



NORTH MARIN WATER DISTRICT
AGENDA - REGULAR MEETING
 July 21, 2026 – 4:00 p.m.
 Location: 999 Rush Creek Place
 Novato, California

Information about and copies of supporting materials on agenda items are available for public review at the District Office, at the Reception Desk, by calling the District Secretary at (415) 897-4133 or on our website at nmwd.com. A fee may be charged for copies. District facilities and meetings comply with the Americans with Disabilities Act. If special accommodations are needed, please contact the District Secretary as soon as possible, but at least two days prior to the meeting.

Item	Subject
	CALL TO ORDER
1.	GENERAL MANAGER'S REPORT
2.	OPEN TIME: (Please observe a three-minute time limit) This section of the agenda is provided so that the public may express comments on any issues not listed on the agenda that are of interest to the public and within the jurisdiction of the North Marin Water District. When comments are made about matters not on the agenda, Board members can ask questions for clarification, respond to statements or questions from members of the public, refer a matter to staff, or direct staff to place a matter of business on a future agenda. The public may also express comments on agenda items at the time of Board consideration.
3.	STAFF/DIRECTORS REPORTS
	CONSENT CALENDAR The General Manager has reviewed the following items. To his knowledge, there is no opposition to the action. The items can be acted on in one consolidated motion as recommended or may be removed from the Consent Calendar and separately considered at the request of any person.
4.	Consent - Approve: Minutes from Regular Meeting June 16, 2026
5.	Consent - Approve: On-Call Consulting Services Agreement – GIS Support
	ACTION ITEMS
6.	Approve: Potter Valley Project License Surrender and Decommissioning National Environmental Policy Act (NEPA) Scoping Comments
7.	Approve: Employer Assisted Housing Program Loan Request – Vincent Verissimo
	INFORMATION ITEMS
8.	Draft Responses to Marin County Civil Grand Jury Report: <i>Better Service at a Lower Cost: Optimizing Essential Services for the Future of Marin, June 11, 2026</i>
9.	NBWA Meeting Agendas – June 30 and July 17, 2026
10.	NEWS AND MISCELLANEOUS REPORTS Disbursements – Dated June 18, 2026 Disbursements – Dated June 25, 2026 Disbursements – Dated July 2, 2026 Disbursements – Date July 9, 2026 Disbursements – Date July 16, 2026

Item	Subject
	Auditor-Controller's Monthly Report of Investments for May 2026
	Monthly Progress Report
	NOAA Monthly Drought Outlook – July, 2026
	NOAA Monthly Precipitation Outlook - July, 2026
	Water Agencies, Tribes, and Conservation Groups Defend “Two-Basin Solution” Amid Federal Meetings on Potter Valley Project
	Motion to Intervene Late - Elsinore Valley Municipal Water District
	<u>News Articles:</u>
	Marin IJ – Bridge replacement proposed near Pt. Reyes Station
	Marin IJ – Special district mergers sought
	Marin IJ – MMWD eyes rates for fiscal unknowns
	Marin IJ – Plans approved for road project
	Marin IJ – Novato finishes 2-year upgrade of permitting system for city customers
	Marin IJ - \$2.6M ok'd for drought project
	Marin IJ – Agencies have more room for consolidation
	Pt. Reyes Light - Bridge to be replaced on Levee Road
	Pt. Reyes Light - Letter to PRL re Western Weekend Thanks
	Press Democrat - Trump administration ups ante in quest to thwart removal of PG&E's Eel River Dams
	<u>Social Media Posts:</u>
	NMWD Web and Social Media Report – June 2026
11.	RECESS: 5 minutes before Closed Session
12.	CLOSED SESSION: Conference with Legal Counsel – Anticipated Litigation (CA Government Code § 54956.9(d)(4).) Initiation of Litigation: Number of Potential Cases: one (1) regarding Potter Valley Hydroelectric Project, the PG&E Draft Application for Surrender of License and Application for Non-Project Use of Project Lands and the associated New Eel-Russian Facility (NERF).
13.	CLOSED SESSION: Conference with Legal Counsel – Real Property Negotiations (CA Government Code Section § 54956.8). Property: APNs 160-274-07 and 160-020-15; Agency Negotiators: General Manager, AGM/Chief Engineer, and District Counsel, Under Negotiation: Price and Terms of Payment.
14.	CLOSED SESSION: Conference with Labor Negotiators (CA Government Code § 54957.6). Agency designated representatives: Tony Williams. Unrepresented employee: Unrepresented Employees.
15.	RECONVENE: Reconvene as the Board of Directors
16.	ADJOURNMENT

1

2

3

4

DRAFT
NORTH MARIN WATER DISTRICT
MINUTES OF REGULAR MEETING
OF THE BOARD OF DIRECTORS
June 16, 2026

CALL TO ORDER

President Eichstaedt called the regular meeting of the Board of Directors of North Marin Water District to order at 4:00 p.m. at the District Headquarters, and the agenda was accepted as presented. Present were Directors Jack Baker, Ken Eichstaedt, Rick Fraites, Michael Joly, and Stephen Petterle. Also, present were General Manager Tony Williams, AGM/Chief Engineer Eric Miller, District Secretary Eileen Mulliner, and Auditor-Controller Julie Blue.

Staff members Tim Kennedy, Operations and Maintenance Manager, Chris Kehoe, Construction Superintendent, Ryan Grisso, Karen Clyde, and Vincent Verissimo were also in attendance.

GENERAL MANAGER'S REPORT

Tony Williams noted that in the last agenda packet there was a miscellaneous item about FERC officially starting the NEPA process for the Potter Valley decommissioning and it is the time for formal comments. He said we will coordinate with the other water coordinators for consistency as a group. He said he will bring this to the July Board meeting.

Mr. Williams noted that the Novato Fire Protection District is having their 100-year celebration on July 1 and that he will be attending and that the Board is welcome to attend as well.

OPEN TIME

President Eichstaedt asked if anyone in the audience wished to bring up an item not on the agenda and there was no response.

STAFF AND DIRECTOR'S REPORTS

President Eichstaedt asked if there were any staff or Director's reports.

Eric Miller said he attended a meeting that Supervisor Rodoni and his aides, the Novato mayor and a Novato council member also attended, for a roundtable discussion. He said that the Novato Master Plan updates, and budget were among the District related topics discussed.

Mr. Miller also said that the Engineering Department has student interns coming on board, one of them being Ellis Stahley who interned last year.

President Eichstaedt announced that things went very smoothly in Tony Williams' recent absence and told Mr. Williams that NMWD staff are great.

Director Fraites asked about the July 4th parade and Mr. Williams said that we will be participating again this year.

1 President Eichstaedt said that the District water station provided for Western Weekend in
2 Pt. Reyes was very much appreciated. Mr. Williams said that former employee Robert Clark
3 provided that on behalf of the District.

4 **CONSENT CALENDAR**

5 On the motion of Director Joly, seconded by Director Baker, the Board approved the consent
6 calendar by the following vote:

7 AYES: Director(s) Baker, Eichstaedt, Fraites, Joly, and Petterle

8 NOES: None

9 ABSENT: None

10 ABSTAIN: None

11 Approve June 2, 2026 Board Regular Meeting minutes.

12 **PUBLIC HEARING: STATUS OF VACANCIES, RECRUITMENT, AND RETENTION**

13 The public hearing to consider the Status of Vacancies, Recruitment, and Retention was
14 opened at 4:09 p.m. by President Eichstaedt.

15 Julie Blue gave a summary of the item which required no action by the Board. There was
16 some discussion and comments.

17 There was no public comment, and the public hearing was closed at 4:12 p.m.

18 Director Joly had some questions related to news reports about “super” El Nino. There was
19 some brief discussion.

20 **PUBLIC HEARING/APPROVE: PROPOSED OCEANA MARIN SEWER SERVICE AREA RATE**
21 **INCREASE**

22 The public hearing to consider the Proposed Oceana Marin Sewer Service Area Rate
23 Increase was opened at 4:17 p.m. by President Eichstaedt.

24 Tony Williams presented the item, giving a brief summary of the public notification steps
25 performed to date and the need for the sewer service charge increase. There was some discussion
26 and comments.

27 There was no public comment, and the public hearing was closed at 4:28 p.m.

28 On the motion of Director Petterle, seconded by Director Fraites, the Board approved the
29 Proposed Oceana Marin Sewer Service Area Rate Increase by the following vote:

30 AYES: Director(s) Baker, Eichstaedt, Fraites, Joly, and Petterle

31 NOES: None

32 ABSENT: None

33 ABSTAIN: None

PUBLIC HEARING/APPROVE: CONSIDER APPROVAL OF THE 2025 URBAN WATER MANAGEMENT PLAN AND WATER SHORTAGE CONTINGENCY PLAN FOR NOVATO SERVICE AREA

The public hearing to consider approval of the 2025 Urban Water Management Plan and Water Shortage Contingency Plan for Novato Service Area was opened at 4:29 p.m. by President Eichstaedt.

Ryan Grisso spoke and then introduced Kendra Olmos of EKI who gave a presentation on key elements of the plan development and content. The Board had some questions which were addressed by either Ms. Olmos or staff. The Board thanked Ms. Olmos.

There was no public comment, and the public hearing was closed at 5:01 p.m.

