Adopted
June 16, 2026

Budgets

Novato & West Marin Service Areas
Fiscal Year 2026 – 2027

NORTH MARIN
WATER DISTRICT

Introduction:

This document contains the fiscal year 2026/2027 (FY 26/27) budgets for North Marin Water District's various enterprise service areas located in Marin County, covering 100 square miles as listed below.

- Potable Water Service: Treatment, Transmission, Distribution, and Fire Services.
  Novato
  West Marin (Point Reyes Station, Inverness Park, Olema, Bear Valley, Silver Hills & Paradise Ranch Estates)
- Recycled Water Treatment, Transmission and Distribution:
  Novato
- Sewage Collection, Treatment & Reuse/Disposal:
  Oceana Marin

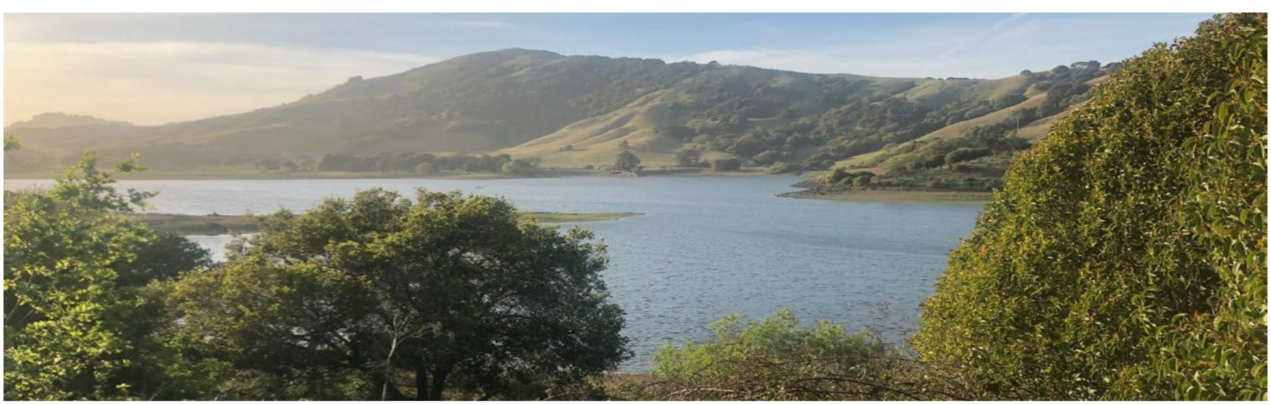
Accompanying the operating budgets are capital improvement project and equipment expenditures for the fiscal year. Questions regarding these budgets may be directed to Julie Blue, Auditor-Controller, at jblue@nmwd.com or 415-761-8950.

Mission Statement:

Our mission is to meet the expectations of our customers in providing potable and recycled water and sewer services that are reliable, high-quality, environmentally responsible, and reasonably priced.

Vision Statement:

We strive to optimize the value of services we provide to our customers and continually seek new ways to enhance efficiency and promote worker and customer engagement and satisfaction.



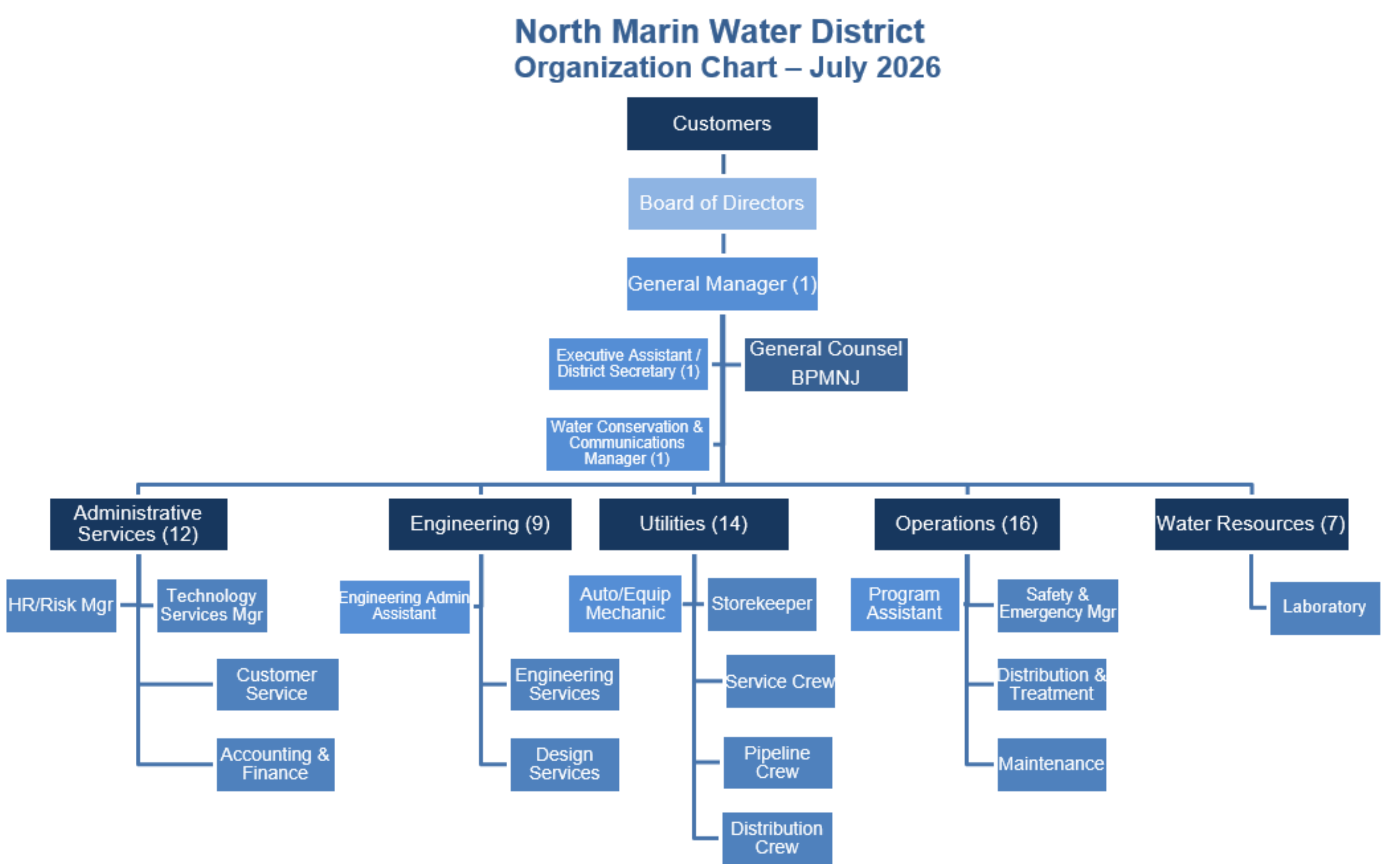
Stafford Lake

Organization Information:

North Marin Water District is a Special District formed by voter approval in 1948 pursuant to the provisions of the County Water District Law (Water Code – Division 12). The District is governed by a five-member Board of Directors, elected for four-year terms by division from within the District's service area. The current Board of Directors are as follows:

- Ken Eichstaedt (Division 1), President
- Stephen Petterle (Division 4), Vice President
- Jack Baker (Division 2)
- Rick Fraites (Division 5)
- Michael Joly (Division 3)

Day to day operations are led by General Manager, Tony Williams. There are five departments and 61 budgeted full-time employees, as shown in the organization chart below.



North Marin Water District Boundary Map

North Marin Water District
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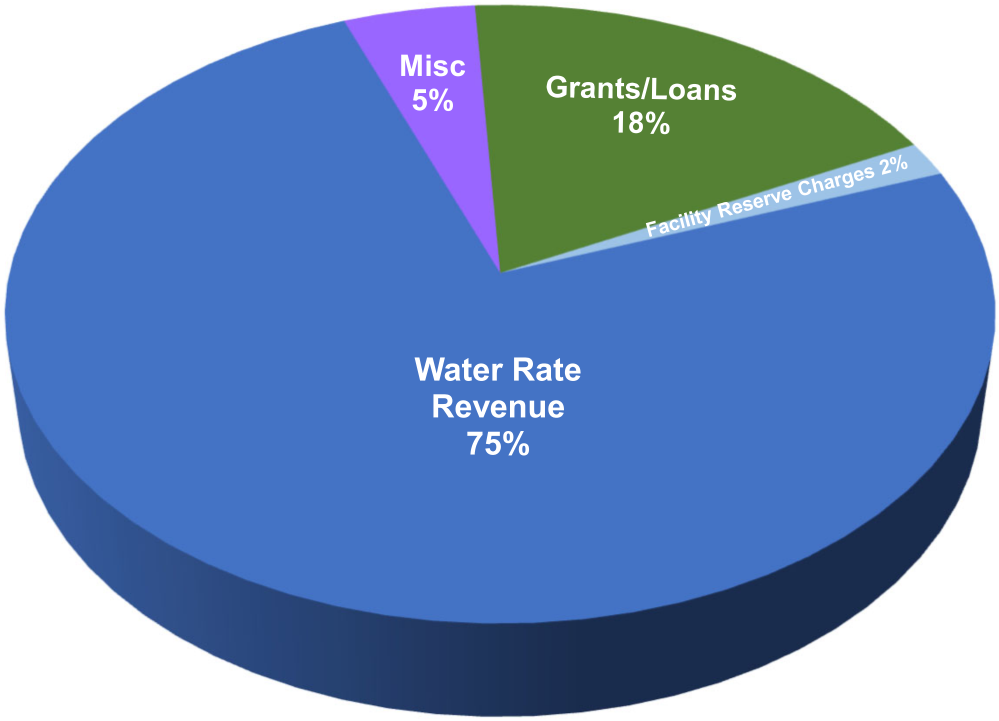
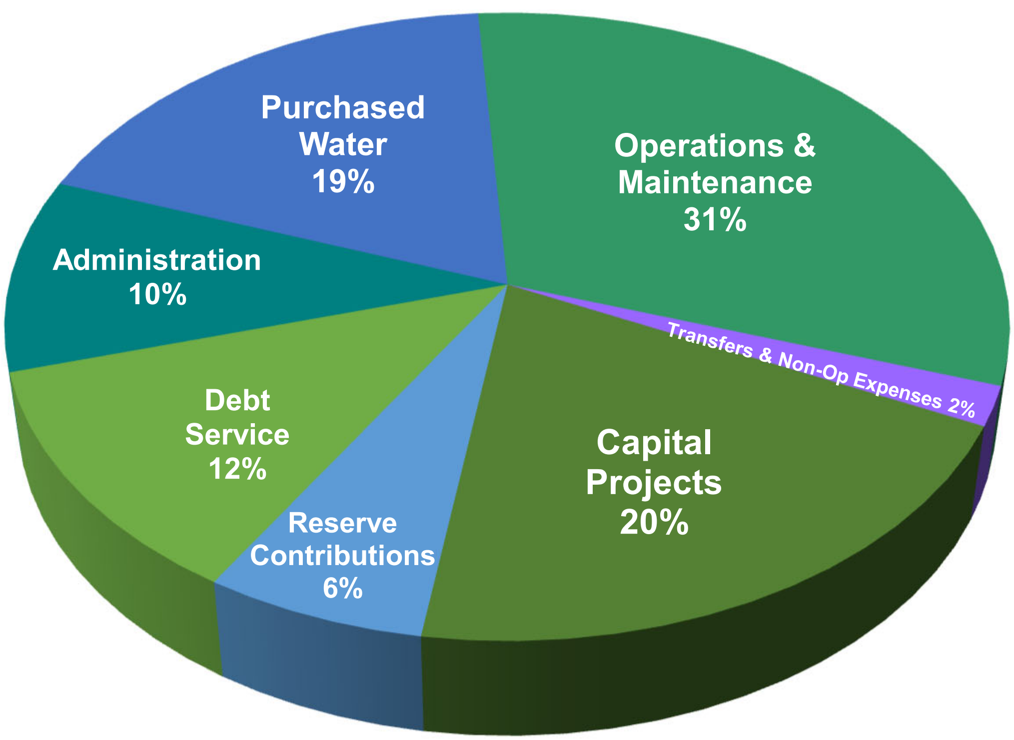
Fiscal Year 2026/2027 (FY 26/27)

NORTH MARIN WATER DISTRICT
FY26/27 DRAFT BUDGET - ALL SERVICE AREAS COMBINED

SOURCES = $44,196,000



Salaries & Benefits = $14.4M (32%)

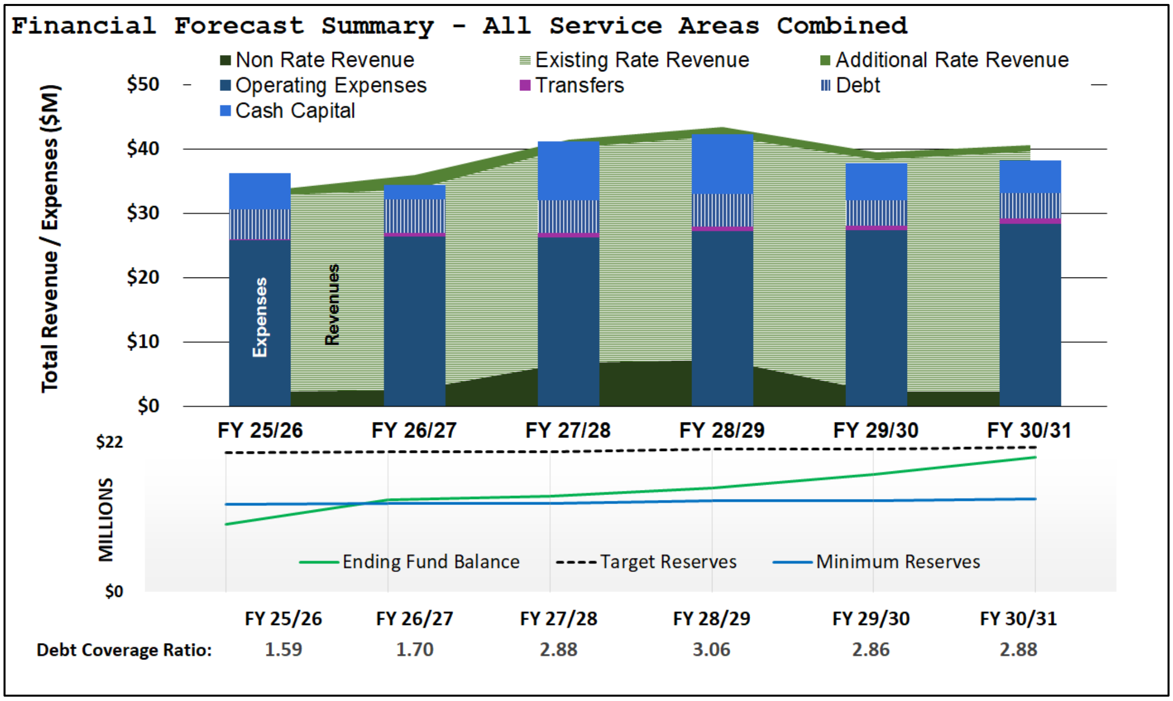


USES = $44,196,000

Excludes Depreciation Expense & Developer Funded Costs

Summary

The $44.2 million consolidated Fiscal Year (FY) 26/27 budget projects operating revenue of $33.9 million and net operating revenue of $7.6 million. The budget incorporates $1.6 million in internally funded capital improvement projects and $8.1 million in water purchases. After payment of $5.1 million in debt service, the consolidated budget projects an increase in cash for the fiscal year of $2.8 million. The chart below shows that the North Marin Water District's financial plan will maintain sufficient cash reserves aiming towards the designated targets and remaining above the minimum level, while sustaining a strong debt service coverage ratio of 1.70.



Novato Water

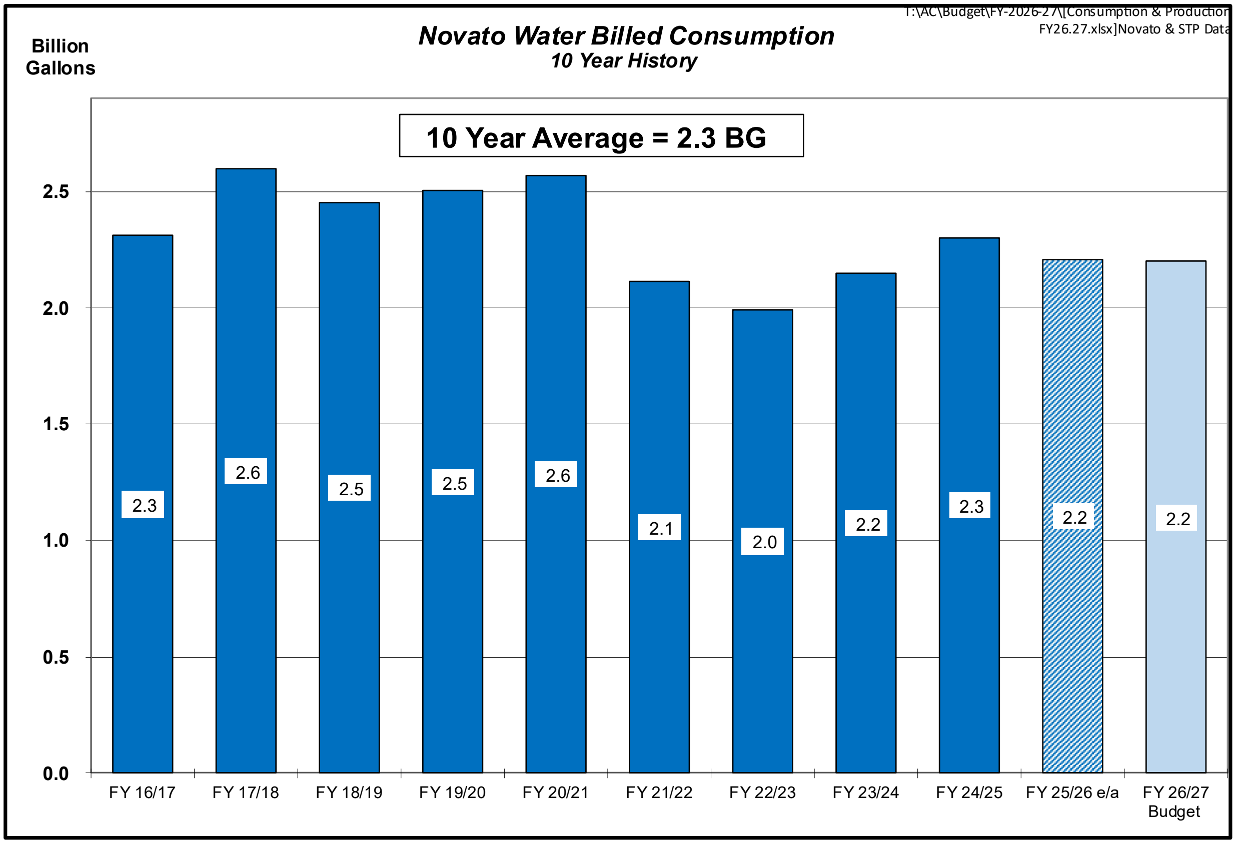
The Novato Potable Water System budget projects a $2.0 million cash increase over the fiscal year. The FY 26/27 budget and updated five-year financial plan are aligned with the Board approved 2024 Novato and Recycled Water Rate Study. Total budget outlay is projected at $29.9 million (including $24.1 million in operating expenditures, $1.7 million in capital spending, $3.7 million in debt service, and $0.4 million in miscellaneous expenses and transfers) which is $1.6M (5%) lower than the FY 25/26 budget.

Operating Revenue

Water Rate Revenue - A 6% rate increase, effective July 1, 2026, was considered by the Board of Directors as part of the 2024 Novato and Recycled Water Rate Study. A Proposition 218 notice covering three years of rate increases was mailed to customers in 2024. This budget cycle reflects the third of those three planned rate increases. Additionally, a pass-through charge of $0.12 to $0.16 per 1,000 gallons will be added to tier 1 usage to account for a 9.4% increase from Sonoma Water, Novato Water's primary supplier. The tier 1 pass-through charge is projected to generate approximately $270,000 in annual revenue, offsetting the increased cost of water from Sonoma Water.

Water consumption is budgeted at 2.2 billion gallons (BG), consistent with the FY 25/26 budget. This reflects a conservative assumption given current environmental and economic conditions, where historical trends are less predictive of future outcomes. The 6% rate increase, along with the Sonoma Water pass-through effective July 1, 2026, is projected to increase revenues by approximately $1.9 million, though actual revenues depend on water consumption levels.

The following chart shows a 10-year history of billed consumption for the Novato Potable Water System.



Other Operating Revenue – The wheeling charge to Marin Municipal Water District is budgeted at $140,000. This is based on the average revenue collected over the past five years. Miscellaneous Operating Revenue of $323,000, from various sources, includes turn-on and new account charges, hydrant meter installation and removal, lab services provided to other agencies, and backflow charges for testing and maintenance.

Operating Expenditures

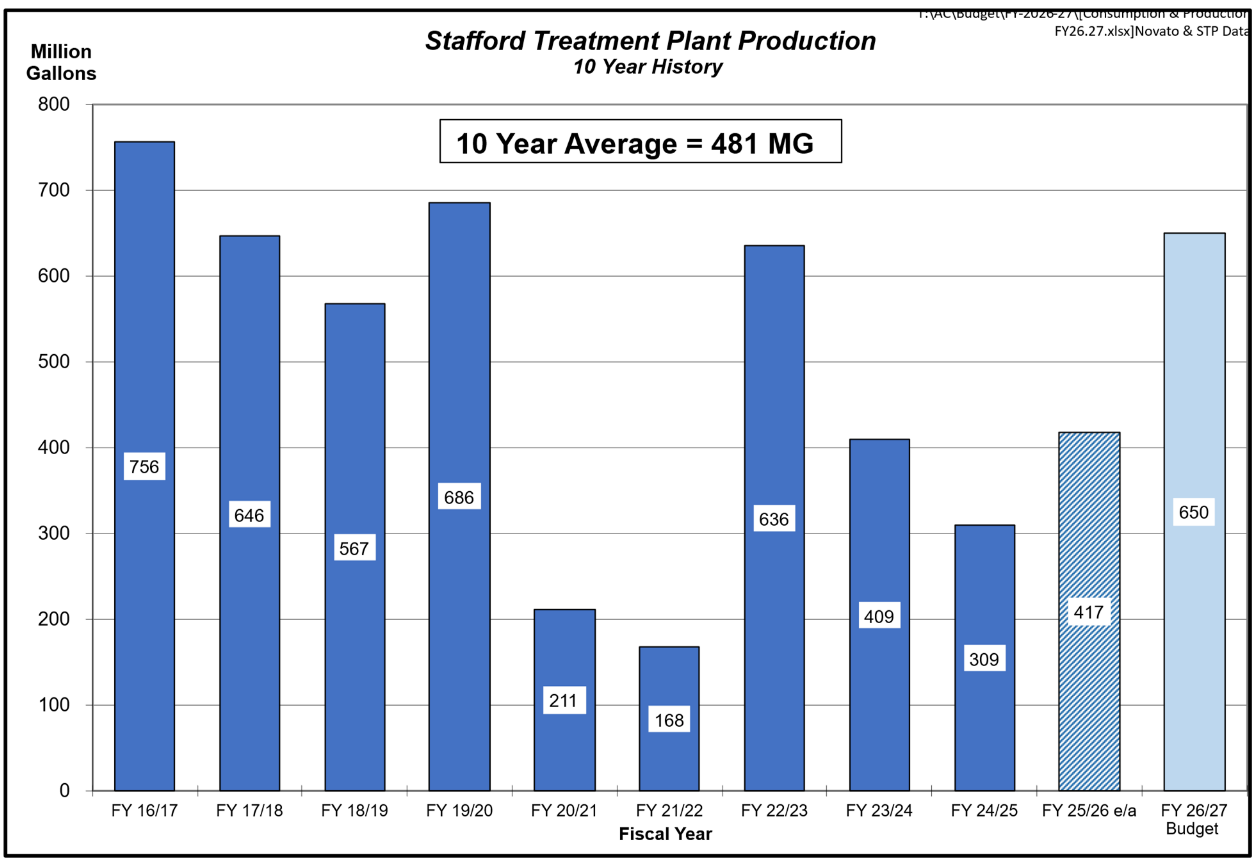
Operating expenses are budgeted to increase 4% or $999,000 from the FY 25/26 budget. The increase is primarily due to inflation adjustments, insurance costs, regulatory costs and personnel costs. Some operational costs, such as electrical costs and chemicals for water treatment, are variable and dependent on the volume of water produced while many other expenses such as salaries, benefits, general liability insurance, and other administrative costs are fixed. More details are outlined in this budget report.

