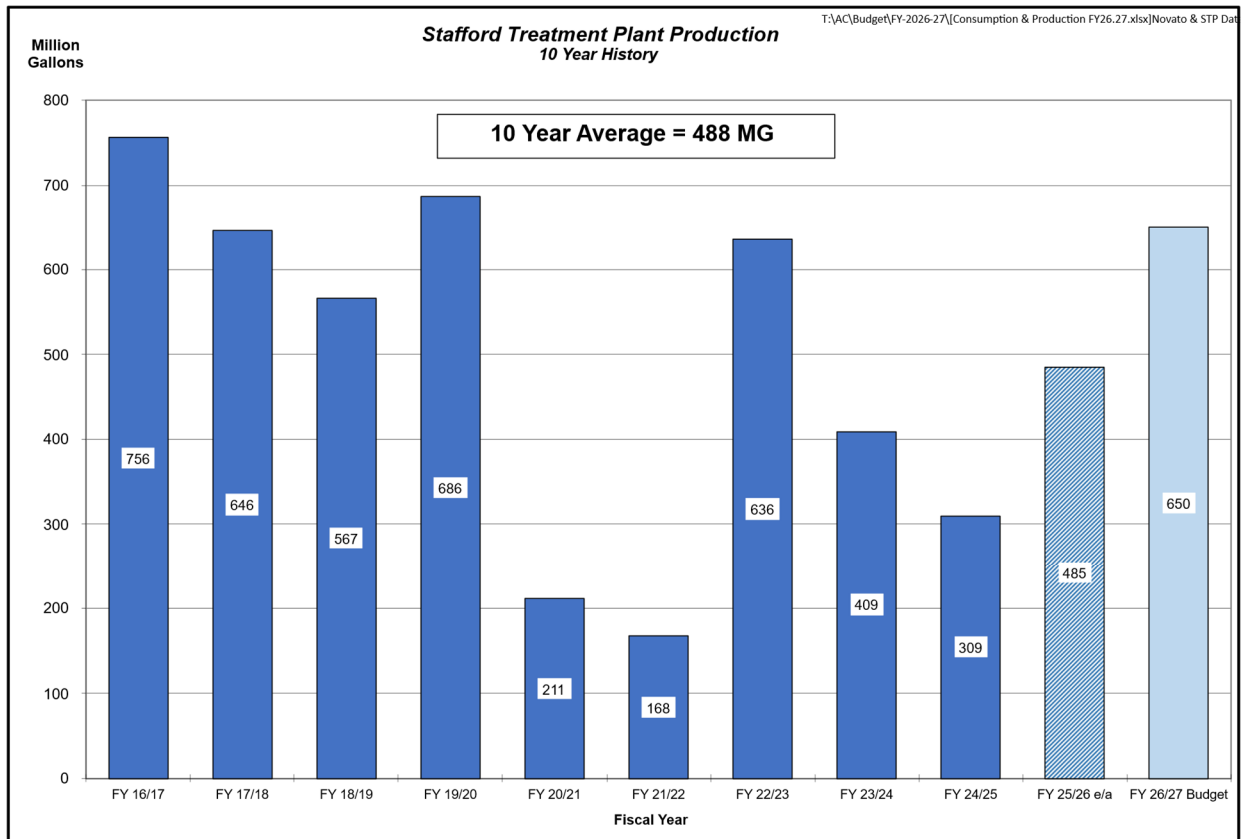
Operating expenses are budgeted to increase 3% or \$689,000 from the FY 25/26 budget. The increase is primarily due to inflation adjustments, insurance costs, regulatory costs and personnel costs. Some operational costs, such as electrical costs and chemicals for water treatment, are variable and dependent on the volume of water produced while many other expenses such as salaries, benefits, general liability insurance, and other administrative costs are fixed. More details are outlined in this budget report.

Source of Supply – The purchase price of water from Sonoma Water (SW) (also known as Sonoma County Water Agency) is scheduled to increase by 9.4% in FY 26/27. This change will result in a cost per million gallons (MG) of \$4,944 for FY 26/27 versus \$4,519 per MG for FY 25/26 and is estimated to increase the cost to purchase water by \$670,000. The budget and financial forecast incorporate the implementation of a pass-through provision where the District is authorized to pass-through the costs associated with increases in the SW wholesale water rate in FY 25/26 and FY 26/27.

To offset the higher cost, a \$0.12 to \$0.16 per 1,000 gallons pass-through charge will be applied to tier 1 usage. When combined with the planned 6% rate increase effective July 1, 2026, this results in a total increase of approximately 8% for tier 1 rates. All other rates will reflect the standard 6% increase. The tier 1 pass through charge is projected to generate approximately \$355,000 in additional revenue and is specifically intended to offset the increased cost of purchased water from SW.

Stafford Treatment Plant (STP) Water Production – STP water production is projected at 650 MG in FY 26/27, which is above the 10-year average of 488 MG (see chart below). Actual production may vary depending on seasonal conditions. The cost to produce water at this level may be higher or lower than purchasing from Sonoma Water (SW), depending on operational factors and actual production volumes.

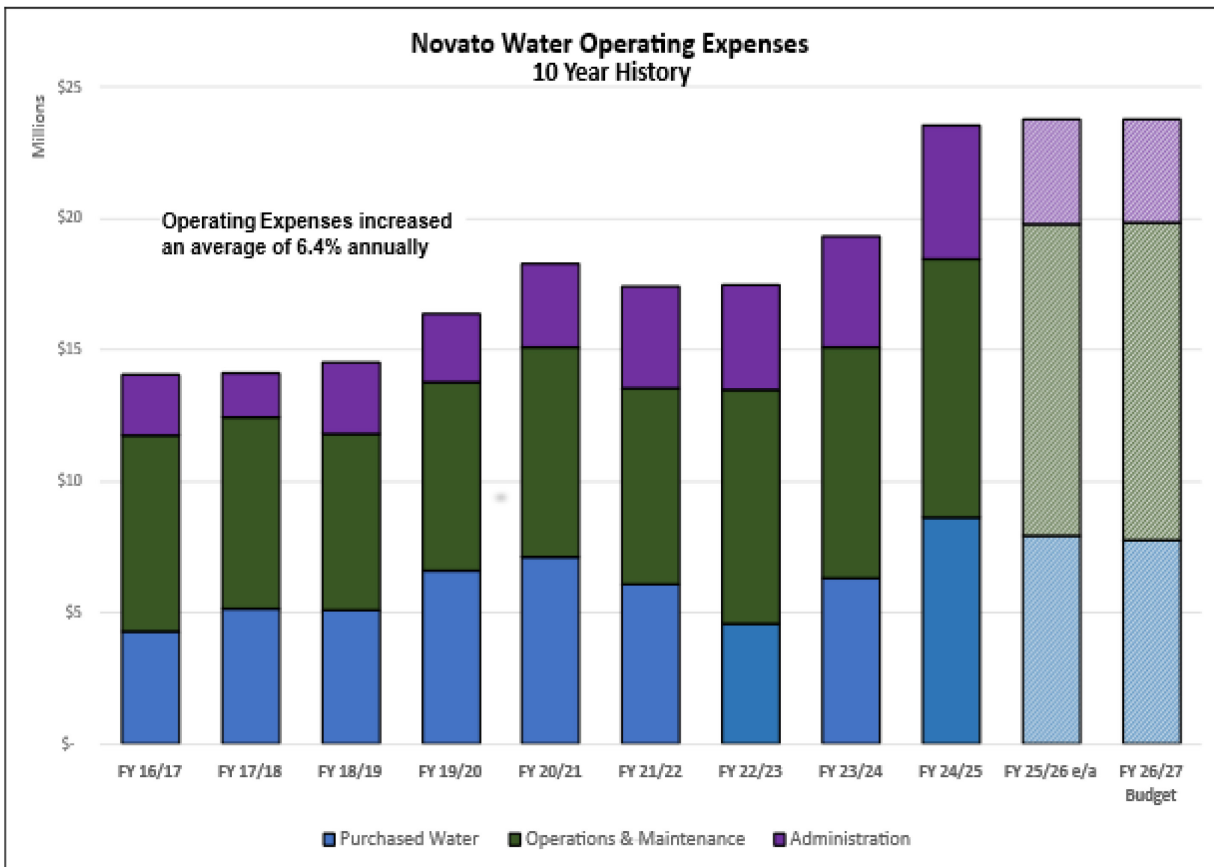
Regardless of cost fluctuations, continued operation of STP is important to maintain local supply reliability, support emergency preparedness, and allow for maintenance of the SW transmission system. Increased production also lowers the cost per million gallons due to economies of scale.



Other Operations & Maintenance Expenses –

- Operations & Maintenance (O&M) expenses are generally increasing by approximately 3% annually due to inflationary adjustments.
- Salaries and Benefits (All Service Areas) are budgeted to increase approximately \$338,000 due to a 3.8% Cost of Living Adjustment (COLA), effective July 1, 2026. Personnel expenses are discussed in more detail in the next section of this budget document.
- Electric Power is budgeted at \$921,000, representing an increase of \$49,000 (6%) over the prior year's budget, in alignment with anticipated electric power costs. The increase is primarily due to changes in PG&E rate structures and the need to navigate time-of-use charges.
- Studies and Special Projects are budgeted at \$247,000 which is \$260,000 (51%) lower than the prior year's budget. Included in this expense is a Cathodic Assessment, Water Rights Study, continued support for Geographic Information System (GIS) data conversion, CIP Grant Support and an Employee Position Classification Study and Compensation Survey. A full list can be found within the Capital Improvement Program section of this budget document.
- Dues, Memberships & Software Subscriptions are budgeted at \$321,000 which is equivalent to the prior year's budget. This category of expenses is primarily comprised of annual software subscriptions for meter reading and WaterSmart, asset management, ArcGIS, accounting and timekeeping programs. Some of the annual memberships include the Association of CA Water Agencies (ACWA), County of Marin Local Agency Formation Commission (LAFCo), Marin Map, North Bay Watershed Association (NBWA), American Water Works Association (AWWA), North Bay Water Reuse Authority (NBWRA) and the Center for Western Weather & Water Extremes Water Affiliates Group. A detailed schedule can be found within this budget document.
- Permit and Regulatory Fees are budgeted at \$167,000 which is equivalent to the prior year's budget. This category of expenses includes annual program fees, permits, and the lab accreditation program to the State Water Resources Control Board (SWRCB) and the Department of Water Resources (DWR). These fees allow operations of the District's water systems, lab, and dam. The expense is based on actual invoices received for the next fiscal year and estimates based on prior year's average increases. A detailed schedule can be found within this budget document.
- Insurance Premiums and Claims are budgeted at \$372,000 which is an increase of \$31,000 (9%) from the prior year's budget and align with expected insurance premium and claim costs.

The following chart shows the past 10-years of operating expenses for Novato Water. The average increase to actual expenses is 6.4%.



Personnel Costs (All Service Areas)

Organizational Structure Changes and Budget Impact

The FY 26/27 budget incorporates a comprehensive organizational structure redesign aligned with the District’s 2025–2030 Strategic Plan, specifically Goal 2: Foster Organizational Excellence. Approval of this budget constitutes approval of the proposed organizational changes, which are intended to improve operational effectiveness, address regulatory requirements, and better align staffing resources with functional priorities.

Overview of Structural Changes

The proposed organizational changes include:

- Creation of a new Water Resources Department
- Addition of essential and technical positions
- Renaming of departments and department head classifications
- Reassignment of select positions and reporting relationships

These changes are designed to strengthen regulatory compliance, centralize critical functions such as safety and emergency management, and rebalance workloads across departments.

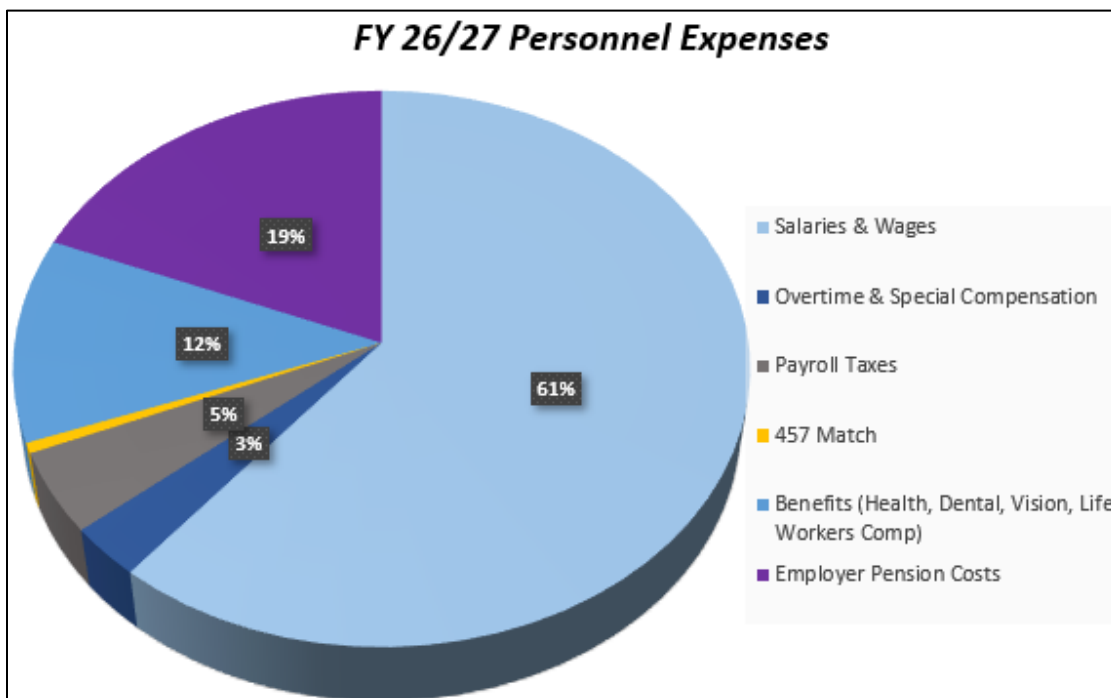
The budget includes a staffing level of 61 full-time equivalent (FTE) employees, as reflected in the Position Allocation Schedule. This represents an increase of 2 FTEs, driven by the addition of new positions partially offset by reclassification or replacement of existing roles. Personnel costs associated with these changes are incorporated into the Salaries and Benefits category, which represents approximately 32% of the District's total budget.

The District entered into a four-year nine-month Memorandum of Understanding (MOU) with the Employee Association (EA), approved by the Board of Directors in January 2024. The approved contract will expire on June 30, 2028. The FY 26/27 budget includes \$12,000 for a Position Classification Study and Compensation Survey to support preparation for future negotiations and to ensure the District's compensation structure remains competitive and aligned with market conditions, as committed to in the MOU.

In the FY 26/27 Budget the following changes are incorporated:

- Group Health Insurance (medical, dental & vision) increased 4.5%. Over the past three years, health insurance costs have increased by an average of 9.8% annually.
- Workers' Compensation Insurance is budgeted to decrease 9% based on estimated payroll and actual premiums provided by the District's insurance carrier, Zenith.
- Cost of Living Adjustment (COLA) is a 3.8% increase to base salaries, effective July 1, 2026. This adjustment is based on the 3.8% consumer price index (CPI) as measured by the CPI-U San Francisco on April 30, 2026.
- CalPERS Retirement Contributions, including the unfunded liability, are budgeted at 30.9% of employee earnings, equivalent to the prior year. When applied to the FY 26/27 budgeted earnings this equates to an estimated \$250,000 increase in annual pension expense. The average rate in the five prior years was 30.5% of salaries.

In summary the District's total labor cost is 61% for salaries and wages and 39% for benefits, as shown in the below graph.



Non-Operating Revenue –

Facility Reserve Charge (FRC) revenue is budgeted in FY 26/27 at \$1,255,000. FRC revenue of \$100,000 for 4 Equivalent Dwelling Units (EDUs) is estimated to be collected in FY 25/26. The annual average connections have been 18 EDUs (FY 21/22 through FY 25/26). Included in the projections is annual FRC revenue equivalent to 9 EDUs or about half of the actual five-year average. In addition, \$1,000,000 in FRC revenue, representing approximately 35 EDUs, has been included as a conservative estimate in anticipation of significant development activity, including the 777 San Marin Drive project (approximately 1,100 units), where demolition has already been completed, although the timing of FRC collections remains uncertain and dependent on development progress .

Marin Municipal Water District (MMWD) will pay the annual fixed Aqueduct Energy Efficiency Project (AEEP) capital contribution of \$205,000 (\$175,000 in principal and \$30,000 in interest) in accordance with the terms of the 2014 Interconnection Agreement. Additional non-operating revenue of \$891,000 is comprised of interest earnings, property tax revenue, and rental income. Following the sale of the District-owned house on Giacomini Road in Point Reyes during FY 25/26, the District will receive approximately \$78,000 annually in loan payments (about \$6,500 per month), with a final balloon payment of \$474,000 due in December 2028.

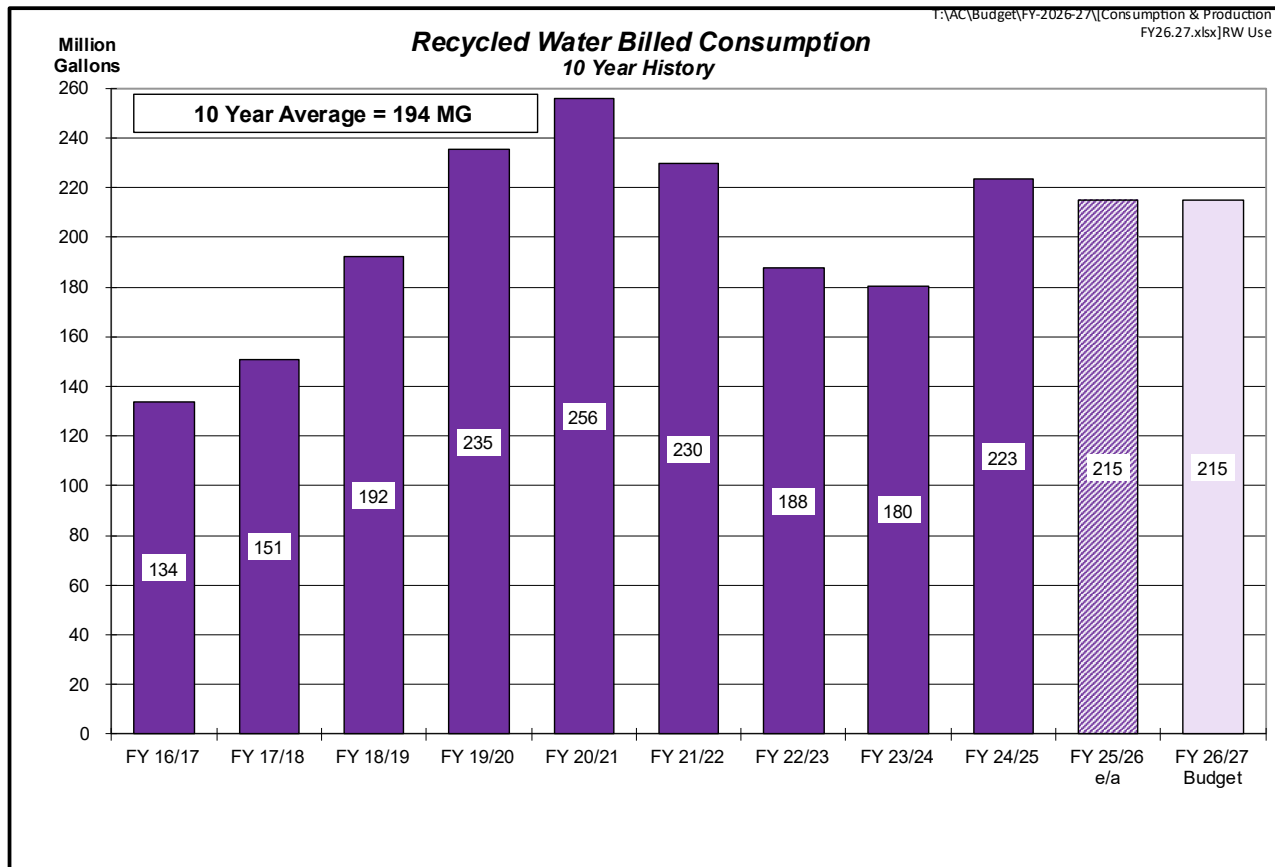
Non-Operating Expenses –

The cost of issuance for a new \$8 million loan in FY 26/27 is estimated at \$160,000. Additionally, \$2,000 in miscellaneous expenses is included to cover nominal and unforeseen incidental costs that may arise during the fiscal year.

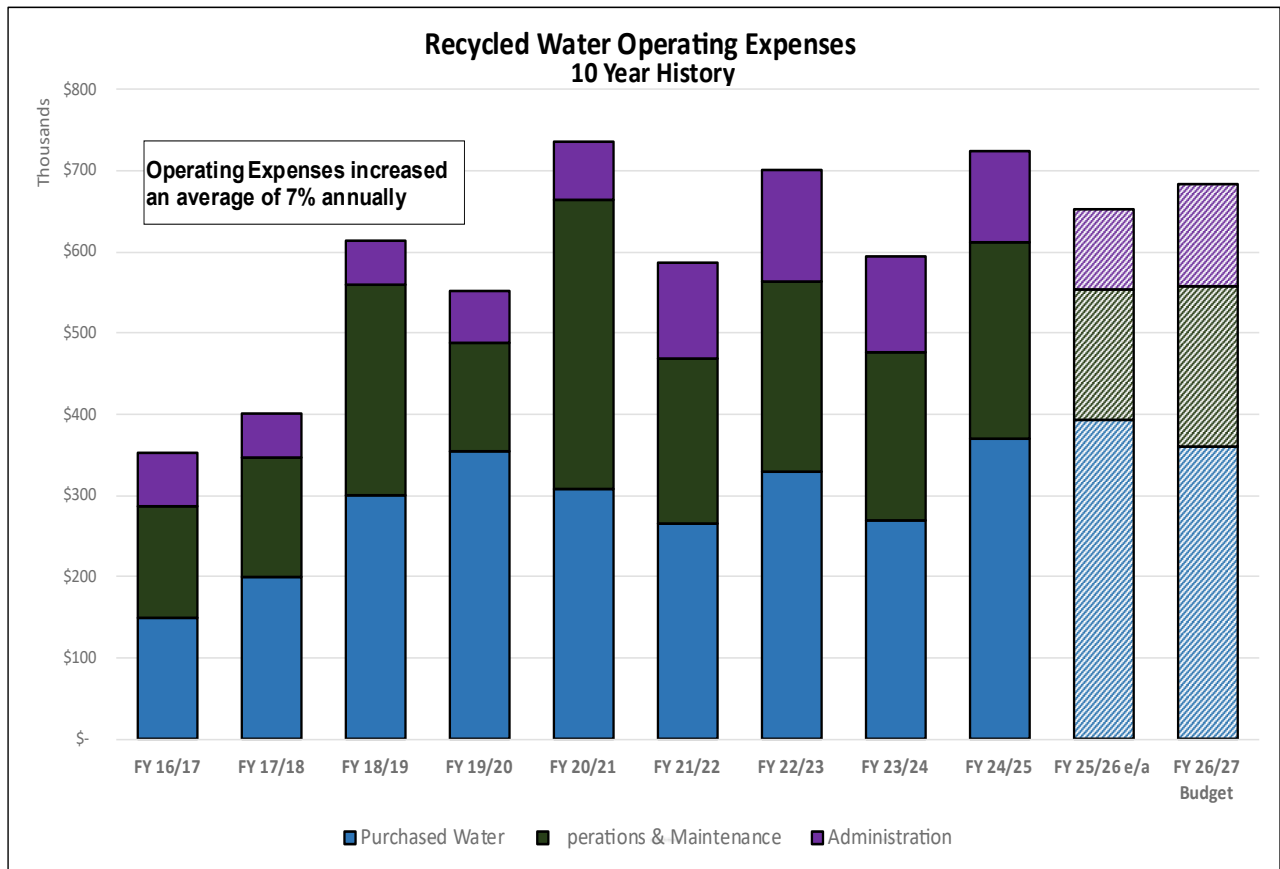
Recycled Water

The FY 26/27 Recycled Water (RW) System Budget projects demand of 215 MG which is based on the five-year average consumption for the period of FY 20/21 through FY 24/25. Forecasted demand is unknown and conservatively the five-year forecast projects ongoing demand of 215 MG. The below chart shows RW consumption over a ten-year period. Consistent with the 2024 Novato and Recycled Water Rate Study recommendation, a rate increase of 6% (effective July 1, 2026) was incorporated into the FY 26/27 Budget. The increase is projected to generate \$113,000 in additional revenue next fiscal year.

The budget projects net operating revenue of \$1,337,000 and, after capital outlay and debt service, the system is projected to show a cash decrease for the year of \$281,000.



Operating expenses are budgeted to increase approximately 4.6% (\$31,000) from the projected FY 25/26 expenses, see below chart for 10-year history. The FY 26/27 budget includes the purchase of 165 MG (\$300,000) of treated water from Novato Sanitary District (NSD), and 50 MG (\$60,000) from Las Gallinas Valley Sanitary District (LGVSD).



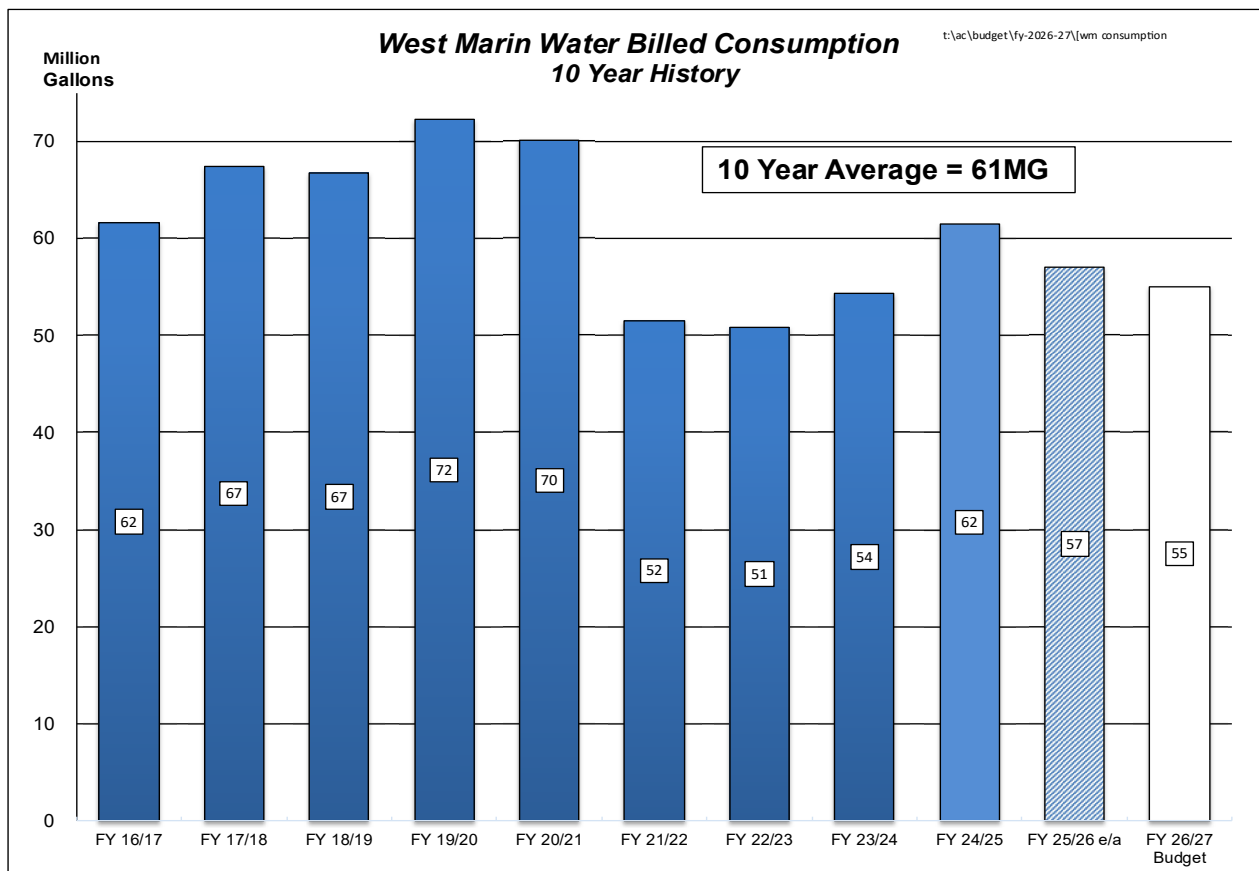
Agreements with NSD and LGVSD allocate net operating revenues to a reserve fund titled Capital Replacement and Expansion Fund. These funds are allocated to each agency, including NMWD, and are designated for CIP related projects for the individual RW systems.

There is \$75,000 budgeted in FY 26/27 for the design work to replace the 1,320 linear feet of cast iron line on Atherton Avenue. Construction is scheduled for FY 27/28, with an estimated cost of \$475,000. An additional \$25,000 contingency is included in FY 26/27 to address any projects that may be identified during the year. These projects are fully funded by the Capital Replacement and Expansion Fund.

West Marin Water

Incorporated in the West Marin Water budget is a 19% rate increase, effective July 1, 2026. The rate increase aligns with the Board accepted 2025 West Marin Water Rate Study. The increase is projected to generate \$235,000 in additional revenue next fiscal year. One FRC is budgeted, every other year, in the five-year forecast, and there is one Facility Reserve Charge (FRC) budgeted for FY 26/27.