On the motion of Director Joly, seconded by Director Fraites, the Board approved the 2025 Urban Water Management Plan and Water Shortage Contingency Plan for Novato Service Area by the following vote:

AYES: Director(s) Baker, Eichstaedt, Fraites, Joly, and Petterle

NOES: None

ABSENT: None

ABSTAIN: None

ACTION CALENDAR

APPROVE: NOVATO AND WEST MARIN WATER SERVICE AREAS RATE INCREASE

Julie Blue gave an overview, including the prior Prop 218 notifications. There was some discussion, and the Board thanked Ms. Blue.

On the motion of Director Joly, seconded by Director Petterle, the Board approved the by the following vote:

AYES: Director(s) Baker, Eichstaedt, Fraites, Joly, and Petterle

NOES: None

ABSENT: None

ABSTAIN: None

APPROVE: FY 26/27 BUDGETS NOVATO AND WEST MARIN SERVICE AREAS

Julie Blue gave a detailed presentation of the budget across all enterprises as well as proposed overall District organizational structure changes. There was some discussion and comments. The Board thanked Ms. Blue.

On the motion of Director Joly, seconded by Director Baker, the Board approved the FY 26/27 Budget Novato and West Marin Service Areas by the following vote:

AYES: Director(s) Baker, Eichstaedt, Fraites, Joly, and Petterle

NOES: None

1 ABSENT: None

2 ABSTAIN: None

3 **APPROVE: BASE SALARY SCHEDULE REVISION**

4 Julie Blue gave a summary of the item. The Board thanked Ms. Blue.

5 On the motion of Director Petterle, seconded by Director Joly, the Board approved the Base
6 Salary Schedule Revision by the following vote:

7 AYES: Director(s) Baker, Eichstaedt, Fraites, Joly, and Petterle

8 NOES: None

9 ABSENT: None

10 ABSTAIN: None

11 **APPROVE: REIMBURSEMENT RESOLUTION FOR PROJECT COSTS FROM FUTURE**
12 **FINANCING PROCEEDS**

13 Julie Blue summarized the item and explained it will allow flexibility for the District in the
14 short term for various debt pathways. There was some discussion and comments.

15 On the motion of Director Joly, seconded by Director Fraites, the Board approved the
16 Reimbursement Resolution for Project Costs from Future Financing Proceeds by the following vote:

17 AYES: Director(s) Baker, Eichstaedt, Fraites, Joly, and Petterle

18 NOES: None

19 ABSENT: None

20 ABSTAIN: None

21 **NEWS AND MISCELLANEOUS REPORTS**

22 The Board received the following miscellaneous items: Disbursements – Dated June 4 and
23 11, 2026; Monthly Progress Report – May; NOAA Monthly Drought Outlook, June 2026; and NOAA
24 Monthly Precipitation Outlook, June 2026.

25 The Board received the following News Articles: Marin IJ – ‘Historical Approval’ hailed by
26 MMWD; Marin IJ – MMWD to electrify key pump station; and Marin IJ – Regulators signal support
27 for upstate dam removals.

28 The Board also received the NMWD Web and Social Media Report – May, 2026.

29 **ADJOURNMENT**

30 President Eichstaedt adjourned the meeting at 5:39 p.m.

31 Submitted by

32
33
34
35 Eileen Mulliner
36 District Secretary
37

5



MEMORANDUM

To: Board of Directors

July 21, 2026

From: Eric Miller, Director of Engineering | AGM *EM*

Subject: On-Call Consulting Services Agreement – GIS Support

R:\Administration\Contracts\GHD\IESR\BOD memos\2026 0721 GHD Amend 4\07-21-26 GHD Amend 4 BOD Memo.doc

RECOMMENDED ACTION: Board authorize the General Manager to execute an agreement with GHD, Inc.

FINANCIAL IMPACT: \$100,000 (\$40,000 included in the current FY 26/27 budget)

Background

District staff uses a geographic information system (GIS) database to track asset information for nearly all of the District's water distribution infrastructure. Use of GIS technology allows staff to access detailed as-built information for water mains, service laterals, meters, fire hydrants, other appurtenances, pressure zones, and to track leak information. The District began using GIS technology in 2012 with a program (Munsys) that met District's needs at the time. However, the District transitioned to a more versatile program (ArcGIS) in 2023 to leverage its native integration and align with industry standard practice. The County's MarinMap service recently transitioned to using the ArcGIS platform as well, which further reinforces the District's 2023 decision. In addition, the District's asset management program, NEXGEN, uses ArcGIS for its spatial base mapping.

Discussion

The Board approved an agreement with GHD at the February 21, 2023 Board meeting for an initial amount of \$31,915. The scope of work included transferring the District's full GIS database from Munsys into ArcGIS and developing an enhanced system map for staff use. The first amendment was approved at the November 7, 2023 Board meeting for an added amount of \$32,777. The scope of work included further refinement of the District's distribution map, licensing fee pass-through costs, and one year of on-call technical support from GHD staff.

Amendments two and three were authorized by the General Manager (GM) in July 2024 (\$10,000) and June 2025 (\$12,000), respectively, for annual ongoing technical support from GHD staff. District staff have been using ArcGIS for nearly 3 years and have identified opportunities to enhance the way the system can better support daily tasks.

In addition to the Novato and West Marin water systems that are currently in the District's GIS system, creating a geodatabase for the Oceana Marin Service Area would be beneficial for multiple departments. Additionally, the District's facility maps are still not linked to the ArcGIS program which makes mapping and record keeping more redundant than necessary. By integrating ArcGIS and the facility maps, the potential for contradicting information would be minimized and record keeping processes would be more efficient.

Each of the efforts listed above requires advanced knowledge of GIS systems that the District does not have in-house. Based on the successful working relationship with GHD over the past 3 years, staff are proposing to execute a new on-call agreement with GHD for ongoing technical support and special projects on a task order basis, with a total not-to-exceed fee of \$100,000. Attachment 1 contains the initial scope of work to be completed under the new agreement, and includes the special projects listed above as well as on-call technical support for Fiscal Year (FY) 26/27. Funding for this work was included in the FY 26/27 budget in the amount of \$40,000 (Capital Improvement Project, Item 8a1).

Future technical support and/or special projects would be budgeted in the appropriate fiscal years, and staff would execute individual task orders for that work as needed. The initial period of performance for the agreement would be 5 years.

RECOMMENDATION

That the Board authorize the General Manager to execute an agreement with GHD of Eureka, CA for on-call GIS support for a not-to-exceed fee of \$100,000.

ATTACHMENTS:

1. Proposed Scope and Fee for On-Call GIS Technical Support by GHD, dated July 6, 2026



718 Third Street,
Eureka, California 95501
United States
ghd.com

Our ref: 13000315

July 06, 2026

Eric Miller
North Marin Water District
999 Rush Creek Place
Novato, CA, 94945

Proposed Scope and Fee for On-Call GIS Technical Support

Dear Mr. Miller,

It is my pleasure to present this proposed scope and fee for Geographic Information System (GIS) technical support for the North Marin Water District (District). Below I have summarized our understanding of the District's needs based on our conference calls on February 11th, February 18th, March 4th, and June 24th, 2026.

Project Understanding

Prior to 2023, the District historically managed its asset data using AutoCAD and viewed the asset data using Enlighten. The District is actively transitioning from an AutoCAD based system to a GIS based system; specifically, the industry leading spatial software platform created by Esri including ArcGIS Pro and ArcGIS Online. By acquiring a license for Esri GIS desktop software, the District has been able to take advantage of resources and tools not currently available within AutoCAD, manage their data in new ways (including online through a web-browser and through mobile access), and facilitate future system map updates. Since 2023, GHD has been supporting the District through their data transition by providing on-call technical advice, guidance, and training.

Scope of Work

Task 1.1 – Project Management

This includes project administration, internal and external coordination, quality control and activity reports to be provided monthly or while activity is occurring. Activity reports will summarize technical topics covered, and any issues identified, or changes proposed on the schedule or deliverables.

Deliverable(s):

- Monthly invoice (pdf)
- Monthly activity report (pdf)

Task 1.2 – On-Call GIS Technical Support 2026-2027

GHD will provide as-needed on-call support to District staff in their use of GIS software. This technical support includes guidance in software questions, ArcGIS Pro tools, ArcGIS Online configuration, minor needs assessments, and big-picture data management planning discussions. This scope includes 24 hours of technical support calls, which can be spread throughout the year (approximately 2 hours every month) or scheduled at an alternative frequency that suits the needs of the District.

Assumption(s):

- GHD will provide guidance and advice.
- District will be conducting technical work.

Task 1.3 – Oceana-Marin Data Creation

In addition to the Novato and West Marin water distribution systems, the District also manages a small wastewater collection system in Oceana-Marin. This task involves converting an existing pdf map into digital GIS data. There is a single page pdf that will be georeferenced based on the parcel boundaries. After georeferencing, the gravity lines, force main, manholes, cleanouts, pump station, and treatment ponds will be digitized. The data deliverable will include spatial geometry provided in a real-world coordinate system, with attribute data provided on the pdf.