Source of Supply – The purchase price of water from Sonoma Water (SW) (also known as Sonoma County Water Agency) is scheduled to increase by 9.4% in FY 26/27. This change will result in a cost per million gallons (MG) of $4,944 for FY 26/27 versus $4,519 per MG for FY 25/26 and is estimated to increase the cost to purchase water by $670,000. The budget and financial forecast incorporate the implementation of a pass-through provision where the District is authorized to pass-through the costs associated with increases in the SW wholesale water rate in FY 25/26 and FY 26/27.

To offset the higher cost, a $0.12 to $0.16 per 1,000 gallons pass-through charge will be applied to tier 1 usage. When combined with the base 6% rate increase effective July 1, 2026, this results in a total increase of approximately 8% for tier 1 rates. All other rates will reflect the base 6% increase. The tier 1 pass through charge is projected to generate approximately $270,000 in additional revenue and is specifically intended to offset the increased cost of purchased water from SW.

Stafford Treatment Plant (STP) Water Production – STP water production is projected at 650 MG in FY 26/27, which is above the 10-year average of 481 MG (see chart below). Actual production may vary depending on seasonal conditions. The cost to produce water at this level may be higher or lower than purchasing from Sonoma Water (SW), depending on operational factors and actual production volumes.

Regardless of cost fluctuations, continued operation of STP is important to maintain local supply reliability, support emergency preparedness, and allow for maintenance of the SW transmission system. Increased production also lowers the cost per million gallons due to economies of scale.



Other Operations & Maintenance Expenses –

- *Operations & Maintenance (O&M)* expenses are generally increasing by approximately 4% annually due to inflationary adjustments.

- *Salaries and Benefits (All Service Areas)* are budgeted to increase approximately $338,000 due to a 3.8% Cost of Living Adjustment (COLA), effective July 1, 2026. Personnel expenses are discussed in more detail in the next section of this budget document.

- *Electric Power* is budgeted at $922,000, representing an increase of $50,000 (6%) over the prior year's budget, in alignment with anticipated electric power costs. The increase is primarily due to changes in PG&E rate structures and the need to navigate time-of-use charges.

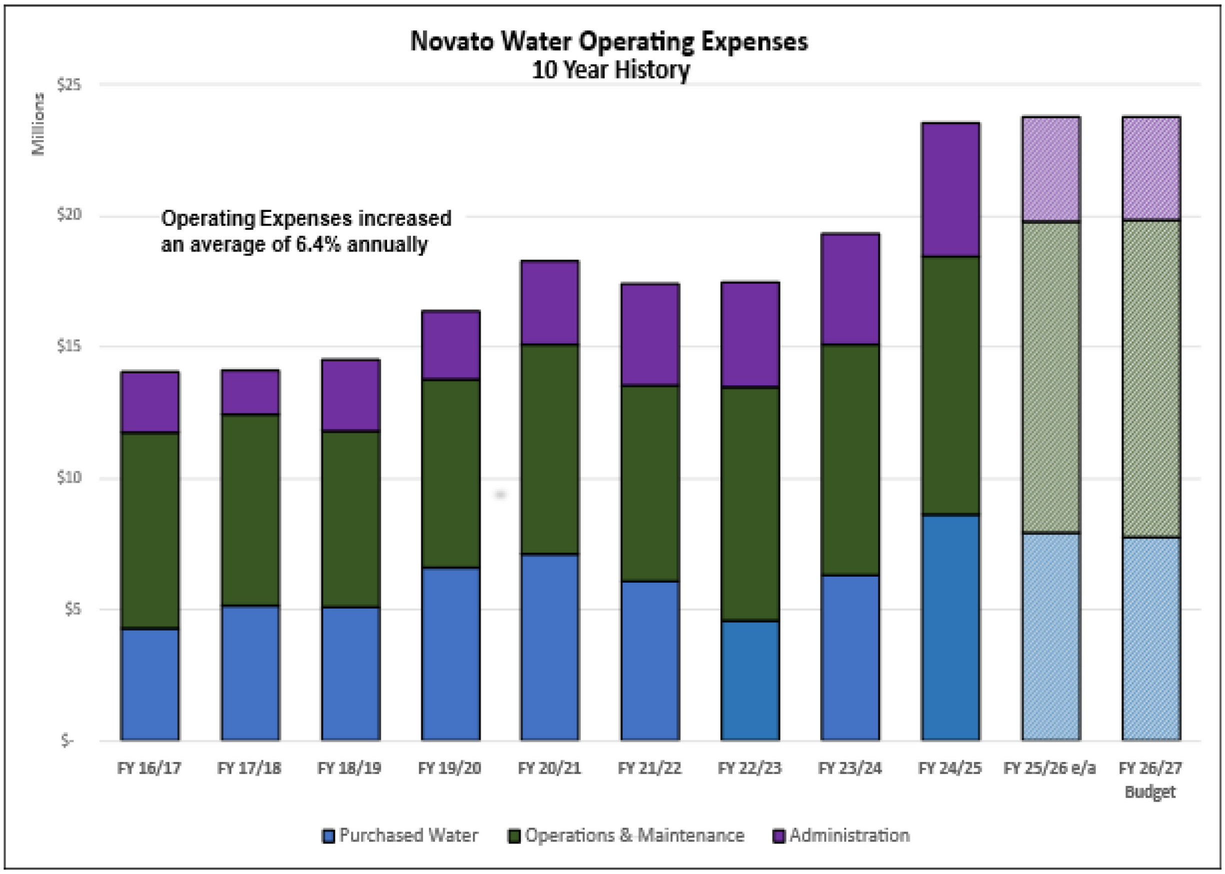
- *Studies and Special Projects* are budgeted at $247,000 which is $260,000 (51%) lower than the prior year's budget. Included in this expense is a Cathodic Assessment, Water Rights Study, continued support for Geographic Information System (GIS) data conversion, CIP Grant Support and an Employee Position Classification Study and Compensation Survey. A full list can be found within the Capital Improvement Program section of this budget document.

- *Dues, Memberships & Software Subscriptions* are budgeted at $327,000 which is equivalent to the prior year's budget. This category of expenses is primarily comprised of annual software subscriptions for meter reading and WaterSmart, asset management, ArcGIS, accounting and timekeeping programs. Some of the annual memberships include the Association of CA Water Agencies (ACWA), County of Marin Local Agency Formation Commission (LAFCo), Marin Map, North Bay Watershed Association (NBWA), American Water Works Association (AWWA), North Bay Water Reuse Authority (NBWRA) and the Center for Western Weather & Water Extremes Water Affiliates Group. A detailed schedule can be found within this budget document.

- *Permit and Regulatory Fees* are budgeted at $167,000 which is equivalent to the prior year's budget. This category of expenses includes annual program fees, permits, and the lab accreditation program to the State Water Resources Control Board (SWRCB) and the Department of Water Resources (DWR). These fees allow operations of the District's water systems, lab, and dam. The expense is based on actual invoices received for the next fiscal year and estimates based on prior year's average increases. A detailed schedule can be found within this budget document.

- *Insurance Premiums and Claims* are budgeted at $372,000 which is an increase of $31,000 (9%) from the prior year's budget and align with expected insurance premium and claim costs.

The following chart shows the past 10-years of operating expenses for Novato Water. The average increase in actual expenses is 6.4%.



Personnel Costs (All Service Areas)

Organizational Structure Changes and Budget Impact

The FY 26/27 budget incorporates a comprehensive organizational structure redesign aligned with the District's 2025–2030 Strategic Plan, specifically Goal 2: Foster Organizational Excellence. Approval of this budget constitutes approval of the proposed organizational changes, which are intended to improve operational effectiveness, address regulatory requirements, and better align staffing resources with functional priorities.

Overview of Structural Changes

The proposed organizational changes include:

- Creation of a new Water Resources Department
- Addition of essential and technical positions
- Renaming of departments and department head classifications
- Reassignment of select positions and reporting relationships

These changes are designed to strengthen regulatory compliance, centralize critical functions such as safety and emergency management, and rebalance workloads across departments.

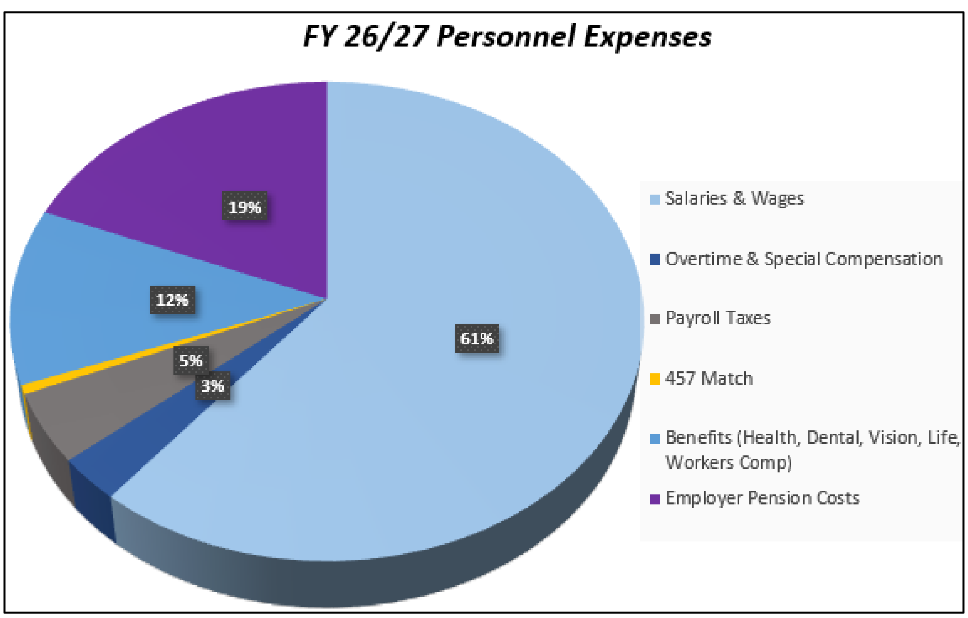
The budget includes a staffing level of 61 full-time equivalent (FTE) employees, as reflected in the Position Allocation Schedule. This represents an increase of 2 FTEs, driven by the addition of new positions partially offset by reclassification or replacement of existing roles. Personnel costs associated with these changes are incorporated into the Salaries and Benefits category, which represents approximately 32% of the District's total budget.

The District entered into a four-year nine-month Memorandum of Understanding (MOU) with the Employee Association (EA), approved by the Board of Directors in January 2024. The approved contract will expire on June 30, 2028. The FY 26/27 budget includes $12,000 for a Position Classification Study and Compensation Survey to support preparation for future negotiations and to ensure the District's compensation structure remains competitive and aligned with market conditions, as committed to in the MOU.

In the FY 26/27 Budget the following changes are incorporated:

- *Group Health Insurance* (medical, dental & vision) increased 4.5%. Over the past three years, health insurance costs have increased by an average of 9.8% annually.
- *Workers' Compensation Insurance* is budgeted to decrease 11% based on estimated payroll and actual premiums provided by the District's insurance carrier, Zenith.
- *Cost of Living Adjustment (COLA)* is a 3.8% increase to base salaries, effective July 1, 2026. This adjustment is based on the 3.8% consumer price index (CPI) as measured by the CPI-U San Francisco on April 30, 2026.
- *CalPERS Retirement Contributions*, including unfunded liability, are budgeted at 30.9% of employee earnings, equivalent to the prior year. When applied to the FY 26/27 budgeted earnings this equates to an estimated $250,000 increase in annual pension expense. The average rate in the five prior years was 30.5% of salaries.

In summary the District's total labor cost is 61% for salaries and wages and 39% for benefits, as shown in the below graph.



Non-Operating Revenue –

Facility Reserve Charge (FRC) revenue is budgeted in FY 26/27 at $755,000. FRC revenue of $100,000 for 4 Equivalent Dwelling Units (EDUs) is estimated to be collected in FY 25/26. The annual average connections have been 18 EDUs (FY 21/22 through FY 25/26). Included in the projections is annual FRC revenue equivalent to 9 EDUs or about half of the actual five-year average. In addition, $500,000 in FRC revenue, representing approximately 18 EDUs, has been included as a conservative estimate in anticipation of significant development activity, including the 777 San Marin Drive project (approximately 1,100 units), where demolition has already been completed, although the timing of FRC collections remains uncertain and dependent on development progress .

Marin Municipal Water District (MMWD) will pay the annual fixed Aqueduct Energy Efficiency Project (AEEP) capital contribution of $205,000 ($175,000 in principal and $30,000 in interest) in accordance with the terms of the 2014 Interconnection Agreement. Additional non-operating revenue of $891,000 is comprised of interest earnings, property tax revenue, and rental income. Following the sale of the District-owned house on Giacomini Road in Point Reyes during FY 25/26, the District will receive approximately $78,000 annually in loan payments (about $6,500 per month), with a final balloon payment of $474,000 due in December 2028.

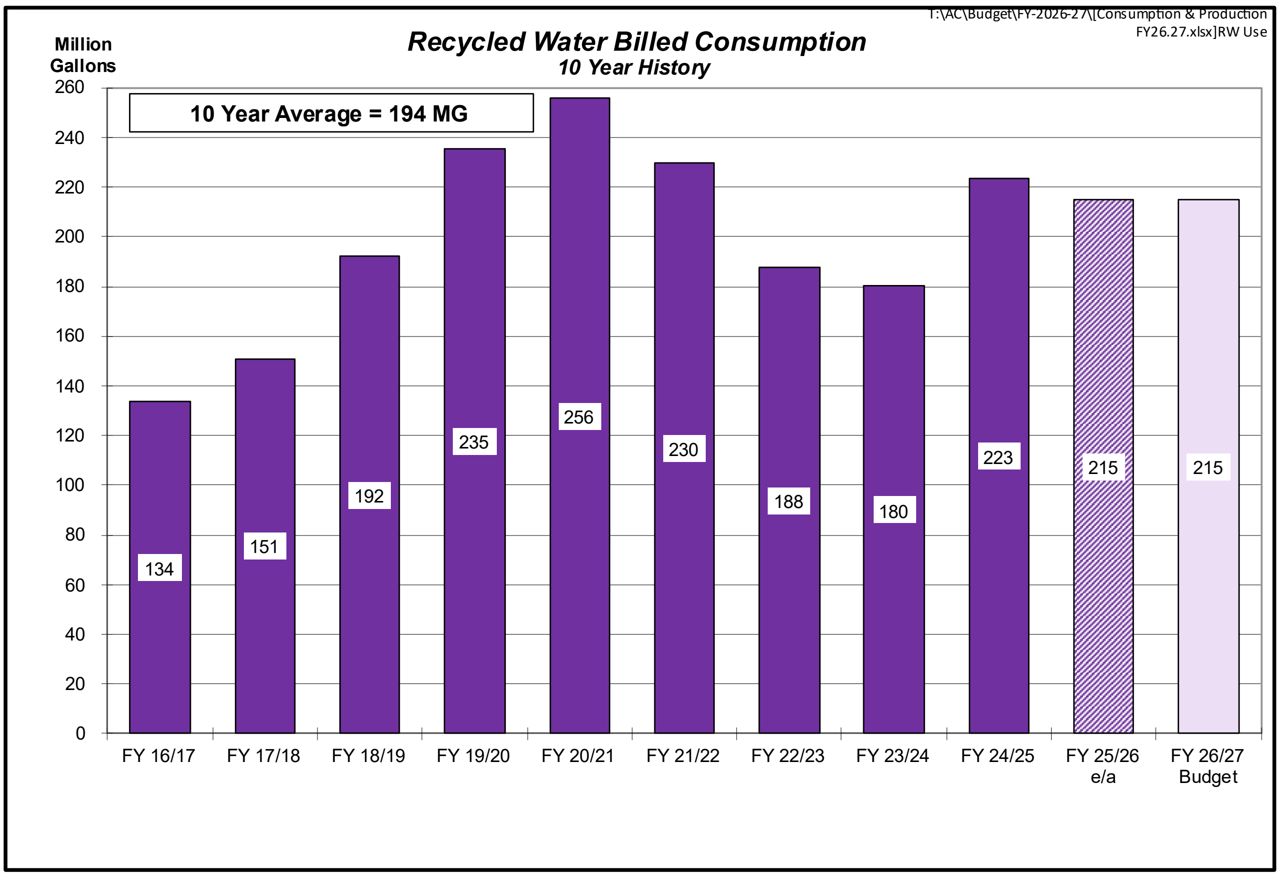
Non-Operating Expenses –

The cost of issuance for a new $8 million loan in FY 26/27 is estimated at $160,000 and would similarly apply if the District pursues bond financing or other forms of debt issuance. Additionally, $2,000 in miscellaneous expenses is included to cover nominal and unforeseen incidental costs that may arise during the fiscal year.

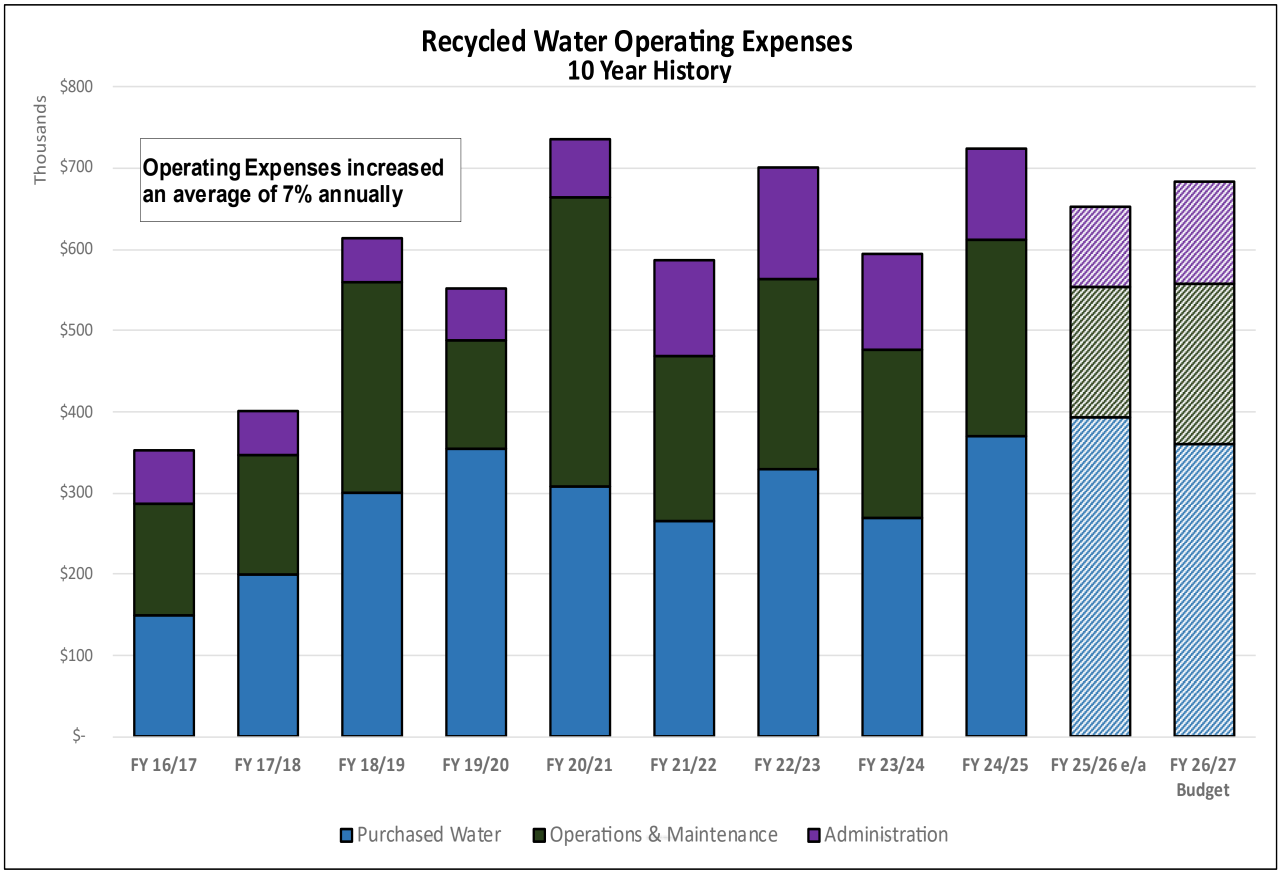
Recycled Water

The FY 26/27 Recycled Water (RW) System Budget projects demand of 215 MG which is based on the five-year average consumption for the period of FY 20/21 through FY 24/25. Forecasted demand is unknown and conservatively the five-year forecast projects ongoing demand of 215 MG. The below chart shows RW consumption over a ten-year period. Consistent with the 2024 Novato and Recycled Water Rate Study recommendation, a rate increase of 6% (effective July 1, 2026) was incorporated into the FY 26/27 Budget. The increase is projected to generate $113,000 in additional revenue next fiscal year.

The budget projects net operating revenue of $1,334,000 and, after capital outlay and debt service, the system is projected to show a cash decrease for the year of $284,000.



Operating expenses are budgeted to increase approximately 4.6% ($31,000) from the projected FY 25/26 expenses, see below chart for 10-year history. The FY 26/27 budget includes the purchase of 165 MG ($300,000) of treated water from Novato Sanitary District (NSD), and 50 MG ($60,000) from Las Gallinas Valley Sanitary District (LGVSD).