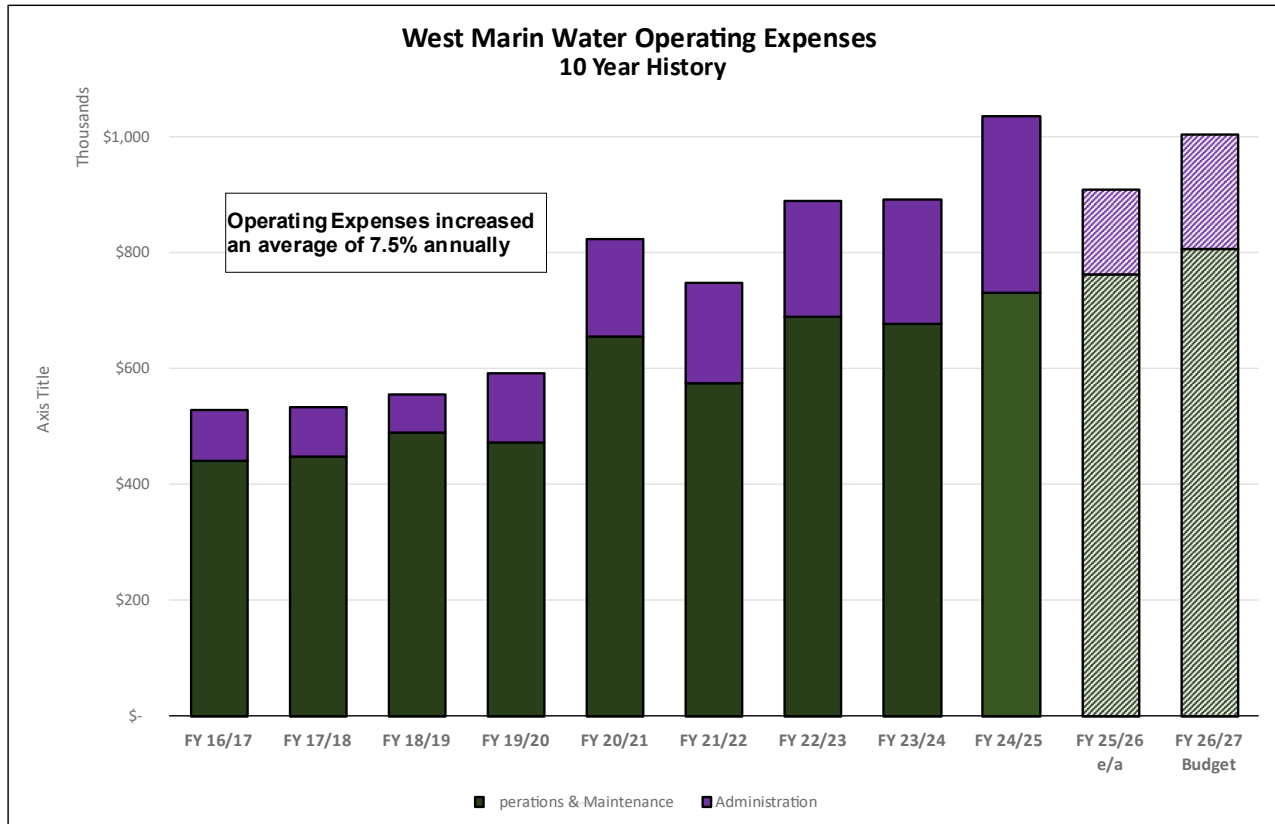
FY 26/27 water consumption is budgeted at 55 MG and is based on the three-year average consumption (FY 22/23 through FY 24/25). The projections for outlying years are forecasted at 55 MG, which is below the actual ten-year average of 61 MG (see chart below). Similar to Novato Potable water, the water consumption estimate is conservative given the present environmental and economic conditions. Historical trends have become less reliable as indicators of future outcomes.



WM operating expenditures are budgeted at \$1,005,000 which is \$96,000 higher or 10.6% more than the FY 25/26 projections. The increase is primarily due to inflation and the inclusion of a Master Plan and Resiliency Study (\$50,000) in FY 26/27, which was budgeted in FY 25/26 but not yet initiated.

The budget projects net operating revenue of \$438,000 and, after capital outlay and debt service, the system is projected to show a cash increase for the year of \$1,155,000, which includes loan proceeds to be spent on future Capital Projects.

The below chart shows the past 10-years of operating expenses for West Marin Water.

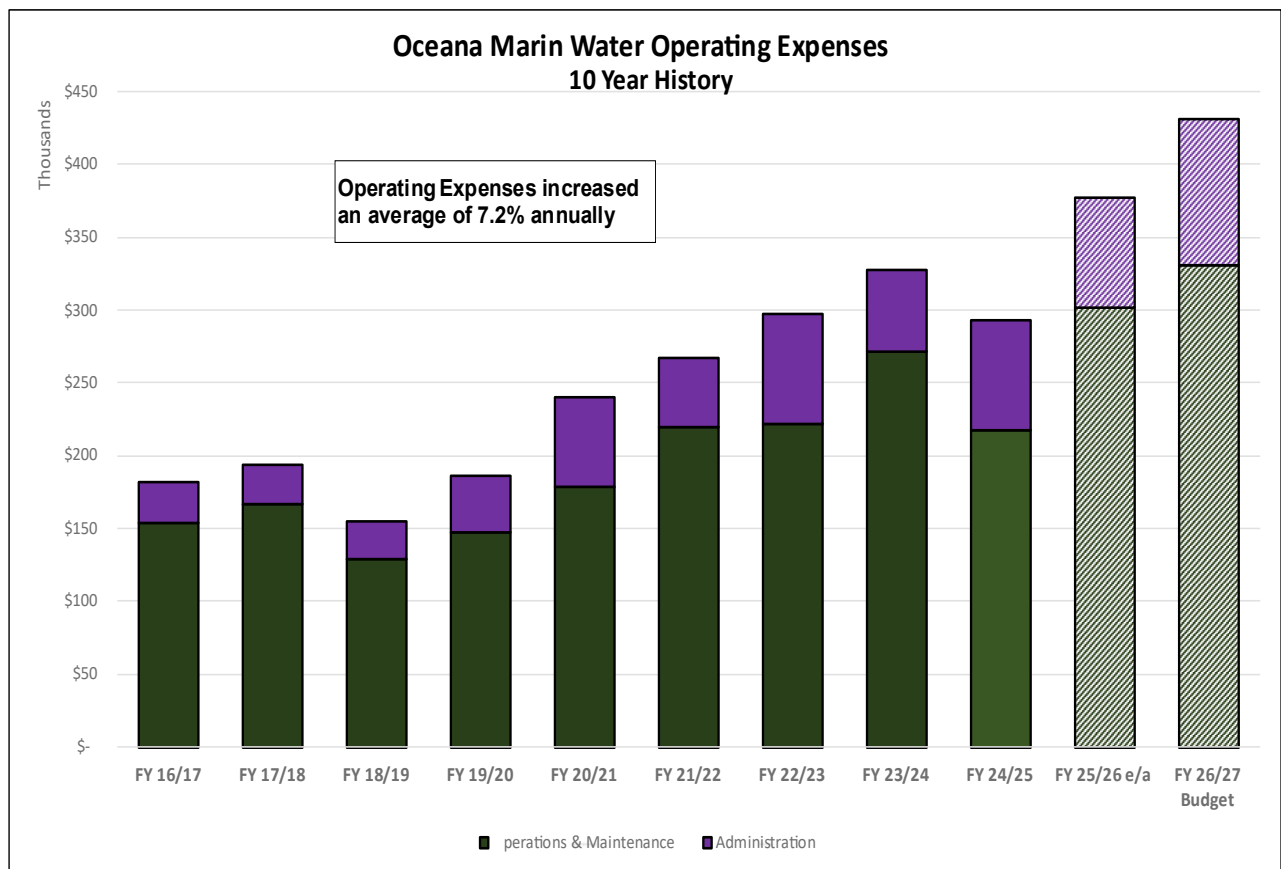


Oceana Marin Sewer

A 9.7% rate increase (to \$1,724/year) in the Oceana Marin (OM) Sewer Service Charge effective July 1, 2026, will generate \$37,000 in additional annual revenue. The increase will be reviewed by the Board of Directors at a public hearing which will occur on June 16, 2026. The budget projects a new connection every other year, with one new connection budgeted in FY 26/27.

FY 26/27 OM operating expenditures are budgeted at \$431,000 which is an increase of \$54,000 or 14% from the FY 25/26 projections. The increase is primarily due to \$50,000 budgeted in FY 26/27 to facilitate an update to the Master Plan, which was budgeted in FY 25/26 but not yet initiated. This update will reassess the assumptions and projections within the current plan to ensure their alignment with the changing and aging infrastructure needs of the Oceana Marin Sewer System. The budget projects a net operating loss of \$14,000 and, after capital outlay and debt service, the system is projected to show a cash decrease for the year of \$84,000.

The below chart shows the past 10-years of operating expense for Oceana Marin Sewer.



Capital Improvement Program (CIP)

The Fiscal Year 26/27 Capital Improvement Program (CIP) budget includes projects recommended for Novato Water, Recycled Water, West Marin Water, and Oceana Marin Sewer. The District continues to invest in CIP projects within all service areas. These investments benefit our customers by ensuring the system's fire protection capabilities, potable and recycled water supplies, and treatment of both water and wastewater are fully functional. By committing financial resources to replacement and upgrades of aging infrastructure, the District is able to prevent unexpected failures in the future. Using a preventative maintenance approach is a form of asset management that looks beyond replacing infrastructure in a "worst first" methodology (typically the oldest infrastructure), but rather it considers life-cycle costs and leverages opportunities to execute project costs effectively incorporating economies of scales.

A summary of the District's Capital Improvement Program (CIP) and individual Project Summary Sheets are included as Appendix A, located at the end of the FY 26/27 Budget document.

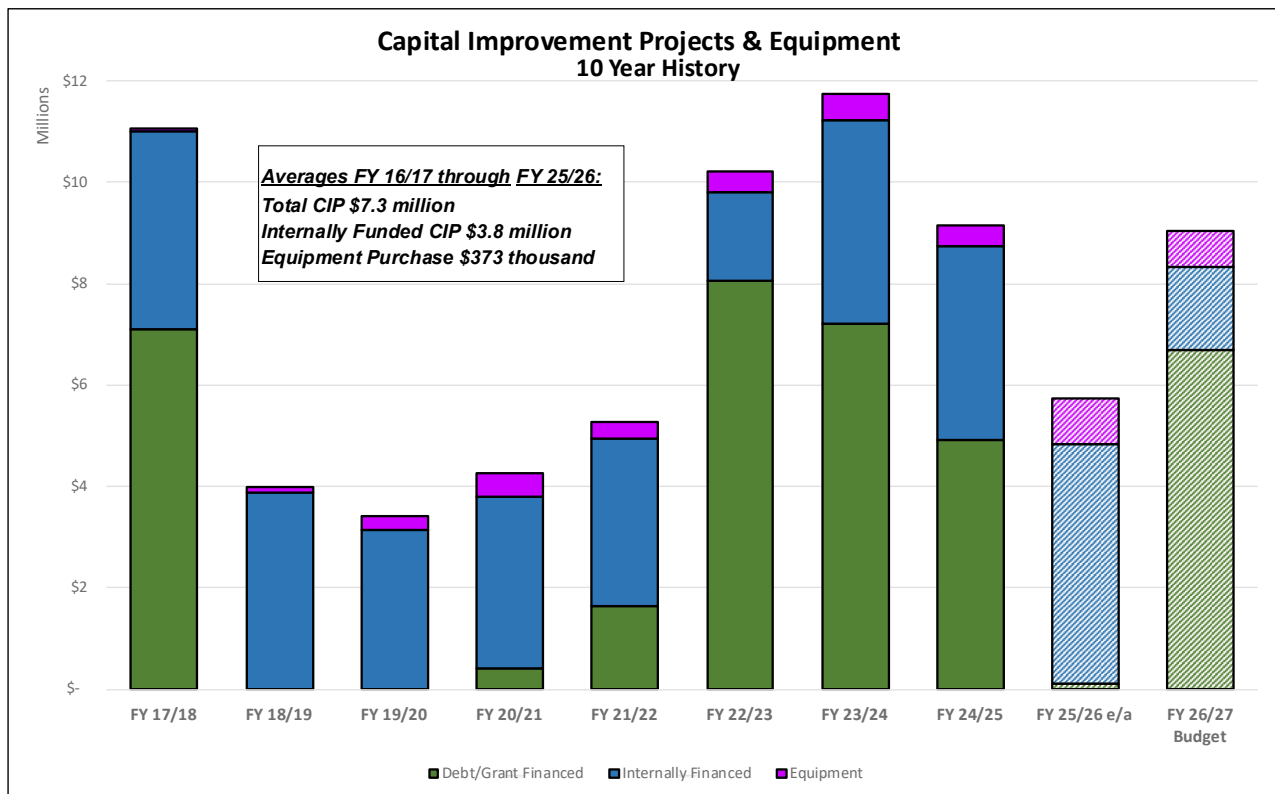
The below table identifies significant projects (totaling over \$500,000 or more) to be undertaken over the next five fiscal years. The table also includes the total cost of the projects, which adds all costs occurring within and outside of the five-year forecast period.

Project	FY26/27	FY27/28	FY28/29 thru FY 30/31	Total Project Costs
Novato Blvd. Widening - Diablo to Grant	\$4,250,000	\$750,000	\$250,000	\$5,725,000
Lynwood Pump Station Replacement	1,250,000	5,000,000	5,000,000	11,875,000
Lagunitas Creek Bridge Pipe Replacement (West Marin)	750,000	-	-	1,450,000
Stafford Treatment Plant (STP) Improvements	435,000	225,000	875,000	1,550,000
Pump Station Rehabilitation (2025 Master Plan)	370,000	600,000	2,100,000	3,070,000
Gallagher Well #3 (West Marin)	250,000	1,250,000	-	1,550,000
San Mateo Tank Transmission Main	100,000	600,000	-	732,000
Tank Assessment & Rehab (2025 Master Plan)	-	150,000	1,350,000	1,500,000
Hydropneumatic Upgrades (Bahia & Hayden)	-	1,300,000	2,000,000	3,300,000
Gateway Commons - Backflow Prevention	30,000	500,000	1,000,000	1,540,000
Replace Cast Iron @ Atherton Ave (Recycled Water)	75,000	475,000	-	550,000
Olema Creek Bridge Pipe Replacement (West Marin)	25,000	75,000	1,200,000	1,300,000
Stafford Lake Park Service Line	50,000	2,500,000	-	2,560,000
Pipeline Replacement - ('25 Master Plan)	50,000	200,000	5,100,000	5,350,000
Other Projects	695,000	445,000	5,780,000	5,003,000
Gross Project Outlay	\$ 8,330,000	\$ 14,070,000	\$ 24,655,000	\$ 47,055,000
Less Loan/Grant Funding	(6,700,000)	(9,750,000)	(9,550,000)	(26,000,000)
Net Project Outlay (internally funded)	\$1,630,000	\$4,320,000	\$15,105,000	\$21,055,000

Below is a two-year summary of the total cost and number of capital projects, by service area, that are funded through pay as you go (Pay-go) financing. Pay-go capital financing matches the rate revenue generated during the fiscal year with the budgeted CIP. This enables the projects to be completed incrementally and reduces reliance on debt. The CIP budget includes 40 projects in FY 26/27 and 30 projects in FY 27/28. This comprehensive plan is developed to confirm that adequate funding and staffing exists to accomplish the budgeted projects planned for FY 26/27. Novato Potable Water's CIP expenditure plan, when viewed over the current fiscal year and the next five years, averages \$3.6 million annually in internally funded projects, and West Marin Water's CIP expenditure plan, averages \$552 thousand annually in internally funded projects, with most projects funded by grants and loans.

Service Area and Type	FY 26/27	# of Projects	FY 27/28	# of Projects
Novato Water				
Capital Improvement Projects	\$ 6,930,000	25	\$ 12,040,000	20
Less Funded by Loans/Grants/Other	(5,550,000)		(7,770,000)	
Novato Water Total	\$ 1,380,000	25	\$ 4,270,000	20
Recycled Water				
Capital Improvement Projects	\$ 100,000	2	500,000	2
Less Funded by Loans/Grants/Other	(100,000)		(500,000)	
Recycled Water Total	\$ -	2	\$ -	2
West Marin Water				
Capital Improvement Projects	\$ 1,235,000	9	1,480,000	6
Less Funded by Loans/Grants/Other	(1,050,000)		(1,480,000)	
West Marin Water Total	\$ 185,000	9	\$ -	6
Oceana Marin Sewer				
Capital Improvement Projects	\$ 65,000	4	50,000	2
Less Funded by Loans/Grants/Other	-		-	
Oceana Marin Sewer Total	\$ 65,000	4	\$ 50,000	2
Total Pay-Go	\$ 1,630,000	40	\$ 4,320,000	30

The below chart shows the District wide 10-year history of capital improvement projects averaging \$7.3 million per year, including \$3.8 million of internally (or “Pay-Go”) financed projects, and a 10-year history of equipment purchases averaging \$373 thousand per year.



Equipment Budget - The FY 26/27 Equipment Budget totals \$700,000 which is \$333,000 lower than the FY 25/26 Equipment Budget. In FY 18/19 the District entered into a leasing agreement with Enterprise Fleet Management (EFM) and there are currently 23 leased vehicles in the District's fleet. Included in the FY 26/27 budget is \$195,000 to replace five leased vehicles reaching their five-year lease term. The budget also includes the replacement of a vacuum trailer at a cost of \$180,000, as well as the purchase of portable generators to support operational reliability and emergency preparedness, including a replacement 100 kW generator at a cost of \$95,000 and a new 45 kW generator at a cost of \$55,000. Additionally, \$110,000 is budgeted for the purchase of an ion chromatograph to support Water Quality testing and regulatory compliance.

#	Equipment Budget	Dept	FY 26/27 Budget
1	Lease/Purchase Vehicles	Various	\$195,000
2	Portable Generators (100KW & 45KW)	Operations	150,000
3	Vac Trailer	Utilities	180,000
4	Ion Chromatograph	Water Resources	110,000
5	Turbidity Analyzers (STP 3/Year)	Operations	21,000
6	Gem Cart (Replacement STP)	Operations	15,000
7	Virtual Server (STP)	Operations	13,000
8	UV-Vis Spectrophotometer	Water Resources	11,000
9	Miscellaneous Equipment Purchases	Various	5,000
TOTAL EQUIPMENT BUDGET			\$700,000

Debt Service

The annual budget of \$5.1 million in principal and interest payments (excluding interfund loans) is allocated to service \$38.3 million in outstanding debt (as of June 30, 2027), comprised of:

- \$16.0 million with a 3.11% for a bank loan used to finance the Administration and Laboratory Upgrade Project and other capital improvement projects.
- \$8.5 million in SRF loans (with interest varying from 1%-2.6%) used to finance the recycled water distribution system;
- \$2.0 million with a 2.39% interest rate for a State Revolving Fund (SRF) loan used to finance the Stafford Water Treatment Plant Rehabilitation;
- \$2.2 million with a 3.42% interest rate for a bank loan used to finance the Novato AEEP Project and West Marin Capital Projects;
- \$2.1 million with a 2.69% interest rate for a bank loan used to finance the Advanced Meter Information (AMI) project;
- \$7.5 million with a 3.8% interest rate for a new five-year loan used to finance the Capital Program to address timing related fluctuations in the Capital Improvement Program for Novato Water and West Marin Water (\$8M loan proposed in FY 26/27).

The estimated FY 26/27 consolidated debt service coverage ratio (DSCR) is 1.82 which provides a sufficient DSCR while complying with the debt covenant requirements as outlined in the individual loan agreements. DSCR measures the cash flow available to repay debt. A higher DSCR indicates a greater ability to meet debt obligations. The DSCR is calculated by dividing operating revenue (cash flows) by the total amount of debt payments due in the year. Below is the debt service schedule which provides more details on the District's outstanding debt.

Service Area	Description	Issue Date	Interest Rate	Original Amount	Final		Principal Paid	Total Debt Service	6/30/27 Outstanding Balance
					Payment Due Date	Interest Expense			
Novato	SRF Loan - STP	2004	2.39%	\$16,528,850	07/01/29	\$ 66,042	\$ 978,432	\$1,044,474	\$ 2,028,002
Novato	Bank Marin Loan	2011	3.42%	\$7,000,000	10/27/31	\$ 73,853	\$ 408,189	\$ 482,043	\$ 1,938,804
Novato	Chase Bank Loan	2018	2.69%	\$4,600,000	03/01/33	\$ 64,022	\$ 315,000	\$ 379,022	\$ 2,065,000
Novato	Webster Bank	2022	3.11%	\$20,000,000	03/01/42	\$ 522,155	\$ 825,741	\$1,347,896	\$15,963,820
Novato Total						\$ 726,073	\$2,527,362	\$3,253,435	\$21,995,626
RW TP	SRF Loan	2006	2.40%	\$4,302,560	06/19/27	\$ 3,737	\$ 266,960	\$ 270,697	\$ -
RW North	SRF Loans (4)	2013	2.60%	\$4,375,605	2031 & 2032	\$ 42,758	\$ 239,134	\$ 281,892	\$ 1,405,415
RW South	SRF Loans (3)	2013	2.20%	\$5,361,952	2032 & 2033	\$ 48,821	\$ 283,586	\$ 332,407	\$ 1,935,520
RW Central	SRF Loan	2016	1.00%	\$7,130,503	12/31/47	\$ 54,218	\$ 221,555	\$ 275,773	\$ 5,200,245
Recycled Water Total						\$ 149,535	\$1,011,235	\$1,160,769	\$ 8,541,180
WM Water	Bank Marin Loan	2012	3.42%	\$1,000,000	10/27/31	\$ 10,840	\$ 59,918	\$ 70,758	\$ 284,595
West Marin Water Total						\$ 10,840	\$ 59,918	\$ 70,758	\$ 284,595
Novato Water & West Marin Water	New Loan	2027	3.80%	\$8,000,000	03/01/31	\$ 129,200	\$ 470,800	\$ 600,000	\$ 7,529,200
FY 26/27 Total - External Loans						\$1,015,649	\$4,069,315	\$5,084,964	\$38,350,603

North Marin Water District

FY 26/27 Software Subscriptions, Permits & Regulatory Fees and Dues & Memberships

Software Subscriptions		FY 26/27
Neptune 360 - AMI Meter Reads for Billing		\$47,000
NEXGEN – Utility Asset Management Software		30,000
WaterSmart - Customer Portal for Water Use Tracking		29,000
Sage - Accounting Software		16,000
ScanForce - Inventory Tracking Software		15,000
Target Solutions - Training/Certification Tracking		11,000
Insource Software Solutions - Ops SCADA		10,000
Microsoft 365 Business Standard		10,000
ESRI ArcGIS - Software and Support		8,000
Snap-On Industrial - Shopkey Vehicle Maintenance		8,000
TimeControl - Timekeeping System		7,000
NeoGov - HR Job Posting and Applicant Tracking		7,000
Sabah/Sciens - Security Software & Support		7,000
Various other Software Subscriptions < \$5,000		19,000
Software Subscriptions Total		\$224,000
Permits & Regulatory Fees		FY 26/27
State Water Resources Control Board - Novato Drinking Water Program Fees		\$95,000
State Water Resources Control Board - Oceana Marin Annual Permit Fee		30,000
State of California - Department of Water Resources Dam Fees		22,000
State Water Resources Control Board - Miscellaneous Annual Permits (6)		19,000
State Water Resources Control Board - West Marin Water Drinking Water Program Fees		10,000
US Geological Survey (Gallagher Stream Gauge Maintenance)		9,000
Underground Service Alert - Billable Tickets Prior Year & Annual Membership		7,000
City of Novato - Encroachment Permit		7,000
County of Marin - Hazardous Material Inventory Permits (4)		7,000
State Water Resources Control Board - Environmental Lab Accred. Program Renewal		6,000
Various other Permits & Regulatory Fees < \$3,000		13,000
Permits & Regulatory Fees Total		\$225,000
Dues & Memberships		FY 26/27
Association of California Water Agencies (ACWA) Membership		\$29,000
Sonoma Water - North Bay Water Reuse Authority - Membership & Joint Use		28,000
Local Agency Formation Commission (LAFCO County of Marin)		16,000
Marin Map Membership - Collaborative GIS Network		10,000
American Water Works Association (AWWA) Membership		6,000
North Bay Watershed Association (NBWA)		6,000
UC San Diego Scripps Institution of Oceanography		5,000
California Water Efficiency Partnership (CalWEP)		4,000
State Water Resource Control Board - Distribution/Operators Certification		3,000
Various Dues & Subscriptions <\$3,000		17,000
Dues & Memberships Total		\$124,000
Total Software Subscriptions, Permits & Regulatory Fees, and Dues		\$573,000

North Marin Water District
FY 26/27 Staffing Position Allocation

Monthly ¹				
Position	Step 1	Top Step	FY 25/26	FY 26/27
Administration				
General Manager ²	\$25,136.50		1	1
Executive Assistant/District Secretary	\$ 10,493	\$ 12,754	1	1
Water Conservation & Communications Mgr	\$ 12,496	\$ 15,189	1	1
Director of Administrative Services ³	\$ 16,842	\$ 20,471	1	1
HR/Risk Manager ⁴	\$ 11,682	\$ 14,199	1	1
Technology Services Manager ⁵	\$ 11,655	\$ 14,189	0	1
Accounting Supervisor	\$ 11,085	\$ 13,474	1	1
Senior Accountant	\$ 9,884	\$ 12,014	1	1
Staff Accountant	\$ 8,630	\$ 10,491	1	1
Accounting Clerk II	\$ 6,698	\$ 8,142	1	1
Administration Total			9	10
Customer Service				
Customer Service Supervisor	\$ 10,059	\$ 12,227	1	1
Receptionist/Customer Service Asst.	\$ 6,066	\$ 7,372	1	1
Field Service Rep I/II	\$ 6,748	\$ 8,776	2	2
Field Service Representative Lead	\$ 8,146	\$ 9,902	1	1
Customer Service Total			5	5
Engineering				
Assistant General Manager/Director of Engineering ³	\$ 18,238	\$ 22,168	1	1
Senior Engineer	\$ 14,283	\$ 17,361	1	1
Associate Engineer	\$ 12,868	\$ 15,641	1	1
Junior Engineer	\$ 10,012	\$ 12,171	2	2
Senior Engineering Technician	\$ 10,012	\$ 12,171	2	2
Engineering Services Rep	\$ 8,167	\$ 9,927	1	1
Engineering Administrative Assistant	\$ 7,463	\$ 9,071	1	1
Engineering Total			9	9
Operations				
Director of Operations ³	\$ 15,559	\$ 18,913	1	1
Maintenance Supervisor	\$ 12,019	\$ 14,610	1	1
Safety & Emergency Manager ⁵	\$ 10,751	\$ 13,088	0	1
Cross Connection Tech I/II	\$ 7,091	\$ 10,478	2	2
Electrical/Mechanical Tech	\$ 9,193	\$ 11,175	2	2
Apprentice Elec/Mech Tech	\$ 7,833	\$ 9,521	1	1
Program Assistant I/II/III	\$ 6,122	\$ 9,948	1	1
Treatment & Distribution Supervisor	\$ 13,947	\$ 17,330	1	1
Senior Distribution & Treatment Plant Operator	\$ 10,686	\$ 13,368	2	2
Distribution & Treatment Plant Operator	\$ 9,612	\$ 11,962	2	2
Assistant Distribution & Treatment Plant Operator	\$ 7,740	\$ 9,686	2	2
Operations Total			15	16

North Marin Water District
FY 26/27 Staffing Position Allocation

Monthly ¹				
Position	Step 1	Top Step	FY 25/26	FY 26/27
Water Resources				
Director of Water Resources ⁵	\$ 14,171	\$ 17,253	0	1
Water Quality Supervisor	\$ 13,518	\$ 16,431	1	1
Senior Lab Analyst	\$ 11,076	\$ 13,464	2	2
Lab Analyst I/II	\$ 8,471	\$ 12,208	2	2
Laboratory Technician	\$ 7,160	\$ 8,703	1	1
Water Resources Total			6	7
Utilities				
Director of Utilities ³	\$ 13,352	\$ 16,230	1	1
Distribution/Maintenance Foreman	\$ 9,658	\$ 11,739	1	1
Pipeline Foreman	\$ 9,658	\$ 11,739	2	2
Heavy Equipment Operator	\$ 8,050	\$ 9,787	2	2
Auto/Equipment Mechanic	\$ 8,034	\$ 9,766	1	1
Storekeeper	\$ 7,668	\$ 9,321	1	1
Utility Worker I/II/III	\$ 6,210	\$ 9,379	6	6
Utilities Total			14	14
Open Position ⁵	\$ 10,186	\$ 12,382	1	0
Total Employee Count (All positions are full time)⁶			59	61
<p>¹ Salaries are based on the current salary schedule plus a 3.8% Cost of Living Adjustment (COLA) effective July 1, 2026. This is based on the April 2026 Consumer Price Index for all Urban Customers (CPI-U) in the San Francisco Bay Area, as outlined in the Board of Directors approved Employee Association Memo of Understanding.</p> <p>² The General Manager's salary is set by contract.</p> <p>³ Proposal to retitle Department Head positions as 'Director' of their respective departments.</p> <p>⁴ Position Job Title changed from HR/Safety Manager to HR/Risk Manager upon hiring of Safety/Emergency Manager</p> <p>⁵ The new positions listed are proposed to support the goals outlined in the District's current five-year strategic plan specifically related to the organizational structure.</p> <p>⁶ Members of the Board of Directors are compensated as District employees at a rate of \$291 per meeting and are paid through payroll in accordance with IRS guidelines. However, they are not included in the above salary schedule. The annual budget for Board compensation is \$45,000.</p>				

North Marin Water District
Budget Summary - All Service Areas Combined
Fiscal Year 26/27

	Proposed Budget FY 26/27	Estimated Actual FY 25/26	Adopted Budget FY 25/26
Operating Revenue			
1	\$32,779,000	\$30,741,000	\$30,533,000
2	417,000	380,000	377,000
3	500,000	480,000	460,000
4	Total Operating Revenue	\$33,696,000	\$31,370,000
Operating Expenditures			
5	\$8,372,000	\$8,582,000	\$7,829,000
6	972,000	937,000	965,000
7	1,799,000	1,728,000	2,067,000
8	3,606,000	3,690,000	3,515,000
9	5,185,000	4,897,000	5,088,000
10	328,000	298,000	336,000
11	759,000	735,000	700,000
12	561,000	540,000	560,000
13	4,362,000	4,285,000	4,213,000
14	Total Operating Expenditures	\$25,944,000	\$25,273,000
15	Net Operating Revenue	\$7,752,000	\$6,097,000
Operating Expenditures			
16	\$570,000	\$802,000	\$631,000
17	327,000	431,000	1,038,000
18	(643,000)	(124,916)	(577,000)
19	(162,000)	(21,000)	(16,000)
20	Total Non-Op Revenue/(Expenditures)	\$92,000	\$1,076,000
Other Sources/(Uses) Of Funds			
21	(\$8,330,000)	(\$4,836,000)	(\$6,070,000)
22	8,200,000	107,000	1,455,000
23	(700,000)	(909,000)	(1,033,000)
24	69,000	-	913,000
25	(4,200,000)	(3,632,000)	(3,636,000)
26	(1,043,000)	(1,011,000)	(1,013,000)
27	40,000	39,000	40,000
28	1,307,000	106,000	617,000
29	130,000	126,000	163,000
30	175,000	170,000	170,000
31	(92,000)	(92,000)	(89,000)
32	Total Other Sources/(Uses)	(\$9,932,000)	(\$8,483,000)
33	Cash Increase/(Decrease)	\$3,400,000	(\$1,310,000)

North Marin Water District
Five-Year Financial Forecast - All Service Areas Combined
Fiscal Year 26/27