Assumption(s):

- District will provide GHD with Oceana-Marin pdf from which to digitize
- Only attribute data visible on the provided pdf will be included in the data delivery
- District will be responsible for publishing data to ArcGIS Online

Deliverable(s):

- One (1) Geodatabase containing six (6) feature classes:
 - Manholes (point features)
 - Cleanouts (point features)
 - Pump Station (point feature)
 - Gravity Mains (line features)
 - Force Mains (line features)
 - Treatment Ponds (polygon features)

Task 1.4 – Oceana-Marin Field Support (Optional)

An optional element of this task is contingent upon whether the District plans to use an external GNSS and ArcGIS Field Maps to locate and field verify rim elevations and invert measurements. If the District decides to capture this data using Esri Field Maps and an external GNSS device, GHD can provide on-site guidance and support for a partial field day. Guidance will include best practices for setting up and connecting to an external GNSS device, connecting to a real-time correction service, collecting data in Field Maps, and saving and syncing features to ArcGIS Online.

Assumption(s):

- District will prepare Field Maps setup with guidance from GHD
- District will coordinate GNSS rental directly with a third-party
- GHD will be present on-site for four (4) hours to provide guidance
- GHD will provide one (1) hour of guidance in Field Maps setup
- District will incorporate field data into the master dataset after field work is complete

Task 1.5 – Facility Maps Final PDF

This task involves incorporating District feedback and revisions to the draft Facility Maps GHD previously delivered in January 2024. The purpose of these maps is to be printed out and referenced by District staff while in the field. These maps were originally created by the District in AutoCAD, and they were converted to GIS by GHD in 2023.

The goal of this round of revisions is to align with the original facility maps where possible while focusing on retaining information and legibility for use by field staff. The existing data sources in the map will be updated to link directly with current versions of data in the District's ArcGIS Online environment. This will enable simplified updates in the future. Feature labels are a required function of this map, and retaining dynamic labels will be prioritized.

The following edits are included in this scope:

1. Layer adjustments:
 - a. Change distribution pipe symbology to reflect zones and subzones
 - i. Regulated zones will include an R on the lines
 - ii. Hydropneumatic zones will include an H on the lines
 - iii. Recycled water will include an RW on the lines
 - iv. Abandoned pipes will include ABAN on the lines
 - v. MMWD pipes will include MMWD on the lines
 - vi. SCWA pipes will include SCWA on the lines
 - b. Junction points are to be removed
 - c. Zone polygons are to be removed
2. Title block adjustments:
 - a. Legend should be moved to the right side of the map or the bottom to avoid being printed where pages are bound.
 - b. Legend items to be removed:
 - i. Polygon zones
 - ii. Contours
 - iii. Streets
 - iv. Administrative section
 - v. System valve section
 - vi. Fire system section
 - c. The orientation map can be removed if space is needed
 - d. Meter label key to be removed
 - e. Elements to be retained:
 - i. Pipe label key
 - ii. Structures section of the legend
 - iii. Positioning and content of other title block elements.
3. Map Labels
 - a. Labels to be consistent color and font across different feature types
 - b. Font preference is sans serif.
 - c. Hydrant labels to be larger than meters
 - d. Meter labels to be made much smaller
 - e. Retain labels for:

- i. Hydrants
- ii. Meters
- iii. Pump stations
- iv. Zone-valves
- v. Line features
- vi. Streets
- vii. Air release valves
- viii. Fire services
- f. Labels to be adjusted so that each is legible and not overlapping.

Labeling is anticipated to be particularly complex for 18 pages (2 hours per page): H14, I20, I21, I22, J25, J26, J28, F16, G11, G12, G16, G22, E14, K26, K27, L25, L27, and L28. It is also anticipated that labeling will be potentially complex for 19 pages (1 hour per page): H15, J24, F13, F15, F17, F18, G14, G15, G17, G18, D12, E15, K12, K25, K28, K21, L13, L26, and N15.

Assumption(s):

- Modifications to the existing data are not included in this scope
- Symbol rotation of features is not included in this scope
- Print or delivery of hard copy maps is not included in this scope

Deliverable(s):

- One (1) map package containing the Facility Map layout and map.
- One (1) pdf file with all edits included

Schedule

GHD anticipates completion of the above tasks by June 30th, 2027.

Specific completion dates for Tasks 1.3, 1.4, and 1.5 to be determined with guidance from the District.

Fee

Please see detailed fee schedule below for staff and hours. The total fee estimate is \$39,940.



NMWD On-Call GIS Support
13000315

Description		Project Director	Project Manager / Senior GIS Analyst	GIS Analyst	GIS Analyst	Finance Support Advisor	Total Hours	Labor Total	Disb. Fee	Total Disbursements	Estimated Project Total
		Amber Shows	Julia Clark	Evan Thompson							
		\$385	\$365	\$315	\$265	\$210					
Task1	GIS Support 2026-2027	7	38	8	71	6	130	\$39,160	\$780	\$780	\$39,940
Subtask 1.1	Project Management	3	6	0	0	6	15	\$4,605	\$90	\$90	\$4,695
Subtask 1.2	On-Call Technical Support 2026-2027	0	24	0	0	0	24	\$8,760	\$144	\$144	\$8,904
Subtask 1.3	Oceana-Marin Data Creation	1	2	0	8	0	11	\$3,235	\$66	\$66	\$3,301
Subtask 1.4	Oceana-Marin: Field Support (Optional)	1	2	8	0	0	11	\$3,635	\$66	\$66	\$3,701
Subtask 1.5	Facility Maps: Final PDF	2	4	0	63	0	69	\$18,925	\$414	\$414	\$19,339
Total Labor Hours		7	38	8	71	6					
Estimated Project Total		\$2,695	\$13,870	\$2,520	\$18,815	\$1,260	130	\$39,160	\$780	\$780	\$39,940

Closing

Through this project, GHD plans to continue providing technical support and guidance as the District expands its use of GIS.

If you have any questions or comments regarding this proposal, please feel free to call Julia Clark at 707-267-2267.

Regards



Julia Clark
Project Manager
+1 707 267-2267
julia.clark@ghd.com



Amber Shows
Project Director
+1 707 267-2202
amber.shows@ghd.com

6



MEMORANDUM

To: Board of Directors July 21, 2026
 From: Tony Williams, General Manager 
 Subject: Potter Valley Project License Surrender and Decommissioning National Environmental Policy Act (NEPA) Scoping Comments
T:\GM\SCWA\Potter Valley\Surrender_Decommissioning Application\Surrender and Decommissioning Plan\BOD Memos\7-21-26 BOD Memo PVP Update_NEPA Scoping.docx

RECOMMENDED ACTION: Authorize the General Manager to Send a NEPA Scoping Comment Letter to FERC on Behalf of the District

FINANCIAL IMPACT: None at this time

Background

The Potter Valley Hydroelectric Project (Project), owned and operated by PG&E, is located along the Eel River and diverts water into the East Fork of the Russian River which flows into Lake Mendocino. Lake Mendocino, along with Lake Sonoma, are the two reservoirs that Sonoma County Water Agency (Sonoma Water) controls and coordinates water supply releases in accordance with its water rights permits in the Russian River watershed. In January 2025, PG&E released a Draft Application for Surrender of License and Application for Non-Project Use of Project Lands (Application) for public review. The January 2025 application is a more detailed document compared to PG&E's earlier Initial Draft Surrender Application and Conceptual Decommissioning Plan, released in November 2023. PG&E subsequently submitted a Final Application to the Federal Energy Regulatory Commission (FERC) on July 25, 2025.

The Application provides details on two distinct aspects of the FERC process for PG&E: the surrender of the operating license and decommissioning of the PVP facilities, including Scott Dam and Cape Horn Dam; and the continued use of "Project Lands" by the Eel Russian Project Authority for the future New Eel-Russian Facility (NERF). In FERC language, this is referred to as Non-Project Use of Project Lands, or NPUPL. The Application identifies the existing PVP facilities that will not be removed to serve the future operation of the NERF. The Application also describes the new facilities proposed for the future NERF. As previously reported to the Board, the New Eel Russian Project Authority (ERPA) is a joint powers authority between Sonoma Water, Sonoma County and the Mendocino County Inland Water and Power Commission¹. A representative from the Round Valley Indian Tribes (RVIT) serves as a Board member of ERPA

¹ The Mendocino Inland Water and Power Commission (IWPC) is a joint powers agency consisting of Mendocino County, City of Ukiah, Redwood Valley County Water District, Potter Valley Irrigation District and the Mendocino County Russian River Flood Control & Water Conservation Improvement District.

to represent tribal interests. The primary purpose for forming ERPA was to establish an entity that can negotiate and enter into agreements with PG&E and to provide the necessary studies, planning, implementation and operations of the NERF.

The surrender and decommissioning plan will generally consist of the following actions by PG&E (or ERPA as indicated):

- Decommissioning and removal of Scott Dam and associated facilities;
- Removal of certain project lake/reservoir recreational facilities and restoration of associated lands;
- Decommissioning and removal of Cape Horn Dam and associated facilities and features except those necessary for the New Eel-Russian Facility (NERF) to be operated by Eel-Russian Project Authority (ERPA);
- Once constructed by ERPA, detach the NERF facility and associated lands from the existing FERC license; and
- Restoration of the remnant inundation zone of Lake Pillsbury and Van Arsdale Reservoir, including adjacent riparian, wetlands, and upland areas affected by the decommissioning.