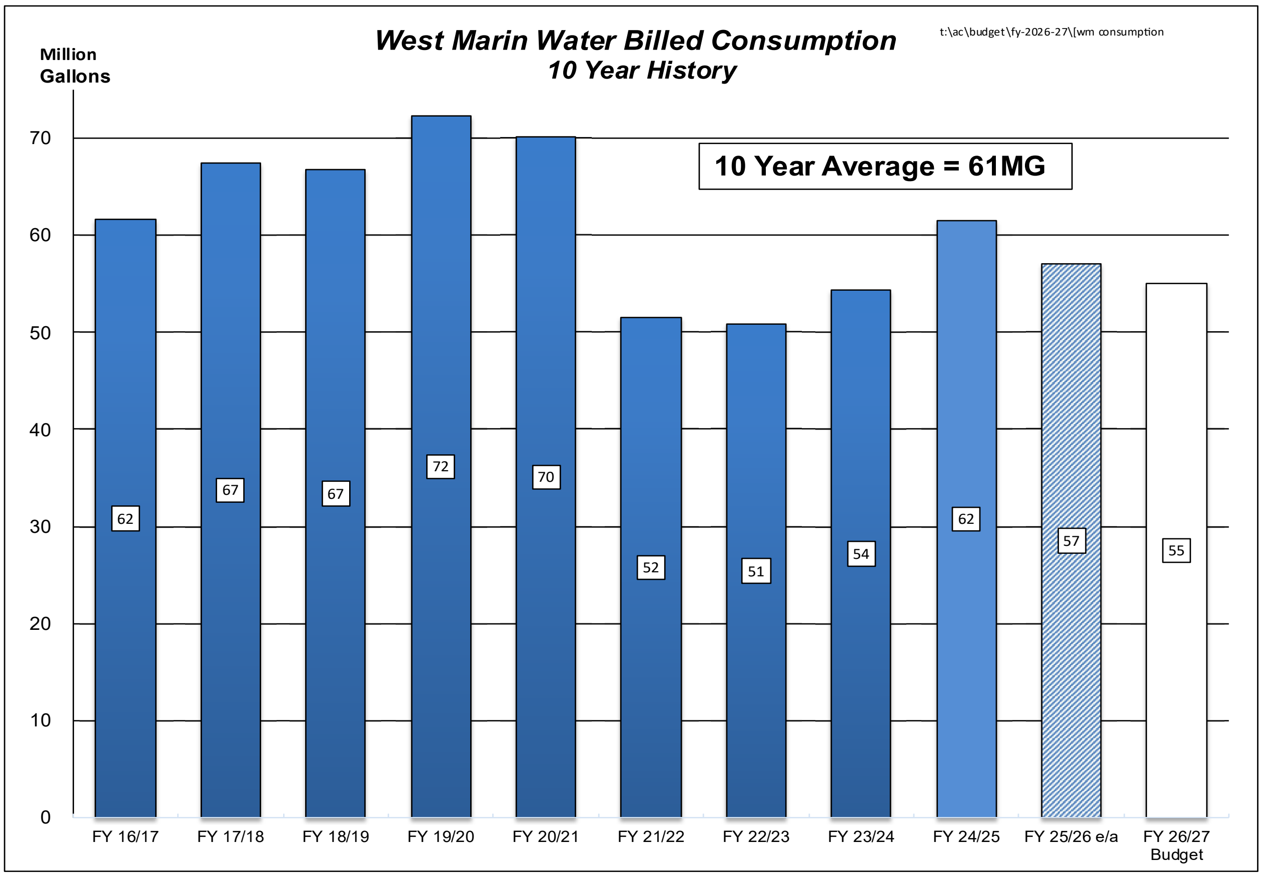
Agreements with NSD and LGVSD allocate net operating revenues to a reserve fund titled Capital Replacement and Expansion Fund. These funds are allocated to each agency, including NMWD, and are designated for CIP related projects for the individual RW systems.

There is $75,000 budgeted in FY 26/27 for the design work to replace the 1,320 linear feet of cast iron line on Atherton Avenue. Construction is scheduled for FY 27/28, with an estimated cost of $475,000. An additional $25,000 contingency is included in FY 26/27 to address any projects that may be identified during the year. These projects are fully funded by the Capital Replacement and Expansion Fund.

West Marin Water

Incorporated in the West Marin Water budget is a 19% rate increase, effective July 1, 2026. The rate increase aligns with the Board accepted 2025 West Marin Water Rate Study. The increase is projected to generate $235,000 in additional revenue next fiscal year. One FRC is budgeted, every other year, in the five-year forecast, and there is one Facility Reserve Charge (FRC) budgeted for FY 26/27.

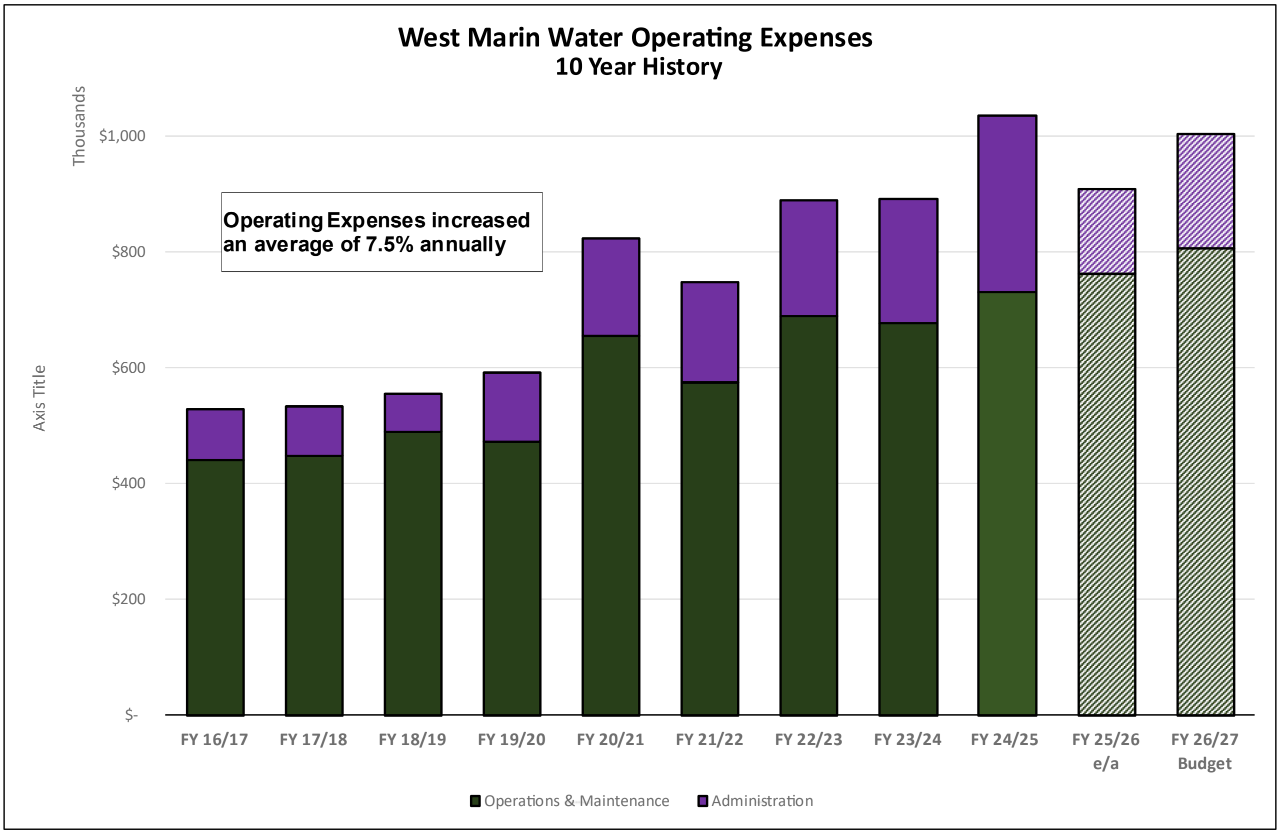
FY 26/27 water consumption is budgeted at 55 MG and is based on the three-year average consumption (FY 22/23 through FY 24/25). The projections for outlying years are forecasted at 55 MG, which is below the actual ten-year average of 61 MG (see chart below). Similar to Novato Potable water, the water consumption estimate is conservative given the present environmental and economic conditions. Historical trends have become less reliable as indicators of future outcomes.



WM operating expenditures are budgeted at $1,052,000 which is $143,000 higher or 14% more than the FY 25/26 projections. The increase is primarily due to inflation and the inclusion of a Master Plan and Resiliency Study ($50,000) in FY 26/27, which was budgeted in FY 25/26 but not yet initiated.

The budget projects net operating revenue of $391,000 and, after capital outlay and debt service, the system is projected to show a cash increase for the year of $1,114,000, which includes loan proceeds to be spent on future Capital Projects.

The below chart shows the past 10-years of operating expenses for West Marin Water.

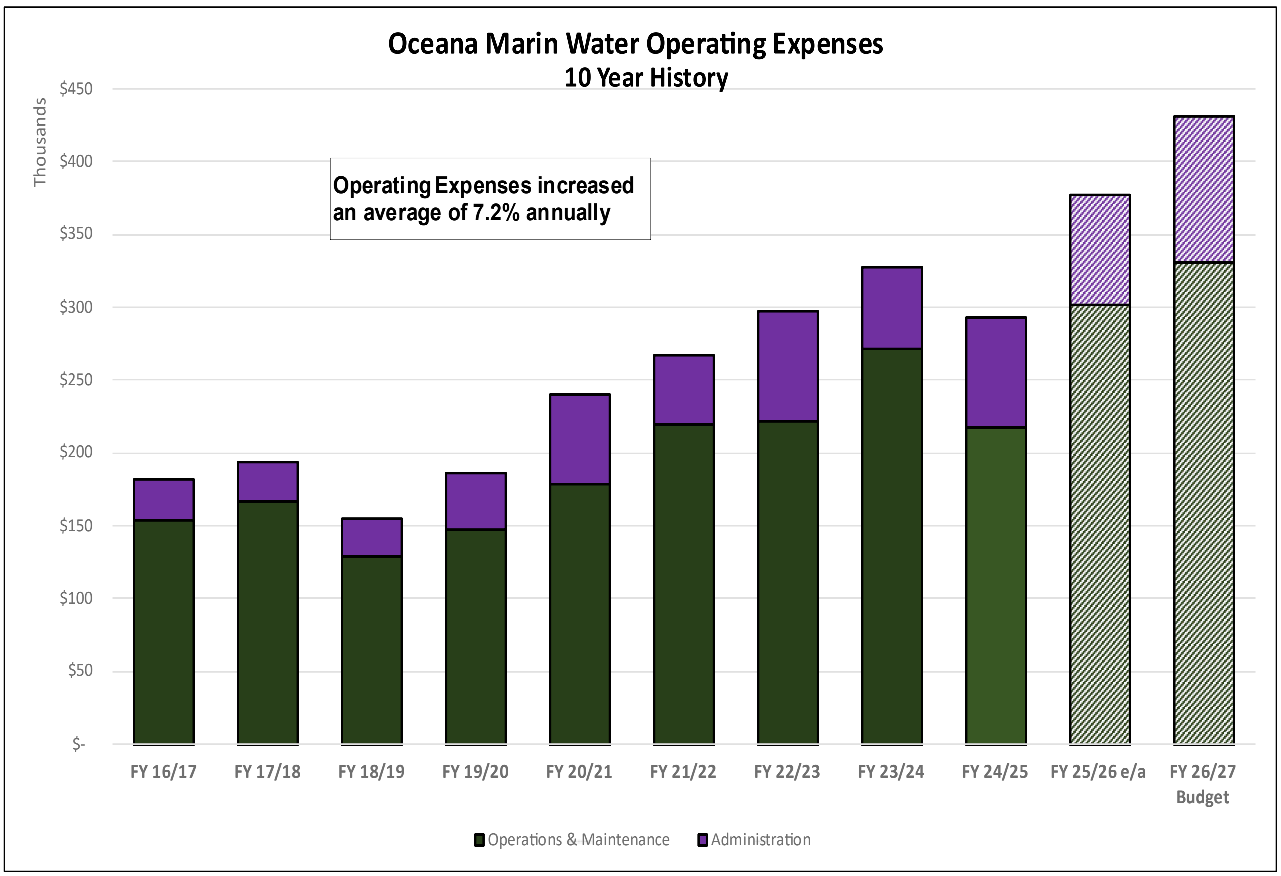


Oceana Marin Sewer

A 9.7% rate increase (to $1,724/year) in the Oceana Marin (OM) Sewer Service Charge effective July 1, 2026, will generate $37,000 in additional annual revenue. The increase was approved by the Board of Directors at a public hearing which occured on June 16, 2026. The budget projects a new connection every other year, with one new connection budgeted in FY 26/27.

FY 26/27 OM operating expenditures are budgeted at $431,000 which is an increase of $54,000 or 14% from the FY 25/26 projections. The increase is primarily due to $50,000 budgeted in FY 26/27 to facilitate an update to the Master Plan, which was budgeted in FY 25/26 but not yet initiated. This update will reassess the assumptions and projections within the current plan to ensure their alignment with the changing and aging infrastructure needs of the Oceana Marin Sewer System. The budget projects a net operating loss of $14,000 and, after capital outlay and debt service, the system is projected to show a cash decrease for the year of $84,000.

The below chart shows the past 10-years of operating expense for Oceana Marin Sewer.



Capital Improvement Program (CIP)

The Fiscal Year 26/27 Capital Improvement Program (CIP) budget includes projects recommended for Novato Water, Recycled Water, West Marin Water, and Oceana Marin Sewer. The District continues to invest in CIP projects within all service areas. These investments benefit our customers by ensuring the system's fire protection capabilities, potable and recycled water supplies, and treatment of both water and wastewater are fully functional. By committing financial resources to replacement and upgrades of aging infrastructure, the District is able to prevent unexpected failures in the future. Using a preventative maintenance approach is a form of asset management that looks beyond replacing infrastructure in a "worst first" methodology (typically the oldest infrastructure), but rather it considers life-cycle costs and leverages opportunities to execute project costs effectively incorporating economies of scales.

A summary of the District's Capital Improvement Program (CIP) and individual Project Summary Sheets are included as Appendix A, located at the end of the FY 26/27 Budget document.

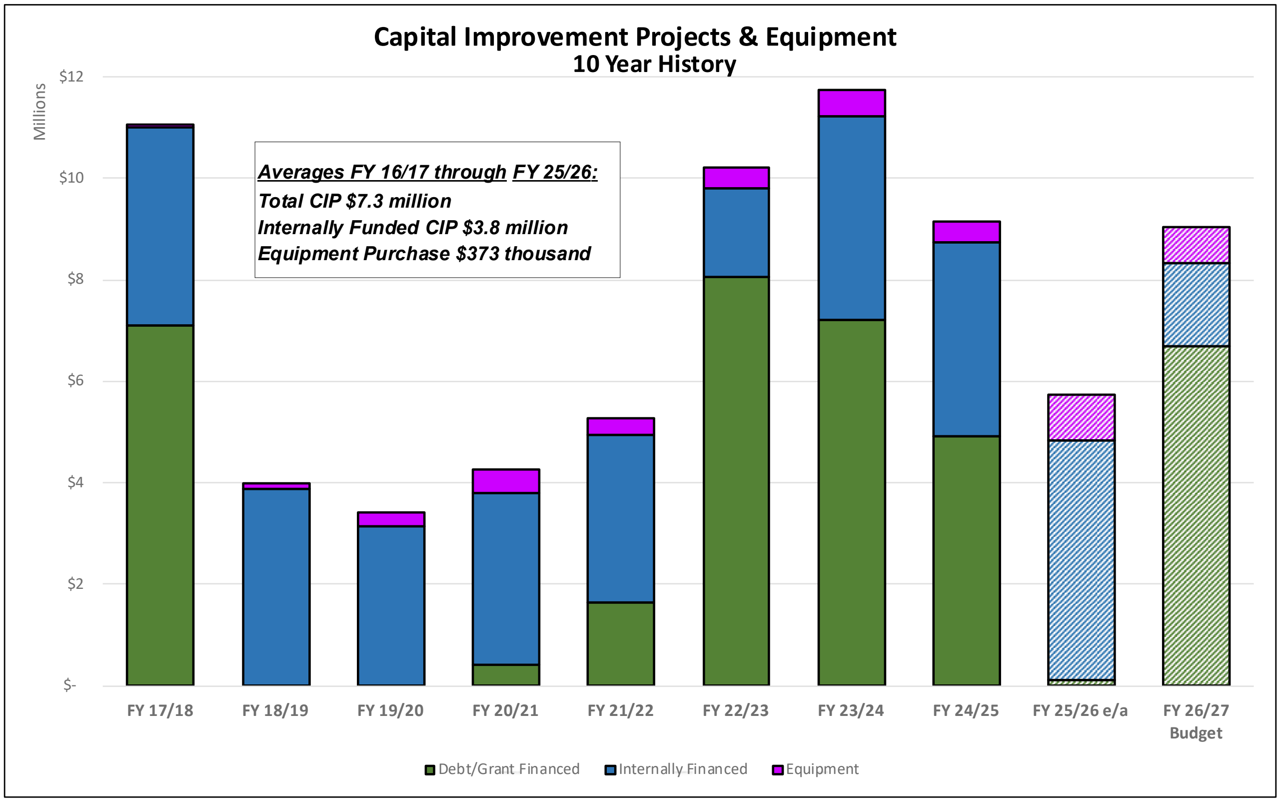
The below table identifies significant projects (totaling over $500,000 or more) to be undertaken over the next five fiscal years. The table also includes the total cost of the projects, which adds all costs occurring within and outside of the five-year forecast period.

Project	FY26/27	FY27/28	FY28/29 thru FY 30/31	Total Project Costs
Novato Blvd. Widening - Diablo to Grant	$4,250,000	$750,000	$250,000	$5,725,000
Lynwood Pump Station Replacement	1,250,000	5,000,000	5,000,000	11,875,000
Lagunitas Creek Bridge Pipe Replacement (West Marin	750,000	-	-	1,450,000
Stafford Treatment Plant (STP) Improvements	435,000	225,000	875,000	1,550,000
Pump Station Rehabiliation (2025 Master Plan)	370,000	600,000	2,100,000	3,070,000
Gallagher Well #3 (West Marin)	250,000	1,250,000	-	1,550,000
San Mateo Tank Transmission Main	100,000	600,000	-	732,000
Tank Assessment & Rehab (2025 Master Plan)	-	150,000	1,350,000	1,500,000
Hydropneumatic Upgrades (Bahia & Hayden)	-	1,300,000	2,000,000	3,300,000
Gateway Commons - Backflow Prevention	30,000	500,000	1,000,000	1,540,000
Replace Cast Iron @ Atherton Ave (Recycled Water)	75,000	475,000	-	550,000
Olema Creek Bridge Pipe Replacement (West Marin)	25,000	75,000	1,200,000	1,300,000
Stafford Lake Park Service Line	50,000	2,500,000	-	2,560,000
Pipeline Replacement - ('25 Master Plan)	50,000	200,000	5,100,000	5,350,000
Other Projects	695,000	445,000	5,780,000	5,003,000
Gross Project Outlay	$ 8,330,000	$ 14,070,000	$ 24,655,000	$47,055,000
Less Loan/Grant Funding	**(6,700,000)**	**(9,750,000)**	**(9,550,000)**	**(26,000,000)**
Net Project Outlay (internally funded)	**$1,630,000**	**$4,320,000**	**$15,105,000**	**$21,055,000**

Below is a two-year summary of the total cost and number of capital projects, by service area, which are funded through pay as you go (Pay-go) financing. Pay-go capital financing matches the rate revenue generated during the fiscal year with the budgeted CIP. This enables the projects to be completed incrementally and reduces reliance on debt. The CIP budget includes 40 projects in FY 26/27 and 30 projects in FY 27/28. This comprehensive plan is developed to confirm that adequate funding and staffing exists to accomplish the budgeted projects planned for FY 26/27. Novato Potable Water's CIP expenditure plan, when viewed over the current fiscal year and the next five years, averages $3.6 million annually in internally funded projects, and West Marin Water's CIP expenditure plan, averages $552 thousand annually in internally funded projects, with most projects funded by grants and loans.

Service Area and Type	FY 26/27	# of Projects	FY 27/28	# of Projects
Novato Water				
Capital Improvement Projects	$ 6,930,000	25	$ 12,040,000	20
Less Funded by Loans/Grants/Other	(5,550,000)		(7,770,000)	
Novato Water Total	**$ 1,380,000**	**25**	**$ 4,270,000**	**20**
Recycled Water				
Capital Improvement Projects	$ 100,000	2	500,000	2
Less Funded by Loans/Grants/Other	(100,000)		(500,000)	
Recycled Water Total	**$ -**	**2**	**$ -**	**2**
West Marin Water				
Capital Improvement Projects	$ 1,235,000	9	1,480,000	6
Less Funded by Loans/Grants/Other	(1,050,000)		(1,480,000)	
West Marin Water Total	**$ 185,000**	**9**	**$ -**	**6**
Oceana Marin Sewer				
Capital Improvement Projects	$ 65,000	4	50,000	2
Less Funded by Loans/Grants/Other	-		-	
Oceana Marin Sewer Total	**$ 65,000**	**4**	**$ 50,000**	**2**
Total Pay-Go	**$ 1,630,000**	**40**	**$ 4,320,000**	**30**

The below chart shows the District wide 10-year history of capital improvement projects averaging $7.3 million per year, including $3.8 million of internally (or "Pay-Go") financed projects, and a 10-year history of equipment purchases averaging $373 thousand per year.



Equipment Budget - The FY 26/27 Equipment Budget totals $700,000 which is $333,000 lower than the FY 25/26 Equipment Budget. In FY 18/19 the District entered into a leasing agreement with Enterprise Fleet Management (EFM) and there are currently 23 leased vehicles in the District's fleet. Included in the FY 26/27 budget is $195,000 to replace five leased vehicles reaching their five-year lease term. The budget also includes the replacement of a vacuum trailer at a cost of $180,000, as well as the purchase of portable generators to support operational reliability and emergency preparedness, including a replacement 100 kW generator at a cost of $95,000 and a new 45 kW generator at a cost of $55,000. Additionally, $110,000 is budgeted for the purchase of an ion chromatograph to support Water Quality testing and regulatory compliance.

#	Equipment Budget	Dept	FY 26/27 Budget
1	Lease/Purchase Vehicles	Various	$195,000
2	Portable Generators (100KW & 45KW)	Operations	150,000
3	Vac Trailer	Utilities	180,000
4	Ion Chromatograph	Water Resources	110,000
5	Turbidity Analyzers (STP 3/Year)	Operations	21,000
6	Gem Cart (Replacement STP)	Operations	15,000
7	Virtual Server (STP)	Operations	13,000
8	UV-Vis Spectrophotometer	Water Resources	11,000
9	Miscellaneous Equipment Purchases	Various	5,000
		TOTAL EQUIPMENT BUDGET	**$700,000**

Debt Service

The annual budget of $5.1 million in principal and interest payments (excluding interfund loans) is allocated to service $38.3 million in outstanding debt (as of June 30, 2027), comprised of:

- $16.0 million with a 3.11% for a bank loan used to finance the Administration and Laboratory Upgrade Project and other capital improvement projects.
- $8.5 million in SRF loans (with interest varying from 1%-2.6%) used to finance the recycled water distribution system;
- $2.0 million with a 2.39% interest rate for a State Revolving Fund (SRF) loan used to finance the Stafford Water Treatment Plant Rehabilitation;
- $2.2 million with a 3.42% interest rate for a bank loan used to finance the Novato AEEP Project and West Marin Capital Projects;
- $2.1 million with a 2.69% interest rate for a bank loan used to finance the Advanced Meter Information (AMI) project;
- $7.5 million with a 3.8% interest rate for a new five-year loan or bond issuance used to finance the Capital Program to address timing related fluctuations in the Capital Improvement Program for Novato Water and West Marin Water ($8M loan proposed in FY 26/27)

The estimated FY 26/27 consolidated debt service coverage ratio (DSCR) is 1.70 which provides a sufficient DSCR while complying with the debt covenant requirements as outlined in the individual loan agreements. DSCR measures the cash flow available to repay debt. A higher DSCR indicates a greater ability to meet debt obligations. The DSCR is calculated by dividing operating revenue (cash flows) by the total amount of debt payments due in the year. Below is the debt service schedule which provides more details on the District's outstanding debt.