	Budget FY 26/27	Forecast FY 27/28	Forecast FY 28/29	Forecast FY 29/30	Forecast FY 30/31	
Operating Revenue						
1	Water Rate Revenue Commodity	\$14,856,000	\$15,636,000	\$16,444,000	\$17,111,000	\$17,624,000
2	Pass-Through Rate Revenue	7,760,000	7,760,000	7,760,000	7,760,000	7,760,000
3	Water Rate Revenue Service Charge	10,163,000	10,638,000	11,137,000	11,568,000	12,030,000
4	Total Water Rate Revenue	32,779,000	\$34,034,000	\$35,341,000	\$36,439,000	\$37,414,000
5	Wholesale Revenue - Wheeling to MMWD	\$140,000	\$144,000	\$148,000	\$152,000	\$157,000
6	Sewer Service Charges	417,000	458,000	504,000	553,000	609,000
7	Miscellaneous Service Charges	360,000	349,000	349,000	349,000	349,000
8	Water Rate Revenue - Other Charges	\$917,000	\$951,000	\$1,001,000	\$1,054,000	\$1,115,000
9	Total Operating Revenue	\$33,696,000	\$34,985,000	\$36,342,000	\$37,493,000	\$38,529,000
Operating Expenditures						
10	Source of Supply	\$8,372,000	\$8,391,000	\$8,410,000	\$8,429,000	\$8,449,000
11	Pumping	972,000	1,001,000	1,031,000	1,061,000	1,092,000
12	Operations	1,799,000	1,853,000	1,908,000	1,966,000	2,025,000
13	Water Treatment	3,606,000	3,828,000	3,724,000	3,953,000	3,847,000
14	Transmission & Distribution	5,185,000	5,340,000	5,501,000	5,666,000	5,836,000
15	Sewer Operations	328,000	339,000	350,000	361,000	372,000
16	Consumer Accounting	759,000	781,000	804,000	829,000	853,000
17	Water Conservation	561,000	578,000	595,000	613,000	631,000
18	General Administration	4,362,000	4,390,000	4,522,000	4,657,000	4,841,000
19	Total Operating Expenditures	\$25,944,000	\$26,501,000	\$26,845,000	\$27,535,000	\$27,946,000
20	Net Operating Revenue	\$7,752,000	\$8,484,000	\$9,497,000	\$9,958,000	\$10,583,000
Non-Operating Revenue/(Expenditures)						
21	Interest Earnings	\$570,000	\$504,000	\$460,000	\$469,000	\$477,000
22	Property Taxes & Miscellaneous Revenue	327,000	337,000	821,000	357,000	378,000
23	Miscellaneous Expense	(162,000)	(2,000)	(2,000)	(2,000)	(2,000)
24	Transfers Capital/Replace Expansion Fund	(643,000)	(693,000)	(730,000)	(763,000)	(792,000)
25	Total Non-Op Revenue/(Expenditures)	\$92,000	\$146,000	\$549,000	\$61,000	\$61,000
Other Sources/(Uses) Of Funds						
26	Total Capital Spending	(\$8,330,000)	(\$14,070,000)	(\$10,790,000)	(\$7,225,000)	(\$6,640,000)
27	Transfers Capital/Replace Expansion Fund	100,000	500,000	100,000	100,000	100,000
28	Debt/Grant Funded Capital	6,600,000	4,250,000	1,250,000	1,500,000	1,500,000
29	Cash Funded Capital Projects	(\$1,630,000)	(\$9,320,000)	(\$9,440,000)	(\$5,625,000)	(\$5,040,000)
30	Debt Service	(\$5,243,000)	(\$4,993,000)	(\$4,991,000)	(\$3,948,000)	(\$3,948,000)
31	Equipment Purchases	(700,000)	(350,000)	(375,000)	(350,000)	(350,000)
32	Capital Plan Variance Adjustment	69,000	464,000	471,000	277,000	246,000
33	Loan Funds for Future Capital	1,500,000	(1,500,000)	-	-	-
34	Interdistrict Loans (net)	130,000	187,000	187,000	187,000	187,000
35	MMWD AEEP Contributions Principal	175,000	180,000	184,000	189,000	195,000
36	Marin Country Club Principal Repayment	40,000	40,000	40,000	41,000	41,000
37	Facility Reserve Charges	1,307,000	5,000,000	5,052,000	500,000	552,000
38	Funding for Affordability Program	(92,000)	(89,000)	(89,000)	(89,000)	(89,000)
39	Total Other Sources/(Uses)	(\$4,444,000)	(\$10,381,000)	(\$8,961,000)	(\$8,818,000)	(\$8,206,000)
40	Beginning Year Balance	\$18,744,000	\$22,144,000	\$20,393,000	\$21,478,000	\$22,679,000
41	Cash Increase/(Decrease)	\$3,400,000	(\$1,751,000)	\$1,085,000	\$1,201,000	\$2,438,000
42	Restricted Reserves	\$7,663,000	\$6,918,000	\$6,337,000	\$6,651,000	\$6,089,000
43	End of Year Cash Balance	\$22,144,000	\$20,393,000	\$21,478,000	\$22,679,000	\$25,117,000
44	Minimum Reserves (by policy)	\$12,948,000	\$13,134,000	\$13,248,000	\$13,478,000	\$13,615,000
45	Available Cash (Unrestricted)	1,533,000	341,000	1,893,000	2,550,000	5,413,000

Novato Water
Budget Summary
Fiscal Year 26/27

	<i>Proposed Budget FY 26/27</i>	<i>Estimated Actual FY 25/26</i>	<i>Adopted Budget FY 25/26</i>
Operating Revenue			
1	\$29,353,000	\$27,661,000	\$27,413,000
2	463,000	444,000	428,000
3	\$29,816,000	\$28,105,000	\$27,841,000
Operating Expenditures			
4	\$7,984,000	\$8,161,000	\$7,427,000
5	863,000	831,000	849,000
6	1,597,000	1,539,000	1,844,000
7	3,264,000	3,375,000	3,145,000
8	4,908,000	4,656,000	4,812,000
9	716,000	694,000	653,000
10	554,000	533,000	547,000
11	3,939,000	3,965,000	3,859,000
12	Total Operating Expenditures	\$23,825,000	\$23,754,000
13	Net Operating Revenue	\$5,991,000	\$4,705,000
Non-Operating Revenue/(Expenditures)			
14	\$418,000	\$546,000	\$466,000
15	319,000	423,000	1,031,000
16	(162,000)	(21,000)	(16,000)
17	Total Non-Op Revenue/(Expenditures)	\$575,000	\$1,481,000
Other Sources/(Uses) Of Funds			
18	(\$6,930,000)	(\$4,180,000)	(\$4,625,000)
19	5,820,000	60,000	60,000
20	(700,000)	(909,000)	(1,033,000)
21	69,000	-	913,000
22	(2,867,000)	(2,456,000)	(2,456,000)
23	(819,000)	(796,000)	(796,000)
24	1,255,000	100,000	595,000
25	175,000	170,000	170,000
26	130,000	126,000	163,000
27	(89,000)	(89,000)	(86,000)
28	-	-	(484,000)
29	Total Other Sources/(Uses)	(\$3,956,000)	(\$7,974,000)
30	Cash Increase/(Decrease)	\$2,610,000	(\$1,393,000)

Novato Water
Five-Year Financial Forecast
Fiscal Year 26/27

	Budget FY 26/27	Forecast FY 27/28	Forecast FY 28/29	Forecast FY 29/30	Forecast FY 30/31
1 Water Rate Increase	6.00%	4.00%	4.00%	3.00%	3.00%
Operating Revenue					
2 Water Consumption (in billion gallons)	2.2	2.2	2.2	2.2	2.2
3 Water Rate Revenue Commodity	\$12,214,000	\$12,703,000	\$13,211,000	\$13,607,000	\$14,015,000
4 Pass-Through Rate Revenue	7,760,000	7,760,000	7,760,000	7,760,000	7,760,000
5 Water Rate Revenue Service Charge	9,379,000	9,754,000	10,144,000	10,448,000	10,761,000
6 Total Water Rate Revenue	\$29,353,000	\$30,217,000	\$31,115,000	\$31,815,000	\$32,536,000
7 Wholesale Revenue - Wheeling to MMWD	140,000	144,000	148,000	152,000	157,000
8 Miscellaneous Service Charges	323,000	312,000	312,000	312,000	312,000
9 Water Rate Revenue - Other Charges	\$463,000	\$456,000	\$460,000	\$464,000	\$469,000
10 Total Operating Revenue	\$29,816,000	\$30,673,000	\$31,575,000	\$32,279,000	\$33,005,000
Operating Expenditures					
11 Source of Supply	\$7,984,000	\$7,991,000	\$7,998,000	\$8,005,000	\$8,012,000
12 Pumping	863,000	889,000	916,000	943,000	971,000
13 Operations	1,597,000	1,645,000	1,694,000	1,745,000	1,797,000
14 Water Treatment	3,264,000	3,476,000	3,362,000	3,580,000	3,463,000
15 Transmission & Distribution	4,908,000	5,055,000	5,207,000	5,363,000	5,524,000
16 Consumer Accounting	716,000	737,000	759,000	782,000	805,000
17 Water Conservation	554,000	571,000	588,000	606,000	624,000
18 General Administration	3,939,000	4,057,000	4,179,000	4,304,000	4,433,000
19 Total Operating Expenditures	\$23,825,000	\$24,421,000	\$24,703,000	\$25,328,000	\$25,629,000
20 Net Operating Revenue	\$5,991,000	\$6,252,000	\$6,872,000	\$6,951,000	\$7,376,000
Non-Operating Revenue/(Expenditures)					
21 Interest Earnings	\$418,000	\$337,000	\$305,000	\$310,000	\$310,000
22 Property Taxes & Miscellaneous Revenue	319,000	329,000	813,000	349,000	370,000
23 Miscellaneous Expense	(162,000)	(2,000)	(2,000)	(2,000)	(2,000)
24 Total Non-Op Revenue/(Expenditures)	\$575,000	\$664,000	\$1,116,000	\$657,000	\$678,000
Other Sources/(Uses) Of Funds					
25 Total Capital Spending	(\$6,930,000)	(\$12,040,000)	(\$9,315,000)	(\$5,425,000)	(\$3,550,000)
26 Debt/Grant Funded Capital	5,550,000	2,770,000	500,000	500,000	-
27 Cash Funded Capital Projects	(\$1,380,000)	(\$9,270,000)	(\$8,815,000)	(\$4,925,000)	(\$3,550,000)
28 Debt Service	(\$3,686,000)	(\$3,686,000)	(\$3,684,000)	(\$2,641,000)	(\$2,641,000)
29 Equipment Purchases	(700,000)	(350,000)	(375,000)	(350,000)	(350,000)
30 Capital Plan Variance Adjustment	69,000	464,000	441,000	246,000	178,000
31 Loan Repayment WM & OM Principal	130,000	187,000	187,000	187,000	187,000
32 MMWD AEEP Contributions Principal	175,000	180,000	184,000	189,000	195,000
33 Facility Reserve Charges	1,255,000	5,000,000	5,000,000	500,000	500,000
34 Loan Funds for Future Capital Projects	270,000	(270,000)	-	-	-
35 Loan to Oceana Marin Sewer/West Marin Water	-	(200,000)	-	-	-
36 Funding for Affordability Program	(89,000)	(86,000)	(86,000)	(86,000)	(86,000)
37 Total Other Sources/(Uses)	(\$3,956,000)	(\$8,031,000)	(\$7,148,000)	(\$6,880,000)	(\$5,567,000)
38 Beginning Year Balance	\$11,220,000	\$13,830,000	\$12,715,000	\$13,555,000	\$14,283,000
39 Cash Increase/(Decrease)	\$2,610,000	(\$1,115,000)	\$840,000	\$728,000	\$2,487,000
40 Restricted Reserves	\$1,045,000	-	-	-	-
41 End of Year Cash Balance	\$13,830,000	\$12,715,000	\$13,555,000	\$14,283,000	\$16,770,000
42 Minimum Reserves (by policy)	\$12,242,000	\$12,440,000	\$12,534,000	\$12,743,000	\$12,843,000
43 Available Cash (Unrestricted)	\$543,000	\$275,000	\$1,021,000	\$1,540,000	\$3,927,000

Novato Recycled Water

Budget Summary

Fiscal Year 26/27

	<i>Proposed Budget FY 26/27</i>	<i>Estimated Actual FY 25/26</i>	<i>Adopted Budget FY 25/26</i>	
Operating Revenue				
1	Recycled Water Rate Revenue	\$1,995,000	\$1,882,000	\$1,853,000
2	Water Loads & Miscellaneous Charges	25,000	25,000	22,000
3	Total Operating Revenue	\$2,020,000	\$1,907,000	\$1,875,000
Operating Expenditures				
4	Purchased Water - NSD & LGVSD	\$360,000	\$393,000	\$363,000
5	Pumping	5,000	5,000	10,000
6	Operations	121,000	111,000	123,000
7	Water Treatment	6,000	2,000	9,000
8	Transmission & Distribution	64,000	40,000	89,000
9	Consumer Accounting	2,000	2,000	2,000
10	General Administration	125,000	99,000	79,000
11	Total Operating Expenditures	\$683,000	\$652,000	\$675,000
12	Net Operating Revenue	\$1,337,000	\$1,255,000	\$1,200,000
Non-Operating Revenue/(Expenditures)				
13	Interest Earnings	\$148,000	\$248,000	\$153,000
14	Transfers Capital Replace Expansion Fund	(643,000)	(124,916)	(577,000)
15	Total Non-Op Revenue/(Expenditures)	(\$495,000)	\$123,084	(\$424,000)
Other Sources/(Uses) Of Funds				
16	Capital Improvement Projects	(\$100,000)	(\$14,000)	(\$100,000)
17	Transfers Capital Replace Expansion Fund	100,000	14,000	100,000
18	Debt Principal Payments	(1,012,000)	(991,000)	(991,000)
19	Interest Expense	(151,000)	(172,000)	(172,000)
20	Marin Country Club Principal Repayment	40,000	39,000	40,000
21	Facility Reserve Charges Transfer from (to)	-	-	484,000
22	Total Other Sources/(Uses)	(\$1,123,000)	(\$1,124,000)	(\$639,000)
23	Cash Increase/(Decrease)	(\$281,000)	\$254,084	\$137,000

Novato Recycled Water
Five-Year Financial Forecast
Fiscal Year 26/27

	Budget FY 26/27	Forecast FY 27/28	Forecast FY 28/29	Forecast FY 29/30	Forecast FY 30/31
1 Water Rate Increase	6.00%	6.00%	4.00%	3.00%	3.00%
Operating Revenue					
2 Recycled Water Consumption (in million gallons)	215	215	215	215	215
3 Recycled Water Rate Revenue Commodity	\$1,622,000	\$1,719,000	\$1,788,000	\$1,842,000	\$1,897,000
4 Water Rate Revenue Service Charge	373,000	395,000	411,000	427,000	444,000
5 Total Water Rate Revenue	\$1,995,000	\$2,114,000	\$2,199,000	\$2,269,000	\$2,341,000
6 Miscellaneous Service Charges	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
7 Total Operating Revenue	\$2,020,000	\$2,139,000	\$2,224,000	\$2,294,000	\$2,366,000
Operating Expenditures					
8 Purchased Water - NSD & LGVSD	\$360,000	\$371,000	\$382,000	\$393,000	\$405,000
9 Pumping	5,000	5,000	5,000	5,000	5,000
10 Operations	121,000	125,000	129,000	133,000	137,000
11 Water Treatment	6,000	6,000	6,000	6,000	6,000
12 Transmission & Distribution	64,000	66,000	68,000	70,000	72,000
13 Consumer Accounting	2,000	2,000	2,000	2,000	2,000
14 General Administration	125,000	129,000	133,000	137,000	141,000
15 Total Operating Expenditures	\$683,000	\$704,000	\$725,000	\$746,000	\$768,000
16 Net Operating Revenue	\$1,337,000	\$1,435,000	\$1,499,000	\$1,548,000	\$1,598,000
Non-Operating Revenue/(Expenditures)					
17 Interest Earnings	\$148,000	\$143,000	\$144,000	\$145,000	\$146,000
18 Transfers Capital/Replace Expansion Fund	(643,000)	(693,000)	(730,000)	(763,000)	(792,000)
19 Total Non-Operating Revenue/Expenditures	(\$495,000)	(\$550,000)	(\$586,000)	(\$618,000)	(\$646,000)
Other Sources/(Uses) Of Funds					
20 Total Capital Spending	(\$100,000)	(\$500,000)	(\$100,000)	(\$100,000)	(\$100,000)
21 Transfers Capital/Replace Expansion Fund	100,000	500,000	100,000	100,000	100,000
22 Cash Funded Capital Projects	-	-	-	-	-
23 Debt Service	(\$1,163,000)	(\$890,000)	(\$890,000)	(\$890,000)	(\$890,000)
24 Marin Country Club Principal Repayment	40,000	40,000	40,000	41,000	41,000
25 Transfer In to Recycled Water	-	-	-	-	-
26 Total Other Sources/(Uses)	(\$1,123,000)	(\$850,000)	(\$850,000)	(\$849,000)	(\$849,000)
27 Beginning Cash Reserve Balance	\$7,423,000	\$7,142,000	\$7,177,000	\$7,240,000	\$7,321,000
28 Cash Increase/(Decrease)	(\$281,000)	\$35,000	\$63,000	\$81,000	\$103,000
29 Capital Replacement Expansion Fund	\$5,728,000	\$6,028,000	\$5,447,000	\$5,761,000	\$5,199,000
30 Restricted Reserves	\$890,000	\$890,000	\$890,000	\$890,000	\$890,000
31 Available Cash (Unrestricted)	524,000	259,000	903,000	670,000	1,335,000
32 Ending Cash Reserve Balance	\$7,142,000	\$7,177,000	\$7,240,000	\$7,321,000	\$7,424,000

West Marin Water
Budget Summary
Fiscal Year 26/27

	<i>Proposed Budget FY 26/27</i>	<i>Estimated Actual FY 25/26</i>	<i>Adopted Budget FY 25/26</i>	
Operating Revenue				
1	Water Rate Revenue	\$1,431,000	\$1,198,000	\$1,267,000
2	Miscellaneous Service Charges	12,000	11,000	10,000
3	Total Operating Revenue	\$1,443,000	\$1,209,000	\$1,277,000
Operating Expenditures				
4	Source of Supply	\$28,000	\$28,000	\$39,000
5	Pumping	104,000	101,000	106,000
6	Operations	81,000	78,000	100,000
7	Water Treatment	336,000	313,000	361,000
8	Transmission & Distribution	213,000	201,000	187,000
9	Consumer Accounting	38,000	35,000	41,000
10	Water Conservation	7,000	7,000	13,000
11	General Administration	198,000	146,000	185,000
12	Total Operating Expenditures	\$1,005,000	\$909,000	\$1,032,000
13	Net Operating Revenue	\$438,000	\$300,000	\$245,000
Non-Operating Revenue/(Expenditures)				
14	Interest Earnings	(\$1,000)	\$5,000	\$7,000
15	Miscellaneous Revenue/Expense	7,000	7,000	6,000
16	Total Non-Op Revenue/(Expenditures)	\$6,000	\$12,000	\$13,000
Other Sources/(Uses) Of Funds				
17	Capital Improvement Projects	(\$1,235,000)	(\$587,000)	(\$1,295,000)
18	Loans/Grants	2,280,000	33,000	1,295,000
19	Debt Principal Payments	(289,000)	(154,000)	(154,000)
20	Interest Expense	(64,000)	(33,000)	(33,000)
21	Low Income Rate Assistance Program	(3,000)	(3,000)	(3,000)
22	Facility Reserve Charges	22,000	6,000	22,000
23	Total Other Sources/(Uses)	\$711,000	(\$738,000)	(\$168,000)
24	Cash Increase/(Decrease)	\$1,155,000	(\$426,000)	\$90,000

West Marin Water
Five-Year Financial Forecast
Fiscal Year 26/27

	Budget FY 26/27	Forecast FY 27/28	Forecast FY 28/29	Forecast FY 29/30	Forecast FY 30/31
1 Water Rate Increase	19.00%	19.00%	19.00%	15.00%	3.00%
Operating Revenue					
2 Water Consumption (in million gallons)	55	55	55	55	55
3 Water Rate Revenue Commodity	\$1,020,000	\$1,214,000	\$1,445,000	\$1,662,000	\$1,712,000
4 Water Rate Revenue Service Charge	411,000	489,000	582,000	693,000	825,000
5 Total Water Rate Revenue	\$1,431,000	\$1,703,000	\$2,027,000	\$2,355,000	\$2,537,000
6 Miscellaneous Service Charges	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000
7 Total Operating Revenue	\$1,443,000	\$1,715,000	\$2,039,000	\$2,367,000	\$2,549,000
Operating Expenditures					
8 Source of Supply	\$28,000	\$29,000	\$30,000	\$31,000	\$32,000
9 Pumping	104,000	107,000	110,000	113,000	116,000
10 Operations	81,000	83,000	85,000	88,000	91,000
11 Water Treatment	336,000	346,000	356,000	367,000	378,000
12 Transmission & Distribution	213,000	219,000	226,000	233,000	240,000
13 Consumer Accounting	38,000	39,000	40,000	41,000	42,000
14 Water Conservation	7,000	7,000	7,000	7,000	7,000
15 General Administration	198,000	129,000	133,000	137,000	186,000
16 Total Operating Expenditures	\$1,005,000	\$959,000	\$987,000	\$1,017,000	\$1,092,000
17 Net Operating Revenue	\$438,000	\$756,000	\$1,052,000	\$1,350,000	\$1,457,000
Non-Operating Revenue/(Expenditures)					
18 Interest Earnings	(\$1,000)	\$23,000	\$7,000	\$10,000	\$18,000
19 Miscellaneous Revenue/Expense	7,000	7,000	7,000	7,000	7,000
20 Total Non-Operating Revenue/Expenditures	\$6,000	\$30,000	\$14,000	\$17,000	\$25,000
Other Sources/(Uses) Of Funds					
21 Total Capital Spending	(\$1,235,000)	(\$1,480,000)	(\$1,350,000)	(\$1,625,000)	(\$2,850,000)
22 Debt/Grant Funded Capital	1,050,000	1,480,000	750,000	1,000,000	1,500,000
23 Cash Funded Capital Projects	(185,000)	-	(600,000)	(625,000)	(1,350,000)
24 Debt Service	(\$353,000)	(\$353,000)	(\$353,000)	(\$353,000)	(\$353,000)
25 Capital Plan Variance Adjustment	-	-	30,000	31,000	68,000
26 Loan Funds for Future Capital	1,230,000	(1,230,000)	-	-	-
27 Low Income Rate Assistance Program	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)
28 Facility Reserve Charge	22,000	-	22,000	-	22,000
29 Total Other Sources/(Uses)	\$711,000	(\$1,586,000)	(\$904,000)	(\$950,000)	(\$1,616,000)
30 Beginning Cash Reserve Balance	(\$30,000)	\$1,125,000	\$325,000	\$487,000	\$904,000
31 Cash Increase/(Decrease)	\$1,155,000	(\$800,000)	\$162,000	\$417,000	(\$134,000)
32 Ending Cash Reserve Balance	\$1,125,000	\$325,000	\$487,000	\$904,000	\$770,000

Oceana Marin Sewer

Budget Summary

Fiscal Year 26/27

	<i>Proposed Budget FY 26/27</i>	<i>Estimated Actual FY 25/26</i>	<i>Adopted Budget FY 25/26</i>
Operating Revenue			
1 Sewer Service Charges	\$417,000	\$380,000	\$377,000
Operating Expenditures			
2 Sewage Collection	\$151,000	\$124,000	\$146,000
3 Sewage Treatment	84,000	79,000	129,000
4 Sewage Disposal	93,000	95,000	61,000
5 Consumer Accounting	3,000	4,000	4,000
6 General Administration	100,000	75,000	90,000
7 Total Operating Expenditures	\$431,000	\$377,000	\$430,000
8 Net Operating Revenue	(\$14,000)	\$3,000	(\$53,000)
Non-Operating Revenue/(Expenditures)			
9 Interest Earnings	\$ 5,000	\$3,000	\$5,000
10 Miscellaneous Revenue	1,000	1,000	1,000
11 Total Non-Op Revenue/(Expenditures)	\$6,000	\$4,000	\$6,000
Other Sources/(Uses) Of Funds			
12 Capital Improvement Projects	(\$65,000)	(\$55,000)	(\$50,000)
15 Debt Principal Payments	(32,000)	(31,000)	(35,000)
16 Interest Expense	(9,000)	(10,000)	(12,000)
17 Sewage Facilities Connection Charges	30,000	-	-
18 Total Other Sources/(Uses)	(\$76,000)	(\$96,000)	(\$97,000)
19 Cash Increase/(Decrease)	(\$84,000)	(\$89,000)	(\$144,000)

Oceana Marin Sewer
Five-Year Financial Forecast
Fiscal Year 26/27

	Budget FY 26/27	Forecast FY 27/28	Forecast FY 28/29	Forecast FY 29/30	Forecast FY 30/31
1 Sewer Rate Increase	9.70%	9.70%	9.70%	9.70%	9.70%
Operating Revenue					
2 Number of Connections	242	242	243	243	244
3 Annual Sewer Service Charge	\$1,724	\$1,891	\$2,074	\$2,275	\$2,496
4 Operating Revenue Sewer Service Charges	\$417,000	\$458,000	\$504,000	\$553,000	\$609,000
Operating Expenditures					
5 Sewage Collection	\$151,000	\$156,000	\$161,000	\$166,000	\$171,000
6 Sewage Treatment	84,000	87,000	90,000	93,000	96,000
7 Sewage Disposal	93,000	96,000	99,000	102,000	105,000
8 Consumer Accounting	3,000	3,000	3,000	4,000	4,000
9 General Administration	100,000	75,000	77,000	79,000	81,000
10 Total Operating Expenditures	\$431,000	\$417,000	\$430,000	\$444,000	\$457,000
11 Net Operating Revenue	(\$14,000)	\$41,000	\$74,000	\$109,000	\$152,000
Non-Operating Revenue/(Expenditures)					
12 Interest Earnings	\$5,000	\$1,000	\$4,000	\$4,000	\$3,000
13 Miscellaneous Revenue/Expense	1,000	1,000	1,000	1,000	1,000
14 Total Non-Operating Revenue/Expenditures	\$6,000	\$2,000	\$5,000	\$5,000	\$4,000
Other Sources/(Uses) Of Funds					
15 Total Capital Spending	(\$65,000)	(\$50,000)	(\$25,000)	(\$75,000)	(\$140,000)
16 Loan from Novato Water	-	200,000	-	-	-
17 Cash Funded Capital Projects	(\$65,000)	\$150,000	(\$25,000)	(\$75,000)	(\$140,000)
18 Debt Service	(\$41,000)	(\$64,000)	(\$64,000)	(\$64,000)	(\$64,000)
19 Sewage Facilities Connection Charges	30,000	-	30,000	-	30,000
20 Total Other Sources/(Uses)	(\$76,000)	\$86,000	(\$59,000)	(\$139,000)	(\$174,000)
21 Beginning Cash Reserve Balance	\$131,000	\$47,000	\$176,000	\$196,000	\$171,000
22 Cash Increase/(Decrease)	(\$84,000)	\$129,000	\$20,000	(\$25,000)	(\$18,000)
23 Ending Cash Reserve Balance	\$47,000	\$176,000	\$196,000	\$171,000	\$153,000

North Marin Water District
Capital Improvement Program (CIP)
Fiscal Year 26/27 Budget & FY 27/28-FY 30/31 Forecast

ID	Project	Budget FY 26/27	Forecast FY 27/28	Forecast FY 28/29	Forecast FY 29/30	Forecast FY 30/31
1. PIPELINES						
1a Pipeline Improvements						
1	Novato Blvd. Widening Diablo to Grant	\$ 4,250,000	\$ 750,000	\$ 250,000	\$ -	\$ -
2	San Mateo Way Upsizing	100,000	600,000	-	-	-
1b Pipeline Replacements						
1	Stafford Lake Park Service Line	\$ 50,000	\$ 2,500,000	\$ -	\$ -	\$ -
2	Pipeline Replacement #1 (2025MP)	50,000	150,000	1,500,000	-	-
3	Pipeline Replacement #2 (2025MP)	-	50,000	150,000	1,500,000	-
4	Pipeline Replacement #3 (2025MP)	-	-	50,000	150,000	1,500,000
5	Pipeline Replacement #4 (2025MP)	-	-	-	50,000	150,000
6	Pipeline Replacement #5 (2025MP)	-	-	-	-	50,000
1c Aqueduct Improvements						
1	Interconnection Mods (w/ MMWD)	\$ 15,000	\$ 15,000	\$ 15,000	\$ -	\$ -
1d Pipeline Contingency						
1	Pipeline Resiliency Improvements	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
2	Sync w/ City or County Paving	35,000	35,000	35,000	35,000	35,000
3	Polybutylene (PB) Service Line Replacments	15,000	15,000	15,000	15,000	15,000
Subtotal		\$ 4,615,000	\$ 4,215,000	\$ 2,115,000	\$ 1,850,000	\$ 1,850,000
2. STORAGE TANKS & PUMP STATIONS						
2a Tank Rehabilitation / Replacement						
1	Tank Assessment #1-10 (2025MP)	\$ -	\$ 100,000	\$ -	\$ -	\$ -
2	Tank Rehabilitation #1 (2025MP)	-	50,000	150,000	1,000,000	-
3	Tank Rehabilitation #2 (2025MP)	-	-	-	50,000	150,000
2b Pump Station Rehabilitation / Replacement						
1	Lynwood PS Replacement	\$ 1,250,000	\$ 5,000,000	\$ 5,000,000	\$ -	\$ -
2	Cherry Hill PS Retaining Wall	40,000	-	-	-	-
3	School Road PS Decommissioning	30,000	-	-	-	-
4	Cherry Hill PS Improvements	50,000	300,000	-	-	-
5	Pump Station Assessment #1-10 (2025MP)	100,000	-	-	-	-
6	Pump Station Rehab #1 (2025MP)	-	150,000	500,000	-	-
7	Pump Station Rehab #2 (2025MP)	-	-	-	150,000	1,000,000
2c Hydropneumatic Systems						
1	Hydropneumatic upgrades, Phase 1 (Bahia)	\$ -	\$ 1,300,000	\$ 350,000	\$ -	\$ -
2	Hydropneumatic upgrades, Phase 2 (Hayden)	-	-	150,000	1,500,000	-
2d Tank & Pump Station Contingency						
1	PS Pump Replacements (5 per yr)	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000
Subtotal		\$ 1,620,000	\$ 7,050,000	\$ 6,300,000	\$ 2,850,000	\$ 1,300,000
3. STAFFORD IMPROVEMENTS						
3a Stafford Treatment Plant (STP)						
1	STP PLC Replacments	\$ 160,000	\$ 125,000	\$ -	\$ -	\$ -
2	STP Tower Hose Replacement	130,000	-	-	-	-
3	STP Scrubber Upgrade	-	-	125,000	-	-
4	STP Ventilation Improvements	-	-	125,000	-	-
3b Stafford Dam / Watershed						
1	Water Supply Enhancement - Spillway ASG	\$ 5,000	\$ -	\$ -	\$ -	\$ -
2	Dam Piezometer Automation	40,000	-	-	-	-
3	Dam Upstream Concrete Apron Improvements	-	-	-	75,000	250,000
3c Stafford Contingency						
1	Other Stafford Improvements	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
Subtotal		\$ 435,000	\$ 225,000	\$ 350,000	\$ 175,000	\$ 350,000

North Marin Water District
Capital Improvement Program (CIP)
Fiscal Year 26/27 Budget & FY 27/28-FY 30/31 Forecast