In October 2025, the Board authorized the General Manager to submit a motion to intervene (motion) on behalf of the District shortly after FERC deemed the PG&E Application complete. The motion was submitted to FERC on November 25, 2025. Other water contractors, including Cities of Petaluma, Rohnert Park, and Santa Rosa, Marin Municipal Water District, and Valley of the Moon Water District submitted motions as well.

National Environmental Policy Act (NEPA)

The Federal Energy Regulatory Commission (FERC) will prepare a document in accordance with the National Environmental Policy Act (NEPA) as the lead federal agency for the license surrender and decommissioning, that will discuss the environmental impacts of the proposed surrender and decommissioning of the project, as well as PG&E's proposed non-project use of project lands. The Commission will use this NEPA document in its decision-making process to identify potential adverse and beneficial impacts of the proposed project surrender and reasonable alternatives. On May 22, 2026, FERC issued a notice that initiates the NEPA process which also solicits comments from the public and interested agencies. Comments are due to FERC no later than July 24, 2026 at 5:00 p.m. Eastern Time (Attachment 1).

Staff, in coordination with other key Water Contractors and District Special Legal Counsel, have prepared the attached (Attachment 2) comment letter for submission to FERC (by Special Counsel). It is anticipated that FERC will ultimately prepare an Environmental Impact Statement (EIS) regarding the surrender and decommissioning. Currently, the State Water Resources Control Board (Water Board) is the lead agency for CEQA and is expected to develop

an Environmental Impact Report (EIR) for the surrender and decommissioning. The Water Board will also be responsible for issuing certain state regulatory permits for the decommissioning actions. In addition, ERPA is preparing a CEQA document specific to the construction and operation of the NERF.

RECOMMENDATION

Authorize the General Manager to sign the attached NEPA comment letter to FERC regarding PG&E's Surrender Application and Conceptual Decommissioning Plan on behalf of the District.

ATTACHMENTS:

1. FERC NEPA Scoping Notice
2. Draft Comment Letter to PG&E

UNITED STATES OF AMERICA
FEDERAL ENERGY REGULATORY COMMISSION

Pacific Gas and Electric Company

Project No. 77-332

NOTICE OF SCOPING MEETINGS AND REQUEST FOR COMMENTS ON
PROPOSED SURRENDER, DECOMMISSIONING, AND NON-PROJECT USE OF
PROJECT LANDS

(May 22, 2026)

On July 25, 2025, Pacific Gas and Electric Company (applicant or PG&E) filed an application to surrender and decommission the Potter Valley Hydroelectric Project No. 77. The project is located on the Eel River and East Branch of the Russian River in Lake and Mendocino counties, California. The project occupies federal lands managed by the U.S. Forest Service.

The staff of the Federal Energy Regulatory Commission (FERC or Commission) will prepare a document in accordance with the National Environmental Policy Act (NEPA) that will discuss the environmental impacts of the proposed surrender and decommissioning of the project, as well as PG&E's proposed non-project use of project lands. The Commission will use this NEPA document in its decision-making process to identify potential adverse and beneficial impacts of the proposed project surrender and reasonable alternatives.

This notice initiates the start of a scoping process the Commission will use to gather input from the public and interested agencies about issues regarding the proposal. As part of the NEPA review process, the Commission takes into account concerns the public may have about proposals and the environmental impacts that could result from its action. This process is referred to as "scoping." The main goal of the scoping process is to focus the analysis in the NEPA document on the important environmental issues. Additional information about the Commission's NEPA process is described below in the NEPA Process section of this notice.

By this notice, Commission staff requests public comments on the scope of issues to address in the NEPA document. Specifically, staff request comments on potential alternatives and impacts, as well as identification of any relevant information, studies, or analyses concerning effects on the quality of the human environment. To ensure that your comments are timely and properly recorded, please submit your comments so that the Commission receives them in Washington, DC **on or before 5:00 p.m. Eastern Time on Friday, July 24, 2026**. Comments may be submitted in written or oral form. Further details on how to submit comments are provided in the Public Participation

section of this notice.

Public Participation

In addition to Commission staff's October 31, 2025 public notice of the application (soliciting comments, motions to intervene, and protests), additional opportunities to provide comments are described below. There are four methods you can use to submit scoping comments to the Commission. The Commission encourages electronic filing of comments and has staff available to assist you at (866) 208-3676 or FercOnlineSupport@ferc.gov. The docket number P-77-332 should be included on the first page of any comment. Please carefully follow these instructions so that your comments are properly recorded. Comments filed in response to Commission staff's October 31, 2025 notice of application do not need to be submitted again as part of scoping.

- 1) You can file your comments electronically using the [eComment](#) feature, which is located on the Commission's website (www.ferc.gov) under the link to [FERC Online](#). Using eComment is an easy method for submitting brief, text-only comments on a project;
- 2) You can file your comments electronically by using the [eFiling](#) feature, which is located on the Commission's website (www.ferc.gov) under the link to [FERC Online](#). With eFiling, you can provide comments in a variety of formats by attaching them as a file with your submission. New eFiling users must first create an account by clicking on "[eRegister](#)." You will be asked to select the type of filing you are making; a comment on a particular project is considered a "Comment on a Filing"; or
- 3) You can file a paper copy of your comments by mailing them to the Commission. Submissions sent via the U.S. Postal Service must be addressed to: Debbie-Anne A. Reese, Secretary, Federal Energy Regulatory Commission, 888 First Street NE, Room 1A, Washington, DC 20426. Submissions sent via any other carrier must be addressed to: Debbie-Anne A. Reese, Secretary, Federal Energy Regulatory Commission, 12225 Wilkins Avenue, Rockville, MD 20852. The first page of any filing should include the docket number P-77-332.
- 4) SCOPING SESSIONS:

Commission staff will hold two public scoping meetings to collect comments on the scope of the environmental issues that should be analyzed in the NEPA document. All interested individuals, resource agencies, Native American Tribes, and non-governmental organizations (NGOs) are invited to attend one or both of the meetings to

provide comments for the public record. The times and locations of these meetings are as follows:

Evening Scoping Meeting

DATE: Tuesday, June 23, 2026

TIME: 6:30 p.m.-8:30 p.m. Pacific Time (PT)

PLACE: Ukiah Valley Conference Center, Chenin Blanc Room

ADDRESS: 200 South School Street, Ukiah, CA 95482

Daytime Scoping Meeting

DATE: Wednesday, June 24, 2026

TIME: 10:00 a.m.-12:00 p.m (PT)

PLACE: Ukiah Valley Conference Center, Chenin Blanc Room

ADDRESS: 200 South School Street, Ukiah, CA 95482

Comments will be recorded by a stenographer and become part of the formal record of the Commission proceeding on the project. Individuals, NGOs, Native American Tribes, and agencies with environmental expertise and concerns are encouraged to assist staff in defining and clarifying the issues to be addressed in the NEPA document.

Copies of the Scoping Document 1 (SD1) notice, outlining the subject areas to be addressed in the environmental document, were mailed to the individuals and entities on the Commission's mailing list and provided to PG&E's distribution list. Copies of SD1 may be viewed on the web at <http://www.ferc.gov>, using the "eLibrary" link. Based on all oral and written comments, a Scoping Document 2 (SD2) may be issued. SD2 may include a revised process plan and schedule, as well as a list of issues, identified through the scoping process.

Additionally, the Commission offers a free service called eSubscription which makes it easy to stay informed of all issuances and submittals regarding the dockets/projects to which you subscribe. These instant email notifications are the fastest way to receive notification and provide a link to the document files which can reduce the amount of time you spend researching proceedings. Go to <https://www.ferc.gov/ferc-online/overview> to register for eSubscription.

Summary of the Proposed Surrender

For the surrender, decommissioning of the project, and non-project use of project lands, PG&E proposes to:

- Decommission and remove Scott Dam and associated facilities and features;

- Remove certain project recreational facilities and restore associated lands;
- Decommission and remove Cape Horn Dam and associated facilities and features except those necessary for the New Eel-Russian Facility (NERF) to be operated by Eel-Russian Project Authority (ERPA);
- Once constructed, remove the NERF facility and associated lands from the existing license; and
- Restore the remnant inundation zone of Lake Pillsbury and Van Arsdale Reservoir, including adjacent riparian, wetlands, and upland areas affected by the decommissioning.

PG&E requests that the Commission include a condition in any surrender order to remove all lands and project works necessary for the NERF from the project boundary and jurisdiction immediately after completion of the following activities: (1) PG&E has completed decommissioning work at Cape Horn Dam and other works necessary for the NERF; (2) the NERF has been constructed; and (3) PG&E has filed a decommissioning report with the Commission on these actions. The construction of the NERF by the ERPA would occur while the existing license remains in effect. Following construction, the NERF would allow for diversion of water from the Eel River through the project's diversion system to the Russian River watershed.