Service Area	Description	Issue Date	Interest Rate	Original Amount	Final Payment Due Date	Interest Expense	Principal Paid	Total Debt Service	6/30/27 Outstanding Balance
Novato	SRF Loan - STP	2004	2.39%	$16,528,850	07/01/29	$ 66,042	$ 978,432	$1,044,474	$ 2,028,002
Novato	Bank Marin Loan	2011	3.42%	$7,000,000	10/27/31	$ 73,853	$ 408,189	$ 482,043	$ 1,938,804
Novato	Chase Bank Loan	2018	2.69%	$4,600,000	03/01/33	$ 64,022	$ 315,000	$ 379,022	$ 2,065,000
Novato	Webster Bank	2022	3.11%	$20,000,000	03/01/42	$ 522,155	$ 825,741	$1,347,896	$15,963,820
					Novato Total	$ 726,073	$2,527,362	$3,253,435	$21,995,626
RW TP	SRF Loan	2006	2.40%	$4,302,560	06/19/27	$ 3,737	$ 266,960	$ 270,697	$ -
RW North	SRF Loans (4)	2013	2.60%	$4,375,605	2031 & 2032	$ 42,758	$ 239,134	$ 281,892	$ 1,405,415
RW South	SRF Loans (3)	2013	2.20%	$5,361,952	2032 & 2033	$ 48,821	$ 283,586	$ 332,407	$ 1,935,520
RW Central	SRF Loan	2016	1.00%	$7,130,503	12/31/47	$ 54,218	$ 221,555	$ 275,773	$ 5,200,245
					Recycled Water Total	$ 149,535	$1,011,235	$1,160,769	$ 8,541,180
WM Water	Bank Marin Loan	2012	3.42%	$1,000,000	10/27/31	$ 10,840	$ 59,918	$ 70,758	$ 284,595
					West Marin Water Total	$ 10,840	$ 59,918	$ 70,758	$ 284,595
Novato Water & West Marin Water	New Loan	2027	3.80%	$8,000,000	03/01/31	$ 129,200	$ 470,800	$ 600,000	$ 7,529,200
					FY 26/27 Total - External Loans	**$1,015,649**	**$4,069,315**	**$5,084,964**	**$38,350,603**

North Marin Water District

FY 26/27 Software Subscriptions, Permits & Regulatory Fees and Dues & Memberships

Software Subscriptions	FY 26/27
Neptune 360 - AMI Meter Reads for Billing	$47,000
NEXGEN – Utility Asset Management Software	30,000
WaterSmart - Customer Portal for Water Use Tracking	29,000
Sage - Accounting Software	16,000
ScanForce - Inventory Tracking Software	15,000
Target Solutions - Training/Certification Tracking	11,000
Insource Software Solutions - Ops SCADA	10,000
Microsoft 365 Business Standard	10,000
ESRI ArcGIS - Software and Support	8,000
Snap-On Industrial - Shopkey Vehicle Maintenance	8,000
TimeControl - Timekeeping System	7,000
NeoGov - HR Job Posting and Applicant Tracking	7,000
Sabah/Sciens - Security Software & Support	7,000
PLC Programming Software (STP)	7,000
Various other Software Subscriptions < $5,000	19,000
Software Subscriptions Total	**$231,000**
Permits & Regulatory Fees	**FY 26/27**
State Water Resources Control Board - Novato Drinking Water Program Fees	$95,000
State Water Resources Control Board - Oceana Marin Annual Permit Fee	30,000
State of California - Department of Water Resources Dam Fees	22,000
State Water Resources Control Board - Miscellaneous Annual Permits (6)	19,000
State Water Resources Control Board - West Marin Water Drinking Water Program Fees	10,000
US Geological Survey (Gallagher Stream Gauge Maintenance)	9,000
Underground Service Alert - Billable Tickets Prior Year & Annual Membership	7,000
City of Novato - Encroachment Permit	7,000
County of Marin - Hazardous Material Inventory Permits (4)	7,000
State Water Resources Control Board - Environmental Lab Accred. Program Renewal	6,000
Various other Permits & Regulatory Fees < $3,000	13,000
Permits & Regulatory Fees Total	**$225,000**
Dues & Memberships	**FY 26/27**
Association of California Water Agencies (ACWA) Membership	$29,000
Sonoma Water - North Bay Water Reuse Authority - Membership & Joint Use	28,000
Local Agency Formation Commission (LAFCO County of Marin)	16,000
Marin Map Membership - Collaborative GIS Network	10,000
American Water Works Association (AWWA) Membership	6,000
North Bay Watershed Association (NBWA)	6,000
UC San Diego Scripps Institution of Oceanography	5,000
California Water Efficiency Partnership (CalWEP)	4,000
State Water Resource Control Board - Distribution/Operators Certification	3,000
Various Dues & Subscriptions < $3,000	17,000
Dues & Memberships Total	**$124,000**
Total Software Subscriptions, Permits & Regulatory Fees, and Dues	**$580,000**

North Marin Water District

FY 26/27 Staffing Position Allocation

Position	Monthly[1] Step 1	Top Step	FY 25/26	FY 26/27
Administration				
General Manager[2]	$25,136.50		1	1
Executive Assistant/District Secretary	$ 10,493	$ 12,754	1	1
Water Conservation & Communications Mgr	$ 12,496	$ 15,189	1	1
Director of Administrative Services[3]	$ 16,842	$ 20,471	1	1
HR/Risk Manager[4]	$ 11,682	$ 14,199	1	1
Technology Services Manager[5]	$ 11,655	$ 14,189	0	1
Accounting Supervisor	$ 11,085	$ 13,474	1	1
Senior Accountant	$ 9,884	$ 12,014	1	1
Staff Accountant	$ 8,630	$ 10,491	1	1
Accounting Clerk II	$ 6,698	$ 8,142	1	1
Administration Total			**9**	**10**
Customer Service				
Customer Service Supervisor	$ 10,059	$ 12,227	1	1
Receptionist/Customer Service Asst.	$ 6,066	$ 7,372	1	1
Field Service Rep I/II	$ 6,748	$ 8,776	2	2
Field Service Representative Lead	$ 8,146	$ 9,902	1	1
Customer Service Total			**5**	**5**
Engineering				
Assistant General Manager/Director of Engineering[3]	$ 18,238	$ 22,168	1	1
Senior Engineer	$ 14,283	$ 17,361	1	1
Associate Engineer	$ 12,868	$ 15,641	1	1
Junior Engineer	$ 10,012	$ 12,171	2	2
Senior Engineering Technician	$ 10,012	$ 12,171	2	2
Engineering Services Rep	$ 8,167	$ 9,927	1	1
Engineering Administrative Assistant	$ 7,463	$ 9,071	1	1
Engineering Total			**9**	**9**
Operations				
Director of Operations[3]	$ 15,559	$ 18,913	1	1
Maintenance Supervisor	$ 12,019	$ 14,610	1	1
Safety & Emergency Manager[5]	$ 10,751	$ 13,088	0	1
Cross Connection Tech I/II	$ 7,091	$ 10,478	2	2
Electrical/Mechanical Tech	$ 9,193	$ 11,175	2	2
Apprentice Elec/Mech Tech	$ 7,833	$ 9,521	1	1
Program Assistant I/II/III	$ 6,122	$ 9,948	1	1
Treatment & Distribution Supervisor	$ 13,947	$ 17,330	1	1
Senior Distribution & Treatment Plant Operator	$ 10,686	$ 13,368	2	2
Distribution & Treatment Plant Operator	$ 9,612	$ 11,962	2	2
Assistant Distribution & Treatment Plant Operator	$ 7,740	$ 9,686	2	2
Operations Total			**15**	**16**

North Marin Water District

FY 26/27 Staffing Position Allocation

	Monthly[1]			
Position	**Step 1**	**Top Step**	**FY 25/26**	**FY 26/27**
Water Resources				
Director of Water Resources[5]	$ 14,171	$ 17,253	0	1
Water Quality Supervisor	$ 13,518	$ 16,431	1	1
Senior Lab Analyst	$ 11,076	$ 13,464	2	2
Lab Analyst I/II	$ 8,471	$ 12,208	2	2
Laboratory Technician	$ 7,160	$ 8,703	1	1
Water Resources Total			**6**	**7**
Utilities				
Director of Utilities[3]	$ 13,352	$ 16,230	1	1
Distribution/Maintenance Foreman	$ 9,658	$ 11,739	1	1
Pipeline Foreman	$ 9,658	$ 11,739	2	2
Heavy Equipment Operator	$ 8,050	$ 9,787	2	2
Auto/Equipment Mechanic	$ 8,034	$ 9,766	1	1
Storekeeper	$ 7,668	$ 9,321	1	1
Utility Worker I/II/III	$ 6,210	$ 9,379	6	6
Utilities Total			**14**	**14**
Open Position[5]	$ 10,186	$ 12,382	1	0
Total Employee Count (All positions are full time) [6]			**59**	**61**

[1] Salaries are based on the current salary schedule plus a 3.8% Cost of Living Adjustment (COLA) effective July 1, 2026. This is based on the April 2026 Consumer Price Index for all Urban Customers (CPI-U) in the San Francsisco Bay Area, as outlined in the Board of Directors approved Employee Association Memo of Understanding.

[2] The General Manager's salary is set by contract.

[3] Proposal to retitle Department Head positions as 'Director' of their respective departments.

[4] Position Job Title changed from HR/Safety Manager to HR/Risk Manager upon hiring of Safety/Emergency Manager

[5] The new positions listed are proposed to support the goals outlined in the District's current five-year strategic plan specifically related to the organizational structure.

[6] Members of the Board of Directors are compensated as District employees at a rate of $291 per meeting and are paid through payroll in accordance with IRS guidelines. However, they are not included in the above salary schedule. The annual budget for Board compensation is $45,000.

North Marin Water District

Budget Summary - All Service Areas Combined

Fiscal Year 26/27

		Adopted Budget FY 26/27	Estimated Actual FY 25/26	Adopted Budget FY 25/26
	Operating Revenue			
1	Water Rate Revenue	**$33,024,000**	$30,741,000	$30,533,000
2	Sewer Service Charges	**417,000**	380,000	377,000
3	Wheeling & Misc Service Charges	**500,000**	480,000	460,000
4	**Total Operating Revenue**	**$33,941,000**	$31,601,000	$31,370,000
	Operating Expenditures			
5	Source of Supply	$8,374,000	$9,082,000	$7,829,000
6	Pumping	977,000	937,000	965,000
7	Operations	1,820,000	1,731,000	2,067,000
8	Water Treatment	3,871,000	3,344,000	3,515,000
9	Transmission & Distribution	5,206,000	4,897,000	5,088,000
10	Sewer Operations	328,000	298,000	336,000
11	Customer Service	759,000	735,000	700,000
12	Water Conservation	561,000	540,000	560,000
13	General Administration	4,408,000	4,233,000	4,213,000
14	**Total Operating Expenditures**	**$26,304,000**	$25,797,000	$25,273,000
15	***Net Operating Revenue***	**$7,637,000**	$5,804,000	$6,097,000
	Operating Expenditures			
16	Interest Earnings	$576,000	$802,000	$631,000
17	Tax & Miscellaneous Revenue	327,000	591,000	1,038,000
18	Transfers Capital/Replace Expansion Fund	(643,000)	(125,000)	(577,000)
19	Miscellaneous Expense	(162,000)	(21,000)	(16,000)
20	**Total Non-Op Revenue/(Expenditures)**	**$98,000**	$1,247,000	$1,076,000
	Other Sources/(Uses) Of Funds			
21	Capital Improvement Projects	($8,330,000)	($4,836,000)	($6,070,000)
22	Loans/Grants/Transfers	8,200,000	137,000	1,455,000
23	Capital Equipment Expenditures	(700,000)	(909,000)	(1,033,000)
24	Capital Plan Variance Adjustment	69,000	-	913,000
25	Debt Principal Payments	(4,200,000)	(3,632,000)	(3,636,000)
26	Interest Expense	(1,043,000)	(1,011,000)	(1,013,000)
27	Marin Country Club Principal Repayment	40,000	39,000	40,000
28	Facility Reserve Charges	807,000	106,000	617,000
29	InterDistrict Loans (net)	130,000	126,000	163,000
30	MMWD AEEP Capital Contribution	175,000	170,000	170,000
31	Low Income Rate Assistance Program	(92,000)	(92,000)	(89,000)
32	**Total Other Sources/(Uses)**	**($4,944,000)**	($9,902,000)	($8,483,000)
33	***Cash Increase/(Decrease)***	**$2,791,000**	**($2,851,000)**	**($1,310,000)**

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North Marin Water District

Five-Year Financial Forecast - All Service Areas Combined

Fiscal Year 26/27

		Budget FY 26/27	*Forecast FY 27/28*	*Forecast FY 28/29*	*Forecast FY 29/30*	*Forecast FY 30/31*
	Operating Revenue					
1	Water Rate Revenue Commodity	$15,101,000	$15,890,000	$16,708,000	$17,383,000	$17,904,000
2	Pass-Through Rate Revenue	7,760,000	7,760,000	7,760,000	7,760,000	7,760,000
3	Water Rate Revenue Service Charge	10,163,000	10,638,000	11,137,000	11,568,000	12,030,000
4	**Total Water Rate Revenue**	**33,024,000**	**$34,288,000**	**$35,605,000**	**$36,711,000**	**$37,694,000**
5	Wholesale Revenue - Wheeling to MMWD	$140,000	$144,000	$148,000	$152,000	$157,000
6	Sewer Service Charges	417,000	458,000	504,000	553,000	609,000
7	Miscellaneous Service Charges	360,000	349,000	349,000	349,000	349,000
8	**Water Rate Revenue - Other Charges**	**$917,000**	**$951,000**	**$1,001,000**	**$1,054,000**	**$1,115,000**
9	**Total Operating Revenue**	**$33,941,000**	**$35,239,000**	**$36,606,000**	**$37,765,000**	**$38,809,000**
	Operating Expenditures					
10	Source of Supply	$8,374,000	$8,393,000	$8,412,000	$8,431,000	$8,451,000
11	Pumping	977,000	1,006,000	1,036,000	1,066,000	1,098,000
12	Operations	1,820,000	1,875,000	1,932,000	1,990,000	2,050,000
13	Water Treatment	3,871,000	3,499,000	3,998,000	3,616,000	4,130,000
14	Transmission & Distribution	5,206,000	5,363,000	5,524,000	5,690,000	5,860,000
15	Sewer Operations	328,000	339,000	350,000	361,000	372,000
16	Customer Service	759,000	781,000	804,000	829,000	853,000
17	Water Conservation	561,000	578,000	595,000	613,000	631,000
18	General Administration	4,408,000	4,438,000	4,571,000	4,708,000	4,894,000
19	***Total Operating Expenditures***	**$26,304,000**	**$26,272,000**	**$27,222,000**	**$27,304,000**	**$28,339,000**
20	***Net Operating Revenue***	**$7,637,000**	**$8,967,000**	**$9,384,000**	**$10,461,000**	**$10,470,000**
	Non-Operating Revenue/(Expenditures)					
21	Interest Earnings	$576,000	$503,000	$457,000	$466,000	$474,000
22	Property Taxes & Miscellaneous Revenue	327,000	337,000	821,000	357,000	378,000
23	Miscellaneous Expense	(162,000)	(2,000)	(2,000)	(2,000)	(2,000)
24	Transfers Capital/Replace Expansion Fund	(643,000)	(691,000)	(728,000)	(762,000)	(791,000)
25	**Total Non-Op Revenue/(Expenditures)**	**$98,000**	**$147,000**	**$548,000**	**$59,000**	**$59,000**
	Other Sources/(Uses) Of Funds					
26	Total Capital Spending	($8,330,000)	($14,070,000)	($10,790,000)	($7,225,000)	($6,640,000)
27	Transfers Capital/Replace Expansion Fund	100,000	500,000	100,000	100,000	100,000
28	Debt/Grant Funded Capital	6,600,000	4,250,000	1,250,000	1,500,000	1,500,000
29	**Cash Funded Capital Projects**	($1,630,000)	($9,320,000)	($9,440,000)	($5,625,000)	($5,040,000)
30	Debt Service	($5,243,000)	($4,993,000)	($4,991,000)	($3,948,000)	($3,948,000)
31	Equipment Purchases	(700,000)	(350,000)	(375,000)	(350,000)	(350,000)
32	Capital Plan Variance Adjustment	69,000	464,000	471,000	277,000	246,000
33	Loan Funds for Future Capital	1,500,000	(1,500,000)	-	-	-
34	Interdistrict Loans (net)	130,000	187,000	187,000	187,000	187,000
35	MMWD AEEP Contributions Principal	175,000	180,000	184,000	189,000	195,000
36	Marin Country Club Principal Repayment	40,000	40,000	40,000	41,000	41,000
37	Facility Reserve Charges	807,000	5,000,000	5,052,000	500,000	552,000
38	Funding for Affordability Program	(92,000)	(89,000)	(89,000)	(89,000)	(89,000)
39	**Total Other Sources/(Uses)**	**($4,944,000)**	**($10,381,000)**	**($8,961,000)**	**($8,818,000)**	**($8,206,000)**
40	**Beginning Year Balance**	**$18,829,000**	**$21,620,000**	**$20,353,000**	**$21,324,000**	**$23,026,000**
41	**Cash Increase/(Decrease)**	**$2,791,000**	**($1,267,000)**	**$971,000**	**$1,702,000**	**$2,323,000**
42	Restricted Reserves	$8,040,000	$6,289,000	$6,007,000	$5,738,000	$5,488,000
43	**End of Year Cash Balance**	**$21,620,000**	**$20,353,000**	**$21,324,000**	**$23,026,000**	**$25,349,000**
44	Minimum Reserves (by policy)	$13,068,000	$13,057,000	$13,374,000	$13,401,000	$13,746,000
45	Available Cash (Unrestricted)	512,000	1,007,000	1,943,000	3,887,000	6,115,000

Novato Water

Budget Summary

Fiscal Year 26/27

		Adopted Budget FY 26/27	Estimated Actual FY 25/26	Adopted Budget FY 25/26
	Operating Revenue			
1	Water Rate Revenue	**$29,598,000**	$27,661,000	$27,413,000
2	Wheeling & Misc Service Charges	**463,000**	444,000	428,000
3	**Total Operating Revenue**	**$30,061,000**	$28,105,000	$27,841,000
	Operating Expenditures			
4	Source of Supply	**$7,984,000**	$8,661,000	$7,427,000
5	Pumping	**863,000**	831,000	849,000
6	Operations	**1,607,000**	1,539,000	1,844,000
7	Water Treatment	**3,503,000**	3,029,000	3,145,000
8	Transmission & Distribution	**4,923,000**	4,656,000	4,812,000
9	Customer Service	**716,000**	694,000	653,000
10	Water Conservation	**554,000**	533,000	547,000
11	General Administration	**3,985,000**	3,913,000	3,859,000
12	**Total Operating Expenditures**	**$24,135,000**	$23,856,000	$23,136,000
13	***Net Operating Revenue***	**$5,926,000**	$4,249,000	$4,705,000
	Non-Operating Revenue/(Expenditures)			
14	Interest Earnings	**$418,000**	$546,000	$466,000
15	Property Tax & Miscellaneous Revenue	**319,000**	583,000	1,031,000
16	Miscellaneous Expense	**(162,000)**	(21,000)	(16,000)
17	**Total Non-Op Revenue/(Expenditures)**	**$575,000**	$1,108,000	$1,481,000
	Other Sources/(Uses) Of Funds			
18	Capital Improvement Projects	**($6,930,000)**	($4,180,000)	($4,625,000)
19	Loans/Grants	**5,820,000**	60,000	60,000
20	Capital Equipment Expenditures	**(700,000)**	(909,000)	(1,033,000)
21	Capital Plan Variance Adjustment	**69,000**	-	913,000
22	Debt Principal Payments	**(2,867,000)**	(2,456,000)	(2,456,000)
23	Interest Expense	**(819,000)**	(796,000)	(796,000)
24	Facility Reserve Charges	**755,000**	100,000	595,000
25	MMWD AEEP Capital Contribution	**175,000**	170,000	170,000
26	West Marin & Oceana Marin Loan Payment	**130,000**	126,000	163,000
27	Low Income Rate Assistance Program	**(89,000)**	(89,000)	(86,000)
28	Transfer Out to Recycled Water	**-**	-	(484,000)
29	**Total Other Sources/(Uses)**	**($4,456,000)**	($7,974,000)	($7,579,000)
30	***Cash Increase/(Decrease)***	**$2,045,000**	($2,617,000)	($1,393,000)

Novato Water

Five-Year Financial Forecast

Fiscal Year 26/27

		Budget FY 26/27	*Forecast FY 27/28*	*Forecast FY 28/29*	*Forecast FY 29/30*	*Forecast FY 30/31*
1	**Water Rate Increase**	**6.00%**	**4.00%**	**4.00%**	**3.00%**	**3.00%**
	Operating Revenue					
2	**Water Consumption (in billion gallons)**	2.2	2.2	2.2	2.2	2.2
3	Water Rate Revenue Commodity	$12,459,000	$12,957,000	$13,475,000	$13,879,000	$14,295,000
4	Pass-Through Rate Revenue	7,760,000	7,760,000	7,760,000	7,760,000	7,760,000
5	Water Rate Revenue Service Charge	9,379,000	9,754,000	10,144,000	10,448,000	10,761,000
6	**Total Water Rate Revenue**	**$29,598,000**	**$30,471,000**	**$31,379,000**	**$32,087,000**	**$32,816,000**
7	Wholesale Revenue - Wheeling to MMWD	140,000	144,000	148,000	152,000	157,000
8	Miscellaneous Service Charges	323,000	312,000	312,000	312,000	312,000
9	**Water Rate Revenue - Other Charges**	**$463,000**	**456,000**	**$460,000**	**$464,000**	**$469,000**
10	**Total Operating Revenue**	**$30,061,000**	**$30,927,000**	**$31,839,000**	**$32,551,000**	**$33,285,000**
	Operating Expenditures					
11	Source of Supply	$7,984,000	$7,991,000	$7,998,000	$8,005,000	$8,012,000
12	Pumping	863,000	889,000	916,000	943,000	971,000
13	Operations	1,607,000	1,655,000	1,705,000	1,756,000	1,809,000
14	Water Treatment	3,503,000	3,120,000	3,608,000	3,214,000	3,716,000
15	Transmission & Distribution	4,923,000	5,071,000	5,223,000	5,380,000	5,541,000
16	Customer Service	716,000	737,000	759,000	782,000	805,000
17	Water Conservation	554,000	571,000	588,000	606,000	624,000
18	General Administration	3,985,000	4,105,000	4,228,000	4,355,000	4,486,000
19	***Total Operating Expenditures***	**$24,135,000**	**$24,139,000**	**$25,025,000**	**$25,041,000**	**$25,964,000**
20	***Net Operating Revenue***	**$5,926,000**	**$6,788,000**	**$6,814,000**	**$7,510,000**	**$7,321,000**
	Non-Operating Revenue/(Expenditures)					
21	Interest Earnings	$418,000	$337,000	$305,000	$310,000	$310,000
22	Property Taxes & Miscellaneous Revenue	319,000	329,000	813,000	349,000	370,000
23	Miscellaneous Expense	(162,000)	(2,000)	(2,000)	(2,000)	(2,000)
24	**Total Non-Op Revenue/(Expenditures)**	**$575,000**	**$664,000**	**$1,116,000**	**$657,000**	**$678,000**
	Other Sources/(Uses) Of Funds					
25	Total Capital Spending	($6,930,000)	($12,040,000)	($9,315,000)	($5,425,000)	($3,550,000)
26	Debt/Grant Funded Capital	5,550,000	2,770,000	500,000	500,000	-
27	**Cash Funded Capital Projects**	($1,380,000)	($9,270,000)	($8,815,000)	($4,925,000)	($3,550,000)
28	Debt Service	($3,686,000)	($3,686,000)	($3,684,000)	($2,641,000)	($2,641,000)
29	Equipment Purchases	(700,000)	(350,000)	(375,000)	(350,000)	(350,000)
30	Capital Plan Variance Adjustment	69,000	464,000	441,000	246,000	178,000
31	Loan Repayment WM & OM Principal	130,000	187,000	187,000	187,000	187,000
32	MMWD AEEP Contributions Principal	175,000	180,000	184,000	189,000	195,000
33	Facility Reserve Charges	755,000	5,000,000	5,000,000	500,000	500,000
34	Loan Funds for Future Capital Projects	270,000	(270,000)	-	-	-
35	Loan to Oceana Marin Sewer/West Marin Water	-	(200,000)	-	-	-
36	Funding for Affordability Program	(89,000)	(86,000)	(86,000)	(86,000)	(86,000)
37	**Total Other Sources/(Uses)**	**($4,456,000)**	**($8,031,000)**	**($7,148,000)**	**($6,880,000)**	**($5,567,000)**
38	**Beginning Year Balance**	**$11,278,000**	**$13,323,000**	**$12,744,000**	**$13,526,000**	**$14,813,000**
39	**Cash Increase/(Decrease)**	**$2,045,000**	**($579,000)**	**$782,000**	**$1,287,000**	**$2,432,000**
40	Restricted Reserves	$1,045,000	-	-	-	-
41	**End of Year Cash Balance**	**$13,323,000**	**$12,744,000**	**$13,526,000**	**$14,813,000**	**$17,245,000**
42	Minimum Reserves (by policy)	$12,345,000	$12,346,000	$12,642,000	$12,647,000	$12,955,000
43	Available Cash (Unrestricted)	$0	$398,000	$884,000	$2,166,000	$4,290,000