ID	Project	Budget FY 26/27	Forecast FY 27/28	Forecast FY 28/29	Forecast FY 29/30	Forecast FY 30/31
4. MISCELLANEOUS IMPROVEMENTS (NOVATO)						
4a	District Offices					
1	Construction Bldg Access Improvements	\$ 100,000	\$ -	\$ -	\$ -	\$ -
2	Construction Yard Improvements - Pipe Racks	25,000	-	-	-	-
4b	System Pressure / Valving					
1	Gateway Commons - Backflow Prevention	\$ 30,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ -
2	Landing Way (PET) Regulators	15,000	-	-	-	-
3	655 Canyon Road Fire Service Replacement	40,000	-	-	-	-
4c	Miscellaneous Projects					
		\$ -	\$ -	\$ -	\$ -	\$ -
4d	Miscellaneous Contingency					
1	Other System Improvements	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
	Subtotal	\$ 260,000	\$ 550,000	\$ 550,000	\$ 550,000	\$ 50,000
5. RECYCLED WATER SYSTEM (NOVATO)						
5a	RW Pipelines					
1	Replace Cast Iron in Atherton Ave. (1,320 LF)	\$ 75,000	\$ 475,000	\$ -	\$ -	\$ -
5b	RW Contingency					
1	Other Recycled Water Improvements	\$ 25,000	\$ 25,000	\$ 100,000	\$ 100,000	\$ 100,000
	Subtotal	\$ 100,000	\$ 500,000	\$ 100,000	\$ 100,000	\$ 100,000
6. WEST MARIN SYSTEM						
6a	WM Pipelines					
1	Lagunitas Creek Bridge Pipe Replacement (Caltrans)	\$ 750,000	\$ -	\$ -	\$ -	\$ -
2	Olema Creek Bridge Pipe Replacement (County)	25,000	75,000	600,000	600,000	-
3	St Rt 1 Caltrans Pipe Relocation	5,000	30,000	-	-	-
4	New Sample Stations x3 (PR)	30,000	-	-	-	-
5	Replace 2-inch Galvanized Pipe - 4 Locations	75,000	-	-	-	-
6b	WM Tanks & Pump Stations					
1	Olema Tank COM Improvements	\$ 25,000	\$ -	\$ -	\$ -	\$ -
2	Tank Replacement - PRE #1 & #2	-	-	100,000	650,000	-
3	Tank Replacement - Pt. Reyes #1	-	-	-	100,000	650,000
6c	WM Wells					
1	Gallagher Well No. 3	\$ 250,000	\$ 1,250,000	\$ -	\$ -	\$ -
6d	WM Treatment Plant					
1	PR Treatment Plant - Interim Rehabilitation	\$ -	\$ -	\$ 500,000	\$ 100,000	\$ 100,000
2	PR Treatment Plant - Major Modifications, Future Project	-	25,000	50,000	75,000	2,000,000
6e	WM Contingency					
1	Sync w/ County Paving	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
2	Other Water System Improvements	50,000	75,000	75,000	75,000	75,000
	Subtotal	\$ 1,235,000	\$ 1,480,000	\$ 1,350,000	\$ 1,625,000	\$ 2,850,000
7. OCEANA MARIN						
7a	OM Pipelines					
1	Sewer Force Main Improvements - FM 1A (Design Only)	\$ 10,000	\$ -	\$ -	\$ -	\$ -
2	Sewer Force Main Improvements - FM 1B (Design Only)	-	-	-	50,000	75,000
7b	OM Lift Station					
1	Tahiti Pump Replacement	\$ 10,000	\$ -	\$ -	\$ -	\$ 40,000
2	Electric Service Improvements	40,000	-	-	-	-
3	FM Wet Well Bypass	-	25,000	-	-	-
7c	OM Treatment Ponds					
		\$ -	\$ -	\$ -	\$ -	\$ -
7d	OM Contingency					
1	Other Sewer System Improvements	\$ 5,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
	Subtotal	\$ 65,000	\$ 50,000	\$ 25,000	\$ 75,000	\$ 140,000

North Marin Water District
Capital Improvement Program (CIP)
Fiscal Year 26/27 Budget & FY 27/28-FY 30/31 Forecast

ID	Project	Budget FY 26/27	Forecast FY 27/28	Forecast FY 28/29	Forecast FY 29/30	Forecast FY 30/31
SUMMARY - GROSS PROJECT OUTLAY						
1 - 4	Novato Water	\$ 6,930,000	\$ 12,040,000	\$ 9,315,000	\$ 5,425,000	\$ 3,550,000
5	Recycled Water	100,000	500,000	100,000	100,000	100,000
6	West Marin Water	1,235,000	1,480,000	1,350,000	1,625,000	2,850,000
7	Oceana Marin Sewer	65,000	50,000	25,000	75,000	140,000
GROSS PROJECT OUTLAY		\$ 8,330,000	\$ 14,070,000	\$ 10,790,000	\$ 7,225,000	\$ 6,640,000
LESS FUNDED BY LOANS/GRANTS/OTHER						
a	NW - Reimbursement by County Parks	\$ 50,000	\$ 2,000,000	\$ -	\$ -	\$ -
b	NW - Future FRC Revenue - Lynwood PS Replace.	-	5,000,000	5,000,000	-	-
c	NW - Bank Loan for Novato Blvd & Lynwood Pump Station	5,500,000	270,000	-	-	-
d	NW - Gateway Commons On-Bill Financing Reimb.	-	500,000	500,000	500,000	-
e	RW - Capital Replacement Expansion Fund	100,000	500,000	100,000	100,000	100,000
f	WM - Reimbursement by Developer	50,000	250,000	-	-	-
g	WM - Bank Loan for Near-Term WM Projects	1,000,000	1,230,000	750,000	1,000,000	1,500,000
		\$ 6,700,000	\$ 9,750,000	\$ 6,350,000	\$ 1,600,000	\$ 1,600,000
SUMMARY - NET PROJECT OUTLAY						
1 - 4	Novato Water	\$ 1,380,000	\$ 4,270,000	\$ 3,815,000	\$ 4,925,000	\$ 3,550,000
5	Recycled Water	-	-	-	-	-
6	West Marin Water	185,000	-	600,000	625,000	1,350,000
7	Oceana Marin Sewer	65,000	50,000	25,000	75,000	140,000
NET PROJECT OUTLAY		\$ 1,630,000	\$ 4,320,000	\$ 4,440,000	\$ 5,625,000	\$ 5,040,000
5-YEAR AVG. of INTERNALLY FUNDED PROJECTS (Net Outlay)		FY 26/27 - 30/31				
1 - 4	Novato Water	\$ 3,588,000				
5	Recycled Water	-				
6	West Marin Water	552,000				
7	Oceana Marin Sewer	71,000				

North Marin Water District
Capital Improvement Program (CIP)
Fiscal Year 26/27 Budget & FY 27/28-FY 30/31 Forecast

ID	Project	Budget FY 26/27	Forecast FY 27/28	Forecast FY 28/29	Forecast FY 29/30	Forecast FY 30/31
8. STUDIES & SPECIAL PROJECTS						
8a General Studies						
1	GIS Support	\$ 40,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000
2	Position Classification Study & Compensation Survey	12,000	12,000	-	-	-
3	Review Grant Consultant	10,000	10,000	10,000	-	-
8b Novato Service Area Studies						
1	Novato System Cathodic Assessment	\$ 75,000	\$ -	\$ -	\$ -	\$ -
2	Novato Water Rate Study	60,000	-	-	-	-
3	Water Rights Study	15,000	-	-	-	-
4	MMWD ARC Coordination	15,000	15,000	-	-	-
5	MMWD ARC CEQA	15,000	-	-	-	-
6	Potter Valley Project FERC Decommissioning	5,000	5,000	-	-	-
7	Novato Water Master Plan Update	-	-	-	100,000	-
8	Urban Water Mgmt Plan - 2030 Update	-	-	-	-	75,000
9	Stafford Lake Bathymetric Survey	-	-	-	-	25,000
10	Stafford Dam Monument Survey	-	-	-	-	10,000
8c WM Service Area Studies						
1	West Marin Master Plan & Resiliency Study	\$ 50,000	\$ -	\$ -	\$ -	\$ -
2	West Marin Rate Study	-	-	60,000	-	-
8d OM Service Area Studies						
1	Oceana Marin Master Plan	\$ 50,000	\$ -	\$ -	\$ -	\$ -
2	Sewer System Management Plan (SSMP)	6,000	-	-	-	-
TOTAL STUDIES & SPECIAL PROJECTS BUDGET		\$ 353,000	\$ 54,000	\$ 82,000	\$ 112,000	\$ 122,000
9. EQUIPMENT						
1	Lease/Purchase Vehicles	\$ 195,000	\$ 250,000	\$ 275,000	\$ 250,000	\$ 250,000
2	Portable Generators (100KW & 45KW)	150,000	-	-	-	-
3	Vac Trailer (Utilities)	180,000	-	-	-	-
4	Ion Chromatograph (Lab)	110,000	-	-	-	-
5	Turbidity Analyzers (STP 3/Year) (Operations)	21,000	-	-	-	-
6	Gem Cart (Replacement STP) (Operations)	15,000	-	-	-	-
7	Virtual Server (STP) (Operations)	13,000	-	-	-	-
8	UV-Vis Spectrophotometer (Lab)	11,000	-	-	-	-
9	Miscellaneous Equipment Purchases	5,000	79,000	100,000	-	-
TOTAL EQUIPMENT BUDGET		\$ 700,000	\$ 329,000	\$ 375,000	\$ 250,000	\$ 250,000

APPENDIX A

CAPITAL IMPROVEMENT PROGRAM (CIP)



CAPITAL IMPROVEMENT PROGRAM SUMMARY

The District's Capital Improvement Program (CIP) consists of a Five-year CIP Forecast. The Five-year CIP Forecast guides financial planning, prioritizes and schedules capital projects for a five-year period, and establishes a basis for identifying the financial resources to complete these capital projects.

The first year in the Five-year CIP Forecast represents the District's Current-year CIP Budget. By adopting the budget, the Board authorizes the initiation of project expenditures in Fiscal Year 2026/27.

The District defines capital assets as real property, equipment, or infrastructure that have a unit acquisition cost equal to or greater than \$5,000 and an estimated life greater than two years, consistent with Government Finance Officers Association (GFOA) guidance. Most assets achieve their full useful life with appropriate periodic maintenance and repairs. Normal routine upgrade, maintenance and repairs, including the purchase of replacement parts, are funded through the Operating Budget. Capital assets are acquired through capital outlay purchases from the Equipment Budget, for individual items such as vehicles or equipment, or through the CIP Budget, for capital improvement projects.

Capital improvement projects are generally defined as follows:

1. Nonrecurring rehabilitation, replacement or major repair with a minimum cost of \$5,000. These projects generally include:
 - Replacing pipelines,
 - Repainting or coating of storage tanks and major equipment,
 - Rehabilitation or replacement of pumping facilities and equipment,
 - Improving facility grounds, structures and access roads.
2. Construction of a Public Works project in accordance with California Labor Code Section 1720 with a minimum cost of \$5,000.
3. Significant one-time investments in tangible goods, the benefit of which will accrue over several years. Examples include large initial investments or improvements in technology and software, or the purchase of a new telephone system.
4. Engineering studies and professional services that are directly related to capitalized assets or facilities. These may include feasibility studies, engineering, technical and environmental analyses, design services, and permitting.

Non-capitalized projects include recurring, normal and routine maintenance projects. Examples include water facility leak repairs, repair of potholes and fencing, spot roof patching, annual

equipment maintenance, and annual and on-going water meter replacement. Non-capitalized projects also include engineering studies and planning documents that do not lead to or are not related to specific capitalized facilities, such as the Asset Management Plan and Urban Water Management Plan. In addition, ongoing and routine computer hardware and software upgrades not related to the CIP are considered non-capital.

The Five-year CIP Forecast gross total amount is \$47,055,000, which is offset by \$26,000,000 in loans, grants, or other revenue sources, resulting in a net total project outlay of \$21,055,000 over those five years, or \$4,211,000 annual average.

The District’s Current year CIP Budget is \$8,330,000, which is offset by \$6,700,000 in loans, grants, or other revenue sources, resulting in a net total project outlay of \$1,630,000. This is 66 percent lower than the Estimated Actual expenditures for FY 2025/26.

Fiscal Year 2026/27 CIP Budget

Category	FY 2025/26 (Estimated)	FY 2026/27 (Budget)	More/<Less>
Pipelines	\$2,049,790	\$4,615,000	125%
Tanks & Pumps	\$468,568	\$1,620,000	246%
Stafford	\$546,250	\$435,000	<20%>
Miscellaneous	\$1,115,874	\$260,000	<77%>
Recycled Water	\$13,272	\$100,000	653%
West Marin	\$592,139	\$1,235,000	109%
Oceana Marin	\$55,000	\$65,000	18%
Total (gross)	\$4,840,893	\$8,330,000	72%
Revenue Offset	\$106,472	\$6,700,000	6,193%
Total (net)	\$4,734,421	\$1,630,000	<66%>

2025 Novato Water System Master Plan Update

The 2025 Master Plan¹ proposes a notable adjustment to the District’s process in evaluating capital needs and developing the Five-year CIP Forecast. With much of the District’s infrastructure approaching the later stages of its useful life, the proposed CIP will integrate a prioritization approach that balances addressing system deficiencies, asset risk and resiliency, and long-term renewal strategies.

The planning implementation schedule will also recognize budget and staff capacity constraints as they affect the total number of projects that can be completed on an annual basis.

¹ <https://nmwd.com/wp-content/uploads/2026/02/NMWD-Master-Plan-2025-Web-Ready.pdf>

Project Prioritization

Priority	Description	Comments
1	High Risk Pipelines	Begin replacing High Risk Pipeline segments as soon as budget is available and complete over five-year timeline
1	High Risk Pump Stations	Following completion of Lynwood Pump Station (Project 2b1), rehabilitate one High Risk Pump Station at a time until all High Risk Pump Stations are completed
2	Medium Risk Pipelines	Following completion of High Risk Pipeline segment replacement or as budget is available, replace 1.25 miles of pipelines on an annual average basis over five years in accordance with Master Plan recommendations with total miles of pipe replaced increasing as additional funding may become available
2	Medium Risk Pump Stations	Following completion of High Risk Pump Station rehabilitations and alternating years with Medium Risk Storage Tanks, continue to rehabilitate one pump station at a time until all Medium Risk Pump Stations are completed
3	Medium Risk Storage Tanks	As budget is available and on alternating years with Medium Risk Pump Stations, complete one Medium Risk Storage Tank rehabilitation until all Medium Risk Storage Tanks are completed
4	Pipeline Redundancy and Looping	As budget is available based on Priority 1, complete one pipeline redundancy/looping improvement per year

High Risk Pipelines: As one of the highest priorities, staff is refining the assessment of pipeline segments identified with high- and medium- risk levels in the 2025 Master Plan. This list includes critical portions of the distribution system (called “backbone pipeline”), segments in roads that have been identified by the City or County to be paved in the coming years, and segments with above-average leak history.

The Five-year CIP Forecast identifies placeholder pipeline replacement projects that will be better defined in future years once the assessment is complete.

High Risk Pump Stations: The 2025 Master Plan also identifies pump stations as a top priority, and includes a summary table with the risk levels of each of the District’s pump stations. Staff is developing assessment criteria for evaluating pump stations in greater detail to ensure that the District’s limited capital funds are focused on the most appropriate facilities first.

The Five-year CIP Forecast identifies placeholder pump station rehabilitation projects that will be better defined in future years once the assessment is complete.

Project Summary Sheets

A one-page Project Summary Sheet was prepared for each project listed in the Current-year CIP budget, with the exception of placeholder projects and contingency line items. Each Project Summary Sheet includes project identification, lead staff and department, project drivers and alignment, a brief description and associated map or photo, and budget details.

The project drivers are listed as Capacity, Performance, Asset Management, and/or Resiliency. As described above, the 2025 Master Plan used these criteria to evaluate capital needs and guide project development. The Project Summary Sheet indicates which of these criteria were used to select the project, as well as which of the District's guiding documents, the Master Plan and/or Strategic Plan, each project aligns with.

If the project is being carried over from a previous fiscal year(s), the life-to-date costs are listed with an approximate distribution into the appropriate phases. The Fiscal Year 26/27 budget is listed by project phase, as well as budget forecasts for Fiscal Year 27/28 and 28/29 (and beyond).

The Fiscal Year 26/27 to Date column is blank on each Project Summary Sheet, as cost have yet to be incurred at the beginning of the fiscal year. Budget information will be updated by the Project Lead throughout the fiscal year on a quarterly basis as a project management tool. Like the 5-Year CIP Forecast, these Project Summary Sheets are dynamic documents that are continually updated based on the District's workload, available resources, and priorities.

The Project Summary Sheets are included on the following pages;

NORTH MARIN WATER DISTRICT PROJECT SUMMARY SHEET

CAPITAL IMPROVEMENT PROGRAM

FY 26/27

NOVATO - PIPELINES

Project Name: Novato Blvd. Widening Diablo to Grant

Project No.: 1.7195.00

Project Lead: Tim Fuelle

Department: Engineering

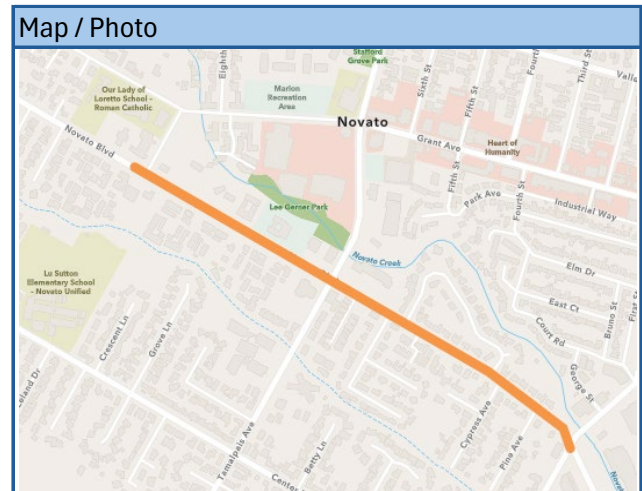
CIP ID: 1a1

Project Drivers	
Capacity	Performance
Asset Management	Resiliency

Schedule	
Project Start	FY 21/22
Est. Completion	FY 28/29

Alignment: Strategic Plan
Master Plan

Project Description
In conjunction with the City's Novato Boulevard Improvement Project, North Marin Water District will be replacing existing water facilities in Novato Boulevard between Diablo Avenue and Grant Avenue. Existing water pipelines and appurtenances will remain for future reuse as a recycled water system. The project is currently scheduled to begin construction in Fall 2026.



Project Budget						
Phase	Life to Date thru FY 25/26	Fiscal Year 26/27		Forecast		Total Estimate
		to Date	Budget	FY 27/28	FY 28/29 +	
Planning	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Environmental	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Design	\$ 475,000	\$ -	\$ -	\$ -	\$ -	\$ 475,000
Construction	\$ -	\$ -	\$ 3,600,000	\$ 600,000	\$ 150,000	\$ 4,350,000
Const. Mgmt.	\$ -	\$ -	\$ 300,000	\$ 50,000	\$ 25,000	\$ 375,000
Closeout	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ 50,000
Contingency	\$ -	\$ -	\$ 350,000	\$ 100,000	\$ 25,000	\$ 475,000
Total	\$ 475,000	\$ -	\$ 4,250,000	\$ 750,000	\$ 250,000	\$ 5,725,000

**NORTH MARIN WATER DISTRICT
PROJECT SUMMARY SHEET**

CAPITAL IMPROVEMENT PROGRAM

FY 26/27

NOVATO - PIPELINES

Project Name: San Mateo Way Upsizing

Project No.: To Be Assigned

Project Lead: To Be Assigned

Department: Engineering

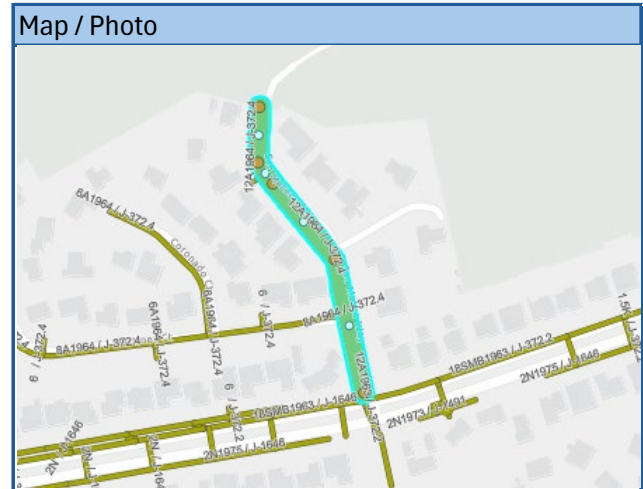
CIP ID: 1a2

Project Drivers	
Capacity	Performance
Asset Management	Resiliency

Schedule	
Project Start	FY 26/27
Est. Completion	FY 27/28

Alignment: Strategic Plan
Master Plan

Project Description
Upsize approx. 700 feet of 12-inch AC pipe, installed circa 1964, to 24-inch pipe along San Mateo Way from San Marin Drive to the Mt. Burdell Open Space. The upsized pipe will connect to the newly installed 24-inch transmission main serving the District's San Mateo Tank, improving hydraulics, increasing fire flows and decreasing pumping costs.



Project Budget						
Phase	Life to Date thru FY 25/26	Fiscal Year 26/27		Forecast		Total Estimate
		to Date	Budget	FY 27/28	FY 28/29 +	
Planning	\$ -	\$ -	\$ 5,000	\$ -	\$ -	\$ 5,000
Environmental	\$ -	\$ -	\$ 5,000	\$ -	\$ -	\$ 5,000
Design	\$ -	\$ -	\$ 75,000	\$ -	\$ -	\$ 75,000
Construction	\$ -	\$ -	\$ -	\$ 525,000	\$ -	\$ 525,000
Const. Mgmt.	\$ -	\$ -	\$ -	\$ 15,000	\$ -	\$ 15,000
Closeout	\$ -	\$ -	\$ -	\$ 10,000	\$ -	\$ 10,000
Contingency	\$ -	\$ -	\$ 15,000	\$ 50,000	\$ -	\$ 65,000
Total	\$ -	\$ -	\$ 100,000	\$ 600,000	\$ -	\$ 700,000

NORTH MARIN WATER DISTRICT PROJECT SUMMARY SHEET

CAPITAL IMPROVEMENT PROGRAM

FY 26/27

NOVATO - PIPELINES

Project Name: Stafford Lake Park Service Line

Project No.: 1.7212.00

Project Lead: Eric Miller

Department: Engineering

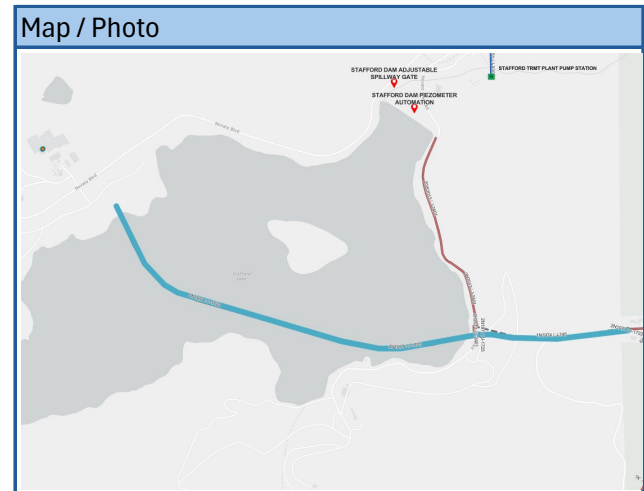
CIP ID: 1b1

Project Drivers	
Capacity	Performance
Asset Management	Resiliency

Schedule	
Project Start	FY 24/25
Est. Completion	FY 27/28

Alignment: Strategic Plan
Master Plan

Project Description
Work with Marin County Parks to replace approx. 5,600 feet of failed 2-inch service line, installed circa 1976, from Center Road to Stafford Lake Park, through Stafford Lake.



Project Budget						
Phase	Life to Date thru FY 25/26	Fiscal Year 26/27		Forecast		Total Estimate
		to Date	Budget	FY 27/28	FY 28/29 +	
Planning	\$ 10,000	\$ -	\$ 25,000	\$ -	\$ -	\$ 35,000
Environmental	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Design	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ 25,000
Construction	\$ -	\$ -	\$ -	\$ 2,000,000	\$ -	\$ 2,000,000
Const. Mgmt.	\$ -	\$ -	\$ -	\$ 250,000	\$ -	\$ 250,000
Closeout	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ 50,000
Contingency	\$ -	\$ -	\$ -	\$ 200,000	\$ -	\$ 200,000
Total	\$ 10,000	\$ -	\$ 50,000	\$ 2,500,000	\$ -	\$ 2,560,000

NORTH MARIN WATER DISTRICT PROJECT SUMMARY SHEET

CAPITAL IMPROVEMENT PROGRAM

FY 26/27

NOVATO - PIPELINES

Project Name: Interconnection Modifications (MMWD)

Project No.: To Be Assigned

Project Lead: Avram Pearlman

Department: Engineering

CIP ID: 1c1

Project Drivers	
Capacity	Performance
Asset Management	Resiliency

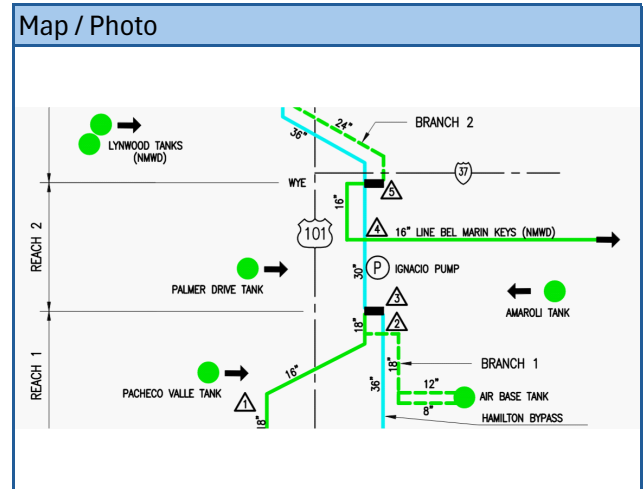
Schedule	
Project Start	FY 26/27
Est. Completion	FY 28/29

Alignment: Strategic Plan
Master Plan

Project Description

Work with Marin Water to re-establish points of interconnection between the two agencies' systems, consistent with the 2022 Amended and Restated Interconnection Agreement.

The interconnections could be used to transfer water between the two systems during situations such as, dry years, anticipated dry years, drought, and emergencies, enhancing the resiliency of each agencies' water supply.



Project Budget						
Phase	Life to Date thru FY 25/26	Fiscal Year 26/27		Forecast		Total Estimate
		to Date	Budget	FY 27/28	FY 28/29 +	
Planning	\$ -	\$ -	\$ 10,000	\$ -	\$ -	\$ 10,000
Environmental	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Design	\$ -	\$ -	\$ 5,000	\$ 15,000	\$ 15,000	\$ 35,000
Construction	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Const. Mgmt.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Closeout	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contingency	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ 15,000	\$ 15,000	\$ 15,000	\$ 45,000

**NORTH MARIN WATER DISTRICT
PROJECT SUMMARY SHEET**

CAPITAL IMPROVEMENT PROGRAM

FY 26/27

NOVATO - STORAGE TANKS & PUMP STATIONS

Project Name: Lynwood PS Replacement

Project No.: 1.6112.26

Project Lead: Tim Fuelle

Department: Engineering

CIP ID: 2b1

Project Drivers	
Capacity	Performance
Asset Management	Resiliency

Schedule	
Project Start	FY 22/23
Est. Completion	FY 28/29

Alignment: Strategic Plan
Master Plan

Project Description
This project will replace the existing Lynwood Pump Station (PS) with either one or two new PS at a different location to continue to provide reliable potable water service to the District's existing customers and to meet future growth demands.

The existing PS is beyond its service life and no longer located in a hydraulically appropriate area due to Southerly growth to the District's service area since the existing PS was constructed.



Project Budget						
Phase	Life to Date thru FY 25/26	Fiscal Year 26/27		Forecast		Total Estimate
		to Date	Budget	FY 27/28	FY 28/29 +	
Planning	\$ 350,000	\$ -	\$ 25,000	\$ -	\$ -	\$ 375,000
Environmental	\$ 225,000	\$ -	\$ 125,000	\$ -	\$ -	\$ 350,000
Design	\$ 50,000	\$ -	\$ 100,000	\$ 650,000	\$ -	\$ 800,000
Construction	\$ -	\$ -	\$ -	\$ 3,500,000	\$ 4,000,000	\$ 7,500,000
Const. Mgmt.	\$ -	\$ -	\$ -	\$ 350,000	\$ 400,000	\$ 750,000
Closeout	\$ -	\$ -	\$ -	\$ -	\$ 100,000	\$ 100,000
Contingency*	\$ -	\$ -	\$ 1,000,000	\$ 500,000	\$ 500,000	\$ 2,000,000
Total	\$ 625,000	\$ -	\$ 1,250,000	\$ 5,000,000	\$ 5,000,000	\$ 11,875,000

* property acquisitions costs are included in Contingency

**NORTH MARIN WATER DISTRICT
PROJECT SUMMARY SHEET**

CAPITAL IMPROVEMENT PROGRAM

FY 26/27

NOVATO - STORAGE TANKS & PUMP STATIONS

Project Name: Cherry Hill PS Retaining Wall

Project No.: 1.6103.22

Project Lead: Sebastian Rubio Gomez

Department: Engineering

CIP ID: 2b2

Project Drivers	
Capacity	Performance
Asset Management	Resiliency

Schedule	
Project Start	FY 22/23
Est. Completion	FY 26/27

Alignment: Strategic Plan
Master Plan

Project Description
Original construction of the Cherry Hill Pump Station (PS) required that a hillside be cut and retaining walls built on two sides to create a flat site. The original wall, built circa 1978, failed in the Winter 2023, and was replaced as a CIP project in 2025. A subsequent slope failure occurred above the new wall in the Winter 2025. The slope failure will be repaired under the same project number in Summer 2026.



Project Budget						
Phase	Life to Date thru FY 25/26	Fiscal Year 26/27		Forecast		Total Estimate
		to Date	Budget	FY 27/28	FY 28/29 +	
Planning	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Environmental	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Design	\$ 103,500	\$ -	\$ 5,000	\$ -	\$ -	\$ 108,500
Construction	\$ 345,750	\$ -	\$ 30,000	\$ -	\$ -	\$ 375,750
Const. Mgmt.	\$ -	\$ -	\$ 2,500	\$ -	\$ -	\$ 2,500
Closeout	\$ -	\$ -	\$ 2,500	\$ -	\$ -	\$ 2,500
Contingency	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 449,250	\$ -	\$ 40,000	\$ -	\$ -	\$ 489,250

NORTH MARIN WATER DISTRICT PROJECT SUMMARY SHEET

CAPITAL IMPROVEMENT PROGRAM

FY 26/27

NOVATO - STORAGE TANKS & PUMP STATIONS

Project Name: School Road PS Decommissioning

Project No.: To Be Assigned

Project Lead: To Be Assigned

Department: Operations

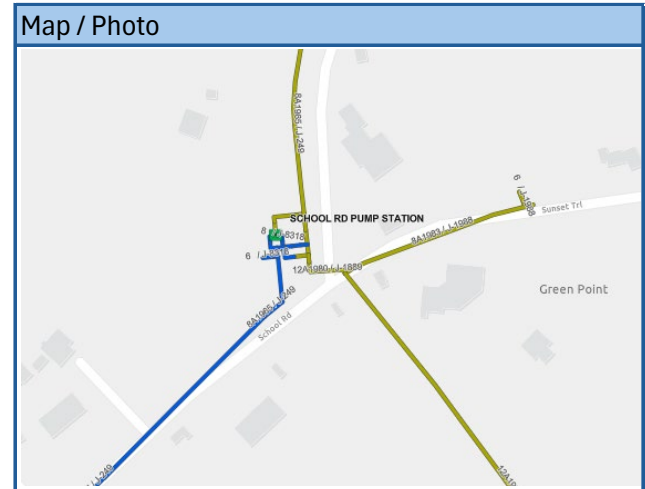
CIP ID: 2b3

Project Drivers	
Capacity	Performance
Asset Management	Resiliency

Schedule	
Project Start	FY 26/27
Est. Completion	FY 26/27

Alignment: Strategic Plan
Master Plan

Project Description
This project will remove pumping facilities and abandon in-place other facilities at the District's School Road Pump Station (PS) that are no longer in use following construction and startup of the Crest PS in Summer 2025.