The NEPA Process

The NEPA document issued by the Commission will discuss impacts that could occur as a result of the proposed surrender and decommissioning under the following general resource areas:

- geology and soils
- water use and hydrology
- water quality
- aquatic resources
- marine resources
- botanical resources
- wildlife resources
- threatened and endangered species
- recreation
- land use
- aesthetic resources
- socioeconomics
- cultural and historic resources
- Tribal resources
- air quality and noise
- traffic

A description of specific potential effects resulting from the proposed surrender is included in our Scoping Document. Your comments will help Commission staff identify and focus on the issues that might have an effect on the human environment and potentially eliminate others from further study and discussion in the NEPA document.

The NEPA document will present Commission staff's independent analysis of the issues. Staff will prepare a draft NEPA document which will be issued for public comment. The comment period will be specified in the notice of availability of the NEPA document. Commission staff will consider all timely comments received during the comment period on the draft NEPA document and revise the document, as necessary, before issuing a final NEPA document. The draft and final NEPA document will be available in electronic format in the public record through eLibrary. If eSubscribed, you will receive email notification when environmental documents are issued.

Additional Information

Additional information about the project is available on the FERC website at www.ferc.gov using the [eLibrary](#) link. Click on the eLibrary link, click on "General Search" and enter the docket number in the "Docket Number" field, excluding the last three digits (i.e., P-77). Be sure you have selected an appropriate date range. For assistance, please contact FERC Online Support at FercOnlineSupport@ferc.gov or (866) 208-3676, or for TTY, contact (202) 502-8659. The eLibrary link also provides access to the texts of all formal documents issued by the Commission, such as orders, notices, and rulemakings.

For public inquiries and assistance with making filings such as interventions, comments, or requests for rehearing, contact the Office of Public Participation at (202) 502-6595 or OPP@ferc.gov.

If you have further questions, you may also contact Diana Shannon at diana.shannon@ferc.gov or 202-502-6136.

(Authority: 18 CFR 2.1)

Debbie-Anne A. Reese,
Secretary.



♦ DUSTIN C. COOPER ♦

dcooper@minasianlaw.com

July 17, 2026

Via US. Postal Service and Electronic Service

Debbie-Anne A. Reese, Secretary
Federal Energy Regulatory Commission
888 First Street NE, Room 1A
Washington, DC 20426

RE: Scoping Comments for the Potter Valley Hydroelectric Project Surrender and
Decommissioning, Project No. P-77-332

The North Marin Water District (“North Marin”) submits these comments regarding the scope of the Environmental Impact Statement (EIS) for the proposed surrender and decommissioning of the Potter Valley Hydroelectric Project (Project No. P-77-332). North Marin is a major special district and retail water provider directly affected by the proposed decommissioning of Scott Dam and Cape Horn Dam, and operation of the proposed New Eel-Russian Facility (NERF).

North Marin acknowledges the importance of the Non-Project Use of Project Lands component of Pacific Gas & Electric Company’s application and the specific inclusion of the proposed NERF construction as part of the decommissioning actions. The prior and ongoing collaboration between Pacific Gas & Electric Company (PG&E) and the Eel Russian Project Authority (ERPA) to ensure a successful decommissioning is coordinated with construction of the NERF, including the re-purposing of existing Project components and assets for NERF operation, is critically important for Russian River water supply.

1. Proposed Action and Alternatives to the Proposed Action

North Marin has no comments on the description of the actions proposed by PG&E (as the applicant) as part of their license surrender and decommissioning, including the non-project use of lands for the construction of the NERF. PG&E has requested surrender of their license to operate the project, and no other entity has successfully submitted to FERC a licensing interest proposal to assume the long-term operation of the existing facilities. North Marin supports PG&E’s proposal to develop management plans in consultation with resource agencies, tribes, and other interested parties, and file the plans by July 2027.

North Marin, as a water supply contractor to Sonoma Water, has issued formal statements recognizing the continued diversion of water via the proposed NERF into the Russian River watershed supports overall water supply reliability, fisheries, and operations of Lake Mendocino, as well as, particularly during dry periods, potentially providing water volume to supplement releases from Lake Sonoma thereby preserving storage and our contracted supplies.

2. The Scope of Environmental Review Must Include All Downstream Watershed Impacts

The Federal Energy Regulatory Commission (FERC) must ensure that the EIS for this project evaluates the comprehensive downstream impacts of the proposed decommissioning and surrender throughout the entire affected watershed. Current federal regulations and judicial precedents require that this "hard look" at environmental consequences includes an analysis of all "reasonably foreseeable environmental effects"

Specifically, the EIS must address:

A. Indirect Impacts: NEPA requires the evaluation of indirect effects, which are those "caused by the action and are later in time or farther removed in distance, but are still reasonably foreseeable" (40 C.F.R. § 1508.8). Here, indirect effects include, but are not limited to impacts on downstream water quality, sediment transport, and the reliability of water supplies for municipalities in the Russian River watershed.

B. Proximate Causation: NEPA analysis must consider environmental effects that are "directly and proximately caused by the project." The alteration of river flows and the release of legacy sediments following dam removal are the direct and proximate results of the decommissioning action and must be analyzed for their impact on downstream water users and aquatic resources.

C. Cumulative Impacts: The EIS must evaluate the "cumulative impacts" of the project, defined as the incremental impact of the action when added to other past, present, and "reasonably foreseeable future actions" within the watershed (40 C.F.R. § 1508.7). This analysis is essential to understand how the project, in combination with existing water diversions and climate-driven hydrological changes, will affect the long-term productivity and sustainability of the Russian River.

3. Specific Resource Areas of Concern

North Marin identifies the following resource areas as critical for detailed study in the EIS to ensure the protection of municipal water interests:

A. Water Use and Hydrology: The study must analyze how the surrender and the new diversion operations via the NERF will affect water availability for downstream municipalities.

B. Water Quality: The release of sediment and changes in flow regimes proximately caused by dam removal must be evaluated for their impact on water treatment facilities and regional water quality standards.

C. Socioeconomics: The EIS must examine the socioeconomic effects on downstream communities that rely on the watershed for their primary water supply.

In conclusion, to fulfill its legal obligations under NEPA FERC must produce a technically sufficient EIS that provides a watershed-wide analysis of these critical issues. North Marin requests that the Commission formally include these downstream and municipal impacts in the project scope.

Respectfully Submitted,

MINASIAN LAW

By: _____
DUSTIN COOPER
Attorney for North Marin Water District

7

MEMORANDUM

To: Board of Directors
From: Julie Blue, Director of Administrative Services *JB*
Subject: Employer Assisted Housing Program Loan Request – Vincent Verissimo
T:\AC\Board Reports\Board Memos\2026\EAHP\Verissimo EAHP 7.21.26.docx

Date: July 21, 2026

RECOMMENDED ACTION: Approve the Employer Assisted Housing Program Loan Request for \$294,500 and authorize the General Manager to execute the required documents necessary to close the purchase transaction.

FINANCIAL IMPACT: \$294,500 Loan from Liability Contingency Fund

This memo provides details regarding a loan request under the District's Employer Assisted Housing Program (EAHP), Board-approved Policy No. 42. Vincent Verissimo is a Staff Accountant in the Administrative Services department and has worked at the District for over two years. He has requested an EAHP loan of \$294,500 to purchase a market rate home in Novato. His request is within the parameters of the Board-approved EAHP, which has provided 17 housing loans to District employees since the program's inception.

The 2-bedroom, 2-bath, 1,128 square foot home is located on Bridle Path Lane and has a purchase price of \$589,000. A down payment of \$29,450 will be applied towards the purchase and the first deed of trust will be \$265,050. The EAHP loan would provide the remaining \$294,500 required to complete the purchase of the home. If this property is not purchased, a comparable home in Novato will be considered, and the loan amounts and overall financing structure would remain substantially the same.

The \$294,500 loan will be funded from the Liability Contingency Fund. Currently, there are four outstanding EAHP loans totaling \$1,150,000 borrowed against the \$1.5 million authorized by the Board for the program. Including the proposed loan for Vincent, the remaining balance for future housing assistance would be \$55,500. Under the EAHP policy, the District will earn interest on the loan equal to the return it would have received had the funds remained invested in the District's investment portfolio.

RECOMMENDATION

Approve the Employer Assisted Housing Program Loan Request for \$294,500 and authorize the General Manager to execute the required documents necessary to close the purchase transaction.