Novato Recycled Water
Budget Summary
Fiscal Year 26/27

		Adopted Budget FY 26/27	*Estimated Actual FY 25/26*	*Adopted Budget FY 25/26*
	Operating Revenue			
1	Recycled Water Rate Revenue	$1,995,000	$1,882,000	$1,853,000
2	Water Loads & Miscellaneous Charges	25,000	25,000	22,000
3	**Total Operating Revenue**	**$2,020,000**	$1,907,000	$1,875,000
	Operating Expenditures			
4	Purchased Water - NSD & LGVSD	**$360,000**	$393,000	$363,000
5	Pumping	**5,000**	5,000	10,000
6	Operations	**124,000**	114,000	123,000
7	Water Treatment	**6,000**	2,000	9,000
8	Transmission & Distribution	**64,000**	40,000	89,000
9	Customer Service	**2,000**	2,000	2,000
10	General Administration	**125,000**	99,000	79,000
11	**Total Operating Expenditures**	**$686,000**	$655,000	$675,000
12	***Net Operating Revenue***	**$1,334,000**	$1,252,000	$1,200,000
	Non-Operating Revenue/(Expenditures)			
13	Interest Earnings	**$148,000**	$248,000	$153,000
14	Transfers Capital Replace Expansion Fund	**(643,000)**	(125,000)	(577,000)
15	**Total Non-Op Revenue/(Expenditures)**	**($495,000)**	$123,000	($424,000)
	Other Sources/(Uses) Of Funds			
16	Capital Improvement Projects	**($100,000)**	($14,000)	($100,000)
17	Transfers Capital Replace Expansion Fund	**100,000**	14,000	100,000
18	Debt Principal Payments	**(1,012,000)**	(991,000)	(991,000)
19	Interest Expense	**(151,000)**	(172,000)	(172,000)
20	Marin Country Club Principal Repayment	**40,000**	39,000	40,000
21	Facility Reserve Charges Transfer from (to)	**-**	-	484,000
22	**Total Other Sources/(Uses)**	**($1,123,000)**	($1,124,000)	($639,000)
23	***Cash Increase/(Decrease)***	**($284,000)**	$251,000	$137,000

Novato Recycled Water

Five-Year Financial Forecast

Fiscal Year 26/27

		Budget FY 26/27	*Forecast FY 27/28*	*Forecast FY 28/29*	*Forecast FY 29/30*	*Forecast FY 30/31*
1	**Water Rate Increase**	**6.00%**	**6.00%**	**4.00%**	**3.00%**	**3.00%**
	Operating Revenue					
2	**Recycled Water Consumption (in million gallons)**	215	215	215	215	215
3	Recycled Water Rate Revenue Commodity	$1,622,000	$1,719,000	$1,788,000	$1,842,000	$1,897,000
4	Water Rate Revenue Service Charge	373,000	395,000	411,000	427,000	444,000
5	**Total Water Rate Revenue**	**$1,995,000**	**$2,114,000**	**$2,199,000**	**$2,269,000**	**$2,341,000**
6	Miscellaneous Service Charges	$25,000	$25,000	$25,000	$25,000	$25,000
7	**Total Operating Revenue**	**$2,020,000**	**$2,139,000**	**$2,224,000**	**$2,294,000**	**$2,366,000**
	Operating Expenditures					
8	Purchased Water - NSD & LGVSD	$360,000	$371,000	$382,000	$393,000	$405,000
9	Pumping	5,000	5,000	5,000	5,000	5,000
10	Operations	124,000	128,000	132,000	136,000	140,000
11	Water Treatment	6,000	6,000	6,000	6,000	6,000
12	Transmission & Distribution	64,000	66,000	68,000	70,000	72,000
13	Customer Service	2,000	2,000	2,000	2,000	2,000
14	General Administration	125,000	129,000	133,000	137,000	141,000
15	**Total Operating Expenditures**	**$686,000**	**$707,000**	**$728,000**	**$749,000**	**$771,000**
16	**Net Operating Revenue**	**$1,334,000**	**$1,432,000**	**$1,496,000**	**$1,545,000**	**$1,595,000**
	Non-Operating Revenue/(Expenditures)					
17	Interest Earnings	$148,000	$143,000	$143,000	$145,000	$146,000
18	Transfers Capital/Replace Expansion Fund	(643,000)	(691,000)	(728,000)	(762,000)	(791,000)
19	**Total Non-Operating Revenue/Expenditures**	**($495,000)**	**($548,000)**	**($585,000)**	**($617,000)**	**($645,000)**
	Other Sources/(Uses) Of Funds					
20	Total Capital Spending	($100,000)	($500,000)	($100,000)	($100,000)	($100,000)
21	Transfers Capital/Replace Expansion Fund	100,000	500,000	100,000	100,000	100,000
22	**Cash Funded Capital Projects**	**-**	**-**	**-**	**-**	**-**
23	Debt Service	($1,163,000)	($890,000)	($890,000)	($890,000)	($890,000)
24	Marin Country Club Principal Repayment	40,000	40,000	40,000	41,000	41,000
25	Transfer In to Recycled Water	-	-	-	-	-
26	**Total Other Sources/(Uses)**	**($1,123,000)**	**($850,000)**	**($850,000)**	**($849,000)**	**($849,000)**
27	**Beginning Cash Reserve Balance**	**$7,420,000**	**$7,136,000**	**$7,170,000**	**$7,231,000**	**$7,310,000**
28	**Cash Increase/(Decrease)**	**($284,000)**	**$34,000**	**$61,000**	**$79,000**	**$101,000**
29	**Capital Replacement Expansion Fund**	$6,105,000	$5,399,000	$5,117,000	$4,848,000	$4,598,000
30	**Restricted Reserves**	$890,000	$890,000	$890,000	$890,000	$890,000
31	**Available Cash (Unrestricted)**	141,000	881,000	1,224,000	1,572,000	1,923,000
32	**Ending Cash Reserve Balance**	**$7,136,000**	**$7,170,000**	**$7,231,000**	**$7,310,000**	**$7,411,000**

West Marin Water

Budget Summary

Fiscal Year 26/27

		Adopted Budget FY 26/27	*Estimated Actual FY 25/26*	*Adopted Budget FY 25/26*
	Operating Revenue			
1	Water Rate Revenue	**$1,431,000**	$1,198,000	$1,267,000
2	Miscellaneous Service Charges	**12,000**	11,000	10,000
3	**Total Operating Revenue**	**$1,443,000**	$1,209,000	$1,277,000
	Operating Expenditures			
4	Source of Supply	**$30,000**	$28,000	$39,000
5	Pumping	**109,000**	101,000	106,000
6	Operations	**89,000**	78,000	100,000
7	Water Treatment	**362,000**	313,000	361,000
8	Transmission & Distribution	**219,000**	201,000	187,000
9	Customer Service	**38,000**	35,000	41,000
10	Water Conservation	**7,000**	7,000	13,000
11	General Administration	**198,000**	146,000	185,000
12	**Total Operating Expenditures**	**$1,052,000**	$909,000	$1,032,000
13	***Net Operating Revenue***	**$391,000**	$300,000	$245,000
	Non-Operating Revenue/(Expenditures)			
14	Interest Earnings	**$5,000**	$5,000	$7,000
15	Miscellaneous Revenue/Expense	**7,000**	7,000	6,000
16	**Total Non-Op Revenue/(Expenditures)**	**$12,000**	$12,000	$13,000
	Other Sources/(Uses) Of Funds			
17	Capital Improvement Projects	**($1,235,000)**	($587,000)	($1,295,000)
18	Loans/Grants	**2,280,000**	63,000	1,295,000
19	Debt Principal Payments	**(289,000)**	(154,000)	(154,000)
20	Interest Expense	**(64,000)**	(33,000)	(33,000)
21	Low Income Rate Assistance Program	**(3,000)**	(3,000)	(3,000)
22	Facility Reserve Charges	**22,000**	6,000	22,000
23	**Total Other Sources/(Uses)**	**$711,000**	($708,000)	($168,000)
24	***Cash Increase/(Decrease)***	**$1,114,000**	($396,000)	$90,000

West Marin Water
Five-Year Financial Forecast
Fiscal Year 26/27

		Budget FY 26/27	Forecast FY 27/28	Forecast FY 28/29	Forecast FY 29/30	Forecast FY 30/31
1	**Water Rate Increase**	**19.00%**	**19.00%**	**19.00%**	**15.00%**	**3.00%**
	Operating Revenue					
2	**Water Consumption (in million gallons)**	55	55	55	55	55
3	Water Rate Revenue Commodity	$1,020,000	$1,214,000	$1,445,000	$1,662,000	$1,712,000
4	Water Rate Revenue Service Charge	411,000	489,000	582,000	693,000	825,000
5	**Total Water Rate Revenue**	**$1,431,000**	**$1,703,000**	**$2,027,000**	**$2,355,000**	**$2,537,000**
6	Miscellaneous Service Charges	$12,000	$12,000	$12,000	$12,000	$12,000
7	**Total Operating Revenue**	**$1,443,000**	**$1,715,000**	**$2,039,000**	**$2,367,000**	**$2,549,000**
	Operating Expenditures					
8	Source of Supply	$30,000	$31,000	$32,000	$33,000	$34,000
9	Pumping	109,000	112,000	115,000	118,000	122,000
10	Operations	89,000	92,000	95,000	98,000	101,000
11	Water Treatment	362,000	373,000	384,000	396,000	408,000
12	Transmission & Distribution	219,000	226,000	233,000	240,000	247,000
13	Customer Service	38,000	39,000	40,000	41,000	42,000
14	Water Conservation	7,000	7,000	7,000	7,000	7,000
15	General Administration	198,000	129,000	133,000	137,000	186,000
16	**Total Operating Expenditures**	**$1,052,000**	**$1,009,000**	**$1,039,000**	**$1,070,000**	**$1,147,000**
17	**Net Operating Revenue**	**$391,000**	**$706,000**	**$1,000,000**	**$1,297,000**	**$1,402,000**
	Non-Operating Revenue/(Expenditures)					
18	Interest Earnings	$5,000	$22,000	$5,000	$7,000	$15,000
19	Miscellaneous Revenue/Expense	7,000	7,000	7,000	7,000	7,000
20	**Total Non-Operating Revenue/Expenditures**	**$12,000**	**$29,000**	**$12,000**	**$14,000**	**$22,000**
	Other Sources/(Uses) Of Funds					
21	Total Capital Spending	($1,235,000)	($1,480,000)	($1,350,000)	($1,625,000)	($2,850,000)
22	Debt/Grant Funded Capital	1,050,000	1,480,000	750,000	1,000,000	1,500,000
23	**Cash Funded Capital Projects**	(185,000)	-	(600,000)	(625,000)	(1,350,000)
24	Debt Service	($353,000)	($353,000)	($353,000)	($353,000)	($353,000)
25	Capital Plan Variance Adjustment	-	-	30,000	31,000	68,000
26	Loan Funds for Future Capital	1,230,000	(1,230,000)	-	-	-
27	Low Income Rate Assistance Program	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)
28	Facility Reserve Charge	22,000	-	22,000	-	22,000
29	**Total Other Sources/(Uses)**	**$711,000**	**($1,586,000)**	**($904,000)**	**($950,000)**	**($1,616,000)**
30	**Beginning Cash Reserve Balance**	**$0**	**$1,114,000**	**$263,000**	**$371,000**	**$732,000**
31	**Cash Increase/(Decrease)**	**$1,114,000**	**($851,000)**	**$108,000**	**$361,000**	**($192,000)**
32	**Ending Cash Reserve Balance**	**$1,114,000**	**$263,000**	**$371,000**	**$732,000**	**$540,000**

Oceana Marin Sewer

Budget Summary
Fiscal Year 26/27

		Adopted Budget FY 26/27	Estimated Actual FY 25/26	Adopted Budget FY 25/26
	Operating Revenue			
1	Sewer Service Charges	**$417,000**	$380,000	$377,000
	Operating Expenditures			
2	Sewage Collection	**$151,000**	$124,000	$146,000
3	Sewage Treatment	**84,000**	79,000	129,000
4	Sewage Disposal	**93,000**	95,000	61,000
5	Customer Service	**3,000**	4,000	4,000
6	General Administration	**100,000**	75,000	90,000
7	**Total Operating Expenditures**	**$431,000**	$377,000	$430,000
8	***Net Operating Revenue***	**($14,000)**	$3,000	($53,000)
	Non-Operating Revenue/(Expenditures)			
9	Interest Earnings	**$ 5,000**	$3,000	$5,000
10	Miscellaneous Revenue	**1,000**	1,000	1,000
11	**Total Non-Op Revenue/(Expenditures)**	**$6,000**	$4,000	$6,000
	Other Sources/(Uses) Of Funds			
12	Capital Improvement Projects	**($65,000)**	($55,000)	($50,000)
15	Debt Principal Payments	**(32,000)**	(31,000)	(35,000)
16	Interest Expense	**(9,000)**	(10,000)	(12,000)
17	Sewage Facilities Connection Charges	**30,000**	-	-
18	**Total Other Sources/(Uses)**	**($76,000)**	($96,000)	($97,000)
19	***Cash Increase/(Decrease)***	**($84,000)**	($89,000)	($144,000)

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Oceana Marin Sewer

Five-Year Financial Forecast

Fiscal Year 26/27

		Budget FY 26/27	*Forecast FY 27/28*	*Forecast FY 28/29*	*Forecast FY 29/30*	*Forecast FY 30/31*
1	**Sewer Rate Increase**	**9.70%**	**9.70%**	**9.70%**	**9.70%**	**9.70%**
	Operating Revenue					
2	**Number of Connections**	242	242	243	243	244
3	Annual Sewer Service Charge	$1,724	$1,891	$2,074	$2,275	$2,496
4	**Operating Revenue Sewer Service Charges**	$417,000	$458,000	$504,000	$553,000	$609,000
	Operating Expenditures					
5	Sewage Collection	$151,000	$156,000	$161,000	$166,000	$171,000
6	Sewage Treatment	84,000	87,000	90,000	93,000	96,000
7	Sewage Disposal	93,000	96,000	99,000	102,000	105,000
8	Customer Service	3,000	3,000	3,000	4,000	4,000
9	General Administration	100,000	75,000	77,000	79,000	81,000
10	**Total Operating Expenditures**	**$431,000**	**$417,000**	**$430,000**	**$444,000**	**$457,000**
11	***Net Operating Revenue***	**($14,000)**	**$41,000**	**$74,000**	**$109,000**	**$152,000**
	Non-Operating Revenue/(Expenditures)					
12	Interest Earnings	$5,000	$1,000	$4,000	$4,000	$3,000
13	Miscellaneous Revenue/Expense	1,000	1,000	1,000	1,000	1,000
14	**Total Non-Operating Revenue/Expenditures**	**$6,000**	**$2,000**	**$5,000**	**$5,000**	**$4,000**
	Other Sources/(Uses) Of Funds					
15	Total Capital Spending	($65,000)	($50,000)	($25,000)	($75,000)	($140,000)
16	Loan from Novato Water	-	200,000	-	-	-
17	**Cash Funded Capital Projects**	($65,000)	$150,000	($25,000)	($75,000)	($140,000)
18	Debt Service	($41,000)	($64,000)	($64,000)	($64,000)	($64,000)
19	Sewage Facilities Connection Charges	30,000	-	30,000	-	30,000
20	**Total Other Sources/(Uses)**	**($76,000)**	**$86,000**	**($59,000)**	**($139,000)**	**($174,000)**
21	**Beginning Cash Reserve Balance**	**$131,000**	**$47,000**	**$176,000**	**$196,000**	**$171,000**
22	**Cash Increase/(Decrease)**	**($84,000)**	**$129,000**	**$20,000**	**($25,000)**	**($18,000)**
23	**Ending Cash Reserve Balance**	**$47,000**	**$176,000**	**$196,000**	**$171,000**	**$153,000**

North Marin Water District

Capital Improvement Program (CIP)

Fiscal Year 26/27 Budget & FY 27/28-FY 30/31 Forecast

ID		Project	Budget FY 26/27	Forecast FY 27/28	Forecast FY 28/29	Forecast FY 29/30	Forecast FY 30/31
		1. PIPELINES					
1a		Pipeline Improvements					
	1	Novato Blvd. Widening Diablo to Grant	$ 4,250,000	$ 750,000	$ 250,000	$ -	$ -
	2	San Mateo Way Upsizing	100,000	600,000	-	-	-
1b		Pipeline Replacements					
	1	Stafford Lake Park Service Line	$ 50,000	$ 2,500,000	$ -	$ -	$ -
	2	Pipeline Replacement #1 (2025MP)	50,000	150,000	1,500,000	-	-
	3	Pipeline Replacement #2 (2025MP)	-	50,000	150,000	1,500,000	-
	4	Pipeline Replacement #3 (2025MP)	-	-	50,000	150,000	1,500,000
	5	Pipeline Replacement #4 (2025MP)	-	-	-	50,000	150,000
	6	Pipeline Replacement #5 (2025MP)	-	-	-	-	50,000
1c		Aqueduct Improvements					
	1	Interconnection Mods (w/ MMWD)	$ 15,000	$ 15,000	$ 15,000	$ -	$ -
1d		Pipeline Contingency					
	1	Pipeline Resiliency Improvements	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000
	2	Sync w/ City or County Paving	35,000	35,000	35,000	35,000	35,000
	3	Polybutylene (PB) Service Line Replacments	15,000	15,000	15,000	15,000	15,000
		Subtotal	$ 4,615,000	$ 4,215,000	$ 2,115,000	$ 1,850,000	$ 1,850,000
		2. STORAGE TANKS & PUMP STATIONS					
2a		Tank Rehabilitation / Replacement					
	1	Tank Assessment #1-10 (2025MP)	$ -	$ 100,000	$ -	$ -	$ -
	2	Tank Rehabilitation #1 (2025MP)	-	50,000	150,000	1,000,000	-
	3	Tank Rehabilitation #2 (2025MP)	-	-	-	50,000	150,000
2b		Pump Station Rehabilitation / Replacement					
	1	Lynwood PS Replacement	$ 1,250,000	$ 5,000,000	$ 5,000,000	$ -	$ -
	2	Cherry Hill PS Retaining Wall	40,000	-	-	-	-
	3	School Road PS Decommissioning	30,000	-	-	-	-
	4	Cherry Hill PS Improvements	50,000	300,000	-	-	-
	5	Pump Station Assessment #1-10 (2025MP)	100,000	-	-	-	-
	6	Pump Station Rehab #1 (2025MP)	-	150,000	500,000	-	-
	7	Pump Station Rehab #2 (2025MP)	-	-	-	150,000	1,000,000
2c		Hydropneumatic Systems					
	1	Hydropneumatic upgrades, Phase 1 (Bahia)	$ -	$ 1,300,000	$ 350,000	$ -	$ -
	2	Hydropneumatic upgrades, Phase 2 (Hayden)	-	-	150,000	1,500,000	-
2d		Tank & Pump Station Contingency					
	1	PS Pump Replacements (5 per yr)	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 150,000
		Subtotal	$ 1,620,000	$ 7,050,000	$ 6,300,000	$ 2,850,000	$ 1,300,000
		3. STAFFORD IMPROVEMENTS					
3a		Stafford Treatment Plant (STP)					
	1	STP PLC Replacments	$ 160,000	$ 125,000	$ -	$ -	$ -
	2	STP Tower Hose Replacement	130,000	-	-	-	-
	3	STP Scrubber Upgrade	-	-	125,000	-	-
	4	STP Ventilation Improvements	-	-	125,000	-	-
3b		Stafford Dam / Watershed					
	1	Water Supply Enhancement - Spillway ASG	$ 5,000	$ -	$ -	$ -	$ -
	2	Dam Piezometer Automation	40,000	-	-	-	-
	3	Dam Upstream Concrete Apron Improvements	-	-	-	75,000	250,000
3c		Stafford Contingency					
	1	Other Stafford Improvements	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000
		Subtotal	$ 435,000	$ 225,000	$ 350,000	$ 175,000	$ 350,000

North Marin Water District
Capital Improvement Program (CIP)
Fiscal Year 26/27 Budget & FY 27/28-FY 30/31 Forecast