Project Budget						
Phase	Life to Date thru FY 25/26	Fiscal Year 26/27		Forecast		Total Estimate
		to Date	Budget	FY 27/28	FY 28/29 +	
Planning	\$ -	\$ -	\$ 5,000	\$ -	\$ -	\$ 5,000
Environmental	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Design	\$ -	\$ -	\$ 5,000	\$ -	\$ -	\$ 5,000
Construction	\$ -	\$ -	\$ 15,000	\$ -	\$ -	\$ 15,000
Const. Mgmt.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Closeout	\$ -	\$ -	\$ 5,000	\$ -	\$ -	\$ 5,000
Contingency	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ 30,000	\$ -	\$ -	\$ 30,000

**NORTH MARIN WATER DISTRICT
PROJECT SUMMARY SHEET**

CAPITAL IMPROVEMENT PROGRAM

FY 26/27

NOVATO - STORAGE TANKS & PUMP STATIONS

Project Name: Cherry Hill PS Improvements

Project No.: 1.6103.23

Project Lead: Sebastian Rubio-Gomez

Department: Engineering

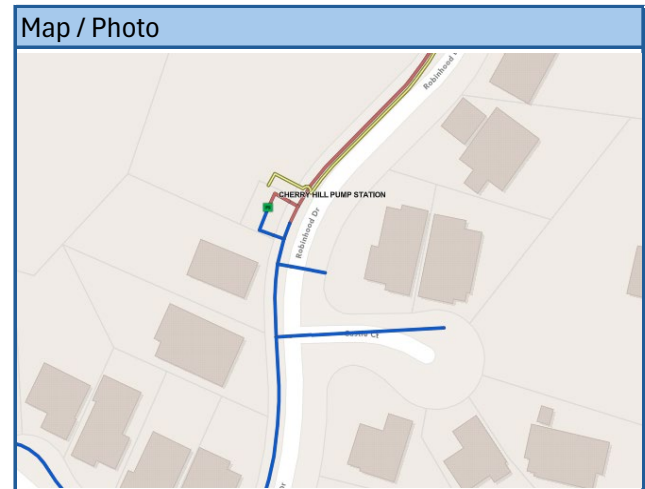
CIP ID: 2b4

Project Drivers	
Capacity	Performance
Asset Management	Resiliency

Schedule	
Project Start	FY 26/27
Est. Completion	FY 27/28

Alignment: Strategic Plan
Master Plan

Project Description
Cherry Hill Pump Station (PS) was identified as the District facility (tank or pump station) with the highest Risk Score in the 2025 Master Plan. The risk scores were developed using asset management principles that consider both the probability and consequence of failure. This project aims to develop rehabilitation recommendations for the Cherry Hill PS concurrently with the pump station assessment work (CIP ID 2b5) that will refine and prioritize which District facilities will be next for rehabilitation.



Project Budget						
Phase	Life to Date thru FY 25/26	Fiscal Year 26/27		Forecast		Total Estimate
		to Date	Budget	FY 27/28	FY 28/29 +	
Planning	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Environmental	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Design	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ 50,000
Construction	\$ -	\$ -	\$ -	\$ 250,000	\$ -	\$ 250,000
Const. Mgmt.	\$ -	\$ -	\$ -	\$ 20,000	\$ -	\$ 20,000
Closeout	\$ -	\$ -	\$ -	\$ 5,000	\$ -	\$ 5,000
Contingency	\$ -	\$ -	\$ -	\$ 25,000	\$ -	\$ 25,000
Total	\$ -	\$ -	\$ 50,000	\$ 300,000	\$ -	\$ 350,000

**NORTH MARIN WATER DISTRICT
PROJECT SUMMARY SHEET**

CAPITAL IMPROVEMENT PROGRAM

FY 26/27

NOVATO - STAFFORD IMPROVEMENTS

Project Name: STP PLC Replacement

Project No.: 1.6610.38

Project Lead: Tim Kennedy

Department: Operations

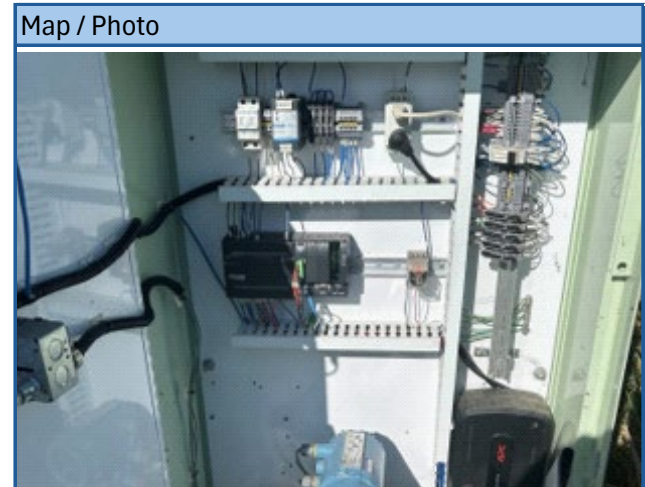
CIP ID: 3a1

Project Drivers	
Capacity	Performance
Asset Management	Resiliency

Schedule	
Project Start	FY 25/26
Est. Completion	FY 27/28

Alignment: Strategic Plan
Master Plan

Project Description
Replace and modernize Stafford Treatment Plant's (STP) network of Programmable Logic Controllers (PLC). The existing equipment is outdated and no longer fully supported by the manufacturer or vendor.



Project Budget						
Phase	Life to Date thru FY 25/26	Fiscal Year 26/27		Forecast		Total Estimate
		to Date	Budget	FY 27/28	FY 28/29 +	
Planning	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Environmental	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	\$ 185,000	\$ -	\$ 160,000	\$ 125,000	\$ -	\$ 470,000
Const. Mgmt.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Closeout	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contingency	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 185,000	\$ -	\$ 160,000	\$ 125,000	\$ -	\$ 470,000

**NORTH MARIN WATER DISTRICT
PROJECT SUMMARY SHEET**

CAPITAL IMPROVEMENT PROGRAM

FY 26/27

NOVATO - STAFFORD IMPROVEMENTS

Project Name: STP Tower Hose Replacement

Project No.: 1.6610.29

Project Lead: Tim Kennedy

Department: Operations

CIP ID: 3a2

Project Drivers	
Capacity	Performance
Asset Management	Resiliency

Schedule	
Project Start	FY 23/24
Est. Completion	FY 26/27

Alignment: Strategic Plan
Master Plan

Project Description
Replace the hydraulic hoses that allow District staff to operate the intake tower gates in Stafford Lake, which control the elevation at which the Stafford Treatment Plant (STP) sources lake water for treatment purposes.



Project Budget						
Phase	Life to Date thru FY 25/26	Fiscal Year 26/27		Forecast		Total Estimate
		to Date	Budget	FY 27/28	FY 28/29 +	
Planning	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Environmental	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	\$ 120,000	\$ -	\$ 100,000	\$ -	\$ -	\$ 220,000
Const. Mgmt.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Closeout	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contingency	\$ -	\$ -	\$ 30,000	\$ -	\$ -	\$ 30,000
Total	\$ 120,000	\$ -	\$ 130,000	\$ -	\$ -	\$ 250,000

**NORTH MARIN WATER DISTRICT
PROJECT SUMMARY SHEET**

CAPITAL IMPROVEMENT PROGRAM

FY 26/27

NOVATO - STAFFORD IMPROVEMENTS

Project Name: Water Supply Enhancement - Spillway ASG

Project No.: 1.6610.24

Project Lead: Eric Miller

Department: Engineering

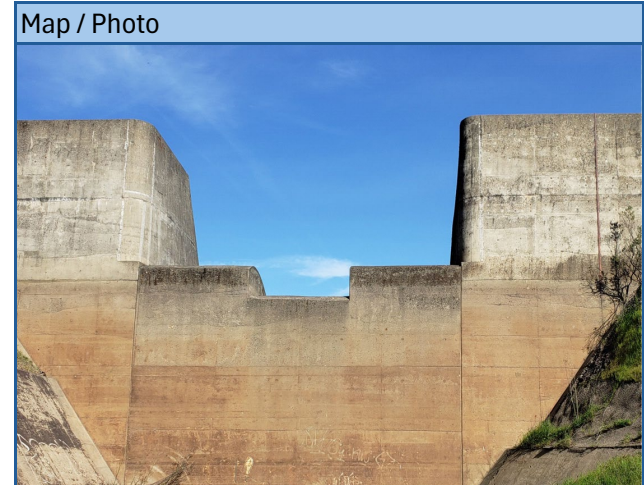
CIP ID: 3b1

Project Drivers	
Capacity	Performance
Asset Management	Resiliency

Schedule	
Project Start	FY 22/23
Est. Completion	TBD

Alignment: Strategic Plan
Master Plan

Project Description
<p>This project focuses on Stafford Dam’s downstream spillway control notch that measures 10-feet wide by 3-feet tall. Installation of an adjustable gate across this notch would allow the District to store an additional 3 feet of water in Stafford Lake, which equates to approximately 726 acre-feet (236 million gallons) of increase storage volume.</p> <p>Staff plans to recommend deferring further action on this project until a time when the project benefits align with available capital funding.</p>



Project Budget Detail						
Phase	Life to Date thru FY 25/26	Fiscal Year 26/27		Forecast		Total Estimate
		to Date	Budget	FY 27/28	FY 28/29 +	
Planning	\$ 250,000	\$ -	\$ 5,000	\$ -	\$ -	\$ 255,000
Environmental	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 25,000
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Const. Mgmt.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Closeout	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contingency	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 275,000	\$ -	\$ 5,000	\$ -	\$ -	\$ 280,000

**NORTH MARIN WATER DISTRICT
PROJECT SUMMARY SHEET**

CAPITAL IMPROVEMENT PROGRAM	FY 26/27	NOVATO - STAFFORD IMPROVEMENTS
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Project Name: Dam Piezometer Automation

Project No.: 1.6610.31

Project Lead: Sebastian Rubio Gomez

Department: Engineering

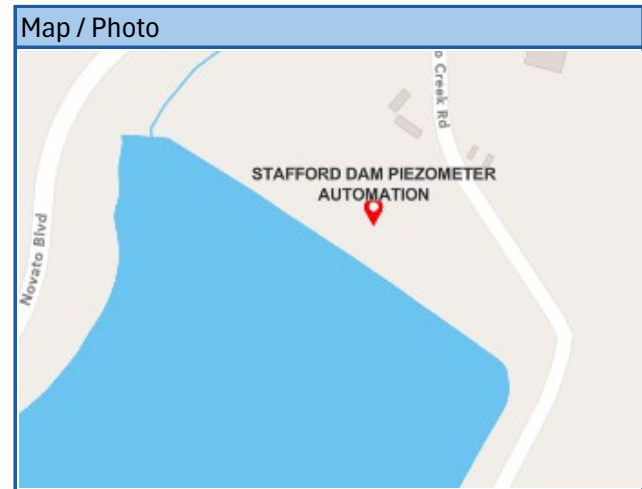
CIP ID: 3b2

Project Drivers	
Capacity	Performance
Asset Management	Resiliency

Schedule	
Project Start	FY 23/24
Est. Completion	FY 26/27

Alignment: Strategic Plan
Master Plan

Project Description
Install automated piezometer sensors in each of the sixteen (16) groundwater monitoring standpipes on the downstream face of Stafford Lake Dam. Integrate the sensor data into the District's SCADA system to allow the operators and engineers to monitor groundwater levels in the dam on a regular basis rather than by monthly manual readings currently performed.



Project Budget						
Phase	Life to Date thru FY 25/26	Fiscal Year 26/27		Forecast		Total Estimate
		to Date	Budget	FY 27/28	FY 28/29 +	
Planning	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ 10,000
Environmental	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Design	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 25,000
Construction	\$ 60,000	\$ -	\$ 30,000	\$ -	\$ -	\$ 90,000
Const. Mgmt.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Closeout	\$ -	\$ -	\$ 5,000	\$ -	\$ -	\$ 5,000
Contingency	\$ -	\$ -	\$ 5,000	\$ -	\$ -	\$ 5,000
Total	\$ 95,000	\$ -	\$ 40,000	\$ -	\$ -	\$ 135,000

**NORTH MARIN WATER DISTRICT
PROJECT SUMMARY SHEET**

CAPITAL IMPROVEMENT PROGRAM

FY 26/27

NOVATO - MISC. IMPROVEMENTS

Project Name: Construction Bldg Access Improvements

Project No.: To Be Assigned

Project Lead: Tim Kennedy

Department: Operations

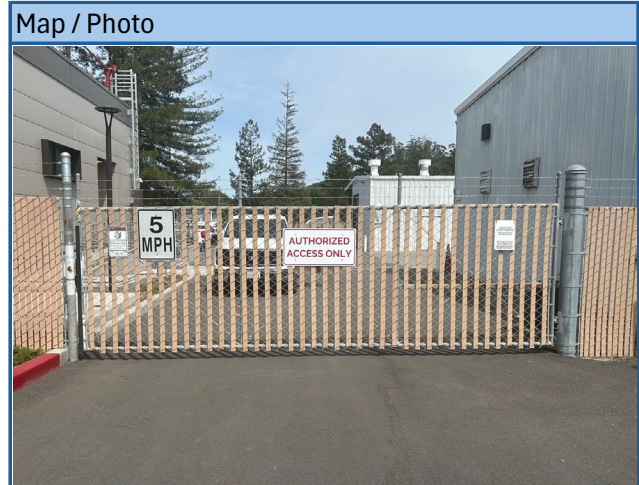
CIP ID: 4a1

Project Drivers	
Capacity	Performance
Asset Management	Resiliency

Schedule	
Project Start	FY 26/27
Est. Completion	FY 26/27

Alignment: Strategic Plan
Master Plan

Project Description
This project will update the hardware and software of both the door access and security gate systems in and surrounding the District's Construction Building at 999 Rush Creek Place. The newer systems will be compatible with those installed as part of the Administration & Laboratory Upgrade Project.



Project Budget						
Phase	Life to Date thru FY 25/26	Fiscal Year 26/27		Forecast		Total Estimate
		to Date	Budget	FY 27/28	FY 28/29 +	
Planning	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Environmental	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ 100,000
Const. Mgmt.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Closeout	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contingency	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ 100,000

**NORTH MARIN WATER DISTRICT
PROJECT SUMMARY SHEET**

CAPITAL IMPROVEMENT PROGRAM	FY 26/27	NOVATO - MISC. IMPROVEMENTS
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Project Name: Construction Yard Improvements - Pipe Racks

Project No.: To Be Assigned

Project Lead: Chris Kehoe

Department: Construction

CIP ID: 4a2

Project Drivers	
Capacity	Performance
Asset Management	Resiliency

Schedule	
Project Start	FY 26/27
Est. Completion	FY 26/27

Alignment: Strategic Plan
Master Plan

Project Description
<p>This project will install additional pipe racks along the western fence line in the District's Construction Yard. The racks will allow more pipe material to be stored, and keeping them off of the ground will better maintain pipe integrity and cleanliness.</p>



Project Budget						
Phase	Life to Date thru FY 25/26	Fiscal Year 26/27		Forecast		Total Estimate
		to Date	Budget	FY 27/28	FY 28/29 +	
Planning	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Environmental	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ 25,000
Const. Mgmt.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Closeout	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contingency	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ 25,000

**NORTH MARIN WATER DISTRICT
PROJECT SUMMARY SHEET**

CAPITAL IMPROVEMENT PROGRAM	FY 26/27	NOVATO - MISC. IMPROVEMENTS
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Project Name: Gateway Commons - Backflow Prevention

Project No.: 1.2885.00

Project Lead: Avram Pearlman

Department: Engineering

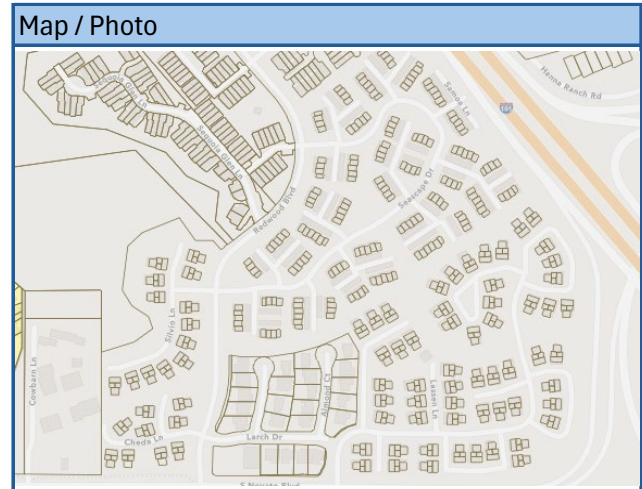
CIP ID: 4b1

Project Drivers	
Capacity	Performance
Asset Management	Resiliency

Schedule	
Project Start	FY 24/25
Est. Completion	FY 29/30

Alignment: Strategic Plan
Master Plan

Project Description
Work with the Gateway Commons Homeowners Association to construct in phases and fund the retrofit of 285 meters (domestic and irrigation) with above-grade backflow assemblies and concrete pads per NMWD Standards over the span of three years.



Project Budget						
Phase	Life to Date thru FY 25/26	Fiscal Year 26/27		Forecast		Total Estimate
		to Date	Budget	FY 27/28	FY 28/29 +	
Planning	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ 10,000
Environmental	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Design	\$ -	\$ -	\$ 5,000	\$ 20,000	\$ -	\$ 25,000
Construction	\$ -	\$ -	\$ 25,000	\$ 400,000	\$ 850,000	\$ 1,275,000
Const. Mgmt.	\$ -	\$ -	\$ -	\$ 20,000	\$ 40,000	\$ 60,000
Closeout	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000	\$ 20,000
Contingency	\$ -	\$ -	\$ -	\$ 50,000	\$ 100,000	\$ 150,000
Total	\$ 10,000	\$ -	\$ 30,000	\$ 500,000	\$ 1,000,000	\$ 1,540,000

**NORTH MARIN WATER DISTRICT
PROJECT SUMMARY SHEET**

CAPITAL IMPROVEMENT PROGRAM

FY 26/27

NOVATO - MISC. IMPROVEMENTS

Project Name: 655 Canyon Rd FS Replacement

Project No.: 1.7219.00

Project Lead: Blake Hall

Department: Engineering

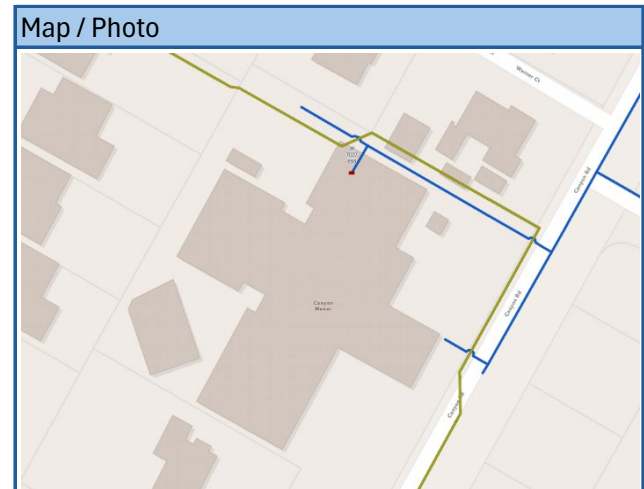
CIP ID: 4b3

Project Drivers	
Capacity	Performance
Asset Management	Resiliency

Schedule	
Project Start	FY 25/26
Est. Completion	FY 26/27

Alignment: Strategic Plan
Master Plan

Project Description
Replace and relocate the fire service at 655 Canyon Road. The new service will be installed per current District standards and the new location will be more accessible for maintenance and repair.



Project Budget						
Phase	Life to Date thru FY 25/26	Fiscal Year 26/27		Forecast		Total Estimate
		to Date	Budget	FY 27/28	FY 28/29 +	
Planning	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Environmental	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Design	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ 5,000
Construction	\$ -	\$ -	\$ 35,000	\$ -	\$ -	\$ 35,000
Const. Mgmt.	\$ -	\$ -	\$ 2,000	\$ -	\$ -	\$ 2,000
Closeout	\$ -	\$ -	\$ 2,000	\$ -	\$ -	\$ 2,000
Contingency	\$ -	\$ -	\$ 1,000	\$ -	\$ -	\$ 1,000
Total	\$ 5,000	\$ -	\$ 40,000	\$ -	\$ -	\$ 45,000

**NORTH MARIN WATER DISTRICT
PROJECT SUMMARY SHEET**

CAPITAL IMPROVEMENT PROGRAM	FY 26/27	NOVATO - RECYCLED WATER
------------------------------------	-----------------	--------------------------------

Project Name: Replace CI in Atherton Ave (1320 LF)

Project No.: To Be Assigned

Project Lead: To Be Assigned

Department: Engineering

CIP ID: 5a1

Project Drivers	
Capacity	Performance
Asset Management	Resiliency

Schedule	
Project Start	FY 26/27
Est. Completion	FY 28/29

Alignment: Strategic Plan
Master Plan

Project Description
<p>This project will replace approx. 1,320 feet of 8-inch CI recycled water pipeline in Atherton Avenue near the CA Hwy 37 undercrossing.</p> <p>A Caltrans encroachment permit will be needed.</p> <p>This project is eligible to be funded through the District's Recycled Water Capital Replacement Expansion Fund.</p>



Project Budget						
Phase	Life to Date thru FY 25/26	Fiscal Year 26/27		Forecast		Total Estimate
		to Date	Budget	FY 27/28	FY 28/29 +	
Planning	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ 25,000
Environmental	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Design	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ 50,000
Construction	\$ -	\$ -	\$ -	\$ 375,000	\$ -	\$ 375,000
Const. Mgmt.	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ 50,000
Closeout	\$ -	\$ -	\$ -	\$ 10,000	\$ -	\$ 10,000
Contingency	\$ -	\$ -	\$ -	\$ 40,000	\$ -	\$ 40,000
Total	\$ -	\$ -	\$ 75,000	\$ 475,000	\$ -	\$ 550,000

NORTH MARIN WATER DISTRICT PROJECT SUMMARY SHEET

CAPITAL IMPROVEMENT PROGRAM

FY 26/27

WEST MARIN

Project Name: Lagunitas Creek Bridge Replacement (Caltrans)

Project No.: 2.8912.00

Project Lead: Corey Reed

Department: Engineering

CIP ID: 6a1

Project Drivers	
Capacity	Performance
Asset Management	Resiliency

Schedule

Project Start	FY 18/19
Est. Completion	FY 26/27

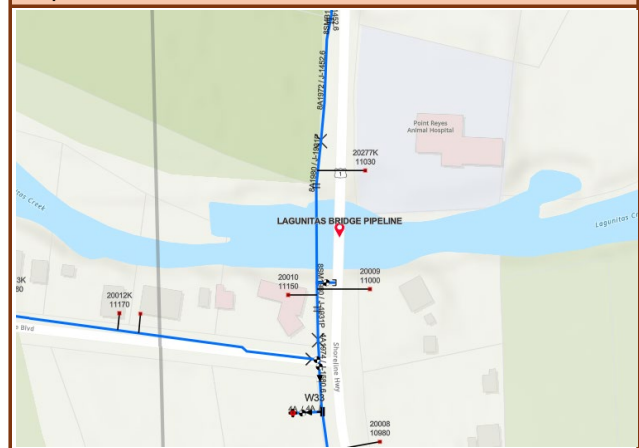
Alignment: Strategic Plan
Master Plan

Project Description

In coordination with Caltrans' bridge replacement project, install a new pipeline on the newly replaced bridge. The new pipeline will include seismic resilient fittings to better withstand ground movement caused by an earthquake.

Additionally, the District will install bypass fittings on each side of the bridge to allow for an emergency connection of a temporary above ground pipeline should the permanent pipeline on the bridge be removed from service for any reason.

Map / Photo



Project Budget

Phase	Life to Date thru FY 25/26	Fiscal Year 26/27		Forecast		Total Estimate
		to Date	Budget	FY 27/28	FY 28/29	
Planning	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Environmental	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Design	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000
Construction	\$ 425,000	\$ -	\$ 600,000	\$ -	\$ -	\$ 1,025,000
Const. Mgmt.	\$ 25,000	\$ -	\$ 50,000	\$ -	\$ -	\$ 75,000
Closeout	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ 25,000
Contingency	\$ -	\$ -	\$ 75,000	\$ -	\$ -	\$ 75,000
Total	\$ 700,000	\$ -	\$ 750,000	\$ -	\$ -	\$ 1,450,000

**NORTH MARIN WATER DISTRICT
PROJECT SUMMARY SHEET**

CAPITAL IMPROVEMENT PROGRAM	FY 26/27	WEST MARIN
------------------------------------	-----------------	-------------------

Project Name: Olema Creek Bridge Pipe Replacement (County)

Project No.: To Be Assigned

Project Lead: To Be Assigned

Department: Engineering

CIP ID: 6a2

Project Drivers	
Capacity	Performance
Asset Management	Resiliency

Schedule	
Project Start	FY 26/27
Est. Completion	TBD

Alignment: Strategic Plan
Master Plan

Project Description

In coordination with Marin County's bridge replacement project, install a new pipeline on the newly replaced bridge. The new pipeline will include seismic resilient fittings to better withstand ground movement caused by an earthquake.

The County's schedule for bridge replacement is unclear but the funds needed for the pipeline work have been programmed so that the District is able to participate in the project when needed.



Project Budget						
Phase	Life to Date thru FY 25/26	Fiscal Year 26/27		Forecast		Total Estimate
		to Date	Budget	FY 27/28	FY 28/29 +	
Planning	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ 25,000
Environmental	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Design	\$ -	\$ -	\$ -	\$ 75,000	\$ -	\$ 75,000
Construction	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	\$ 1,000,000
Const. Mgmt.	\$ -	\$ -	\$ -	\$ -	\$ 80,000	\$ 80,000
Closeout	\$ -	\$ -	\$ -	\$ -	\$ 20,000	\$ 20,000
Contingency	\$ -	\$ -	\$ -	\$ -	\$ 100,000	\$ 100,000
Total	\$ -	\$ -	\$ 25,000	\$ 75,000	\$ 1,200,000	\$ 1,300,000

**NORTH MARIN WATER DISTRICT
PROJECT SUMMARY SHEET**

CAPITAL IMPROVEMENT PROGRAM	FY 26/27	WEST MARIN
------------------------------------	-----------------	-------------------

Project Name: St Rt 1 Caltrans Pipe Relocation
Project No.: 2.7214.00

Project Lead: Blake Hall
Department: Engineering
CIP ID: 6a3

Project Drivers	
Capacity	Performance
Asset Management	Resiliency

Schedule	
Project Start	FY 24/25
Est. Completion	FY 26/27

Alignment: Strategic Plan
 Master Plan

Project Description
Adjust the depth of 4-inch AC pipeline at two (2) culvert crossing locations, per Caltrans' request.



Project Budget						
Phase	Life to Date thru FY 25/26	Fiscal Year 26/27		Forecast		Total Estimate
		to Date	Budget	FY 27/28	FY 28/29 +	
Planning	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Environmental	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Design	\$ 15,000	\$ -	\$ 5,000	\$ -	\$ -	\$ 20,000
Construction	\$ -	\$ -	\$ -	\$ 20,000	\$ -	\$ 20,000
Const. Mgmt.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Closeout	\$ -	\$ -	\$ -	\$ 5,000	\$ -	\$ 5,000
Contingency	\$ -	\$ -	\$ -	\$ 5,000	\$ -	\$ 5,000
Total	\$ 15,000	\$ -	\$ 5,000	\$ 30,000	\$ -	\$ 50,000

NORTH MARIN WATER DISTRICT PROJECT SUMMARY SHEET

CAPITAL IMPROVEMENT PROGRAM	FY 26/27	WEST MARIN
------------------------------------	-----------------	-------------------

Project Name: Olema Tank COM Improvements
Project No.: To Be Assigned

Project Lead: To Be Assigned
Department: Operations
CIP ID: 6b1

Project Drivers	
Capacity	Performance
Asset Management	Resiliency

Schedule	
Project Start	FY 26/27
Est. Completion	FY 26/27

Alignment: Strategic Plan
 Master Plan

Project Description
<p>This project will upgrade communication equipment at the District's Olema Tank site, resulting in more reliable information transmission to the SCADA system.</p>



Project Budget						
Phase	Life to Date thru FY 25/26	Fiscal Year 26/27		Forecast		Total Estimate
		to Date	Budget	FY 27/28	FY 28/29 +	
Planning	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Environmental	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ 25,000
Const. Mgmt.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Closeout	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contingency	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ 25,000

NORTH MARIN WATER DISTRICT PROJECT SUMMARY SHEET

CAPITAL IMPROVEMENT PROGRAM

FY 26/27

WEST MARIN

Project Name: Gallagher Well No. 3

Project No.: 2.6613.00

Project Lead: Avram Pearlman

Department: Engineering

CIP ID: 6c1

Project Drivers	
Capacity	Performance
Asset Management	Resiliency

Schedule	
Project Start	FY 25/26
Est. Completion	FY 27/28

Alignment: Strategic Plan
Master Plan

Project Description
One of the District's municipal supply wells, Gallagher Well No. 1, has reached the end of its useful service life and needs to be replaced.

This project will identify the appropriate location, conduct an environmental analysis per CEQA regulations, design, and ultimately construct a new municipal supply well to replace the use of Gallagher Well No. 1.