ATTACHMENTS: None

8



MEMORANDUM

To: Board of Directors

July 21, 2026

From: Tony Williams, General Manager

Subject: Draft Responses to Marin County Civil Grand Jury Report: Better Service at a Lower Cost: Optimizing Essential Services for the Future of Marin, June 11, 2026

T:\GM\Regional Agencies_partners\Marin County\Civil Grand Jury-See GM Confidential\BOD Memos\7-21-26 BOD Memo MCCGJ Response SpecDist.docx

RECOMMENDED ACTION: Information Only

FINANCIAL IMPACT: None at this time

On June 11, 2026, Marin County Civil Grand Jury (Grand Jury) issued the report entitled: *Better Service at a Lower Cost: Optimizing Essential Services for the Future of Marin, June 11, 2026* (Report) which is provided as Attachment 1. The Report includes a list of seven Findings (F) which appear on page 10 of the Report and are copied below:

Findings

- F1. The current fragmented structure of special districts results in unnecessary duplication of administrative services and operational inefficiencies.*
- F2. Some districts perform competently but lack sufficient scale to support long-term strategic investment in infrastructure, technology, staffing, and resilience.*
- F3. Smaller districts are disproportionately vulnerable to staffing disruptions and catastrophic events that could rapidly impair service delivery.*
- F4. Although consolidation is a popular idea among many elected board members, current governance structures, absence of board member term limits, and fear of loss of political influence discourage boards and administrators from initiating consolidation even when they recognize its benefits.*
- F5. Service and pricing inequities currently exist across Marin and may increase if consolidation and functional collaboration do not accelerate.*
- F6. Performance metrics for essential, mission-specific services exist but they are not readily available and standardized, which prevents meaningful public comparison of district effectiveness and undermines accountability.*
- F7. Without proactive reform, future consolidations are more likely to occur through crisis-driven intervention, resulting in greater disruption and higher costs.*

The Report also includes nine Recommendations (R) which appear to be related to the District and are included on pages 10 and 11 of the Report and presented below:

Recommendations

- R1. By January 1, 2027, all special district boards should have conducted their first semi-annual consolidation exploration meeting with similar districts and will have established a regular meeting schedule moving forward.*
- R2. By October 1, 2026, the Board of Supervisors should direct the development of comprehensive, cost-efficient shared services (such as IT, legal, finance, HR/payroll, harmonized*

compensation/benefits package, insurance) for special districts to optimize expenses and secure a Marin-wide acceptable quality standard. First limited-service offerings are encouraged to be made available by January 1, 2027.

R3. By January 31, 2027, with the assistance of the County, all districts should develop and publish on their website standardized, comparable Key Performance Indicators (KPIs) with regard to service pricing, finance, staffing, operations, and customer satisfaction.

R4. By January 31, 2027, each district should publicly update findings and progress regarding consolidation opportunities and share those findings with the Board of Supervisors and the public on a semi-annual basis.

R5. By January 31, 2027, the Board of Supervisors should oversee compliance with R1–R4 and update the public on the districts' performance.

R6. By October 1, 2026, in the process of implementing R1 and R2, districts should prioritize functional consolidation in operations, procurement, training, and administration as a precursor to formal consolidation.

R7. By October 1, 2026, the district's board compensation, benefits, length of service, date of term end, and expenses related to board work should be clearly and prominently posted on each district's website and updated annually.

R8. By June 1, 2027, special districts should adopt term limits of two consecutive four-year terms for all board members. Staggered implementation of term limits to avoid disruptions is encouraged.

R9. By June 1, 2027, board compensation structures should be reviewed across districts, and considered for adjustment. All components of board compensation should be posted on their website (see best practice example in Appendix B).

The Grand Jury is requesting responses to the Findings and the Recommendations from the District by September 11, 2026¹. Staff have prepared preliminary responses (Attachment 2) for discussion at the Board meeting, or at a subsequent meeting, if necessary. In addition to thorough review of the Report and drafting responses, staff periodically met with representatives of Las Gallinas Valley Sanitary District, Novato Sanitary District, Central Marin Sanitation Agency, Sausalito-Marin City Sanitary District, and Marin Municipal Water District since the release date of the Report. Staff also spoke with Jason Fried of Marin Local Agency Formation Commission (LAFCo) shortly after the report was released². District Legal Counsel also reviewed the Report and will review the final responses.

The Report is relatively short and lacks objective facts, evidence or supporting data to substantiate many of the seven Findings. The Findings read more as statements of opinion or interpretations of the limited information obtained by the Grand Jury rather than traditional legal findings. Per the Grand Jury's procedures and the California Penal Code, there are three possible responses to the Findings: 1) full agreement; 2) disagree partially; and 3) disagree wholly. The

¹ Penal Code 933 requires a 90-day response time which equates to the September 1, 2026 deadline.

² Jason Fried's last day with Marin LAFCo was June 30. He has taken a position with Placer County LAFCo.

following table provides a summary of the staff's draft responses to the seven (7) Findings (FX) contained in the Report:

Finding	Draft Response
F1	Disagree partially; see Attachment 2
F2	Disagree partially; see Attachment 2
F3	Disagree partially; see Attachment 2
F4	Disagree partially; see Attachment 2
F5	Disagree partially; see Attachment 2
F6	Disagree wholly; see Attachment 2
F7	Disagree partially; see Attachment 2

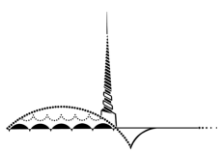
Per the Grand Jury's procedures, there are four possible responses to the Recommendations: 1) have been implemented; 2) have not been implemented but will be in the future; 3) requires further analysis; and 4) will not be implemented because the recommendation is not warranted or reasonable. The Following table provides a summary of staff's draft responses to the nine (9) Recommendations (RX) contained in the Report:

Recommendation	Draft Response
R1	Will be implemented in the future; see Attachment 2
R2	Requires further analysis; see Attachment 2
R3	Will not be implemented; see Attachment 2
R4	Will not be implemented; see Attachment 2
R5	Requires further analysis; see Attachment 2
R6	Requires further analysis: see Attachment 2
R7	Previously implemented; see Attachment 2
R8	Requires further analysis; see Attachment 2
R9	Previously implemented; see Attachment 2

This memorandum is included in today's Regular Board Meeting Agenda for the Board's consideration. The final responses will be brought back to the Board for subsequent approval at one of the August 2026 Regular Meetings for approval in accordance with District Board Policy Number 39.

ATTACHMENTS:

1. Report: *Better Service at a Lower Cost: Optimizing Essential Services for the Future of Marin, June 11, 2026*
2. Draft Responses to Findings and Recommendations



Better Service at Lower Cost — Optimizing Essential Services for the Future of Marin

June 11, 2026

SUMMARY

Marin County depends on more than 50 special districts to deliver essential public services including fire protection, water, sanitation, and refuse services. Many currently provide average or above average levels of service according to recent [county surveys](#)¹, due in part to conscientious local stewardship and decades of dedicated civic engagement. However, the current fragmented structure of essential service delivery has produced structural weaknesses: duplicated administrative systems; uneven service quality and fees; and limited capacity for strategic investment. In addition, vulnerability to staff turnover, and difficulty adapting to countywide risks such as climate change, aging infrastructure, workforce shortages, and rising costs present increasing challenges.

This report outlines an opportunity for the public and board members to make changes that will benefit Marin residents for decades. Optimization of these special districts into resilient, more efficient entities can offer improved services at lower costs for residents. It will also provide strategic direction and improve career opportunities and compensation for special district employees. Our inquiry revealed widespread agreement on the benefits of collaboration, and acknowledged that in many cases this may lead to legal consolidation.

Unfortunately, there is no county entity solely responsible for taking action. We are therefore calling on the directors of Marin's special districts to work with Marin County government to realize, for all of Marin's residents, the evident benefits of consolidation, cooperation, and simplification. Absent proactive reform, the county risks governance by crisis rather than governance by design. Unwanted results of the current stagnation could yield not just a decline in the levels of services offered, but also substantially higher cost for all.

Throughout its interview process, the Grand Jury found almost unanimous agreement that consolidation would benefit most special districts. We realize that consolidation is not appropriate for every district in every circumstance. However, functional collaboration for strategic projects and unification for common general shared services (e.g., legal, finance, human resources, purchasing, information technology) is a good first step. Strategic, mission-focused optimization, implemented locally and deliberately, driven bottom-up by the special district boards, offers a credible path toward stronger services, more equitable outcomes, and improved value for residents.

¹ https://marin.granicus.com/MetaViewer.php?view_id=33&clip_id=12012&meta_id=1289454

Although this report is not about school districts, the Grand Jury believes that its findings and recommendations are relevant for school districts as well.

The Grand Jury ultimately finds that the status quo is increasingly misaligned with Marin’s long-term needs. **The time to begin deliberate, structured optimization of special districts is now.**

This report presents formal Findings and Recommendations; a phased circle of success for consolidation (Graphic 3); a tactical table for meaningful next day actions (see Appendix C); and a call to leadership to special district boards, the Local Agency Formation Commission (LAFCo), the Marin County leadership, and the public.

BACKGROUND

Special districts in Marin County were formed to provide services — such as water, sanitation, and mosquito control — that our cities and the County did not offer. Historically, these districts demonstrated that infrastructure services can be governed locally and effectively. One of the earliest major agencies was the Marin Municipal Water District (formed in 1912), followed by sanitation and fire protection districts as suburban growth accelerated after the 1937 opening of the Golden Gate Bridge. Post-World War II population growth led to the creation of many additional utility and fire districts, especially in unincorporated areas. In 1963, LAFCo was established as a state-mandated local California regulatory body that oversees the formation and boundaries of cities and special districts. Today, Marin has a multitude of independent and dependent special districts providing focused public services across the county. For a more comprehensive overview, see the [LAFCo website](https://www.marinlafco.org/special-districts-list)².

The Grand Jury’s inquiry has focused on how accelerated collaboration and consolidation could be achieved and why it has not occurred despite decades of discussion, including at special district board meetings and in previous Grand Jury reports.

APPROACH

The investigation relied on structured interviews with stakeholders across local and county government, special districts, and union representatives; attendance at special district board meetings; analysis of district documentation, past Grand Jury reports and publicly available information; examination of historical trends in special district governance; and review of comparative data regarding district consolidation statewide. The Grand Jury evaluated governance structures, board dynamics, financial pressures, workforce challenges, and public accountability mechanisms to determine the practical barriers and opportunities related to broader collaboration and consolidation.