ID		Project	Budget FY 26/27	Forecast FY 27/28	Forecast FY 28/29	Forecast FY 29/30	Forecast FY 30/31
	4. MISCELLANEOUS IMPROVEMENTS (NOVATO)						
4a	District Offices						
	1	Construction Bldg Access Improvements	$ 100,000	$ -	$ -	$ -	$ -
	2	Construction Yard Improvements - Pipe Racks	25,000	-	-	-	-
4b	System Pressure / Valving						
	1	Gateway Commons - Backflow Prevention	$ 30,000	$ 500,000	$ 500,000	$ 500,000	$ -
	2	Landing Way (PET) Regulators	15,000	-	-	-	-
	3	655 Canyon Road Fire Service Replacement	40,000	-	-	-	-
4c	Miscellaneous Projects						
			$ -	$ -	$ -	$ -	$ -
4d	Miscellaneous Contingency						
	1	Other System Improvements	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000
		Subtotal	$ 260,000	$ 550,000	$ 550,000	$ 550,000	$ 50,000
	5. RECYCLED WATER SYSTEM (NOVATO)						
5a	RW Pipelines						
	1	Replace Cast Iron in Atherton Ave. (1,320 LF)	$ 75,000	$ 475,000	$ -	$ -	$ -
5b	RW Contingency						
	1	Other Recycled Water Improvements	$ 25,000	$ 25,000	$ 100,000	$ 100,000	$ 100,000
		Subtotal	$ 100,000	$ 500,000	$ 100,000	$ 100,000	$ 100,000
	6. WEST MARIN SYSTEM						
6a	WM Pipelines						
	1	Lagunitas Creek Bridge Pipe Replacement (Caltrans)	$ 750,000	$ -	$ -	$ -	$ -
	2	Olema Creek Bridge Pipe Replacement (County)	25,000	75,000	600,000	600,000	-
	3	St Rt 1 Caltrans Pipe Relocation	5,000	30,000	-	-	-
	4	New Sample Stations x3 (PR)	30,000	-	-	-	-
	5	Replace 2-inch Galvanized Pipe - 4 Locations	75,000	-	-	-	-
6b	WM Tanks & Pump Stations						
	1	Olema Tank COM Improvements	$ 25,000	$ -	$ -	$ -	$ -
	2	Tank Replacement - PRE #1 & #2	-	-	100,000	650,000	-
	3	Tank Replacement - Pt. Reyes #1	-	-	-	100,000	650,000
6c	WM Wells						
	1	Gallagher Well No. 3	$ 250,000	$ 1,250,000	$ -	$ -	$ -
6d	WM Treatment Plant						
	1	PR Treatment Plant - Interim Rehabilitation	$ -	$ -	$ 500,000	$ 100,000	$ 100,000
	2	PR Treatment Plant - Major Modifications, Future Project	-	25,000	50,000	75,000	2,000,000
6e	WM Contingency						
	1	Sync w/ County Paving	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000
	2	Other Water System Improvements	50,000	75,000	75,000	75,000	75,000
		Subtotal	$ 1,235,000	$ 1,480,000	$ 1,350,000	$ 1,625,000	$ 2,850,000
	7. OCEANA MARIN						
7a	OM Pipelines						
	1	Sewer Force Main Improvements - FM 1A (Design Only)	$ 10,000	$ -	$ -	$ -	$ -
	2	Sewer Force Main Improvements - FM 1B (Design Only)	-	-	-	50,000	75,000
7b	OM Lift Station						
	1	Tahiti Pump Replacement	$ 10,000	$ -	$ -	$ -	$ 40,000
	2	Electric Service Improvements	40,000	-	-	-	-
	3	FM Wet Well Bypass	-	25,000	-	-	-
7c	OM Treatment Ponds						
			$ -	$ -	$ -	$ -	$ -
7d	OM Contingency						
	1	Other Sewer System Improvements	$ 5,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000
		Subtotal	$ 65,000	$ 50,000	$ 25,000	$ 75,000	$ 140,000

North Marin Water District
Capital Improvement Program (CIP)
Fiscal Year 26/27 Budget & FY 27/28-FY 30/31 Forecast

ID	Project	Budget FY 26/27	Forecast FY 27/28	Forecast FY 28/29	Forecast FY 29/30	Forecast FY 30/31
	SUMMARY - GROSS PROJECT OUTLAY					
1 - 4	Novato Water	$ 6,930,000	$ 12,040,000	$ 9,315,000	$ 5,425,000	$ 3,550,000
5	Recycled Water	100,000	500,000	100,000	100,000	100,000
6	West Marin Water	1,235,000	1,480,000	1,350,000	1,625,000	2,850,000
7	Oceana Marin Sewer	65,000	50,000	25,000	75,000	140,000
	GROSS PROJECT OUTLAY	$ 8,330,000	$ 14,070,000	$ 10,790,000	$ 7,225,000	$ 6,640,000
	LESS FUNDED BY LOANS/GRANTS/OTHER					
a	NW - Reimbursement by County Parks	$ 50,000	$ 2,000,000	$ -	$ -	$ -
b	NW - Future FRC Revenue - Lynwood PS Replace.	-	5,000,000	5,000,000	-	-
c	NW - Bank Loan for Novato Blvd & Lynwood Pump Station	5,500,000	270,000	-	-	-
d	NW - Gateway Commons On-Bill Financing Reimb.	-	500,000	500,000	500,000	-
e	RW - Capital Replacement Expansion Fund	100,000	500,000	100,000	100,000	100,000
f	WM - Reimbursement by Developer	50,000	250,000	-	-	-
g	WM - Bank Loan for Near-Term WM Projects	1,000,000	1,230,000	750,000	1,000,000	1,500,000
		$ 6,700,000	$ 9,750,000	$ 6,350,000	$ 1,600,000	$ 1,600,000
	SUMMARY - NET PROJECT OUTLAY					
1 - 4	Novato Water	$ 1,380,000	$ 4,270,000	$ 3,815,000	$ 4,925,000	$ 3,550,000
5	Recycled Water	-	-	-	-	-
6	West Marin Water	185,000	-	600,000	625,000	1,350,000
7	Oceana Marin Sewer	65,000	50,000	25,000	75,000	140,000
	NET PROJECT OUTLAY	$ 1,630,000	$ 4,320,000	$ 4,440,000	$ 5,625,000	$ 5,040,000

5-YEAR AVG. of INTERNALLY FUNDED PROJECTS (Net Outlay)		FY 26/27 - 30/31
1 - 4	Novato Water	$ 3,588,000
5	Recycled Water	-
6	West Marin Water	552,000
7	Oceana Marin Sewer	71,000

North Marin Water District

Capital Improvement Program (CIP)
Fiscal Year 26/27 Budget & FY 27/28-FY 30/31 Forecast

ID	Project	Budget FY 26/27	Forecast FY 27/28	Forecast FY 28/29	Forecast FY 29/30	Forecast FY 30/31
	8. STUDIES & SPECIAL PROJECTS					
8a	General Studies					
1	GIS Support	$ 40,000	$ 12,000	$ 12,000	$ 12,000	$ 12,000
2	Position Classification Study & Compensation Survey	12,000	12,000	-	-	-
3	Review Grant Consultant	10,000	10,000	10,000	-	-
8b	Novato Service Area Studies					
1	Novato System Cathodic Assessment	$ 75,000	$ -	$ -	$ -	$ -
2	Novato Water Rate Study	60,000	-	-	-	-
3	Water Rights Study	15,000	-	-	-	-
4	MMWD ARC Coordination	15,000	15,000	-	-	-
5	MMWD ARC CEQA	15,000	-	-	-	-
6	Potter Valley Project FERC Decommissioning	5,000	5,000	-	-	-
7	Novato Water Master Plan Update	-	-	-	100,000	-
8	Urban Water Mgmt Plan - 2030 Update	-	-	-	-	75,000
9	Stafford Lake Bathymetric Survey	-	-	-	-	25,000
10	Stafford Dam Monument Survey	-	-	-	-	10,000
8c	WM Service Area Studies					
1	West Marin Master Plan & Resiliency Study	$ 50,000	$ -	$ -	$ -	$ -
2	West Marin Rate Study	-	-	60,000	-	-
8d	OM Service Area Studies					
1	Oceana Marin Master Plan	$ 50,000	$ -	$ -	$ -	$ -
2	Sewer System Management Plan (SSMP)	6,000	-	-	-	-
	TOTAL STUDIES & SPECIAL PROJECTS BUDGET	$ 353,000	$ 54,000	$ 82,000	$ 112,000	$ 122,000
	9. EQUIPMENT					
1	Lease/Purchase Vehicles	$ 195,000	$ 250,000	$ 275,000	$ 250,000	$ 250,000
2	Portable Generators (100KW & 45KW)	150,000	-	-	-	-
3	Vac Trailer (Utilities)	180,000	-	-	-	-
4	Ion Chromatograph (Lab)	110,000	-	-	-	-
5	Turbidity Analyzers (STP 3/Year) (Operations)	21,000	-	-	-	-
6	Gem Cart (Replacement STP) (Operations)	15,000	-	-	-	-
7	Virtual Server (STP) (Operations)	13,000	-	-	-	-
8	UV-Vis Spectophotometer (Lab)	11,000	-	-	-	-
9	Miscellaneous Equipment Purchases	5,000	79,000	100,000	-	-
	TOTAL EQUIPMENT BUDGET	$ 700,000	$ 329,000	$ 375,000	$ 250,000	$ 250,000

APPENDIX A

CAPITAL IMPROVEMENT PROGRAM (CIP)

NORTH MARIN WATER DISTRICT

CAPITAL IMPROVEMENT PROGRAM SUMMARY

The District's Capital Improvement Program (CIP) consists of a Five-year CIP Forecast. The Five-year CIP Forecast guides financial planning, prioritizes and schedules capital projects for a five-year period, and establishes a basis for identifying the financial resources to complete these capital projects.

The first year in the Five-year CIP Forecast represents the District's Current-year CIP Budget. By adopting the budget, the Board authorizes the initiation of project expenditures in Fiscal Year 2026/27.

The District defines capital assets as real property, equipment, or infrastructure that have a unit acquisition cost equal to or greater than $5,000 and an estimated life greater than two years, consistent with Government Finance Officers Association (GFOA) guidance. Most assets achieve their full useful life with appropriate periodic maintenance and repairs. Normal routine upgrade, maintenance and repairs, including the purchase of replacement parts, are funded through the Operating Budget. Capital assets are acquired through capital outlay purchases from the Equipment Budget, for individual items such as vehicles or equipment, or through the CIP Budget, for capital improvement projects.

Capital improvement projects are generally defined as follows:

1. Nonrecurring rehabilitation, replacement or major repair with a minimum cost of $5,000. These projects generally include:
   - Replacing pipelines,
   - Repainting or coating of storage tanks and major equipment,
   - Rehabilitation or replacement of pumping facilities and equipment,
   - Improving facility grounds, structures and access roads.
2. Construction of a Public Works project in accordance with California Labor Code Section 1720 with a minimum cost of $5,000.
3. Significant one-time investments in tangible goods, the benefit of which will accrue over several years. Examples include large initial investments or improvements in technology and software, or the purchase of a new telephone system.
4. Engineering studies and professional services that are directly related to capitalized assets or facilities. These may include feasibility studies, engineering, technical and environmental analyses, design services, and permitting.

Non-capitalized projects include recurring, normal and routine maintenance projects. Examples include water facility leak repairs, repair of potholes and fencing, spot roof patching, annual equipment maintenance, and annual and on-going water meter replacement. Non-capitalized projects also include engineering studies and planning documents that do not lead to or are not related to specific capitalized facilities, such as the Asset Management Plan and Urban Water Management Plan. In addition, ongoing and routine computer hardware and software upgrades not related to the CIP are considered non-capital.

The Five-year CIP Forecast gross total amount is $47,055,000, which is offset by $26,000,000 in loans, grants, or other revenue sources, resulting in a net total project outlay of $21,055,000 over those five years, or $4,211,000 annual average.

The District's Current year CIP Budget is $8,330,000, which is offset by $6,700,000 in loans, grants, or other revenue sources, resulting in a net total project outlay of $1,630,000. This is 66 percent lower than the Estimated Actual expenditures for FY 2025/26.

Fiscal Year 2026/27 CIP Budget

Category	**FY 2025/26 (Estimated)**	**FY 2026/27 (Budget)**	**More/<Less>**
Pipelines	$2,049,790	$4,615,000	125%
Tanks & Pumps	$468,568	$1,620,000	246%
Stafford	$546,250	$435,000	<20%>
Miscellaneous	$1,115,874	$260,000	<77%>
Recycled Water	$13,272	$100,000	653%
West Marin	$592,139	$1,235,000	109%
Oceana Marin	$55,000	$65,000	18%
Total (gross)	$4,840,893	$8,330,000	72%
Revenue Offset	$106,472	$6,700,000	6,193%
Total (net)	**$4,734,421**	**$1,630,000**	**<66%>**

2025 Novato Water System Master Plan Update

The 2025 Master Plan[1] proposes a notable adjustment to the District's process in evaluating capital needs and developing the Five-year CIP Forecast. With much of the District's infrastructure approaching the later stages of its useful life, the proposed CIP will integrate a prioritization approach that balances addressing system deficiencies, asset risk and resiliency, and long-term renewal strategies.

The planning implementation schedule will also recognize budget and staff capacity constraints as they affect the total number of projects that can be completed on an annual basis.

[1] https://nmwd.com/wp-content/uploads/2026/02/NMWD-Master-Plan-2025-Web-Ready.pdf

Project Prioritization

Priority	Description	Comments
1	High Risk Pipelines	Begin replacing High Risk Pipeline segments as soon as budget is available and complete over five-year timeline
1	High Risk Pump Stations	Following completion of Lynwood Pump Station (Project 2b1), rehabilitate one High Risk Pump Station at a time until all High Risk Pump Stations are completed
2	Medium Risk Pipelines	Following completion of High Risk Pipeline segment replacement or as budget is available, replace 1.25 miles of pipelines on an annual average basis over five years in accordance with Master Plan recommendations with total miles of pipe replaced increasing as additional funding may become available
2	Medium Risk Pump Stations	Following completion of High Risk Pump Station rehabilitations and alternating years with Medium Risk Storage Tanks, continue to rehabilitate one pump station at a time until all Medium Risk Pump Stations are completed
3	Medium Risk Storage Tanks	As budget is available and on alternating years with Medium Risk Pump Stations, complete one Medium Risk Storage Tank rehabilitation until all Medium Risk Storage Tanks are completed
4	Pipeline Redundancy and Looping	As budget is available based on Priority 1, complete one pipeline redundancy/looping improvement per year

High Risk Pipelines: As one of the highest priorities, staff is refining the assessment of pipeline segments identified with high- and medium- risk levels in the 2025 Master Plan. This list includes critical portions of the distribution system (called “backbone pipeline”), segments in roads that have been identified by the City or County to be paved in the coming years, and segments with above-average leak history.

The Five-year CIP Forecast identifies placeholder pipeline replacement projects that will be better defined in future years once the assessment is complete.

High Risk Pump Stations: The 2025 Master Plan also identifies pump stations as a top priority, and includes a summary table with the risk levels of each of the District’s pump stations. Staff is developing assessment criteria for evaluating pump stations in greater detail to ensure that the District’s limited capital funds are focused on the most appropriate facilities first.

The Five-year CIP Forecast identifies placeholder pump station rehabilitation projects that will be better defined in future years once the assessment is complete.

Project Summary Sheets

A one-page Project Summary Sheet was prepared for each project listed in the Current-year CIP budget, with the exception of placeholder projects and contingency line items. Each Project Summary Sheet includes project identification, lead staff and department, project drivers and alignment, a brief description and associated map or photo, and budget details.

The project drivers are listed as Capacity, Performance, Asset Management, and/or Resiliency. As described above, the 2025 Master Plan used these criteria to evaluate capital needs and guide project development. The Project Summary Sheet indicates which of these criteria were used to select the project, as well as which of the District's guiding documents, the Master Plan and/or Strategic Plan, each project aligns with.

If the project is being carried over from a previous fiscal year(s), the life-to-date costs are listed with an approximate distribution into the appropriate phases. The Fiscal Year 26/27 budget is listed by project phase, as well as budget forecasts for Fiscal Year 27/28 and 28/29 (and beyond).

The Fiscal Year 26/27 to Date column is blank on each Project Summary Sheet, as cost have yet to be incurred at the beginning of the fiscal year. Budget information will be updated by the Project Lead throughout the fiscal year on a quarterly basis as a project management tool. Like the 5-Year CIP Forecast, these Project Summary Sheets are dynamic documents that are continually updated based on the District's workload, available resources, and priorities.

The Project Summary Sheets are included on the following pages;

NORTH MARIN WATER DISTRICT

PROJECT SUMMARY SHEET

CAPITAL IMPROVEMENT PROGRAM	FY 26/27	NOVATO - PIPELINES

Project Name: Novato Blvd. Widening Diablo to Grant

Project No.: 1.7195.00

Project Lead: Tim Fuette

Department: Engineering

CIP ID: 1a1

Project Drivers	
Capacity	Performance
Asset Management	Resiliency

Schedule	
Project Start	FY 21/22
Est. Completion	FY 28/29

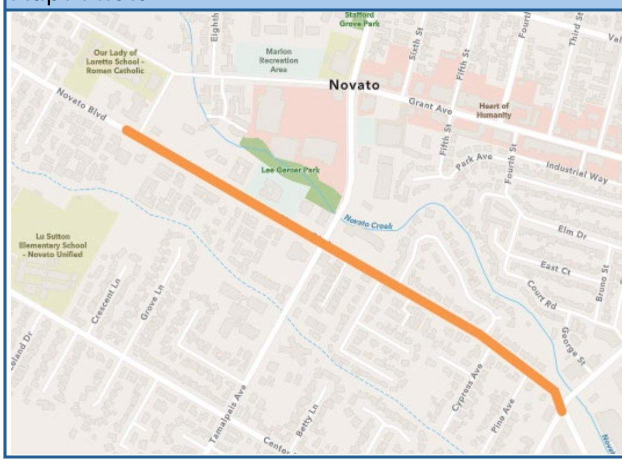
Alignment: Strategic Plan ☑

Master Plan ☑

Project Description

In conjunction with the City's Novato Boulevard Improvement Project, North Marin Water District will be replacing existing water facilities in Novato Boulevard between Diablo Avenue and Grant Avenue. Existing water pipelines and appurtenances will remain for future reuse as a recycled water system. The project is currently scheduled to begin construction in Fall 2026.

Map / Photo



Project Budget

Phase	Life to Date thru FY 25/26	Fiscal Year 26/27 to Date	Fiscal Year 26/27 Budget	Forecast FY 27/28	Forecast FY 28/29 +	Total Estimate
Planning	$ -	$ -	$ -	$ -	$ -	$ -
Environmental	$ -	$ -	$ -	$ -	$ -	$ -
Design	$ 475,000	$ -	$ -	$ -	$ -	$ 475,000
Construction	$ -	$ -	$ 3,600,000	$ 600,000	$ 150,000	$ 4,350,000
Const. Mgmt.	$ -	$ -	$ 300,000	$ 50,000	$ 25,000	$ 375,000
Closeout	$ -	$ -	$ -	$ -	$ 50,000	$ 50,000
Contingency	$ -	$ -	$ 350,000	$ 100,000	$ 25,000	$ 475,000
Total	$ 475,000	$ -	$ 4,250,000	$ 750,000	$ 250,000	$ 5,725,000

NORTH MARIN WATER DISTRICT

PROJECT SUMMARY SHEET

CAPITAL IMPROVEMENT PROGRAM	**FY 26/27**	**NOVATO - PIPELINES**

Project Name: San Mateo Way Upsizing
Project No.: To Be Assigned

Project Lead: To Be Assigned
Department: Engineering
CIP ID: 1a2

Project Drivers	
Capacity	**Performance**
Asset Management	**Resiliency**

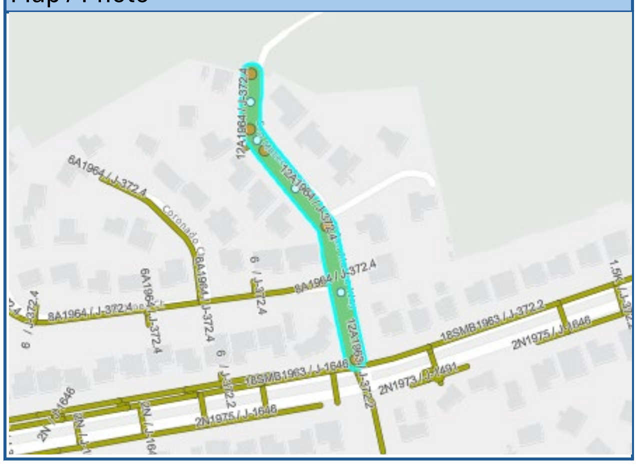
Schedule	
Project Start	FY 26/27
Est. Completion	FY 27/28

Alignment: Strategic Plan ☑
Master Plan ☐

Project Description

Upsize approx. 700 feet of 12-inch AC pipe, installed circa 1964, to 24-inch pipe along San Mateo Way from San Marin Drive to the Mt. Burdell Open Space. The upsized pipe will connect to the newly installed 24-inch transmission main serving the District's San Mateo Tank, improving hydraulics, increasing fire flows and decreasing pumping costs.

Map / Photo



Project Budget

Phase	Life to Date thru FY 25/26	Fiscal Year 26/27 to Date	Fiscal Year 26/27 Budget	Forecast FY 27/28	Forecast FY 28/29 +	Total Estimate
Planning	$ -	$ -	$ 5,000	$ -	$ -	$ 5,000
Environmental	$ -	$ -	$ 5,000	$ -	$ -	$ 5,000
Design	$ -	$ -	$ 75,000	$ -	$ -	$ 75,000
Construction	$ -	$ -	$ -	$ 525,000	$ -	$ 525,000
Const. Mgmt.	$ -	$ -	$ -	$ 15,000	$ -	$ 15,000
Closeout	$ -	$ -	$ -	$ 10,000	$ -	$ 10,000
Contingency	$ -	$ -	$ 15,000	$ 50,000	$ -	$ 65,000
Total	$ -	$ -	$ 100,000	$ 600,000	$ -	$ 700,000

NORTH MARIN WATER DISTRICT

PROJECT SUMMARY SHEET

CAPITAL IMPROVEMENT PROGRAM	**FY 26/27**	**NOVATO - PIPELINES**

Project Name: Stafford Lake Park Service Line
Project No.: 1.7212.00

Project Lead: Eric Miller
Department: Engineering
CIP ID: 1b1

Project Drivers	
Capacity	Performance
Asset Management	Resiliency

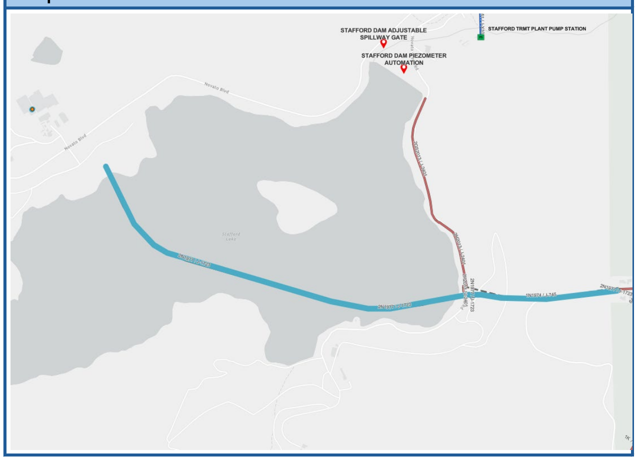
Schedule	
Project Start	FY 24/25
Est. Completion	FY 27/28

Alignment: Strategic Plan ☐
Master Plan ☐

Project Description

Work with Marin County Parks to replace approx. 5,600 feet of failed 2-inch service line, installed circa 1976, from Center Road to Stafford Lake Park, through Stafford Lake.