Project Budget						
Phase	Life to Date thru FY 25/26	Fiscal Year 26/27		Forecast		Total Estimate
		to Date	Budget	FY 27/28	FY 28/29 +	
Planning	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ -	\$ 100,000
Environmental	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ 100,000
Design	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ 100,000
Construction	\$ -	\$ -	\$ -	\$ 1,000,000	\$ -	\$ 1,000,000
Const. Mgmt.	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ 100,000
Closeout	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ 50,000
Contingency	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ 100,000
Total	\$ 50,000	\$ -	\$ 250,000	\$ 1,250,000	\$ -	\$ 1,550,000

NORTH MARIN WATER DISTRICT PROJECT SUMMARY SHEET

CAPITAL IMPROVEMENT PROGRAM

FY 26/27

OCEANA MARIN

Project Name: Sewer Force Main Improvements - FM 1A (Design Only)

Project No.: 8.7208.01

Project Lead: Tim Fuelle

Department: Engineering

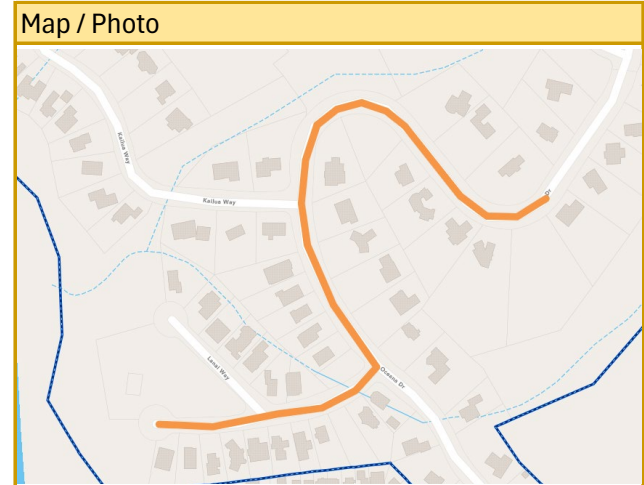
CIP ID: 7a1

Project Drivers	
Capacity	Performance
Asset Management	Resiliency

Schedule	
Project Start	FY 22/23
Est. Completion	FY 26/27

Alignment: Strategic Plan
Master Plan

Project Description
Design phase for replacement of approx. 4,610 feet of 6-inch force main, starting at the District's Tahiti Lift Station. Following design, seek grant funding using the "shovel ready" project to increase chances of securing funds.



Project Budget						
Phase	Life to Date thru FY 25/26	Fiscal Year 26/27		Forecast		Total Estimate
		to Date	Budget	FY 27/28	FY 28/29	
Planning	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ 10,000
Environmental	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Design	\$ 60,000	\$ -	\$ 10,000	\$ -	\$ -	\$ 70,000
Construction	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Const. Mgmt.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Closeout	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contingency	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 70,000	\$ -	\$ 10,000	\$ -	\$ -	\$ 80,000

**NORTH MARIN WATER DISTRICT
PROJECT SUMMARY SHEET**

CAPITAL IMPROVEMENT PROGRAM	FY 26/27	OCEANA MARIN
------------------------------------	-----------------	---------------------

Project Name: Tahiti Pump Repl
Project No.: To Be Assigned

Project Lead: Tim Kennedy
Department: Operations
CIP ID: 7b1

Project Drivers	
Capacity	Performance
Asset Management	Resiliency

Schedule	
Project Start	FY 26/27
Est. Completion	FY 26/27

Alignment: Strategic Plan
Master Plan

Project Description
District crews to replace one of the pumps and motors at the Tahiti Lift Station.



Project Budget						
Phase	Life to Date thru FY 25/26	Fiscal Year 26/27		Forecast		Total Estimate
		to Date	Budget	FY 27/28	FY 28/29	
Planning	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Environmental	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	\$ -	\$ -	\$ 10,000	\$ -	\$ -	\$ 10,000
Const. Mgmt.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Closeout	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contingency	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ 10,000	\$ -	\$ -	\$ 10,000

NORTH MARIN WATER DISTRICT PROJECT SUMMARY SHEET

CAPITAL IMPROVEMENT PROGRAM

FY 26/27

OCEANA MARIN

Project Name: Electric Service Improvements

Project No.: To Be Assigned

Project Lead: Tim Kennedy

Department: Operations

CIP ID: 7b2

Project Drivers	
Capacity	Performance
Asset Management	Resiliency

Schedule

Project Start	FY 26/27
Est. Completion	FY 26/27

Alignment: Strategic Plan
Master Plan

Project Description

Work with PG&E to replace the corroded meter and main breaker enclosure. Other incidental improvements to the service enclosure.

Map / Photo



Project Budget

Phase	Life to Date thru FY 25/26	Fiscal Year 26/27		Forecast		Total Estimate
		to Date	Budget	FY 27/28	FY 28/29	
Planning	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Environmental	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Design	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	\$ -	\$ -	\$ 40,000	\$ -	\$ -	\$ 40,000
Const. Mgmt.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Closeout	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contingency	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ -	\$ -	\$ 40,000	\$ -	\$ -	\$ 40,000



**NORTH MARIN
WATER DISTRICT**

Fiscal Year 26/27

Budget Review

June 2, 2026

FY 26/27 Budget Review Contents

1. Key Assumptions & Personnel Changes
2. Historical Billed Water Consumption
3. Budget Summary
4. Financial Forecast & Outstanding Debt
5. Budget Review & Rate Hearing Schedule





Key Assumptions

FY 25/26 Budget Review

Key Assumptions

Service Area	Consumption Volume	Rate Increase
Novato Water	2.2 Billion Gallons	6%
Recycled Water	215 Million Gallons	6%
West Marin Water	55 Million Gallons	19%
Oceana Marin Sewer	N/A	9.7%



All Service Areas

- Inflation and General Cost Increases 3-5%
- Personnel Costs:
 - \$338 thousand Increase Salaries/Benefits for COLA (3.8%)
 - 9% decrease to Workers Compensation Insurance
 - Pension Costs of 31% of Employee Earnings

Other Expenses:

- Wholesale Water Rates from Sonoma Water, Increase = 9.4%
- Insurance Premium, Increase \approx 9%
- Electric Power, Increase \approx 6%
- Cost of Issuance for Loan \approx \$160,000
- Complete Novato Rate Study, Cathodic Assessment, and West Marin Water & Oceana Marin Master Plans



Proposed Personnel Changes

- Creation of new Water Resources Department
- Addition of Essential and Technical Positions
 - Technology Services Manager
 - Safety & Emergency Manager
- Renaming of Departments and Department Head Positions
- Reassignment of select positions and reporting Relationships
- Increase in Budgeted Full Time Employees to 61 from 59

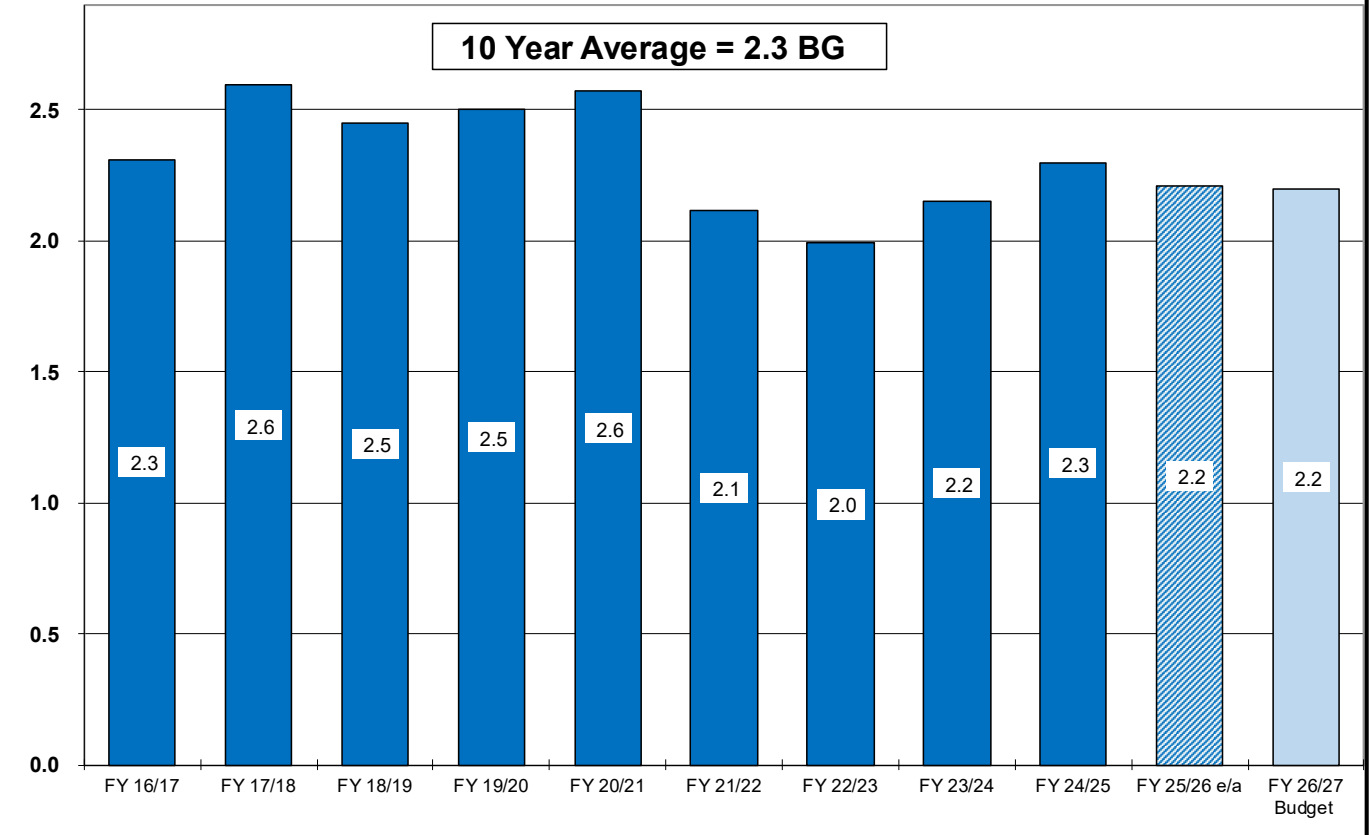




Historical Billed Water Consumption

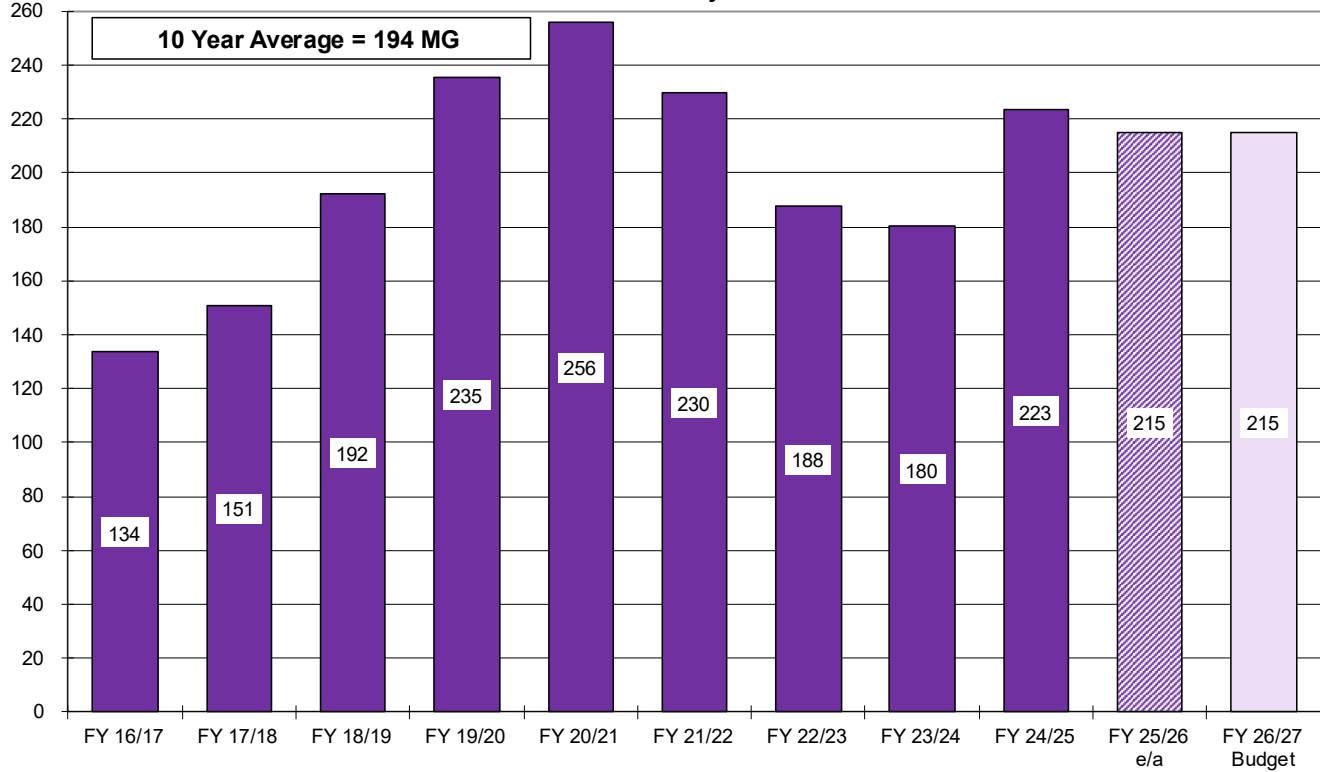
Billion
Gallons

Novato Water Billed Consumption 10 Year History



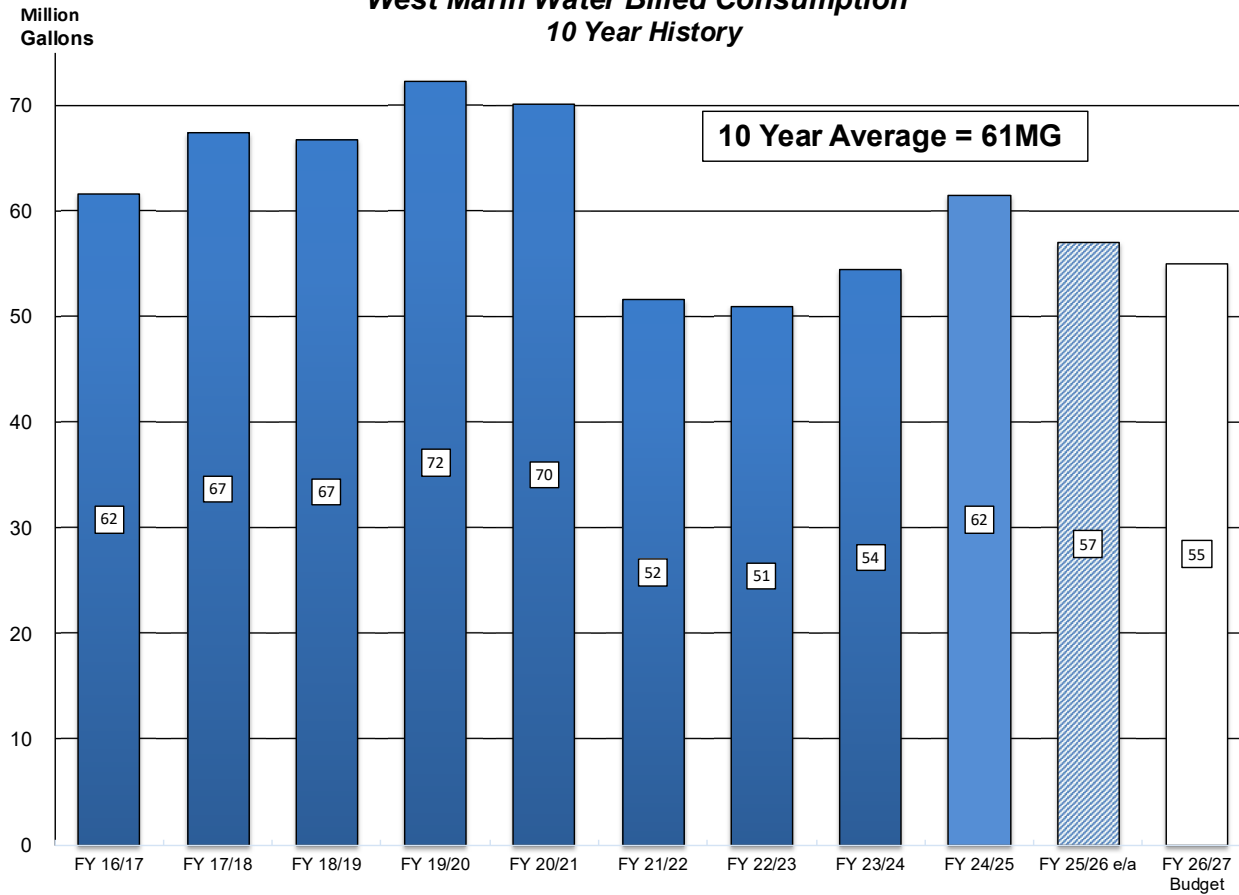
Million
Gallons

Recycled Water Billed Consumption 10 Year History



West Marin Water Billed Consumption 10 Year History

t:\ac\budget\fy-2026-27\lwm consumption

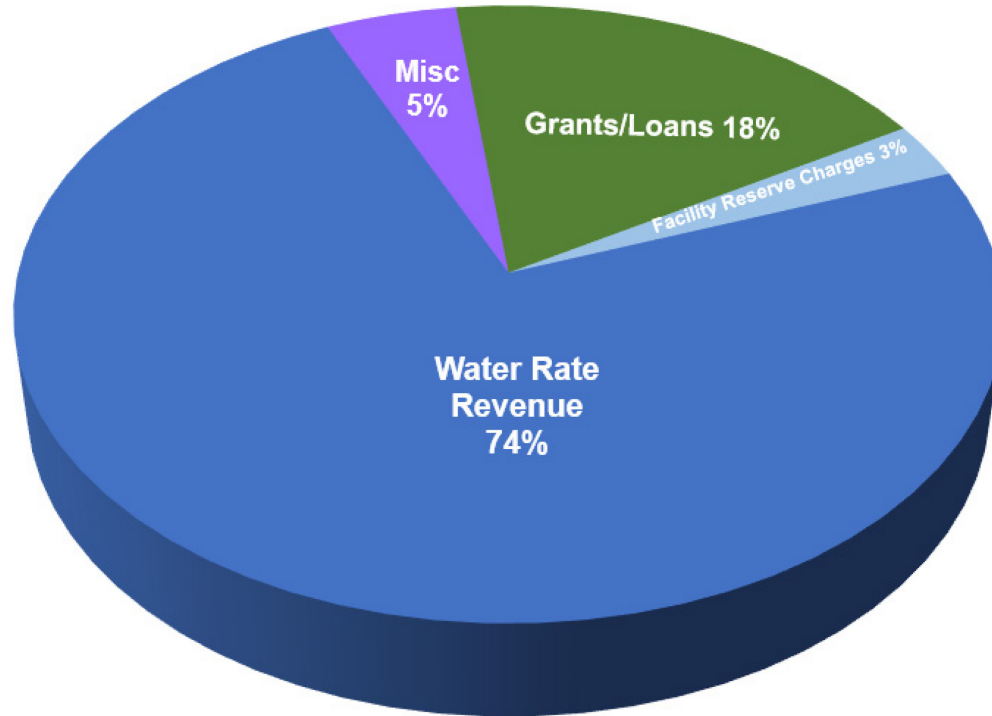




Budget Summary

FY 26/27 Budget Summary

Sources = \$44,445,000



FY 26/27 Budget Summary

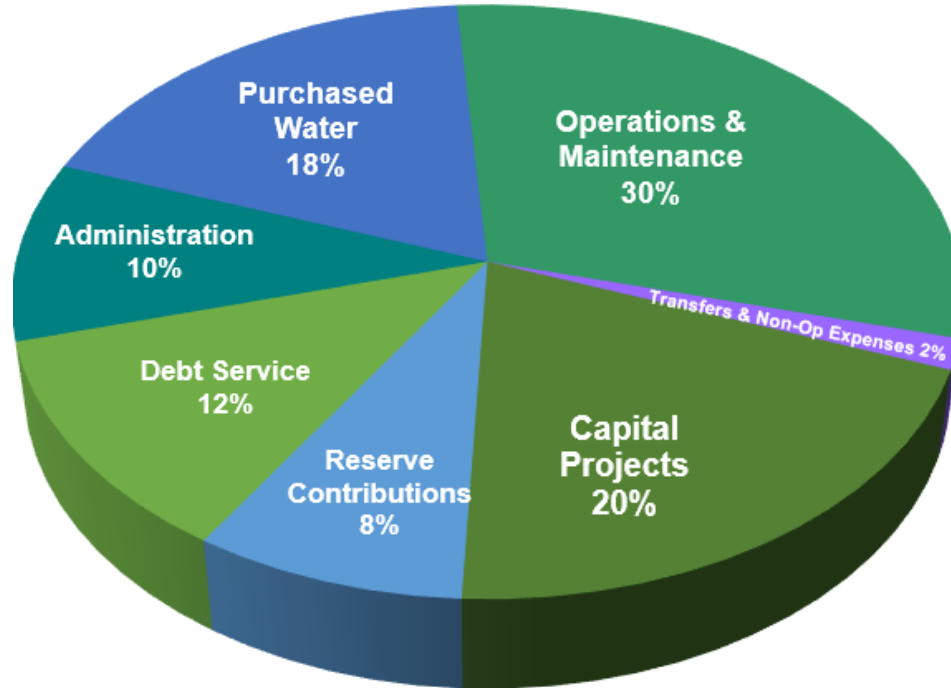
Operating Revenue

Service Area	Consumption Volume	Operating Revenue	% of Total
Novato Water	2.2 Billion Gallons	\$29,816,000	88.5%
Recycled Water	215 Million Gallons	\$2,020,000	6.0%
West Marin Water	55 Million Gallons	\$1,443,000	4.3%
Oceana Marin Sewer	N/A	\$417,000	1.2%
Total Operating Revenue		\$33,696,000	



FY 26/27 Budget Summary

Uses = \$44,445,000



FY 26/27 Budget Summary

Use of Funds

Service Area	Novato Water	Recycled Water	West Marin Water	Oceana Marin Sewer	Total
Purchased Water	\$7,760,000	\$360,000	-	-	\$8,120,000
Operations & Maint.	\$12,126,000	\$198,000	\$807,000	\$331,000	\$13,462,000
General Administration	\$3,939,000	\$125,000	\$198,000	\$100,000	\$4,362,000
Debt Service	\$3,686,000	\$1,163,000	\$353,000	\$41,000	\$5,243,000
Capital Projects	\$7,561,000	\$100,000	\$1,235,000	\$65,000	\$8,961,000
Cash Reserves/Other	\$2,399,000	\$643,000	\$1,255,000	-	\$4,297,000
Total Use of Funds	\$37,471,000	\$2,589,000	\$3,848,000	\$537,000	\$44,445,000
% of Total	84.3%	5.8%	8.7%	1.2%	



FY 26/27 Budget Review

Capital Improvement Program (CIP)

Service Area and Type	FY 26/27	# of Projects
Novato Water		
Capital Improvement Projects	\$ 6,930,000	25
Less Funded by Loans/Grants/Other	(5,550,000)	
Novato Water Total	\$ 1,380,000	25
Recycled Water		
Capital Improvement Projects	\$ 100,000	2
Less Funded by Loans/Grants/Other	(100,000)	
Recycled Water Total	\$ -	2
West Marin Water		
Capital Improvement Projects	\$ 1,235,000	9
Less Funded by Loans/Grants/Other	(1,050,000)	
West Marin Water Total	\$ 185,000	9
Oceana Marin Sewer		
Capital Improvement Projects	\$ 65,000	4
Less Funded by Loans/Grants/Other	-	
Oceana Marin Sewer Total	\$ 65,000	4
Total Pay-Go	\$ 1,630,000	40

Novato

- Novato Blvd Widening Diablo to Grant
- Lynwood Pump Station
- Stafford Treatment Plan Improvements

Recycled Water

- Replace Cast Iron Line at Atherton Ave

West Marin Water

- Lagunitas Creek Bridge Pipe Replacement
- Gallagher Well No. 3

Oceana Marin Sewer

- Sewer Force Main Improvements - FM 1A (Design Only)
- Electric Service Upgrade



FY 26/27 Budget Summary

Software, Permits and Memberships



Type	Project	FY 26/27 Budget
Software Subscriptions		
	Neptune 360 – Collects, Validates, & Imports AMI Meter Reads for Billing	\$47,000
	NEXGEN – Utility Asset Management Software	30,000
	WaterSmart – Customer Portal for Water Usage and Efficiency Insights	29,000
	Various Other Software Subscriptions	118,000
Permits & Regulatory Fees		
	SWRCB – Novato Drinking Water Program Fees	\$95,000
	State Water Resources Control Board – Oceana Marin Annual Permit Fee	30,000
	CA Department of Water Resources – Dam Fees	22,000
	Various Other Permits & Regulatory Fees	78,000
Memberships		
	Association of California Water Agencies (ACWA) Membership	\$29,000
	Sonoma Water–North Bay Water Reuse Authority – Membership & Joint Use	28,000
	Local Agency Formation Commission (LAFCO County of Marin)	16,000
	Various Other Dues & Memberships	51,000
	Total Software, Permits, and Memberships	\$573,000

FY 26/27 Budget Summary

Studies & Special Projects

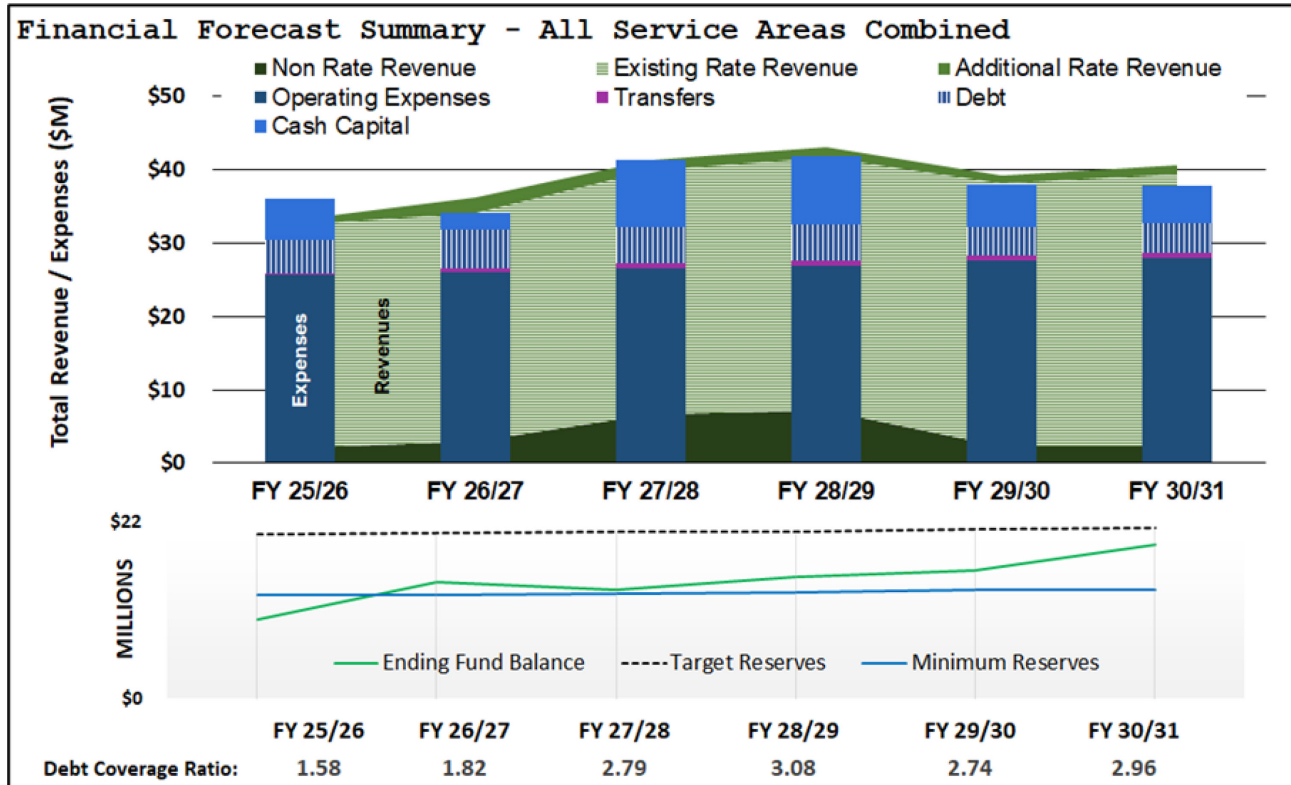


Type	Project	FY 26/27 Budget
General Studies		
	GIS Implementation Support	\$40,000
	Compensation Survey & Review	12,000
	Grant Consultant	10,000
Novato Service Areas		
	Novato System Cathodic Assessment	\$75,000
	Novato Water Rate Study	60,000
	Miscellaneous Studies	50,000
West Marin Water & Oceana Marin Sewer Service Areas		
	West Marin Master Plan & Resiliency Study	\$50,000
	Oceana Marin Master Plan	50,000
	Sewer System Management Plan (SSMP)	6,000
	Total Studies and Special Projects	\$353,000



Financial Forecast & Debt Service

FY 26/27 Financial Forecast



Debt Service

- Current Debt - \$30.8M (Outstanding Balance at 06/30/2027)
 - Mix of Low Cost SRF (1-2.6%) and Bank Loans (~3-3.8%)
 - Funds Critical Infrastructure and System Improvements
 - Debt Service of \$4.5M (\$3.6M Principal & \$886K Interest)
- New Loan- \$8 Million (Funds to be Received by October 2026)
 - Five-Year Loan to Address Near Term Capital Improvement Program Needs
 - Novato Water, Allocation for the Novato Blvd. Widening Diablo to Grant & Lynwood Pump Station
 - West Marin Water, Allocation for the Lagunitas Creek Bridge Replacement Project and Gallagher Well No. 3



Budget Review & Rate Hearing Schedule

- Financial Plan Update Oceana Marin Sewer April 21, 2026
- Budget Assumption and Rate Review (Novato, RW, & WM) April 21, 2026
- Prop 218 Notices Sent to Customers (OM) May 1, 2026
- Capital Improvement Projects Review (Review) May 5, 2026
- Waterline Newsletter Mailed and Emailed (Novato, RW, & WM) May 8, 2026
- Operations & Maintenance and Capital Budget (Review) June 2, 2026
- Operations & Maintenance and Capital Budget (Approve) June 16, 2026
- Public Hearing to Enact Sewer Rates (OM)(Approve) June 16, 2026





Questions?

7



MEMORANDUM

To: Board of Directors

From: Tony Williams, General Manager *TW*
 Ryan Grisso, Water Conservation Coordinator *RG*

Subject: Annual Water Supply Demand Assessment FY 2026/27
V:\Memos to Board\General BOD memos\Annual Water Supply and Demand Assessment 26_27.doc

June 2, 2026

RECOMMENDED ACTION: Information Only

FINANCIAL IMPACT: Information Only

As part of the District's adopted 2020 and 2025 Urban Water Management Plan Update for the Novato Service Area, a Water Shortage Contingency Plan (WSCP) was developed to serve as a flexible framework of planned response measures to mitigate future water supply shortages. As a result of the 2018 State Legislation, "Making Water Conservation a California Way of Life", the State is mandating each urban water supplier to submit to the State Department of Water Resources (DWR) an annual water shortage assessment report with information on anticipated shortage, triggered shortage response actions, compliance and enforcement actions, and communication actions as described in the WSCP, formally now called an Annual Water Supply Demand Assessment (AWSDA). This report compares unconstrained demand projections to available supply projections for each upcoming July to June year to identify any water supply shortfalls, if any, triggering implementation of an appropriate stage of the WSCP if such a shortfall was projected. The WSCP is available on the District's website: https://nmwd.com/wp-content/uploads/2021/07/WSCP_20210629.pdf.

Attached you will find the District's FY 2026/27 AWSDA report that will be submitted to the State by July 1, 2026 (Attachment 1). Unconstrained demand for Fiscal Year 2026/27 was derived by averaging the projected water demands from the draft 2025 Urban Water Management Plan (UWMP) for the period between 2026 and 2027. The water supply data is provided by Sonoma County Water Agency (Sonoma Water) with the remaining amount supplied by Stafford Lake. Despite an unusually dry March as well as "Dry" water supply conditions declared in the Russian River in mid-April, there are no water shortages projected for the next year.