DISCUSSION

Marin’s special districts generally deliver average to above-average services at reasonable cost. But this stability has led to complacency, and reinforces the erroneous belief that structural

² <https://www.marinlafco.org/special-districts-list>

reform is unnecessary. The pressures of climate change, aging infrastructure, demographic shifts, workforce shortages, and funding uncertainty are cumulative and accelerating, and will require a different long-term strategy.

Smaller sanitary and fire districts struggle to compete as employers. Some districts have just one employee. They often offer limited advancement opportunities, narrower service offerings, and non-competitive compensation. These constraints increase turnover risk and reduce institutional resilience. In contrast, larger, consolidated agencies such as the Southern Marin Fire District offer greater stability, broader expertise, improved training environments, and stronger succession planning.

The Grand Jury heard consistent testimony that no single actor is empowered or incentivized to lead collaboration or consolidation efforts. Boards fear political consequences and/or an elimination of their roles; administrators fear career disruption; and the public often misunderstands both the risks of inaction and the benefits of reform. This diffusion of responsibility has resulted in decades of analysis with limited structural change.

BENEFITS OF OPTIMIZING FOR BETTER SERVICES

The evidence reviewed by the Grand Jury supports numerous benefits of collaboration and consolidation, including:

- Reduced administrative overhead and elimination of duplicative functions. *Every special district has a similar need for basic administrative services in the areas of finance, legal, human resources (HR), insurance and information technology services (IT). Significant opportunities exist to harmonize and save costs through shared services in these areas — either provided by the County or organized by the special districts themselves.*
- Increased purchasing power and potential cost savings by aggregating and standardizing equipment, services and supplies — *e.g., Southern Marin Fire fronted the cost of new self-contained breathing apparatus (SCBA) equipment for San Rafael, Novato, and Tiburon to be repaid when the Federal Emergency Management Agency (FEMA) Assistance to Firefighters Grant money is received. The unit cost was reduced for all four fire districts because of this partnership.*
- Stronger professional staffing levels through improved training opportunities, career development and specialized capabilities. *Larger organizations provide the opportunity to attract and retain employees early in their careers and develop them into strong contributors over time with clear career paths and training opportunities.*
- Improved and uniform salary bands, competitive benefits, and employee assistance programs. *Firefighters from different fire departments sustaining similar injuries at the same fire might, as a consequence, receive different levels of care, long-term disability benefits and workers compensation benefits that can result in dramatically different outcomes. Outcomes can range from a speedy and healthy return to work, to a premature career end. Appendix A illustrates the wide range of base salaries for firefighting*

personnel across fire districts in Marin. Pay inequalities typically result in higher attrition, less job satisfaction and reduced training investments.

- More consistent service levels and fairer pricing across comparable communities. *See Table 7 below regarding sanitary sewer charges and water charges.*
- Enhanced asset management and long-term infrastructure planning aided by combining financial reserves. *Examples include: monitoring technology in sanitary districts and new specialized firefighting equipment.*
- Stronger governance through more strategic, less operationally burdened boards.
- Greater organizational resilience to financial and operational shocks. *Bundling reserve funds would, for example, provide substantial insurance against even larger events and at the same time free up capital for long-term improvement projects.*
- Reduce the possibility of crisis-driven interventions.

As mentioned earlier in this report, this inquiry revealed widespread agreement on the benefits of collaboration, often acknowledging that this may lead to legal consolidation. Unfortunately, there is no county entity solely responsible for taking action.

BARRIERS AND CHALLENGES

The Grand Jury recognizes many legitimate barriers to consolidation, including:

- Public concern about loss of local control
- Resistance from board members concerned about preserving authority
- Concern from administrators about employment
- Complexity of labor and pension alignment and integration
- Differences in funding mechanisms
- Time and cost involved in consolidation studies

These barriers, however, are not unique to Marin. They have been successfully addressed in other jurisdictions and in prior Marin consolidations. The Grand Jury finds that these challenges, while real, are manageable with leadership, transparency, and structured planning. The most promising path to create larger, meaningfully-sized special districts in Marin is a bottom-up approach that puts the board members of these special districts in control of their own destiny.

The Grand Jury encourages the consolidation of a limited number of special districts at one time. Previous failed attempts had one thing in common — too many involved parties. That gave change-resistant participants a larger platform to sow doubt and fear. In the end, this derailed a successful outcome. Our research found that the main driver of resistance — aside from intimidation by the complexity of the task — was the perceived “loss of local control.”

The fight to restore the Town of Ross Fire Station is a clear example of misguided civic engagement at odds with effective service today, which relies on coordinating resources across jurisdictions, not maintaining standalone structures for symbolic reasons.

Ross’ risk profile has also changed. Stronger building standards have reduced fire risk, while an aging population requires better medical response. Staffing a standalone station is easy to

demand, but difficult to sustain, according to local firefighters. Rather than “building for yesterday,” Ross’ elected officials should focus on a coordinated countywide system, emphasizing strong medical response capabilities.

In attending special district board meetings, the Grand Jury found that discussions about consolidation were often torpedoed by a single board member advocating for “local control” and emphasizing the risk of losing it. But local control is often more perception than reality. In the end, residents care about getting good services at a reasonable cost. Residents who call for fire response are often not aware of which agency ends up assisting them. For example, because of the current consolidated and efficient emergency dispatch system in Marin County, the closest emergency unit is sent to respond to the call regardless of district boundaries. Prioritizing local control does a disservice to its residents. It ignores economies of scale, group purchasing power, collective bargaining with unions, and the ability to maintain staff who often leave for better career opportunities.

Often the local control advocates are board members who have long tenure on the board and seem reluctant to give up authority. One solution could be for special districts to maintain their voice after consolidation by requiring that there be board seats from all represented areas on their governing board for a specific period as a transition. An example of a special district consolidation doing this well is Southern Marin Fire District, where board seats represent different communities and ensure that local voices are still heard.

THE CASE FOR TERM LIMITS FOR BOARD POSITIONS

The Grand Jury finds that the majority of special district board members are passionate about the special district they govern, and take the role very seriously. Many of them have amassed an impressive amount of institutional knowledge via decades of service, and are very involved in day-to-day operations and tactical decision making. Typically, there are often a wide variety of opinions among board members about how to best perform their role. We witnessed forward-thinking, well-informed members with an impressive drive to change things for the benefit of residents. We also saw board members who did not meet that mark.

Although board tenure in some cases can add value, overall we witnessed that long tenure on the same board leads to stagnation and outright resistance to change. We were unable to find a special district board in Marin that had term limits in place, and many boards have members who have served for decades. The Grand Jury believes that adopting term limits would have a positive impact overall on the development of essential services in Marin:

- Influx of new talent — open board positions would attract interested residents with new ideas, skills, expertise and ambition, who would be willing to “throw their hat in the ring” for uncontested board positions instead of running against an incumbent.
- “Retiring” board members (after recommended two four-year terms) would get the opportunity to apply their process knowledge to new areas of local government and further improve the community through cross-pollination.

- Old ideas and concepts would get a fresh look. Projects that may have been tried unsuccessfully 15 years ago might work today. Times and opinions change.

Marin County often experiences a shortage of residents willing to serve on smaller special district boards. A welcome side effect of consolidation would be the aggregation of board seats empowered to drive strategic and meaningful change in the newly designed district. This opportunity would attract more qualified candidates as well in the long run. It would further eliminate the current observed practice of “board seat accumulation”; the Grand Jury noticed that the same persons serve on multiple agencies, councils and committees within their area of expertise. This is particularly concerning when the same person is serving in capacities that are meant to supervise and monitor the operations and decisions of a special district, thus muting the intended checks and balances.

THE CASE FOR HARMONIZED FEES, PRICING MODELS AND SERVICE LEVELS

One obvious shortcoming of the current special district structure is wide variation in service fees and service levels. Residents in the same neighborhood sometimes pay a very different price for the same service. Sewer service fees (see Graphic 1 below) are a prime example. Sanitary districts differ widely in their approach to cover costs — from yearly flat fees to a fair and transparent usage-based approach. Advances in technology have made the usage-based approach practical, efficient, and fair, giving households an incentive to act responsibly with scarce resources. If Marin County had one uniform scale for these services, it could be an opportunity to show that cooperation and partnership is possible without legal consolidation. It’s up to the boards to organize themselves and deliver.