Map / Photo



Project Budget

Phase	Life to Date thru FY 25/26	Fiscal Year 26/27 to Date	Fiscal Year 26/27 Budget	Forecast FY 27/28	Forecast FY 28/29 +	Total Estimate
Planning	$ 10,000	$ -	$ 25,000	$ -	$ -	$ 35,000
Environmental	$ -	$ -	$ -	$ -	$ -	$ -
Design	$ -	$ -	$ 25,000	$ -	$ -	$ 25,000
Construction	$ -	$ -	$ -	$ 2,000,000	$ -	$ 2,000,000
Const. Mgmt.	$ -	$ -	$ -	$ 250,000	$ -	$ 250,000
Closeout	$ -	$ -	$ -	$ 50,000	$ -	$ 50,000
Contingency	$ -	$ -	$ -	$ 200,000	$ -	$ 200,000
Total	$ 10,000	$ -	$ 50,000	$ 2,500,000	$ -	$ 2,560,000

NORTH MARIN WATER DISTRICT
PROJECT SUMMARY SHEET

CAPITAL IMPROVEMENT PROGRAM	FY 26/27	NOVATO - PIPELINES

Project Name: Interconnection Modifications (MMWD)
Project No.: To Be Assigned

Project Lead: Avram Pearlman
Department: Engineering
CIP ID: 1c1

Project Drivers	
Capacity	Performance
Asset Management	**Resiliency**

Schedule	
Project Start	FY 26/27
Est. Completion	FY 28/29

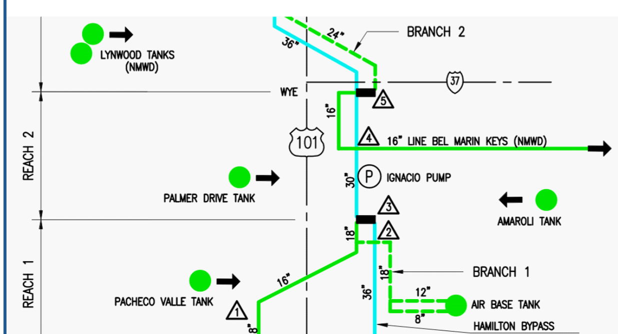
Alignment: Strategic Plan ☑
Master Plan ☑

Project Description

Work with Marin Water to re-establish points of interconnection between the two agencies' systems, consistent with the 2022 Amended and Restated Interconnection Agreement.

The interconnections could be used to transfer water between the two systems during situations such as, dry years, anticipated dry years, drought, and emergencies, enhancing the resiliency of each agencies' water supply.

Map / Photo



Project Budget

Phase	Life to Date thru FY 25/26	Fiscal Year 26/27 to Date	Fiscal Year 26/27 Budget	Forecast FY 27/28	Forecast FY 28/29 +	Total Estimate
Planning	$ -	$ -	$ 10,000	$ -	$ -	$ 10,000
Environmental	$ -	$ -	$ -	$ -	$ -	$ -
Design	$ -	$ -	$ 5,000	$ 15,000	$ 15,000	$ 35,000
Construction	$ -	$ -	$ -	$ -	$ -	$ -
Const. Mgmt.	$ -	$ -	$ -	$ -	$ -	$ -
Closeout	$ -	$ -	$ -	$ -	$ -	$ -
Contingency	$ -	$ -	$ -	$ -	$ -	$ -
Total	$ -	$ -	$ 15,000	$ 15,000	$ 15,000	$ 45,000

NORTH MARIN WATER DISTRICT
PROJECT SUMMARY SHEET

CAPITAL IMPROVEMENT PROGRAM	FY 26/27	NOVATO - STORAGE TANKS & PUMP STATIONS

Project Name: Lynwood PS Replacement
Project No.: 1.6112.26

Project Lead: Tim Fuette
Department: Engineering
CIP ID: 2b1

Project Drivers	
Capacity	**Performance**
Asset Management	**Resiliency**

Schedule	
Project Start	FY 22/23
Est. Completion	FY 28/29

Alignment: Strategic Plan ☑
Master Plan ☑

Project Description

This project will replace the existing Lynwood Pump Station (PS) with either one or two new PS at a different location to continue to provide reliable potable water service to the District’s existing customers and to meet future growth demands.

The existing PS is beyond its service life and no longer located in a hydraulically appropriate area due to Southerly growth to the District's service area since the existing PS was constructed.

Map / Photo

Project Budget

Phase	Life to Date thru FY 25/26	Fiscal Year 26/27 to Date	Fiscal Year 26/27 Budget	Forecast FY 27/28	Forecast FY 28/29 +	Total Estimate
Planning	$ 350,000	$ -	$ 25,000	$ -	$ -	$ 375,000
Environmental	$ 225,000	$ -	$ 125,000	$ -	$ -	$ 350,000
Design	$ 50,000	$ -	$ 100,000	$ 650,000	$ -	$ 800,000
Construction	$ -	$ -	$ -	$ 3,500,000	$ 4,000,000	$ 7,500,000
Const. Mgmt.	$ -	$ -	$ -	$ 350,000	$ 400,000	$ 750,000
Closeout	$ -	$ -	$ -	$ -	$ 100,000	$ 100,000
Contingency*	$ -	$ -	$ 1,000,000	$ 500,000	$ 500,000	$ 2,000,000
Total	$ 625,000	$ -	$ 1,250,000	$ 5,000,000	$ 5,000,000	$ 11,875,000

** property acquisitions costs are included in Contingency*

NORTH MARIN WATER DISTRICT
PROJECT SUMMARY SHEET

CAPITAL IMPROVEMENT PROGRAM	FY 26/27	NOVATO - STORAGE TANKS & PUMP STATIONS

Project Name: Cherry Hill PS Retaining Wall
Project No.: 1.6103.22

Project Lead: Sebastian Rubio Gomez
Department: Engineering
CIP ID: 2b2

Project Drivers	
Capacity	**Performance**
Asset Management	Resiliency

Schedule	
Project Start	FY 22/23
Est. Completion	FY 26/27

Alignment: Strategic Plan ☐
Master Plan ☐

Project Description

Original construction of the Cherry Hill Pump Station (PS) required that a hillside be cut and retaining walls built on two sides to create a flat site. The original wall, built circa 1978, failed in the Winter 2023, and was replaced as a CIP project in 2025. A subsequent slope failure occured above the new wall in the Winter 2025. The slope failure will be repaired under the same project number in Summer 2026.

Map / Photo

Project Budget

Phase	Life to Date thru FY 25/26	Fiscal Year 26/27 to Date	Fiscal Year 26/27 Budget	Forecast FY 27/28	Forecast FY 28/29 +	Total Estimate
Planning	$ -	$ -	$ -	$ -	$ -	$ -
Environmental	$ -	$ -	$ -	$ -	$ -	$ -
Design	$ 103,500	$ -	$ 5,000	$ -	$ -	$ 108,500
Construction	$ 345,750	$ -	$ 30,000	$ -	$ -	$ 375,750
Const. Mgmt.	$ -	$ -	$ 2,500	$ -	$ -	$ 2,500
Closeout	$ -	$ -	$ 2,500	$ -	$ -	$ 2,500
Contingency	$ -	$ -	$ -	$ -	$ -	$ -
Total	$ 449,250	$ -	$ 40,000	$ -	$ -	$ 489,250

NORTH MARIN WATER DISTRICT
PROJECT SUMMARY SHEET

CAPITAL IMPROVEMENT PROGRAM	FY 26/27	NOVATO - STORAGE TANKS & PUMP STATIONS

Project Name: School Road PS Decommissioning
Project No.: To Be Assigned

Project Lead: To Be Assigned
Department: Operations
CIP ID: 2b3

Schedule	
Project Start	FY 26/27
Est. Completion	FY 26/27

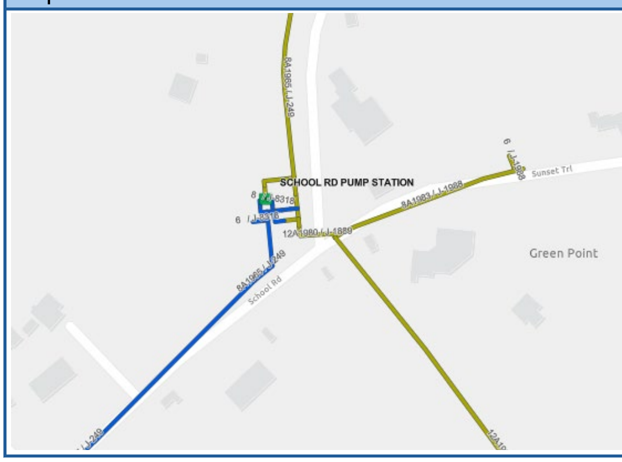
Project Drivers	
Capacity	Performance
Asset Management	Resiliency

Alignment: Strategic Plan ☑
Master Plan ☐

Project Description

This project will remove pumping facilities and abandon in-place other facilities at the District's School Road Pump Station (PS) that are no longer in use following construction and startup of the Crest PS in Summer 2025.

Map / Photo



Project Budget						
Phase	Life to Date thru FY 25/26	Fiscal Year 26/27 to Date	Fiscal Year 26/27 Budget	Forecast FY 27/28	Forecast FY 28/29 +	Total Estimate
Planning	$ -	$ -	$ 5,000	$ -	$ -	$ 5,000
Environmental	$ -	$ -	$ -	$ -	$ -	$ -
Design	$ -	$ -	$ 5,000	$ -	$ -	$ 5,000
Construction	$ -	$ -	$ 15,000	$ -	$ -	$ 15,000
Const. Mgmt.	$ -	$ -	$ -	$ -	$ -	$ -
Closeout	$ -	$ -	$ 5,000	$ -	$ -	$ 5,000
Contingency	$ -	$ -	$ -	$ -	$ -	$ -
Total	$ -	$ -	$ 30,000	$ -	$ -	$ 30,000

NORTH MARIN WATER DISTRICT
PROJECT SUMMARY SHEET

CAPITAL IMPROVEMENT PROGRAM	FY 26/27	NOVATO - STORAGE TANKS & PUMP STATIONS

Project Name: Cherry Hill PS Improvements
Project No.: 1.6103.23

Project Lead: Sebastian Rubio-Gomez
Department: Engineering
CIP ID: 2b4

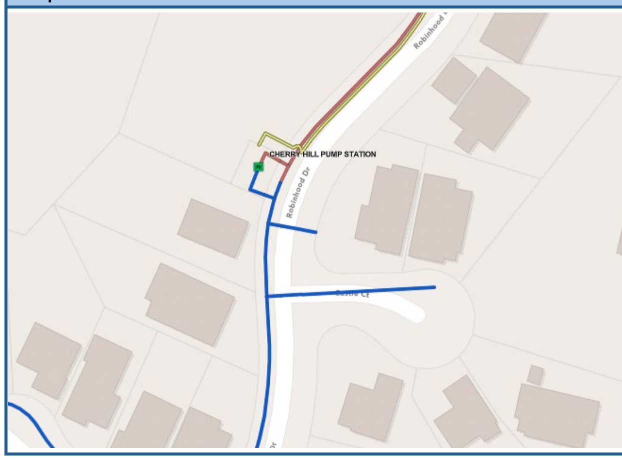
Project Drivers	
Capacity	Performance
Asset Management	**Resiliency**

Schedule	
Project Start	FY 26/27
Est. Completion	FY 27/28

Alignment: Strategic Plan ☑
Master Plan ☑

Project Description
Cherry Hill Pump Station (PS) was identified as the District facility (tank or pump station) with the highest Risk Score in the 2025 Master Plan. The risk scores were developed using asset management principles that consider both the probability and consequence of failure. This project aims to develop rehabilitation recommendations for the Cherry Hill PS concurrently with the pump station assessment work (CIP ID 2b5) that will refine and prioritize which District facilities will be next for rehabilitation.

Map / Photo



Project Budget						
Phase	Life to Date thru FY 25/26	Fiscal Year 26/27 to Date	Fiscal Year 26/27 Budget	Forecast FY 27/28	Forecast FY 28/29 +	Total Estimate
Planning	$ -	$ -	$ -	$ -	$ -	$ -
Environmental	$ -	$ -	$ -	$ -	$ -	$ -
Design	$ -	$ -	$ 50,000	$ -	$ -	$ 50,000
Construction	$ -	$ -	$ -	$ 250,000	$ -	$ 250,000
Const. Mgmt.	$ -	$ -	$ -	$ 20,000	$ -	$ 20,000
Closeout	$ -	$ -	$ -	$ 5,000	$ -	$ 5,000
Contingency	$ -	$ -	$ -	$ 25,000	$ -	$ 25,000
Total	$ -	$ -	$ 50,000	$ 300,000	$ -	$ 350,000

NORTH MARIN WATER DISTRICT
PROJECT SUMMARY SHEET

CAPITAL IMPROVEMENT PROGRAM	FY 26/27	NOVATO - STAFFORD IMPROVEMENTS

Project Name: STP PLC Replacement
Project No.: 1.6610.38

Project Lead: Tim Kennedy
Department: Operations
CIP ID: 3a1

Project Drivers	
Capacity	Performance
Asset Management	Resiliency

Schedule	
Project Start	FY 25/26
Est. Completion	FY 27/28

Alignment: Strategic Plan ☑
Master Plan ☐

Project Description

Replace and modernize Stafford Treatment Plant's (STP) network of Programmable Logic Controllers (PLC). The existing equipment is outdated and no longer fully supported by the manufacturer or vendor.

Map / Photo

Project Budget

Phase	Life to Date thru FY 25/26	Fiscal Year 26/27 to Date	Fiscal Year 26/27 Budget	Forecast FY 27/28	Forecast FY 28/29 +	Total Estimate
Planning	$ -	$ -	$ -	$ -	$ -	$ -
Environmental	$ -	$ -	$ -	$ -	$ -	$ -
Design	$ -	$ -	$ -	$ -	$ -	$ -
Construction	$ 185,000	$ -	$ 160,000	$ 125,000	$ -	$ 470,000
Const. Mgmt.	$ -	$ -	$ -	$ -	$ -	$ -
Closeout	$ -	$ -	$ -	$ -	$ -	$ -
Contingency	$ -	$ -	$ -	$ -	$ -	$ -
Total	$ 185,000	$ -	$ 160,000	$ 125,000	$ -	$ 470,000

NORTH MARIN WATER DISTRICT
PROJECT SUMMARY SHEET

CAPITAL IMPROVEMENT PROGRAM	FY 26/27	NOVATO - STAFFORD IMPROVEMENTS

Project Name: STP Tower Hose Replacement
Project No.: 1.6610.29

Project Lead: Tim Kennedy
Department: Operations
CIP ID: 3a2

Project Drivers	
Capacity	Performance
Asset Management	Resiliency

Schedule	
Project Start	FY 23/24
Est. Completion	FY 26/27

Alignment: Strategic Plan ☐
Master Plan ☐

Project Description

Replace the hydraulic hoses that allow District staff to operate the intake tower gates in Stafford Lake, which control the elevation at which the Stafford Treatment Plant (STP) sources lake water for treatment purposes.

Map / Photo

Project Budget

Phase	Life to Date thru FY 25/26	Fiscal Year 26/27 to Date	Fiscal Year 26/27 Budget	Forecast FY 27/28	Forecast FY 28/29 +	Total Estimate
Planning	$ -	$ -	$ -	$ -	$ -	$ -
Environmental	$ -	$ -	$ -	$ -	$ -	$ -
Design	$ -	$ -	$ -	$ -	$ -	$ -
Construction	$ 120,000	$ -	$ 100,000	$ -	$ -	$ 220,000
Const. Mgmt.	$ -	$ -	$ -	$ -	$ -	$ -
Closeout	$ -	$ -	$ -	$ -	$ -	$ -
Contingency	$ -	$ -	$ 30,000	$ -	$ -	$ 30,000
Total	$ 120,000	$ -	$ 130,000	$ -	$ -	$ 250,000

NORTH MARIN WATER DISTRICT
PROJECT SUMMARY SHEET

CAPITAL IMPROVEMENT PROGRAM	FY 26/27	NOVATO - STAFFORD IMPROVEMENTS

Project Name: Water Supply Enhancement - Spillway ASG
Project No.: 1.6610.24

Project Lead: Eric Miller
Department: Engineering
CIP ID: 3b1

Project Drivers	
Capacity	Performance
Asset Management	**Resiliency**

Schedule	
Project Start	FY 22/23
Est. Completion	TBD

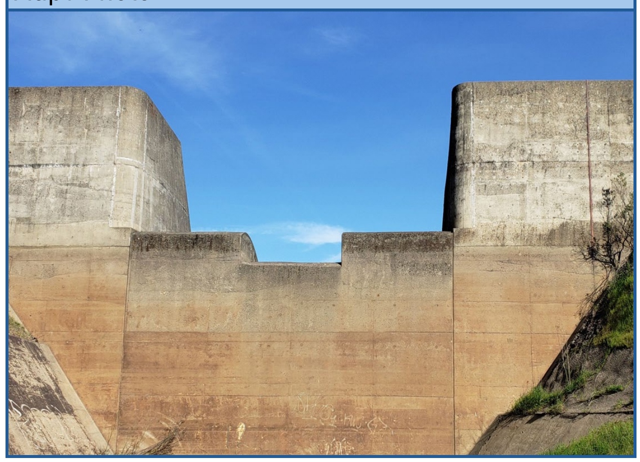
Alignment: Strategic Plan ☑
Master Plan ☑

Project Description

This project focuses on Stafford Dam's downstream spillway control notch that measures 10-feet wide by 3-feet tall. Installation of an adjustable gate across this notch would allow the District to store an additional 3 feet of water in Stafford Lake, which equates to approximately 726 acre-feet (236 million gallons) of increase storage volume.

Staff plans to recommend deferring further action on this project until a time when the project benefits align with available capital funding.

Map / Photo



Project Budget Detail

Phase	Life to Date thru FY 25/26	Fiscal Year 26/27 to Date	Fiscal Year 26/27 Budget	Forecast FY 27/28	Forecast FY 28/29 +	Total Estimate
Planning	$ 250,000	$ -	$ 5,000	$ -	$ -	$ 255,000
Environmental	$ 25,000	$ -	$ -	$ -	$ -	$ 25,000
Design	$ -	$ -	$ -	$ -	$ -	$ -
Construction	$ -	$ -	$ -	$ -	$ -	$ -
Const. Mgmt.	$ -	$ -	$ -	$ -	$ -	$ -
Closeout	$ -	$ -	$ -	$ -	$ -	$ -
Contingency	$ -	$ -	$ -	$ -	$ -	$ -
Total	$ 275,000	$ -	$ 5,000	$ -	$ -	$ 280,000

NORTH MARIN WATER DISTRICT

PROJECT SUMMARY SHEET

CAPITAL IMPROVEMENT PROGRAM	FY 26/27	NOVATO - STAFFORD IMPROVEMENTS

Project Name: Dam Piezometer Automation
Project No.: 1.6610.31

Project Lead: Sebastian Rubio Gomez
Department: Engineering
CIP ID: 3b2

Schedule	
Project Start	FY 23/24
Est. Completion	FY 26/27

Project Drivers	
Capacity	Performance
Asset Management	Resiliency

Alignment: Strategic Plan ☑ Master Plan ☐

Project Description

Install automated piezometer sensors in each of the sixteen (16) groundwater monitoring standpipes on the downstream face of Stafford Lake Dam. Integrate the sensor data into the District's SCADA system to allow the operators and engineers to monitor groundwater levels in the dam on a regular basis rather than by monthly manual readings currently performed.

Map / Photo

Project Budget

Phase	Life to Date thru FY 25/26	Fiscal Year 26/27 to Date	Fiscal Year 26/27 Budget	Forecast FY 27/28	Forecast FY 28/29 +	Total Estimate
Planning	$ 10,000	$ -	$ -	$ -	$ -	$ 10,000
Environmental	$ -	$ -	$ -	$ -	$ -	$ -
Design	$ 25,000	$ -	$ -	$ -	$ -	$ 25,000
Construction	$ 60,000	$ -	$ 30,000	$ -	$ -	$ 90,000
Const. Mgmt.	$ -	$ -	$ -	$ -	$ -	$ -
Closeout	$ -	$ -	$ 5,000	$ -	$ -	$ 5,000
Contingency	$ -	$ -	$ 5,000	$ -	$ -	$ 5,000
Total	$ 95,000	$ -	$ 40,000	$ -	$ -	$ 135,000

NORTH MARIN WATER DISTRICT

PROJECT SUMMARY SHEET

CAPITAL IMPROVEMENT PROGRAM	FY 26/27	NOVATO - MISC. IMPROVEMENTS

Project Name: Construction Bldg Access Improvements

Project No.: To Be Assigned

Project Lead: Tim Kennedy

Department: Operations

CIP ID: 4a1

Project Drivers	
Capacity	Performance
Asset Management	Resiliency

Schedule	
Project Start	FY 26/27
Est. Completion	FY 26/27

Alignment: Strategic Plan ☑ Master Plan ☐

Project Description

This project will update the hardware and software of both the door access and security gate systems in and surrounding the District's Construction Building at 999 Rush Creek Place. The newer systems will be compatible with those installed as part of the Administration & Laboratory Upgrade Project.

Map / Photo

Project Budget

Phase	Life to Date thru FY 25/26	Fiscal Year 26/27 to Date	Fiscal Year 26/27 Budget	Forecast FY 27/28	Forecast FY 28/29 +	Total Estimate
Planning	$ -	$ -	$ -	$ -	$ -	$ -
Environmental	$ -	$ -	$ -	$ -	$ -	$ -
Design	$ -	$ -	$ -	$ -	$ -	$ -
Construction	$ -	$ -	$ 100,000	$ -	$ -	$ 100,000
Const. Mgmt.	$ -	$ -	$ -	$ -	$ -	$ -
Closeout	$ -	$ -	$ -	$ -	$ -	$ -
Contingency	$ -	$ -	$ -	$ -	$ -	$ -
Total	$ -	$ -	$ 100,000	$ -	$ -	$ 100,000

NORTH MARIN WATER DISTRICT
PROJECT SUMMARY SHEET

CAPITAL IMPROVEMENT PROGRAM	FY 26/27	NOVATO - MISC. IMPROVEMENTS

Project Name: Construction Yard Improvements - Pipe Racks
Project No.: To Be Assigned

Project Lead: Chris Kehoe
Department: Construction
CIP ID: 4a2

Project Drivers	
Capacity	Performance
Asset Management	Resiliency

Schedule	
Project Start	FY 26/27
Est. Completion	FY 26/27

Alignment: Strategic Plan ☐ Master Plan ☐

Project Description

This project will install additional pipe racks along the western fence line in the District's Construction Yard. The racks will allow more pipe material to be stored, and keeping them off of the ground will better maintain pipe integrity and cleanliness.

Map / Photo

Project Budget						
Phase	Life to Date	Fiscal Year 26/27		Forecast		Total
	thru FY 25/26	to Date	Budget	FY 27/28	FY 28/29 +	Estimate
Planning	$ -	$ -	$ -	$ -	$ -	$ -
Environmental	$ -	$ -	$ -	$ -	$ -	$ -
Design	$ -	$ -	$ -	$ -	$ -	$ -
Construction	$ -	$ -	$ 25,000	$ -	$ -	$ 25,000
Const. Mgmt.	$ -	$ -	$ -	$ -	$ -	$ -
Closeout	$ -	$ -	$ -	$ -	$ -	$ -
Contingency	$ -	$ -	$ -	$ -	$ -	$ -
Total	$ -	$ -	$ 25,000	$ -	$ -	$ 25,000

NORTH MARIN WATER DISTRICT

PROJECT SUMMARY SHEET

CAPITAL IMPROVEMENT PROGRAM	**FY 26/27**	**NOVATO - MISC. IMPROVEMENTS**

Project Name: Gateway Commons - Backflow Prevention

Project No.: 1.2885.00

Project Lead: Avram Pearlman

Department: Engineering

CIP ID: 4b1

Schedule	
Project Start	FY 24/25
Est. Completion	FY 29/30

Project Drivers	
Capacity	**Performance**
Asset Management	Resiliency

Alignment: Strategic Plan ☐ Master Plan ☐

Project Description

Work with the Gateway Commons Homeowners Association to construct in phases and fund the retrofit of 285 meters (domestic and irrigation) with above-grade backflow assemblies and concrete pads per NMWD Standards over the span of three years.