The AWSDA report development includes a series of steps leading up to the draft report presented at this meeting. Key staff began internal discussions in January which included review of reservoir levels, water demands to date, and climate forecasts. A water supply condition update was presented to the Board at the May 5, 2026 meeting. Regional coordination with Sonoma Water and the water contractors also began earlier this year at various Technical Advisory Committee

meetings and at various coordination meetings for the 2025 UWMP, culminating in the issuance of a water supply assessment from Sonoma Water in May 2026. Another element of the District's AWSDA development is consideration of infrastructure capabilities and constraints may affect its ability to deliver supplies to meet expected customer water demands in the coming year. There are no immediate infrastructure capabilities or constraints identified for the upcoming year that affect our delivery of water to customers.

ATTACHMENT:

1. Draft North Marin Water District Draft Annual Water Supply Demand Assessment FY 2026/27

Table 1. Annual Assessment Information	
Type of Supplier (Required to check one or two)	
Supplier is a Wholesaler	<input checked="" type="checkbox"/>
Supplier is a Retailer	<input checked="" type="checkbox"/>
If you are both a wholesaler and retailer, will you be submitting two separate reports or a combined report?	Number of Reports
Year Covered By This Shortage Report (Required)	
Start: July 1,	2026
End: June 30,	2027
Volume Unit for Reported Supply and Demand: <i>(Must use the same unit throughout)</i>	AF
Supplier's Annual Assessment Planning Cycle (Required)	
Start Month:	
End Month:	
Data Interval:	
Water Supplier's Contact Information (Required)	
Water Supplier's Name:	North Marin Water District
Contact Name:	Ryan Grisso
Contact Title:	Water Conservation and Communications Manager
Street Address:	PO Box 146
ZIP Code:	94948
Phone Number:	(415)761-8987
Email Address:	rgrisso@nmwd.com
Report Preparer's Contact Information <i>(if different from above)</i>	
Preparer's Organization Name:	
Preparer's Contact Name:	
Phone Number:	(XXX)XXX-XXXX
Email Address:	
Supplier's Water Shortage Contingency Plan	
WSCP Title	
WSCP Adoption Date	MM/DD/YYYY
Other Annual Assessment Related Activities	
Activity	Timeline/ Outcomes / Links / Notes
Annual Assessment/ Shortage Report Title:	Optional
Annual Assessment / Shortage Report Approval Date:	MM/DD/YYYY
Other Annual Assessment Related Activities:	Optional

= Auto calculated
= From prior tables
= For manual input

Table 4(P): Potable Water Shortage Assessment ¹													Start Year: 2026		Volumetric Unit Used: ²		AF	
	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun ³	Total					
Anticipated Unconstrained Demand	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	8653.0	8653.00					
Anticipated Total Water Supply	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	8653.0	8653.00					
Surplus/Shortage w/o WSCP Action	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0					
% Surplus/Shortage w/o WSCP Action												0%	0%					
State Standard Shortage Level	0	0	0	0	0	0	0	0	0	0	0	0	0					
Planned WSCP Action ⁴																		
Benefit from WSCP: Supply Augmentation													0.0					
Benefit from WSCP: Demand Reduction													0.0					
Revised Surplus/Shortage with WSCP	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0					
% Revised Surplus/Shortage with WSCP												0%	0%					

¹Assessments are based on best available data at time of submitting the report and actual volumes could be different due to many factors.
²Units of measure (AF, CCF, MG) must remain consistent.
³When optional monthly volumes aren't provided, verify Tables 2 and 3 use the same columns for data entry and are reflected properly in Table 4 and make sure to use those same columns to enter the benefits from Planned WSCP Actions. Please see directions on the balancing exercise in the Table Instructions. If a shortage is projected, the supplier is highly recommended to perform a monthly analysis to more accurately identify the time of shortage.
⁴If you enter any WSCP Benefits, then you must enter the corresponding planned Actions into Table 5.

= Auto calculated
= From prior tables
= For manual input

Table 4(NP): Non-Potable Water Shortage Assessment ¹													Start Year: 2026		Volumetric Unit Used: ²		AF	
	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun ³	Total					
Anticipated Unconstrained Demand: Non-Potable	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	727.0	727.00					
Anticipated Total Water Supply: Non-Potable	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	727.0	727.00					
Surplus/Shortage w/o WSCP Action: Non-Potable	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0					
% Surplus/Shortage w/o WSCP Action: Non-Potable												0%	0%					
Planned WSCP Action ⁴																		
Benefit from WSCP: Supply Augmentation													0.0					
Benefit from WSCP: Demand Reduction													0.0					
Revised Surplus/Shortage with WSCP	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0					
% Revised Surplus/Shortage with WSCP												0%	0%					

¹Assessments are based on best available data at time of submitting the report and actual volumes could be different due to many factors.
²Units of measure (AF, CCF, MG) must remain consistent.
³When optional monthly volumes aren't provided, verify Tables 2 and 3 use the same columns for data entry and are reflected properly in Table 4 and make sure to use those same columns to enter the benefits from Planned WSCP Actions. Please see directions on the balancing exercise in the Table Instructions. If a shortage is projected, the supplier is highly recommended to perform a monthly analysis to more accurately identify the time of shortage.
⁴If you enter any WSCP Benefits, then you must enter the corresponding planned Actions into Table 5.

8



MEMORANDUM

To: Board of Directors Date: June 2, 2026

From: Eric Miller, Chief Engineer/Assistant GM *EM*
 Ryan Grisso, Water Conservation and Communications Manager *RG*

Subject: Public Draft Release – 2025 Urban Water Management Plan and Water Shortage Contingency Plan for Novato

R:\Projects\4000s\4050 Urban Water Management Plan\4050.25 2025 UWMP\A. BOD-GM\2026.06.02 Public Draft\4050.25 URMP & WSCP BOD Memo - Public Draft Release.docx

RECOMMENDED ACTION: Information Only

FINANCIAL IMPACT: None at this time, information only

Background

Urban water suppliers are required to prepare Urban Water Management Plans (UWMP) to support their long-term water resource planning and to ensure that adequate water supplies are available to meet existing and future water demands. The District is defined as an urban water supplier due to the fact that we provide more than 3,000 acre-feet of water per year to our customers and have more than 3,000 connections (this only applies to the Novato Service area). This update is required every five years and the next UWMP update is due for submittal to the Department of Water Resources (DWR) by July 1, 2026.

The draft 2025 UWMP includes all the information and analysis required by DWR. The following outlines the various sections of the Plan:

- Section 1 Plan Introduction
- Section 2 Plan Preparation
- Section 3 Service Area Description
- Section 4 Water Use Characterization
- Section 5 SB X7-7 Baselines, Targets, and 2025 Reporting
- Section 6 Normal Year Water Supply Characterization
- Section 7 Water Supply Reliability Assessment
- Section 8 Water Shortage Contingency Planning
- Section 9 Demand Management Measures
- Section 10 Plan Adoption, Submittal, and Implementation
- Section 11 References

The draft 2025 Water Shortage Contingency Plan (WSCP) is a stand-alone document, which requires separate but simultaneous adoption by the Board, along with the 2025 UWMP adoption. The WSCP was developed in coordination with the Sonoma County Water Agency as it relates to triggers and associated actions and is included as an Appendix to the UWMP.

The UWMP and WSCP are currently on schedule for all the specified deadlines for review and adoption. The 2025 UWMP must be submitted to DWR by July 1, 2026 and a public hearing has been set for the June 16, 2026 Board meeting to consider approval of both. We have properly noticed other water suppliers, wastewater agencies and planning agencies (as required) to provide two notifications prior to hearing. The 2025 UWMP and WSCP are posted on the District website for public review and can be accessed at [NMWD.com/about/documents/](https://nmwd.com/about/documents/). Additionally, a printed copy is available for review by appointment at the District office.

ATTACHMENTS: None

9

EFOR ACCESSIBLE
MEETING INFORMATION
CALL: (707) 543-3350
ADD: (707) 543-3031



TECHNICAL ADVISORY COMMITTEE

MONDAY: JUNE 1, 2026

Utilities Field Operations Training Center
35 Stony Point Road, Santa Rosa, CA

9:00 a.m. Utilities Field Operations Training Center 35 Stony Point Road, Santa Rosa, CA

1. Check In
2. Public Comment
3. Sonoma Water Capital Projects Update
4. Water Supply Conditions and Temporary Urgency Change Order
5. Sonoma Marin Saving Water Partnership
 - a. 2026 Water Production Relative to 2013 Benchmark
 - b. Water Use Efficiency Outreach Messaging
 - c. Annual Water Supply and Demand Assessment
6. Biological Opinion Status Update
7. Eel Russian Project Authority and Potter Valley Project Update
8. Business Services and External Affairs Division Update
9. Items for TAC meeting on July 6, 2026
10. Check Out

10

DISBURSEMENTS - DATED MAY 21, 2026

Date Prepared 5/18/26

The following demands made against the District are listed for approval and authorization for payment in accordance with Section 31302 of the California Water Code, being a part of the California Water District Law:


Seq	Payable To	For	Amount
EFT*	US Bank	April Bank Analysis Charge (Lockbox \$1,647 & Other \$465 Less Interest \$94)	\$2,018.19
91040*	US Bank Card	Microsoft Monthly Subscriptions, Internet PRTP & Gallagher Well #2 (\$325), Zoom Subscription, Starlink Internet (\$455), PR Tax Filing Fees, Ethics, Data Integrity Training (Lab) (\$200), Potable Water Hose (\$407), Truck Toolbox (\$2,102), Food for Employee Event, Parking for ACWA Conference, Power Analyzer System (\$4,657), Hose Assembly (\$1,168), 4th of July Parade Regist., & City of Novato-Encroachment Permit (\$1,042)	10,904.12
91041*	Amazon	Kitchen Supplies (\$398), Office Supplies, Computer Supplies (\$207), Construction Supplies (\$204), Trailer Hitch (\$425), First Aid Supplies, & Lab Supplies	1,515.04
1	Alameda Electrical Distributors	Connectors (120) & Conduits (100) (\$216)	315.73
2	Alpha Analytical Labs	Lab Testing	530.00
3		Retiree Exp Reimb (May Health Ins)	1,667.84
4	Asbury Environmental Services	Used Oil Disposal Fee	161.00
5	Backflow Distributors	Backflow Freeze Bags (25)	2,144.15
6	Bank of Marin	Bank of Marin Loan (Pynt 175 of 240) Aqueduct Energy Efficiency Project	46,066.67
7	Bay Alarm Company	Quarterly Fire Alarm Monitoring Fee (6/1/26-8/31/26) (999 Rush Creek Place)	539.07
8	Bearing & Hydraulics	Hose Guards (40) ('26 F250)	61.74
9	Big River Builders Inc.	Refund Excess Advance Over Actual Job Cost	15,760.00
10	Bold & Polisner	April Legal Fees	15,968.24


Seq	Payable To	For	Amount
11	Boucher Law, PC	March HR Legal Fees	204.00
12	Brenntag Pacific	Sodium Hydroxide (12 Dry Tons) (STP)	9,598.83
13	Buck's Saw Service	Brush Cutter Tools (2)	1,463.93
14		Retiree Exp Reimb (May Health Ins)	650.36
15	California Water Service	May Water Service (O.M.)	65.60
16		Retiree Exp Reimb (May Health Ins)	674.31
17		Retiree Exp Reimb (May Health Ins)	674.31
18	Core Utilities, Inc	April IT Support (\$6,000), SCADA & PLC Support (\$1,750) & CORE Billing Support (\$90)	7,840.00
19	D&H Water Systems, Inc.	Vacuum Regulator Kit (STP)	318.94
20	Environmental Resource Assoc	Wastewater Coliform Microbe (Lab)	241.37
21	Environmental Express	Conical Tube (Lab)	418.98
22	Grainger	Miscellaneous Tools & Supplies	653.15
23	InfoSend, Inc.	April Processing Fee for Water Bills (\$1,485), Postage (\$4,879) & Monthly Support Fee (\$1,137)	7,500.75
24	JW Mobile	Hydraulic Hoses (29) ('19 Ditch Witch)	556.81
25		Retiree Exp Reimb (May Health Ins)	674.31
26	Timothy Kennedy	Exp Reimb: Safety Boots	214.05
27	Kiosk Creative LLC	April Marketing Communication & Outreach Services (Balance Remaining on Contract \$31,426)	9,593.98
28		Retiree Exp Reimb (May Health Ins)	1,667.84
29	Marin County	Encroachment Permits (499 Via Del Plano & 481 Alameda de la Loma)	1,472.40
30	McLellan Co, WK	Miscellaneous Paving	13,909.73
31	Meadowcreek Station HOA	Refund-Not Our Account	2,454.25
32	MG WEST	Furniture Design, Delivery, & Installation (Maintenance Building)	14,986.40

Seq	Payable To	For	Amount
33	National Fire Protection Asso	Membership Renewal (Miller) (6/26-6/27)	225.00
34	Nerviani's Backflow	Backflow Testing (50)	3,500.00
35	New Pig Corporation	Fuel Station Spill Kit (\$432) & Chemical Absorbent Pads (2) (\$378) (STP)	809.80
36	ODP Business Solutions, LLC	Miscellaneous Office Supplies	302.62
37	Peterson Trucks	Ignition Lock Key (2-'26 Int'l)	96.10
38	Red Wing Business Advantage	Safety Boots (Rico)	311.84
39	Moira Regueiro	Refund Overpayment on Closed Account	81.28
40	Rifkind Family Exemption Trust	Refund Overpayment on Closed Account	29.39
41	Roy's Sewer Service	Sewer Cleaning Services (North St. Sump & Tahiti Way Lift Station-OM)	4,500.00
42		Retiree Exp Reimb (May Health Ins)	674.31
43	SPG Solar Facility XII, LLC	April Energy Delivered Under Solar Services Agreement	13,695.75
44	Staples Advantage	Miscellaneous Office Supplies	69.03
45		Retiree Exp Reimb (May Health Ins)	1,667.84
46	Thatcher Company of CA, Inc.	Chlorine (2,000 lbs) (STP)	6,798.00
47	Thomas Scientific	Chlorine Reagent (1,000) & Medium (Lab)	385.29
48	Underground Republic Water Works, Inc.	Spools (35) (\$17,443) & Valve Setters (2) (\$2,032)	19,474.92
49	Unicorn Group	Spring Novato & West Marin Waterline	5,516.23
50	Univar	Sodium Hypochlorite (300 gal) (PRTP)	987.00
51	USA BlueBook	Sample Cells (1,000) (\$305), 6" Volumetric Weir (\$492), Lamp Assembly (\$546), Phenylarsine Oxide & 3" Boring Package (\$9,948)	11,479.83
52	Vanguard Cleaning Systems	April Janitorial Service (STP)	920.00
53	VertexOne Software LLC	April Service Fee	66.12
54	VWR International LLC	Standards (3) (Lab)	155.15

Seq	Payable To	For	Amount
55	White & Prescott	Prog Pymt#65: Water Line Easement Review (Toby Street-Point Reyes Station) (Balance Remaining on As Needed Contract \$9,695)	585.00
56	Williams, Anthony	Exp Reimb: CA Professional Engineer License Renewal (\$180) & Mileage for ACWA Spring Conference in Sacramento on 5/6/26	290.20
57	ZORO	Maintenance Supplies	24.55
		TOTAL DISBURSEMENTS	<u>\$246,131.34</u>

The foregoing payroll and accounts payable vouchers totaling \$246,131.34 are hereby approved and authorized for payment.


05/19/26
 Auditor-Controller Date


5/19/2026
 General Manager Date

DISBURSEMENTS - MAY 28, 2026

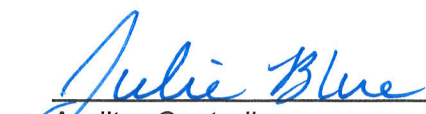
Date Prepared 5/26/26


The following demands made against the District are listed for approval and authorization for payment in accordance with Section 31302 of the California Water Code, being a part of the California Water District Law:

<u>Seq No.</u>	<u>Payable To</u>	<u>For</u>	<u>Amount</u>
P/R*	Employees	Net Payroll PPE 5/15/26	\$205,491.55
91042*	Nationwide	Deferred Compensation-457 PPE 5/15/26	\$18,060.20
91043*	Nationwide	Deferred Compensation-401A Match 5/15/26	3,082.83
91044*	Internal Revenue Service	Federal & FICA Taxes PPE 5/15/26	95,076.91
91045*	State of California	State Taxes & SDI PPE 5/15/26	22,986.26
91046*	CalPERS	Pension Contribution PPE 5/15/26	61,689.11
91047*	SWRCB	SRF Loan Principal & Interest-RWF (Pymt #19 of 20)	273,366.91
1	Able Tire & Brake	Refund Overpayment on Closed Account	157.65
2	Allan Bortel	Refund Overpayment on Closed Account	431.03
3	American Family Life Ins	AFLAC May 2026 Employee Paid Benefit	4,374.35
4	Richard Briare	Novato Pool Cover Rebate Program	75.00
5	Calcon Systems	SCADA Programming	1,120.00
6	Joe Carlomagno	Novato Pool Cover Rebate Program	75.00
7	CD & Power	Annual Service & Generator Inspection (STP)	4,569.70
8	Centric Signs	12' x 40' Water Conservation Banner (50% Deposit)	744.89
9	CJ Brown & Company, CPAs	April Progress Billing Financial Statement Audit FY25-26 (Balance Remaining on Contract \$22,945)	6,655.00
10	Comcast	May Internet (1250 Lynwood Dr- Final Bill)	173.47
11	L Edminster	Refund Excess Advance Over Actual Job Cost	142.11
12	Evoqua Water Technologies LLC	Service on Deionization System (Lab)	267.00

Seq No.	Payable To	For	Amount
13	Forevergreen Landscape	Annual Mowing & Site Cleanup (Stafford Dam)	8,645.00
14	Freyer & Laureta, Inc.	Prog Pymt#3: Bahia Hydropneumatics System Replacement (Balance Remaining on Contract \$67,404)	3,763.00
15	Sofiya Galkina	Novato Washer Rebate Program	75.00
16	Grainger	Reagent (1,000) (STP) (\$425), Pipe Thread Sealant (14) (\$278), Fuel Filter (5) (\$259), Couplers (4) (\$342), Diesel Fuel Additive (5) (\$238) & Miscellaneous Tools & Supplies	2,968.88
17	Lifelong Medical Care	Refund Overpayment on Closed Account	112.58
18	Lincoln Life Employer Serv	457 Deferred Compensation PPE 5/15/26	6,672.35
19	McLellan Co, WK	Miscellaneous Paving	12,589.46
20	Mutual of Omaha	June 2026-Mutual of Omaha Group Life/ADD Life Insurance Premium & Vision Insurance	2,365.27
21	Pencoco	Ferric Chloride (9 dry tons) (STP)	16,199.26
22	Scott Technology Group	May Monthly Maintenance on Engineering Copier (\$299), Admin Copier (\$182) & Overage Charge	599.91
23	Sonoma County Water Agency	April Contract Water	740,033.71
24	Arun Sood	Novato Smart Irrigation Controller Program	127.56
25	Tamagno Green Products	Sludge Removal from STP (30 yds)	1,550.00
26	Underground Republic	Bushing, Flange 3" Check Valve	752.73
27	USA BlueBook	Meter Pumps (4)	394.99
		TOTAL DISBURSEMENTS	<u>\$1,495,388.67</u>

The foregoing payroll and accounts payable vouchers totaling \$1,495,388.67 are hereby approved and authorized for payment.


 Auditor-Controller 05/26/26
 Date


 General Manager 5/26/2026
 Date



MEMORANDUM

To: Board of Directors Date: June 2, 2026
 From: Julie Blue, Auditor-Controller *JB*
 Nancy Williamson, Accounting Supervisor *NW*
 Subject: Auditor-Controller’s Monthly Report of Investments for April 2026
T:\AC\WORD\invest\Investment Report 0426.docx

RECOMMENDED ACTION: Information

FINANCIAL IMPACT: None

At month end the District’s Investment Portfolio had an amortized cost value (i.e., cash balance) of \$18,639,727 and a market value of \$18,639,514. During April the cash balance decreased by \$883,727. The market value of securities held decreased \$883,722 during the month. The total unrestricted cash balance at month end was \$767,637, 60% of the Target Reserves are funded and 85% of the Minimum Reserves are funded.

At April 30, 2026, 59% of the District’s Portfolio was invested in California’s Local Agency Investment Fund (LAIF), 32% in Time Certificates of Deposit, 6% in the Marin County Treasury, and 3% retained locally for operating purposes. The weighted average maturity of the portfolio was 117 days, compared to 112 days at the end of March. The LAIF interest rate for the month was 3.81%, compared to 3.83% the previous month. The weighted average Portfolio rate was 3.61%, compared to 3.55% for the prior month.

Investment Transactions for the month of April are listed below:

4/9/2026	Valley National Bank	US Bank Investment Account	\$244,000	CD Maturity
4/10/2026	US Bank Investment Account	Bank of America Na	\$245,000	Purchase 3.95% TCD due 4/10/288 - Semi-Annual Pay
4/15/2026	CA State Treasurer	LAIF	\$124,675	1-3/26 Quarterly LAIF interest credit
4/22/2026	LAIF	US Bank	\$400,000	Trsf from LAIF account

ATTACHMENTS:

1. Monthly Report of Investments – April 2026

NORTH MARIN WATER DISTRICT
AUDITOR-CONTROLLER'S MONTHLY REPORT OF INVESTMENTS
April 30, 2026

Type	Description	S&P Rating	Purchase Date	Maturity Date	Cost Basis ¹	4/30/2026 Market Value	Yield ²	% of Portfolio
LAIF	State of CA Treasury	AA-	Various	Open	\$11,080,563	\$11,080,351	3.81% ³	59%
Time Certificate of Deposit								
TCD	Wells Fargo Nat'l Bank	n/a	6/11/24	6/11/26	248,000	248,000	5.10%	1%
TCD	First Merchant Bank	n/a	6/28/24	6/29/26	244,000	244,000	4.80%	1%
TCD	BMW Bank NA	n/a	7/9/24	7/13/26	244,000	244,000	4.70%	1%
TCD	Israel Disc Bk Ny	n/a	9/13/24	9/14/26	245,000	245,000	4.00%	1%
TCD	Ally Bank Sandy Utah	n/a	10/3/24	9/28/26	245,000	245,000	3.80%	1%
TCD	Utah First Fec CR UN Salt Lake	n/a	10/18/24	10/19/26	249,000	249,000	4.00%	1%
TCD	American Express Nat'l Bank	n/a	11/7/24	11/6/26	245,000	245,000	4.00%	1%
TCD	Bank of Hapoalim NY	n/a	11/26/24	11/23/26	245,000	245,000	4.10%	1%
TCD	Dr Bank Darien	n/a	12/20/24	12/21/26	249,000	249,000	4.10%	1%
TCD	Goldman Sachs Bk USA	n/a	1/28/25	1/28/27	244,000	244,000	4.15%	1%
TCD	Oregon Community CU	n/a	2/24/25	2/24/27	249,000	249,000	4.30%	1%
TCD	Security First Bk	n/a	3/21/25	3/22/27	245,000	245,000	4.00%	1%
TCD	Toyota Fncl Svgs BK NV	n/a	4/10/25	4/12/27	245,000	245,000	4.00%	1%
TCD	Transportation Alliance Bk	n/a	5/12/25	5/12/27	249,000	249,000	3.95%	1%
TCD	B1 Bank Baton Rouge La	n/a	6/30/25	6/30/27	249,000	249,000	4.00%	1%
TCD	Bny Melon	n/a	8/13/25	8/13/27	245,000	245,000	3.80%	1%
TCD	Institution Svgs Newbury	n/a	10/28/25	10/28/27	249,000	249,000	3.60%	1%
TCD	Morgan Stanley Bk NA	n/a	11/12/25	11/12/27	245,000	245,000	3.65%	1%
TCD	Austin Telco	n/a	12/19/25	12/20/27	249,000	249,000	3.80%	1%
TCD	Morgan Stanley Private Bk NA	n/a	1/21/26	1/21/28	245,000	245,000	3.70%	1%
TCD	UBS Bank USA	n/a	2/25/26	2/25/28	249,000	249,000	3.80%	1%
TCD	Anderson Bros Bk	n/a	2/27/26	2/28/28	249,000	249,000	3.65%	1%
TCD	Merrick Bank	n/a	3/20/26	3/20/28	249,000	249,000	3.85%	1%
TCD	Bank of America NA	n/a	4/10/26	4/10/28	245,000	245,000	3.95%	1%
					\$5,920,000	\$5,920,000	4.03%	32%
MM	US Bank Mmda Global Fund		Various	Open	\$87,227	\$87,227	4.11%	0%
Other								
Agency	Marin Co Treasury	AAA	Various	Open	\$1,067,861	\$1,067,861	0.76%	6%
Other	Various	n/a	Various	Open	484,075	\$484,075	0.28%	3%
TOTAL IN PORTFOLIO					\$18,639,727	\$18,639,514	3.61%	100%

Weighted Average Maturity = **117 Days**

LAIF: State of California Local Agency Investment Fund.

TCD: Time Certificate of Deposit.

Treas: US Treasury Notes with maturity of 5 years or less.

Agency: STP State Revolving Fund Loan Reserve.

Other: Comprised of 5 accounts used for operating purposes. US Bank Operating Account, US Bank STP SRF Loan Account, US Bank FSA Payments Account, Bank of Marin AEEP Checking Account & NMWD Petty Cash Fund.

¹ Original cost less repayment of principal and amortization of premium or discount.

² Yield defined to be annualized interest earnings to maturity as a percentage of invested funds.

³ Earnings are calculated daily - this represents the average yield for the month ending April 30, 2026.

Interest Bearing Loans	Loan Date	Maturity Date	Original Loan Amount	Principal Outstanding	Interest Rate
Marin Country Club Loan	1/1/18	11/1/47	\$1,265,295	\$950,969	1.00%
Marin Municipal Water - AEEP	7/1/14	7/1/32	\$3,600,000	\$1,293,114	2.71%
Employee Housing Loan	Various	Various	\$1,150,000	\$1,150,000	Contingent
TOTAL INTEREST BEARING LOANS			\$6,015,295	\$3,394,083	

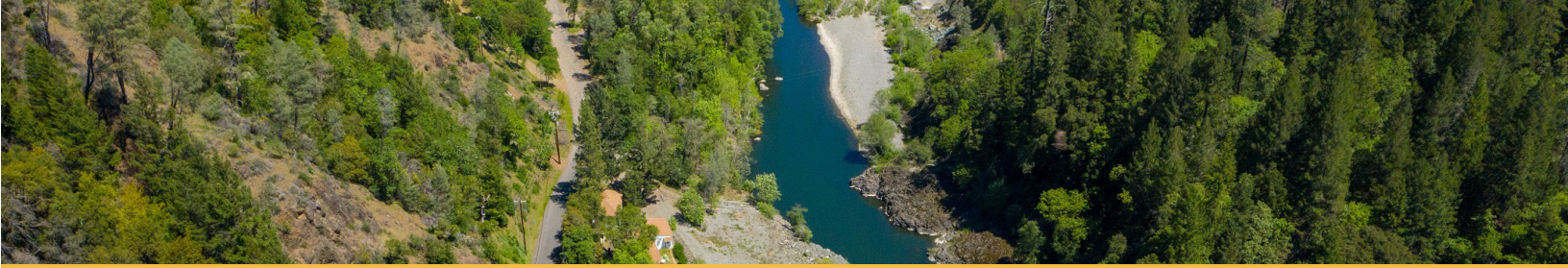
The District has the ability to meet the next six months of cash flow requirements.



POTTER VALLEY PROJECT INFORMATION PACKET



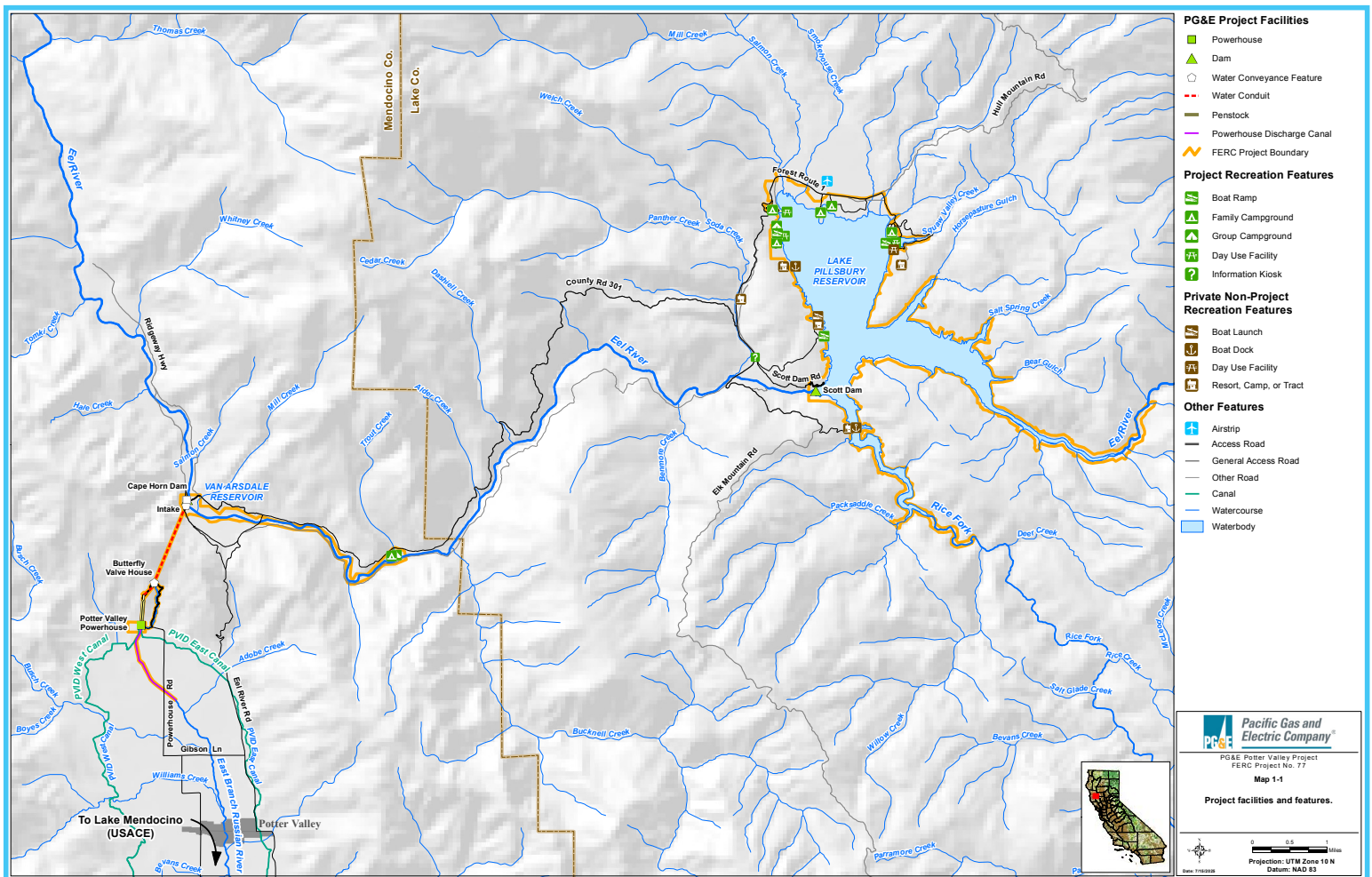
Image of Cape Horn Dam, Facing Downstream



Project Map Overview

The Potter Valley Project (PVP) is located in Northern California and spans portions of Lake and Mendocino counties, linking the Eel River watershed with the Russian River watershed. The project includes Scott Dam and Lake Pillsbury Reservoir, Van Arsdale Reservoir, Cape Horn Dam, a powerhouse, and a network of conveyance facilities that moves water between the two river systems.

The map below provides an overview of the project footprint and identifies the key facilities and waterways that make up the PVP.





Executive Summary

The Potter Valley Project (PVP) is a hydroelectric facility consisting of two dams, a powerhouse, and other ancillary infrastructure components initially constructed more than 100 years ago by the Snow Mountain Water & Power Company. Additional infrastructure was added to the project to support water diversions from the Eel River watershed to the Russian River watershed and fish passage upstream of Cape Horn Dam on the Eel River.

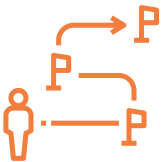
The Pacific Gas and Electric Company (PG&E) acquired the PVP in 1930.

During the 2000s, changes in regulatory requirements limiting how much Eel River water PG&E could divert through its powerhouse, along with shifts in California's energy market – including the availability of lower cost and alternative energy sources – made continued operation of the PVP uneconomical for PG&E's customers. In 2019, PG&E announced it was withdrawing its 2017 notice of intent (NOI) to seek license renewal.



Management Plans for the Decommissioning of the Potter Valley Project

PG&E will develop and submit management plans to FERC as part of the PVP surrender and decommissioning process, and will include measures to address potential impacts from decommissioning activities, with a target filing in the third quarter of 2027.



Long-Term Planning Timeline & Expectations

The PVP is undergoing a multi-year regulatory process reflecting the project's complexity, required federal and state reviews, and coordination among agencies, Tribes, and regional partners.



Phased Process with Ongoing Public Involvement

Public input will occur during defined review periods within the federal and state regulatory processes, when FERC and other agencies solicit feedback while ensuring technical, safety, and environmental decisions follow established standards.



Understanding Water Management

Separate from the PVP surrender activities, parallel efforts by other stakeholders such as construction of the New Eel-Russian Facility (NERF) and implementation of the water diversion agreement developed by stakeholders in both the Eel River and Russian River watersheds representing agricultural and municipal water users, Native American tribes, environmental organizations, and the State of California are ongoing. PG&E is not a party to the water diversion agreement, or responsible for future water diversions.



Safety and Risk Reduction Measures

PG&E will continue dam safety oversight at the PVP, including inspections, monitoring, and engineering evaluations in coordination with federal and state regulators – until FERC formally terminates the PVP license.

Background & Timeline

1930	Pacific Gas & Electric (PG&E) acquires the Potter Valley Project (PVP).	
2004	The Federal Energy Regulatory Commission (FERC) issued an order amending PG&E's PVP license to incorporate the U.S. National Marine Fisheries Service Biological Opinion. Specifically, PG&E was required to reduce water diversions used to generate power in order to minimize impacts to fish species listed under the Endangered Species Act. This resulted in a significant reduction of hydroelectric energy generation, contributing to the unfavorable project economics.	
2017	PG&E filed a Notice of Intent (NOI) and Pre-Application Document (PAD) with FERC to initiate the formal relicensing process for the PVP. This action began the multi-year process required to renew the license, which was set to expire on April 14, 2022.	
2018	Internal review shows the PVP has become a growing financial burden on customers, prompting PG&E to make the difficult decision to seek a new owner for the project; however, no buyer comes forward.	
2019	PG&E informs FERC that it will not seek to relicense the PVP. --- FERC requests applications from third parties to take over the project.	
2022	No third parties meet the requirements to relicense the PVP. --- FERC requests that PG&E submit a plan and schedule for the surrender and decommissioning of the project. --- PG&E submits the plan and schedule to FERC. --- FERC issues an annual license which renews indefinitely until FERC terminates the license post surrender and decommissioning.	
2023	PG&E releases initial draft surrender application and decommissioning plan for a 30-day public comment period.	
2025	Jan	PG&E releases the final draft surrender application and decommissioning plan and provides for a 30-day public comment period.
	Mar	Between March and July, PG&E holds agency and tribal meetings during preparation of the final surrender application and decommissioning plan.
	Jul	PG&E submits final surrender application and decommissioning plan to FERC on July 29, 2025.
	Oct	FERC issues notice of the application on October 31st and provides for a 30-day public comment period.
	Dec	FERC extends the public comment period to December 19th.
2026		



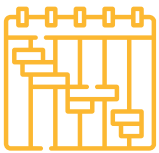
Image of Scott Dam and Lake Pillsbury Reservoir, Facing Upstream

Management Plans for the Decommissioning of the Potter Valley Project

As part of the PVP surrender and decommissioning process, PG&E will develop and submit management plans to FERC. The management plans will include measures to address potential impacts from the decommissioning activities. PG&E's goal is to file management plans with FERC by the third quarter of 2027.



Why Early Planning Matters



The management plans will include measures to address potential impacts from the decommissioning activities.



The plans support agency review and approval by identifying how potential project effects would be addressed, such as temporary road closures, in accordance with applicable permits and regulations. These plans will be included in the permit applications as part of the project description.



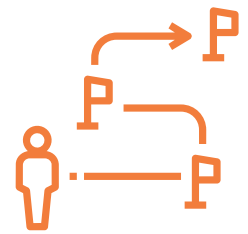
PG&E is preparing numerous plans – over twenty, though some may be combined – that address a variety of potential resources issues, including sediment, safety, and water quality. For example, if construction activities could affect road conditions or access routes, management planning would address how public access would be maintained during construction, include measures to minimize potential impacts, and define restoration measures if needed.



Image of Eel River Inlet

Long-Term Planning Timeline & Expectations

The Potter Valley Project (PVP) is moving through a formal regulatory process that unfolds over multiple years. This long-term timeline reflects the complexity of the project, the number of required federal and state regulatory reviews, and the importance of careful coordination among federal and state agencies, Tribes, and regional partners.



Complexities of Long-Term Projects



While PG&E has submitted its surrender application and decommissioning plan, significant steps remain before any decommissioning can occur. These steps include development of management plans including a restoration plan, both state and federal agency environmental review, and continued oversight throughout the process by FERC and other agencies.



Because preparation of the management plans and the environmental review are expected to occur over many years, the decommissioning is not happening soon or in the near term. At the same time, early planning is essential. Long-term coordination allows agencies, communities, and stakeholders to prepare thoughtfully, address potential risks, and evaluate future conditions well in advance of eventual decommissioning activities.



Throughout this period, PG&E will continue to operate and maintain the PVP in compliance with FERC requirements, including recreation, minimum instream flows, and water diversions. This process provides the structure needed to make informed decisions, incorporate required oversight, and ensure that the transition away from operations is managed responsibly.



Image of Eel River Inlet to Lake Pillsbury Reservoir

Phased Process with Ongoing Public Involvement

Public involvement will occur in defined public review periods as part of the federal and state regulatory processes for the project. FERC and other regulators will solicit public feedback at these defined phases. These phases are designed to provide opportunities for public input at specific points, while ensuring that technical, safety, and environmental decisions follow established standards.



How to Stay Involved



Public engagement does not occur at a single moment. Instead, it unfolds over time. Each phase has a defined purpose, whether it is sharing information, gathering input, or responding to comments received during formal review periods.



Throughout this process, PG&E will continue to provide updates and participate in required outreach activities, while regulatory agencies oversee when and how public input is incorporated. This approach ensures transparency and accountability while maintaining the integrity of the regulatory process.



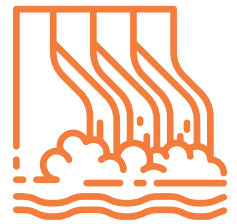
As the project moves forward, federal and state agencies will conduct environmental review processes that include public notice, opportunities to submit comments, and formal review periods. These steps allow communities, Tribes, agencies, and stakeholders to share feedback that informs agency decision-making.



Conceptual image of
New Eel Russian Facility

Understanding Water Management

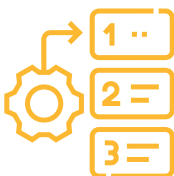
As the project moves through the regulatory process, parallel efforts are underway to ensure water security for the area, independent of the FERC-licensed hydroelectric facilities. One of these efforts is the construction of the New Eel-Russian Facility (NERF). Future water diversions from the Eel River watershed to the Russian River watershed are defined in a "water diversion agreement" that applies to the Eel River Project Authority (ERPA), Eel River stakeholders, and operation of NERF. PG&E is not a party to the water diversion agreement and is not responsible for any aspect of future water diversions.



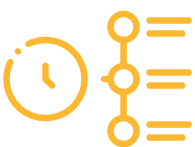
Who Manages Water Diversions after Dam Decommissioning —



At the same time as the surrender and decommissioning, the ERPA is advancing the NERF proposal, which is intended to provide a long-term water diversion solution separate from the PVP. Per requirements of the California Environmental Quality Act (CEQA), ERPA will evaluate the effects of future NERF diversions on the Eel and Russian rivers. ERPA will also apply for state and federal regulatory permits to operate the new diversion facility. Additional information about the ERPA and the NERF is available at <http://www.eelrussianauthority.org/>.



NERF is planned to be constructed within the PVP FERC boundary while PG&E is decommissioning the project and removing Cape Horn Dam, and will utilize existing PVP water diversion facilities (diversion and water conveyance system). FERC uses a process called the Non-Project Use of Project Lands (NPUPL) to determine if a third-party project, like NERF, can be constructed within the FERC boundary.



While no specific construction or operational timelines have been established, these reviews are intended to evaluate options and plan responsibly. The diversion facility construction will be coordinated with decommissioning and the intent is to have the project constructed at the same time as PG&E's work.



Image of Scott Dam and Lake Pillsbury Reservoir South Shore

Safety and Risk Reduction Measures

PG&E maintains ongoing dam safety oversight at the Potter Valley Project (PVP) in coordination with federal and state dam safety regulators. This oversight includes routine inspections, monitoring, and engineering evaluations conducted in accordance with regulatory requirements. PG&E's dam safety oversight, monitoring, and coordination with regulators will continue throughout the process until the project license is terminated by FERC.



Ongoing Operations



PG&E remains in compliance with the license from FERC and continues to meet dam safety and operational requirements. PG&E remains responsible for dam safety oversight and risk management for as long as the facilities remain licensed and under PG&E's control.



In recent years, these engineering analyses have identified conditions that warrant precautionary risk reduction measures. For example, studies conducted in 2021 indicated a higher level of seismic risk at Scott Dam than previously understood. In response, PG&E implemented a reservoir restriction, reducing the maximum water level in Lake Pillsbury reservoir as a protective measure. This action was taken out of an abundance of caution to reduce risks associated with rare seismic scenarios and does not reflect an immediate safety concern.



It is important to note that dam safety considerations are not the reason PG&E decided not to pursue relicensing of the project. That decision, made in 2019, was based on broader operational and customer cost considerations.



Acronyms and Descriptions

Federal Energy Regulatory Commission (FERC)

The Federal Energy Regulatory Commission (FERC) regulates hydropower projects, liquefied natural gas terminals, and interstate natural gas pipelines, and also regulates rates associated with interstate transmission of electricity, natural gas, and oil.

New Eel-Russian Facility (NERF)

This facility came about after a coalition including the Sonoma County Water Agency, the Mendocino County Inland Water and Power Commission, CalTrout, the California Department of Fish and Wildlife, Humboldt County, Round Valley Indian Tribes, and Trout Unlimited submitted a revised proposal to PG&E, in November 2023, to advance a regional solution for preserving flows in the Russian River and improving Eel River fisheries after the Potter Valley Project license is terminated and its associated infrastructure decommissioned by the utility.

California Environmental Quality Act (CEQA)

CEQA requires procedures that are intended to assist state public agencies in systematically identifying both the significant effects of proposed projects and the feasible alternatives or feasible mitigation measures which will avoid or substantially lessen such significant effects.

National Environmental Policy Act (NEPA)

The National Environmental Policy Act (NEPA) requires federal agencies to assess the environmental effects of their proposed actions prior to making decisions. Using the NEPA process, agencies evaluate the environmental and related social and economic effects of their proposed actions. Agencies also provide opportunities for public review and comment on those evaluations.

Draft Environmental Impact Statement (DEIS)

The draft version of the detailed statement prepared by a federal agency to comply with NEPA. It includes recommended mitigation measures, and identifies the preferred alternative, marking a critical step toward final decisions and permits. The agency will solicit public comment on the DEIS.

Final Environmental Impact Statement (FEIS)

The final version of the detailed statement prepared by a federal agency to comply with NEPA. It includes responses to public comments.



Acronyms and Descriptions

Eel-Russian Project Authority (ERPA)

The Eel-Russian Project Authority is a joint powers authority formed by a joint exercise of powers agreement between the County of Sonoma, Sonoma County Water Agency (Sonoma Water) and the Mendocino County Inland Water and Power Commission (IWPC). Round Valley Indian Tribes has a seat on the five-member Board of Directors, which is comprised of two representatives from IWPC, one from Sonoma Water, one from the County of Sonoma, and one from Round Valley Indian Tribes.

The Eel-Russian Project Authority is negotiating with the Pacific Gas and Electric Company (PG&E) as the utility moves ahead with plans to surrender operations of the Potter Valley Hydroelectric Project and to decommission the Scott and Cape Horn dams on the Eel River. The Eel-Russian Project Authority has the legal capacity to own, construct and operate a new water diversion facility near the Cape Horn Dam.

Mendocino County Inland Water and Power Commission (IWPC)

In 1996, the Mendocino County Inland Water and Power Commission (IWPC) was formed as a joint powers authority to serve as stewards of the Russian and Eel River watersheds, safeguarding the water that plays such a vital role to the region's economic development, environmental quality, and general well-being of those who use this water.

IWPC is deeply involved in protecting the future of the Potter Valley Project because the project provides water to hundreds of thousands of people from Mendocino County through Marin County – supporting agriculture, wildlife, and many local communities.

Potter Valley Irrigation District (PVID)

The Potter Valley Irrigation District is an elected local water board and is governed by its bylaws and California state water code. The District is charged with the equitable and efficient distribution of the water carried in its canals and ditches. The sole purpose of the rules and regulations is to ensure such equitable and efficient distribution which will be rigidly enforced in the interests of all present and future irrigators under this system, both individually and collectively.

California Department of Fish and Wildlife (CDFW)

Manages and protects the state's diverse fish, wildlife, plant resources, and their habitats for ecological value and public use. The California Department of Fish and Wildlife (CDFW) is actively involved in the decommissioning of the Potter Valley Project.

UNITED STATES OF AMERICA
FEDERAL ENERGY REGULATORY COMMISSION

Pacific Gas and Electric Company

Project No. 77-332

NOTICE OF SCOPING MEETINGS AND REQUEST FOR COMMENTS ON
PROPOSED SURRENDER, DECOMMISSIONING, AND NON-PROJECT USE OF
PROJECT LANDS

(May 22, 2026)

On July 25, 2025, Pacific Gas and Electric Company (applicant or PG&E) filed an application to surrender and decommission the Potter Valley Hydroelectric Project No. 77. The project is located on the Eel River and East Branch of the Russian River in Lake and Mendocino counties, California. The project occupies federal lands managed by the U.S. Forest Service.

The staff of the Federal Energy Regulatory Commission (FERC or Commission) will prepare a document in accordance with the National Environmental Policy Act (NEPA) that will discuss the environmental impacts of the proposed surrender and decommissioning of the project, as well as PG&E's proposed non-project use of project lands. The Commission will use this NEPA document in its decision-making process to identify potential adverse and beneficial impacts of the proposed project surrender and reasonable alternatives.

This notice initiates the start of a scoping process the Commission will use to gather input from the public and interested agencies about issues regarding the proposal. As part of the NEPA review process, the Commission takes into account concerns the public may have about proposals and the environmental impacts that could result from its action. This process is referred to as "scoping." The main goal of the scoping process is to focus the analysis in the NEPA document on the important environmental issues. Additional information about the Commission's NEPA process is described below in the NEPA Process section of this notice.

By this notice, Commission staff requests public comments on the scope of issues to address in the NEPA document. Specifically, staff request comments on potential alternatives and impacts, as well as identification of any relevant information, studies, or analyses concerning effects on the quality of the human environment. To ensure that your comments are timely and properly recorded, please submit your comments so that the Commission receives them in Washington, DC **on or before 5:00 p.m. Eastern Time on Friday, July 24, 2026**. Comments may be submitted in written or oral form. Further details on how to submit comments are provided in the [Public Participation](#)

section of this notice.

Public Participation

In addition to Commission staff's October 31, 2025 public notice of the application (soliciting comments, motions to intervene, and protests), additional opportunities to provide comments are described below. There are four methods you can use to submit scoping comments to the Commission. The Commission encourages electronic filing of comments and has staff available to assist you at (866) 208-3676 or FercOnlineSupport@ferc.gov. The docket number P-77-332 should be included on the first page of any comment. Please carefully follow these instructions so that your comments are properly recorded. Comments filed in response to Commission staff's October 31, 2025 notice of application do not need to be submitted again as part of scoping.

- 1) You can file your comments electronically using the [eComment](#) feature, which is located on the Commission's website (www.ferc.gov) under the link to [FERC Online](#). Using eComment is an easy method for submitting brief, text-only comments on a project;
- 2) You can file your comments electronically by using the [eFiling](#) feature, which is located on the Commission's website (www.ferc.gov) under the link to [FERC Online](#). With eFiling, you can provide comments in a variety of formats by attaching them as a file with your submission. New eFiling users must first create an account by clicking on "[eRegister](#)." You will be asked to select the type of filing you are making; a comment on a particular project is considered a "Comment on a Filing"; or
- 3) You can file a paper copy of your comments by mailing them to the Commission. Submissions sent via the U.S. Postal Service must be addressed to: Debbie-Anne A. Reese, Secretary, Federal Energy Regulatory Commission, 888 First Street NE, Room 1A, Washington, DC 20426. Submissions sent via any other carrier must be addressed to: Debbie-Anne A. Reese, Secretary, Federal Energy Regulatory Commission, 12225 Wilkins Avenue, Rockville, MD 20852. The first page of any filing should include the docket number P-77-332.
- 4) SCOPING SESSIONS:

Commission staff will hold two public scoping meetings to collect comments on the scope of the environmental issues that should be analyzed in the NEPA document. All interested individuals, resource agencies, Native American Tribes, and non-governmental organizations (NGOs) are invited to attend one or both of the meetings to

provide comments for the public record. The times and locations of these meetings are as follows:

Evening Scoping Meeting

DATE: Tuesday, June 23, 2026

TIME: 6:30 p.m.-8:30 p.m. Pacific Time (PT)

PLACE: Ukiah Valley Conference Center, Chenin Blanc Room

ADDRESS: 200 South School Street, Ukiah, CA 95482

Daytime Scoping Meeting

DATE: Wednesday, June 24, 2026

TIME: 10:00 a.m.-12:00 p.m (PT)

PLACE: Ukiah Valley Conference Center, Chenin Blanc Room

ADDRESS: 200 South School Street, Ukiah, CA 95482

Comments will be recorded by a stenographer and become part of the formal record of the Commission proceeding on the project. Individuals, NGOs, Native American Tribes, and agencies with environmental expertise and concerns are encouraged to assist staff in defining and clarifying the issues to be addressed in the NEPA document.

Copies of the Scoping Document 1 (SD1) notice, outlining the subject areas to be addressed in the environmental document, were mailed to the individuals and entities on the Commission's mailing list and provided to PG&E's distribution list. Copies of SD1 may be viewed on the web at <http://www.ferc.gov>, using the "eLibrary" link. Based on all oral and written comments, a Scoping Document 2 (SD2) may be issued. SD2 may include a revised process plan and schedule, as well as a list of issues, identified through the scoping process.

Additionally, the Commission offers a free service called eSubscription which makes it easy to stay informed of all issuances and submittals regarding the dockets/projects to which you subscribe. These instant email notifications are the fastest way to receive notification and provide a link to the document files which can reduce the amount of time you spend researching proceedings. Go to <https://www.ferc.gov/ferc-online/overview> to register for eSubscription.

Summary of the Proposed Surrender

For the surrender, decommissioning of the project, and non-project use of project lands, PG&E proposes to:

- Decommission and remove Scott Dam and associated facilities and features;

- Remove certain project recreational facilities and restore associated lands;
- Decommission and remove Cape Horn Dam and associated facilities and features except those necessary for the New Eel-Russian Facility (NERF) to be operated by Eel-Russian Project Authority (ERPA);
- Once constructed, remove the NERF facility and associated lands from the existing license; and
- Restore the remnant inundation zone of Lake Pillsbury and Van Arsdale Reservoir, including adjacent riparian, wetlands, and upland areas affected by the decommissioning.

PG&E requests that the Commission include a condition in any surrender order to remove all lands and project works necessary for the NERF from the project boundary and jurisdiction immediately after completion of the following activities: (1) PG&E has completed decommissioning work at Cape Horn Dam and other works necessary for the NERF; (2) the NERF has been constructed; and (3) PG&E has filed a decommissioning report with the Commission on these actions. The construction of the NERF by the ERPA would occur while the existing license remains in effect. Following construction, the NERF would allow for diversion of water from the Eel River through the project's diversion system to the Russian River watershed.

The NEPA Process

The NEPA document issued by the Commission will discuss impacts that could occur as a result of the proposed surrender and decommissioning under the following general resource areas:

- geology and soils
- water use and hydrology
- water quality
- aquatic resources
- marine resources
- botanical resources
- wildlife resources
- threatened and endangered species
- recreation
- land use
- aesthetic resources
- socioeconomics
- cultural and historic resources
- Tribal resources
- air quality and noise
- traffic

A description of specific potential effects resulting from the proposed surrender is included in our Scoping Document. Your comments will help Commission staff identify and focus on the issues that might have an effect on the human environment and potentially eliminate others from further study and discussion in the NEPA document.

The NEPA document will present Commission staff's independent analysis of the issues. Staff will prepare a draft NEPA document which will be issued for public comment. The comment period will be specified in the notice of availability of the NEPA document. Commission staff will consider all timely comments received during the comment period on the draft NEPA document and revise the document, as necessary, before issuing a final NEPA document. The draft and final NEPA document will be available in electronic format in the public record through eLibrary. If eSubscribed, you will receive email notification when environmental documents are issued.

Additional Information

Additional information about the project is available on the FERC website at www.ferc.gov using the [eLibrary](#) link. Click on the eLibrary link, click on "General Search" and enter the docket number in the "Docket Number" field, excluding the last three digits (i.e., P-77). Be sure you have selected an appropriate date range. For assistance, please contact FERC Online Support at FercOnlineSupport@ferc.gov or (866) 208-3676, or for TTY, contact (202) 502-8659. The eLibrary link also provides access to the texts of all formal documents issued by the Commission, such as orders, notices, and rulemakings.

For public inquiries and assistance with making filings such as interventions, comments, or requests for rehearing, contact the Office of Public Participation at (202) 502-6595 or OPP@ferc.gov.

If you have further questions, you may also contact Diana Shannon at diana.shannon@ferc.gov or 202-502-6136.

(Authority: 18 CFR 2.1)

Debbie-Anne A. Reese,
Secretary.

Water district leaders will always strive to collaborate

Water is an important resource that everyone shares; we should use it with intention.

Being collaborative with water will help ensure it is a sustainable resource into the future. As we move through another year with the reservoirs in Marin mostly full, drought may not be the first issue we think to address. However, we are in the midst of climate change that can have significant impacts on water supply.

We need to know our water system and use available tools to keep it functioning for future generations. The “old” water that seemed plentiful is not the “new” water that we recognize as a limited resource. We can reinvent our understanding of water for our future.

North Marin and Marin Municipal water districts get 80% and 20% of their water, respectively, from the Russian River. This is supplied by Sonoma Water — serving over 600,000 people in Sonoma and Marin — via the vital 30- to 42-inch-wide North Marin aqueduct that parallels Highway 101. This water is critical to the day-to-day life of eastern Marin. It is notable that the Russian River’s headwaters receive some of its flow from the Eel River. Marin receives this pristine water from the Mirabel-Wohler collector wells along the Russian River, located downstream from Lake Sonoma and Lake Mendocino.

The concerning history of the 1976-’77 drought shows that MMWD was just 120 days from running out of water. The county’s savior was the quickly implemented ability to pump water from the East Bay via the Richmond-San Rafael Bridge, using a pipeline installed on the bridge (removed in 1982). This infrastructure project brought water from the Tuolumne River in the Sierra foothills to portions of Marin. Back then, North Marin Water District used Russian River water to partially fill their one local reservoir.

Water to Marin residents is very much a collaborative effort. We have seven reservoirs serving MMWD and one serving NMWD. Although we get a good portion of our water from these reservoirs, we still depend on outside resources. Water we have received from outside Marin includes the Eel, Russian and Tuolumne rivers. Sonoma Water, Marin Water and North Marin water districts are, together, carrying out large-scale planning, design and construction projects to ensure that our vital water supply continues to flow in the future.

North Marin Water District has been recycling water for over 10 years (with Novato Sanitary District and Las Gallinas Valley Sanitary District). Also, it implemented AMI (Advanced Metering Infrastructure) water meters over seven years ago to limit water loss with “smart” devices that automatically record and wirelessly transmit water usage data.

Sonoma Water is now using FIRO — Forecast-Informed Reservoir Operations — to better manage water in Lake Mendocino and partially in Lake Sonoma. Coyote Valley Dam is the country’s first to adopt this technique, and the U.S. Army Corps of Engineers — responsible for managing flood control of Lake Mendocino and Lake Sonoma — has given its approval.

The benefit of FIRO is its potential to increase water storage by 20% while enhancing flood protection and improving environmental habitat. Another program that has Bay Area water and flood control agencies working together is Advanced Quantitative Precipitation Information (AQPI); it uses an enhanced weather radar to track and help respond to atmospheric rivers.

Marin Municipal Water District is working to implement the Atmospheric River Capture (ARC) project. It will construct a pipeline to move water from the existing North Marin Aqueduct — originating from the Russian River — and direct it into Nicasio Reservoir. North Marin Water District is also working with MMWD to help similarly supply the Stafford Lake Reservoir through this project. By adding a dedicated connection and pumping system, MMWD could capture excess winter flows and store them for use later in the year, including during droughts — something that cannot be done today.

Water is precious and climate change is real; we must continue to refine the necessary tools to address these changes. When you notice construction on roads, pump stations in important locations, pipelines going underground or weather stations set up on hills, please understand that these projects are essential steps to prepare for changing future conditions.

Let us view collaboration and construction in a very positive way. The more our water agencies collaborate, the better we can address current and future needs that will continue into our children's lifetimes and beyond.

Ken Eichstaedt is president of the North Marin Water District Board of Directors. Ranjiv Khush is a member of the Marin Municipal Water District Board of Directors.

POINT REYES LIGHT

NEWS

Green Bridge project ramps up

by **Ben Stocking**
May 27, 2026



The quiet Green Bridge is about to be busier as crews prepare for road widening this summer. (David Briggs / Point Reyes Light)

The Green Bridge replacement project will shift into a higher gear next week, even as its completion date has been pushed back another year.

PG&E is dropping seven utility poles into place and installing new lines with a helicopter, in preparation for widening a section of road this summer.

While the old poles are removed and the new ones are installed, traffic will be stopped intermittently at the intersection of Levee Road and Highway 1 next Monday through Wednesday between 9 a.m. and 5 p.m.

The largest of the poles will stand 100 feet tall and weigh 11,000 pounds. PG&E will bring in two cranes on Monday to install the larger poles. Rerouting the utility lines is necessary to make room for the two cranes that will be used to install the new span in the summer of 2027.

Next week, the loudest work will occur on Wednesday, when a helicopter will be on the scene to pull wires from the old poles and string up the new ones. Preliminary work—observed by an archeologist and a tribal representative—began this week, and less disruptive work will continue through next Friday.

The green-trussed bridge, built in 1929, spans Highway 1 just north of Sir Francis Drake Boulevard. It is located within a half-mile of the San Andreas fault and is not expected to survive a major earthquake.

The temporary lines will cross the parking lot of the Point Reyes Animal Hospital, which will close on June 1 and June 3. “It will be unsafe to remain open,” said Mary Whitney, the veterinarian who owns the hospital. “There will undoubtedly be more closures as the project progresses.”

The lines will be routed over a giant redwood that stands between the animal hospital and Lagunitas Creek. The original scheme involved clearing the tree but Caltrans changed its plans after public outcry reached the California Coastal Commission.

This summer, Caltrans will expand the northern roadway approach to the bridge, which will be wider than the existing span to fit A.D.A.-compliant sidewalks.

The southern approach will be widened next summer, when traffic across the creek will be restricted to one direction for several weeks before being closed in both directions for three weeks during installation. During that time, motorists traveling between Inverness and Point Reyes Station will be forced onto a 20-minute detour through Olema, over Platform Bridge Road and past Black Mountain. The closure is expected to take place sometime after Labor Day 2027.

The new bridge—a nondescript concrete span—will do away with the green trusses in favor of low steel railings.

The project has been in the works for more than a decade but was delayed as Caltrans reviewed design proposals, held public hearings and fought an unsuccessful lawsuit brought by locals who called themselves Friends of the Green Bridge. They maintained that Caltrans should have evaluated a retrofit option, which they argued would have been sufficient to address realistic safety concerns.

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NORTH MARIN WATER DISTRICT
NOTICE OF PUBLIC HEARING
REGARDING PROPOSED
AMENDMENTS TO ORDINANCE NO. 50, THEREBY INCREASING OCEANA MARIN SEWER SERVICE CHARGES FOR FISCAL YEAR 2026-2027 AND ELECTING TO COLLECT CHARGES ON THE TAX ROLL
NOTICE IS HEREBY GIVEN that on Tuesday, June 16, 2026 at 4:00 p.m. at a regular Board Meeting of North Marin Water District (NMWD) which will be held at 999 Rush Creek Place, in Novato, CA, the NMWD Board of Directors will hold a public hearing to consider amending Ordinance No. 50, thereby increasing Oceana Marin sewer service charges for fiscal year 2026-2027 to \$1,724 per parcel, per year. This is an annual increase of \$152 from the previous charge of \$1,572 per parcel, per year. NMWD elects to collect the sewer service charges on the tax roll, as it did for fiscal year 2025-2026, in the same manner as general taxes. NMWD has filed with its District Secretary a written report containing a description of each parcel of real property receiving sewer services from the District and the anticipated amount of charges on each such parcel. A public hearing will be held at 4:00 p.m. on Tuesday, June 16, 2026, to consider enactment of the proposed increases. You are invited to participate in the in-person hearing located at 999 Rush Creek Place, in Novato, CA, or mail your comments to PO Box 146, Novato, CA 94948. For more information visit NMWD's website at www.nmwd.com or call the District Secretary at (415) 897-4133.
Published in the Point Reyes Light, May 28, June 4, 2026