Map / Photo

Project Budget

Phase	Life to Date thru FY 25/26	Fiscal Year 26/27 to Date	Fiscal Year 26/27 Budget	Forecast FY 27/28	Forecast FY 28/29 +	Total Estimate
Planning	$ 10,000	$ -	$ -	$ -	$ -	$ 10,000
Environmental	$ -	$ -	$ -	$ -	$ -	$ -
Design	$ -	$ -	$ 5,000	$ 20,000	$ -	$ 25,000
Construction	$ -	$ -	$ 25,000	$ 400,000	$ 850,000	$ 1,275,000
Const. Mgmt.	$ -	$ -	$ -	$ 20,000	$ 40,000	$ 60,000
Closeout	$ -	$ -	$ -	$ 10,000	$ 10,000	$ 20,000
Contingency	$ -	$ -	$ -	$ 50,000	$ 100,000	$ 150,000
Total	$ 10,000	$ -	$ 30,000	$ 500,000	$ 1,000,000	$ 1,540,000

NORTH MARIN WATER DISTRICT
PROJECT SUMMARY SHEET

CAPITAL IMPROVEMENT PROGRAM	FY 26/27	NOVATO - MISC. IMPROVEMENTS

Project Name: Landing Way (PET) Regulators
Project No.: 1.6317.11

Project Lead: Avram Pearlman
Department: Engineering
CIP ID: 4b2

Project Drivers	
Capacity	**Performance**
Asset Management	Resiliency

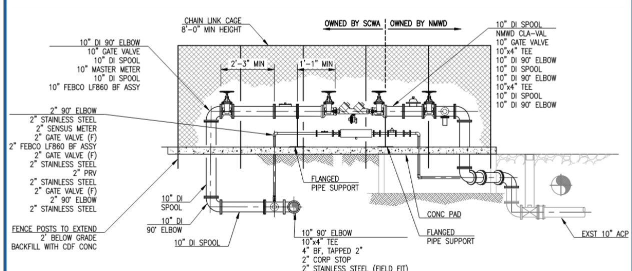
Schedule	
Project Start	FY 25/26
Est. Completion	FY 26/27

Alignment: Strategic Plan ☐
Master Plan ☐

Project Description

Work with Sonoma County Water Agency to reconfigure piping and replace system valving, including pressure regulators, at the Landing Way turn-out north of Kastania Tank, serving a portion of the District's out-of-boundary customers in Sonoma County.

Map / Photo



Project Budget

Phase	Life to Date thru FY 25/26	Fiscal Year 26/27 to Date	Fiscal Year 26/27 Budget	Forecast FY 27/28	Forecast FY 28/29 +	Total Estimate
Planning	$ -	$ -	$ -	$ -	$ -	$ -
Environmental	$ -	$ -	$ -	$ -	$ -	$ -
Design	$ 15,000	$ -	$ -	$ -	$ -	$ 15,000
Construction	$ 70,000	$ -	$ 15,000	$ -	$ -	$ 85,000
Const. Mgmt.	$ -	$ -	$ -	$ -	$ -	$ -
Closeout	$ -	$ -	$ -	$ -	$ -	$ -
Contingency	$ -	$ -	$ -	$ -	$ -	$ -
Total	$ 85,000	$ -	$ 15,000	$ -	$ -	$ 100,000

NORTH MARIN WATER DISTRICT

PROJECT SUMMARY SHEET

CAPITAL IMPROVEMENT PROGRAM	**FY 26/27**	**NOVATO - MISC. IMPROVEMENTS**

Project Name: 655 Canyon Rd FS Replacement
Project No.: 1.7219.00

Project Lead: Blake Hall
Department: Engineering
CIP ID: 4b3

Schedule	
Project Start	FY 25/26
Est. Completion	FY 26/27

Project Drivers	
Capacity	**Performance**
Asset Management	Resiliency

Alignment: Strategic Plan ☐
Master Plan ☐

Project Description

Replace and relocate the fire service at 655 Canyon Road. The new service will be installed per current District standards and the new location will be more accessible for maintenance and repair.

Map / Photo

Project Budget

Phase	Life to Date thru FY 25/26	Fiscal Year 26/27 to Date	Fiscal Year 26/27 Budget	Forecast FY 27/28	Forecast FY 28/29 +	Total Estimate
Planning	$ -	$ -	$ -	$ -	$ -	$ -
Environmental	$ -	$ -	$ -	$ -	$ -	$ -
Design	$ 5,000	$ -	$ -	$ -	$ -	$ 5,000
Construction	$ -	$ -	$ 35,000	$ -	$ -	$ 35,000
Const. Mgmt.	$ -	$ -	$ 2,000	$ -	$ -	$ 2,000
Closeout	$ -	$ -	$ 2,000	$ -	$ -	$ 2,000
Contingency	$ -	$ -	$ 1,000	$ -	$ -	$ 1,000
Total	$ 5,000	$ -	$ 40,000	$ -	$ -	$ 45,000

NORTH MARIN WATER DISTRICT
PROJECT SUMMARY SHEET

CAPITAL IMPROVEMENT PROGRAM	FY 26/27	NOVATO - RECYCLED WATER

Project Name: Replace CI in Atherton Ave (1320 LF)
Project No.: To Be Assigned

Project Lead: To Be Assigned
Department: Engineering
CIP ID: 5a1

Project Drivers	
Capacity	Performance
Asset Management	Resiliency

Schedule	
Project Start	FY 26/27
Est. Completion	FY 28/29

Alignment: Strategic Plan ☐
Master Plan ☐

Project Description

This project will replace approx. 1,320 feet of 8-inch CI recycled water pipeline in Atherton Avenue near the CA Hwy 37 undercrossing.

A Caltrans encroachment permit will be needed.

This project is eligible to be funded through the District's Recycled Water Capital Replacement Expansion Fund.

Map / Photo

Project Budget						
Phase	Life to Date thru FY 25/26	Fiscal Year 26/27 to Date	Fiscal Year 26/27 Budget	Forecast FY 27/28	Forecast FY 28/29 +	Total Estimate
Planning	$ -	$ -	$ 25,000	$ -	$ -	$ 25,000
Environmental	$ -	$ -	$ -	$ -	$ -	$ -
Design	$ -	$ -	$ 50,000	$ -	$ -	$ 50,000
Construction	$ -	$ -	$ -	$ 375,000	$ -	$ 375,000
Const. Mgmt.	$ -	$ -	$ -	$ 50,000	$ -	$ 50,000
Closeout	$ -	$ -	$ -	$ 10,000	$ -	$ 10,000
Contingency	$ -	$ -	$ -	$ 40,000	$ -	$ 40,000
Total	$ -	$ -	$ 75,000	$ 475,000	$ -	$ 550,000

NORTH MARIN WATER DISTRICT

PROJECT SUMMARY SHEET

CAPITAL IMPROVEMENT PROGRAM	**FY 26/27**	**WEST MARIN**

Project Name: Lagunitas Creek Bridge Replacement (Caltrans)
Project No.: 2.8912.00

Project Lead: Corey Reed
Department: Engineering
CIP ID: 6a1

Project Drivers	
Capacity	Performance
Asset Management	**Resiliency**

Schedule	
Project Start	FY 18/19
Est. Completion	FY 26/27

Alignment:

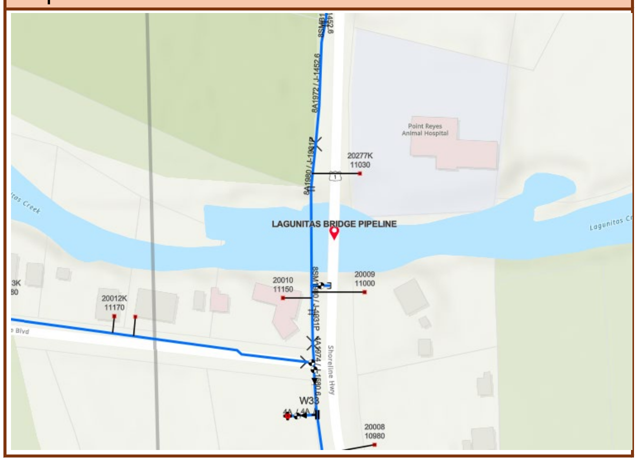
- [x] Strategic Plan
- [ ] Master Plan

Project Description

In coordination with Caltrans' bridge replacement project, install a new pipeline on the newly replaced bridge. The new pipeline will include seismic resilient fittings to better withstand ground movement caused by an earthquake.

Additionally, the District will install bypass fittings on each side of the bridge to allow for an emergency connection of a temporary above ground pipeline should the permanent pipeline on the bridge be removed from service for any reason.

Map / Photo



Project Budget

Phase	Life to Date	Fiscal Year 26/27		Forecast		Total
	thru FY 25/26	to Date	Budget	FY 27/28	FY 28/29	Estimate
Planning	$ 100,000	$ -	$ -	$ -	$ -	$ 100,000
Environmental	$ -	$ -	$ -	$ -	$ -	$ -
Design	$ 150,000	$ -	$ -	$ -	$ -	$ 150,000
Construction	$ 425,000	$ -	$ 600,000	$ -	$ -	$ 1,025,000
Const. Mgmt.	$ 25,000	$ -	$ 50,000	$ -	$ -	$ 75,000
Closeout	$ -	$ -	$ 25,000	$ -	$ -	$ 25,000
Contingency	$ -	$ -	$ 75,000	$ -	$ -	$ 75,000
Total	$ 700,000	$ -	$ 750,000	$ -	$ -	$ 1,450,000

NORTH MARIN WATER DISTRICT
PROJECT SUMMARY SHEET

CAPITAL IMPROVEMENT PROGRAM	FY 26/27	WEST MARIN

Project Name: Olema Creek Bridge Pipe Replacement (County)
Project No.: To Be Assigned

Project Lead: To Be Assigned
Department: Engineering
CIP ID: 6a2

Project Drivers	
Capacity	Performance
Asset Management	**Resiliency**

Schedule	
Project Start	FY 26/27
Est. Completion	TBD

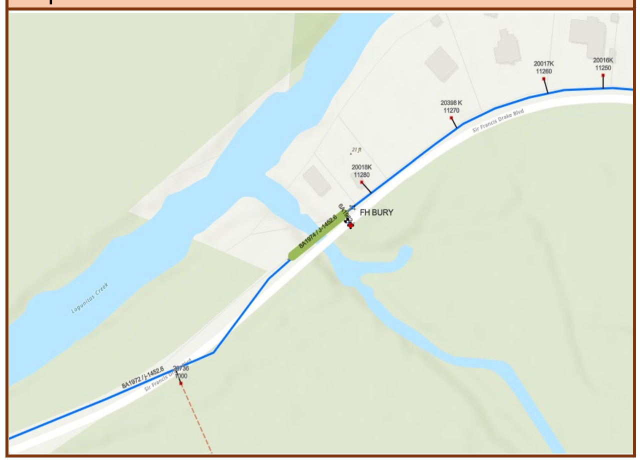
Alignment:
- [x] Strategic Plan
- [ ] Master Plan

Project Description

In coordination with Marin County's bridge replacement project, install a new pipeline on the newly replaced bridge. The new pipeline will include sesmic resilient fittings to better withstand ground movement caused by an earthquake.

The County's schedule for bridge replacement is unclear but the funds needed for the pipeline work have been programmed so that the District is able to participate in the project when needed.

Map / Photo



Project Budget

Phase	Life to Date thru FY 25/26	Fiscal Year 26/27 to Date	Fiscal Year 26/27 Budget	Forecast FY 27/28	Forecast FY 28/29 +	Total Estimate
Planning	$ -	$ -	$ 25,000	$ -	$ -	$ 25,000
Environmental	$ -	$ -	$ -	$ -	$ -	$ -
Design	$ -	$ -	$ -	$ 75,000	$ -	$ 75,000
Construction	$ -	$ -	$ -	$ -	$ 1,000,000	$ 1,000,000
Const. Mgmt.	$ -	$ -	$ -	$ -	$ 80,000	$ 80,000
Closeout	$ -	$ -	$ -	$ -	$ 20,000	$ 20,000
Contingency	$ -	$ -	$ -	$ -	$ 100,000	$ 100,000
Total	$ -	$ -	$ 25,000	$ 75,000	$ 1,200,000	$ 1,300,000

NORTH MARIN WATER DISTRICT
PROJECT SUMMARY SHEET

CAPITAL IMPROVEMENT PROGRAM	FY 26/27	WEST MARIN

Project Name: St Rt 1 Caltrans Pipe Relocation
Project No.: 2.7214.00

Project Lead: Blake Hall
Department: Engineering
CIP ID: 6a3

Project Drivers	
Capacity	Performance
Asset Management	Resiliency

Schedule	
Project Start	FY 24/25
Est. Completion	FY 26/27

Alignment: Strategic Plan ☐
Master Plan ☐

Project Description

Adjust the depth of 4-inch AC pipeline at two (2) culvert crossing locations, per Caltrans' request.

Map / Photo

Project Budget

Phase	Life to Date thru FY 25/26	Fiscal Year 26/27 to Date	Fiscal Year 26/27 Budget	Forecast FY 27/28	Forecast FY 28/29 +	Total Estimate
Planning	$ -	$ -	$ -	$ -	$ -	$ -
Environmental	$ -	$ -	$ -	$ -	$ -	$ -
Design	$ 15,000	$ -	$ 5,000	$ -	$ -	$ 20,000
Construction	$ -	$ -	$ -	$ 20,000	$ -	$ 20,000
Const. Mgmt.	$ -	$ -	$ -	$ -	$ -	$ -
Closeout	$ -	$ -	$ -	$ 5,000	$ -	$ 5,000
Contingency	$ -	$ -	$ -	$ 5,000	$ -	$ 5,000
Total	$ 15,000	$ -	$ 5,000	$ 30,000	$ -	$ 50,000

NORTH MARIN WATER DISTRICT
PROJECT SUMMARY SHEET

CAPITAL IMPROVEMENT PROGRAM	FY 26/27	WEST MARIN

Project Name: Olema Tank COM Improvements
Project No.: To Be Assigned

Project Lead: To Be Assigned
Department: Operations
CIP ID: 6b1

Project Drivers	
Capacity	Performance
Asset Management	**Resiliency**

Schedule	
Project Start	FY 26/27
Est. Completion	FY 26/27

Alignment:
- [x] Strategic Plan
- [ ] Master Plan

Project Description

This project will upgrade communication equipment at the District's Olema Tank site, resulting in more reliable information transmission to the SCADA system.

Map / Photo

Project Budget

Phase	Life to Date thru FY 25/26	Fiscal Year 26/27 to Date	Fiscal Year 26/27 Budget	Forecast FY 27/28	Forecast FY 28/29 +	Total Estimate
Planning	$ -	$ -	$ -	$ -	$ -	$ -
Environmental	$ -	$ -	$ -	$ -	$ -	$ -
Design	$ -	$ -	$ -	$ -	$ -	$ -
Construction	$ -	$ -	$ 25,000	$ -	$ -	$ 25,000
Const. Mgmt.	$ -	$ -	$ -	$ -	$ -	$ -
Closeout	$ -	$ -	$ -	$ -	$ -	$ -
Contingency	$ -	$ -	$ -	$ -	$ -	$ -
Total	$ -	$ -	$ 25,000	$ -	$ -	$ 25,000

NORTH MARIN WATER DISTRICT
PROJECT SUMMARY SHEET

CAPITAL IMPROVEMENT PROGRAM	FY 26/27	WEST MARIN

Project Name: Gallagher Well No. 3
Project No.: 2.6613.00

Project Lead: Avram Pearlman
Department: Engineering
CIP ID: 6c1

Project Drivers	
Capacity	Performance
Asset Management	**Resiliency**

Schedule	
Project Start	FY 25/26
Est. Completion	FY 27/28

Alignment: Strategic Plan ☑
Master Plan ☑

Project Description

One of the District's municipal supply wells, Gallagher Well No. 1, has reached the end of its useful service life and needs to be replaced.

This project will identify the appropriate location, conduct an environmental analysis per CEQA regulations, design, and ultimately construct a new municipal supply well to replace the use of Gallagher Well No. 1.

Map / Photo

Project Budget

Phase	Life to Date thru FY 25/26	Fiscal Year 26/27 to Date	Fiscal Year 26/27 Budget	Forecast FY 27/28	Forecast FY 28/29 +	Total Estimate
Planning	$ 50,000	$ -	$ 50,000	$ -	$ -	$ 100,000
Environmental	$ -	$ -	$ 100,000	$ -	$ -	$ 100,000
Design	$ -	$ -	$ 100,000	$ -	$ -	$ 100,000
Construction	$ -	$ -	$ -	$ 1,000,000	$ -	$ 1,000,000
Const. Mgmt.	$ -	$ -	$ -	$ 100,000	$ -	$ 100,000
Closeout	$ -	$ -	$ -	$ 50,000	$ -	$ 50,000
Contingency	$ -	$ -	$ -	$ 100,000	$ -	$ 100,000
Total	$ 50,000	$ -	$ 250,000	$ 1,250,000	$ -	$ 1,550,000

NORTH MARIN WATER DISTRICT

PROJECT SUMMARY SHEET

CAPITAL IMPROVEMENT PROGRAM	**FY 26/27**	**OCEANA MARIN**

Project Name: Sewer Force Main Improvements - FM 1A (Design Only)

Project No.: 8.7208.01

Project Lead: Tim Fuette

Department: Engineering

CIP ID: 7a1

Project Drivers	
Capacity	Performance
Asset Management	**Resiliency**

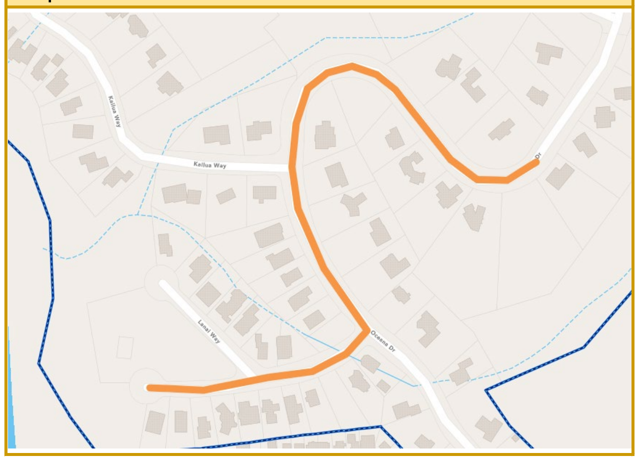
Schedule	
Project Start	FY 22/23
Est. Completion	FY 26/27

Alignment: Strategic Plan ☑ Master Plan ☑

Project Description

Design phase for replacement of approx. 4,610 feet of 6-inch force main, starting at the District's Tahiti Lift Station. Following design, seek grant funding using the "shovel ready" project to increase chances of securing funds.

Map / Photo



Project Budget

Phase	Life to Date thru FY 25/26	Fiscal Year 26/27 to Date	Fiscal Year 26/27 Budget	Forecast FY 27/28	Forecast FY 28/29	Total Estimate
Planning	$ 10,000	$ -	$ -	$ -	$ -	$ 10,000
Environmental	$ -	$ -	$ -	$ -	$ -	$ -
Design	$ 60,000	$ -	$ 10,000	$ -	$ -	$ 70,000
Construction	$ -	$ -	$ -	$ -	$ -	$ -
Const. Mgmt.	$ -	$ -	$ -	$ -	$ -	$ -
Closeout	$ -	$ -	$ -	$ -	$ -	$ -
Contingency	$ -	$ -	$ -	$ -	$ -	$ -
Total	$ 70,000	$ -	$ 10,000	$ -	$ -	$ 80,000

NORTH MARIN WATER DISTRICT
PROJECT SUMMARY SHEET

CAPITAL IMPROVEMENT PROGRAM	FY 26/27	OCEANA MARIN

Project Name: Tahiti Pump Repl
Project No.: To Be Assigned

Project Lead: Tim Kennedy
Department: Operations
CIP ID: 7b1

Schedule	
Project Start	FY 26/27
Est. Completion	FY 26/27

Project Drivers	
Capacity	Performance
Asset Management	Resiliency

Alignment: Strategic Plan ☐
Master Plan ☐

Project Description

District crews to replace one of the pumps and motors at the Tahiti Lift Station.

Map / Photo

Project Budget

Phase	Life to Date thru FY 25/26	Fiscal Year 26/27 to Date	Fiscal Year 26/27 Budget	Forecast FY 27/28	Forecast FY 28/29	Total Estimate
Planning	$ -	$ -	$ -	$ -	$ -	$ -
Environmental	$ -	$ -	$ -	$ -	$ -	$ -
Design	$ -	$ -	$ -	$ -	$ -	$ -
Construction	$ -	$ -	$ 10,000	$ -	$ -	$ 10,000
Const. Mgmt.	$ -	$ -	$ -	$ -	$ -	$ -
Closeout	$ -	$ -	$ -	$ -	$ -	$ -
Contingency	$ -	$ -	$ -	$ -	$ -	$ -
Total	$ -	$ -	$ 10,000	$ -	$ -	$ 10,000

NORTH MARIN WATER DISTRICT
PROJECT SUMMARY SHEET

CAPITAL IMPROVEMENT PROGRAM	FY 26/27	OCEANA MARIN

Project Name: Electric Service Improvements
Project No.: To Be Assiged

Project Lead: Tim Kennedy
Department: Operations
CIP ID: 7b2

Project Drivers	
Capacity	Performance
Asset Management	**Resiliency**

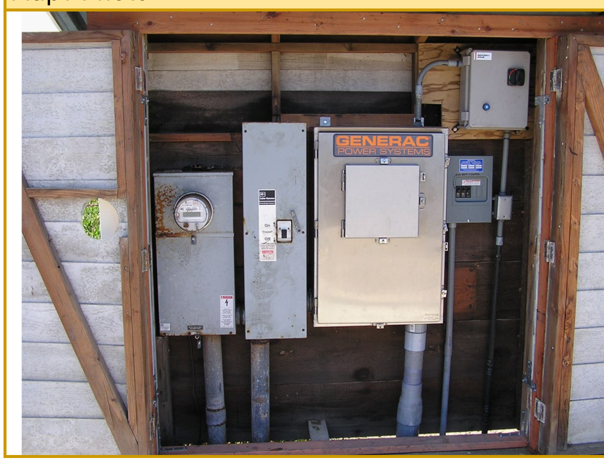
Schedule	
Project Start	FY 26/27
Est. Completion	FY 26/27

Alignment: Strategic Plan ☑
Master Plan ☑

Project Description

Work with PG&E to replace the corroded meter and main breaker enclosure. Other incidental improvements to the service enclosure.

Map / Photo



Project Budget

Phase	Life to Date thru FY 25/26	Fiscal Year 26/27 to Date	Fiscal Year 26/27 Budget	Forecast FY 27/28	Forecast FY 28/29	Total Estimate
Planning	$ -	$ -	$ -	$ -	$ -	$ -
Environmental	$ -	$ -	$ -	$ -	$ -	$ -
Design	$ -	$ -	$ -	$ -	$ -	$ -
Construction	$ -	$ -	$ 40,000	$ -	$ -	$ 40,000
Const. Mgmt.	$ -	$ -	$ -	$ -	$ -	$ -
Closeout	$ -	$ -	$ -	$ -	$ -	$ -
Contingency	$ -	$ -	$ -	$ -	$ -	$ -
Total	$ -	$ -	$ 40,000	$ -	$ -	$ 40,000