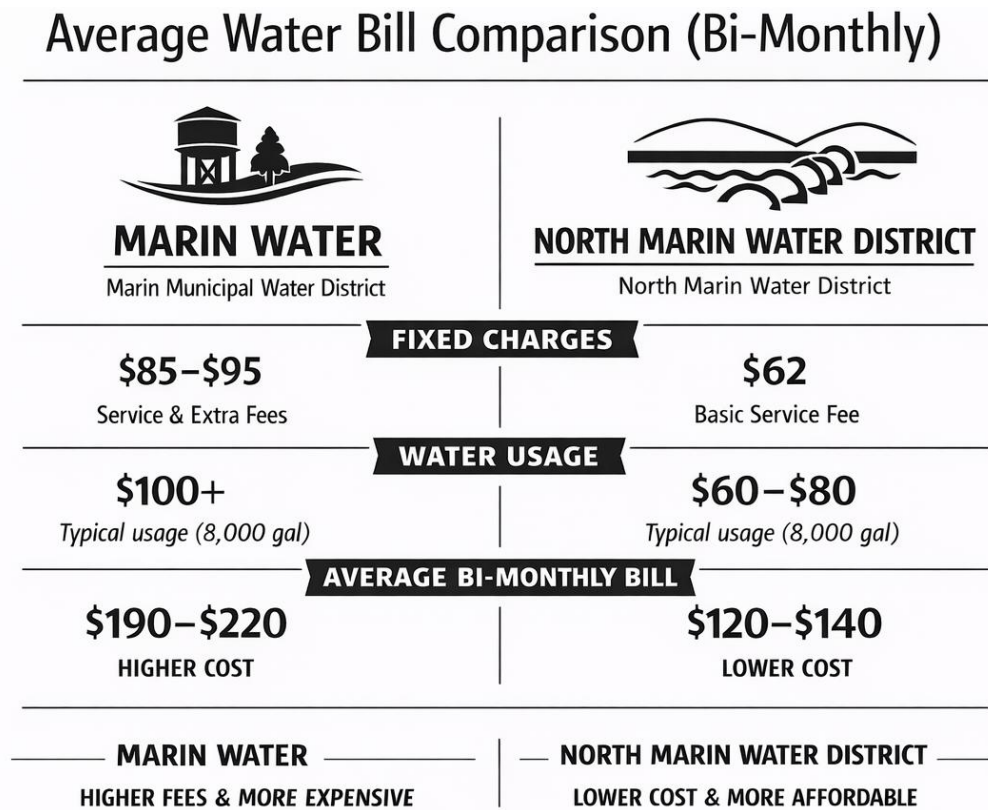
Graphic 1: Annual Sewer Service Charges — [Novato Sanitary District Final Budget 2025–2026](#)³

AGENCY	RATE(\$/yr.)
Sanitary District No. 5 - Belvedere	\$2,237
Sanitary District No. 5 - Tiburon	\$2,237
Sanitary District No. 1 - City of Larkspur	\$1,844
City of Mill Valley	\$1,595
Tamalpais Community Services District	\$1,584
Las Gallinas Valley Sanitary District	\$1,492
Ross Valley Sanitary District (SD#1)	\$1,288
Vallejo Sanitation & Flood Control District	\$1,272
City of Santa Rosa	\$1,260
City of Petaluma	\$1,087
Sausalito-Marín City Sanitary District	\$1,053
City of San Rafael	\$1,012
Sanitary District No. 2 - Town of Corte Madera	\$906
Napa Sanitation District	\$739
NOVATO SANITARY DISTRICT	\$729

Notes: All charges for FY 25-26 (proposed or adopted) unless otherwise noted

³ <https://novatosan.com/doc/10320/>

Graphic 2: Comparison of water charges in Marin based on published customer water rates



Source: Calculated customer water rates effective 2025 from Marin Municipal Water District and North Marin Water District.

Chart created by the Grand Jury.

The Grand Jury also observed another barrier for successful self-optimization of essential services: The emotional resistance to modernization by some of the recipients and payers of more complex, situational services such as fire protection and health-related emergency services. Small groups of residents and town officials share the perception that they don’t receive “value for money” and lobby for outdated solutions that are not based on current and future needs — as noted earlier about the fight to restore the Town of Ross Fire Station.

THE CASE FOR COUNTY-WIDE SHARED SERVICES FOR COMMON ADMINISTRATIVE NEEDS

Duplication of efforts for common administrative services is another significant opportunity to improve quality and lower cost — without compromising core services or a loss of perceived “local control.” Every special district has currently organized these services in ways it perceives to be affordable and meet its needs, and cover its risks. These common administrative tasks range from general IT services (cyber security, web hosting), legal support and advice, finance (reporting, accounting), purchasing services, HR (payroll, employee relations, staffing processes and procedures) to general business insurance needs. All of these functions take a significant amount of time to organize and divert energy from tasks and responsibilities that are key

contributors to the success of each district. During our investigation, the Grand Jury found these services organized along many different standards, from highly professional, to very basic, to substandard. We believe that providing these services on a county level would result in:

- Efficiency gains and lower operating cost
- Fair and improved employee benefits with a county-wide standard
- Increased sharing of best practices and best-in-class vendors across all special districts
- Combined purchasing power and transparent vendor selection
- Reduced exposure to legal risks by more consistent practices and quality across all services
- Lowered risk of self-dealing and mismanagement through greater financial transparency

We conclude that the County of Marin could help support these efficiency efforts by developing a comprehensive set of cost-efficient, general shared services for special districts to optimize expenditures and secure a Marin-wide acceptable quality and standard.

THE CASE FOR LEGAL CONSOLIDATION

For situations when it makes strategic sense, the Grand Jury identified a clear pattern for successful legal consolidations in Marin, with the best example being the Southern Marin Fire District. This was a proactive, collaborative consolidation where the parties embraced the principles of efficiency that we highlight in this report. Consolidation typically follows a three-phased approach and can still be considered the safest road to significantly improving service delivery and managing costs because it reduces overhead, simplifies reporting structures, and eliminates expensive redundant management layers.

Phase 1: “Dating” — Districts engage in structured dialogue with similar districts, comparing key performance indicators (KPIs), exploring shared service agreements, and increasing transparency to the public.

Phase 2: “Engagement” — Districts expand shared services, commission formal studies, consult with LAFCo (the state-mandated local regulatory body that reviews and approves changes of special district boundaries), and begin governance and labor harmonization planning.

Phase 3: “Marriage” — LAFCo issues a Certificate of Completion, formalizing consolidation. The new entity must demonstrate transparency, accountability, and measurable performance outcomes.

Graphic 3: Special District legal consolidation — circle of success (starts at the top and perpetually recycles)



Source: Created by Marin Civil Grand Jury 2025–2026.

CONCLUSION

The Grand Jury concludes that Marin’s special districts are staffed by dedicated individuals and have historically served the county well. But the structure in which they operate is increasingly fragile in the face of modern challenges. Consolidation is not always the solution, but it is a practical and necessary tool for strengthening governance, improving service equity, and enhancing long-term resilience. It is most effective when organized around mission-specific services (e.g., fire with fire, sanitation with sanitation) rather than geographic bundling of unrelated services. Mission-specific consolidation may be more challenging in West Marin because of its geography.

Our inquiry revealed widespread agreement about the benefits of collaboration, often acknowledging that this may lead to legal consolidation. Kudos to the special districts who have already taken proactive steps in this direction. Unfortunately, there is no county entity solely responsible for taking action. We are therefore calling on the directors of Marin’s special districts to work with their peers and the County to realize for all of Marin’s residents the evident benefits of simplification, cooperation and consolidation. Absent proactive reform, Marin County risks governance by crisis rather than governance by design. **The time to begin deliberate, structured optimization and/or consolidation is now.**

FINDINGS

- F1.** The current fragmented structure of special districts results in unnecessary duplication of administrative services and operational inefficiencies.
- F2.** Some districts perform competently but lack sufficient scale to support long-term strategic investment in infrastructure, technology, staffing, and resilience.
- F3.** Smaller districts are disproportionately vulnerable to staffing disruptions and catastrophic events that could rapidly impair service delivery.
- F4.** Although consolidation is a popular idea among many elected board members, current governance structures, absence of board member term limits, and fear of loss of political influence discourage boards and administrators from initiating consolidation even when they recognize its benefits.
- F5.** Service and pricing inequities currently exist across Marin and may increase if consolidation and functional collaboration do not accelerate.
- F6.** Performance metrics for essential, mission-specific services exist but they are not readily available and standardized, which prevents meaningful public comparison of district effectiveness and undermines accountability.
- F7.** Without proactive reform, future consolidations are more likely to occur through crisis-driven intervention, resulting in greater disruption and higher costs.

RECOMMENDATIONS

- R1.** By January 1, 2027, all special district boards should have conducted their first semi-annual consolidation exploration meeting with similar districts and will have established a regular meeting schedule moving forward.
- R2.** By October 1, 2026, the Board of Supervisors should direct the development of comprehensive, cost-efficient shared services (such as IT, legal, finance, HR/payroll, harmonized compensation/benefits package, insurance) for special districts to optimize expenses and secure a Marin-wide acceptable quality standard. First limited-service offerings are encouraged to be made available by January 1, 2027.
- R3.** By January 31, 2027, with the assistance of the County, all districts should develop and publish on their website standardized, comparable Key Performance Indicators (KPIs) with regard to service pricing, finance, staffing, operations, and customer satisfaction.
- R4.** By January 31, 2027, each district should publicly update findings and progress regarding consolidation opportunities, and share those findings with the Board of Supervisors and the public on a semi-annual basis.
- R5.** By January 31, 2027, the Board of Supervisors should oversee compliance with R1–R4 and update the public on the districts’ performance.
- R6.** By October 1, 2026, in the process of implementing R1 and R2, districts should prioritize functional consolidation in operations, procurement, training, and administration as a precursor to formal consolidation.

- R7.** By October 1, 2026, the district's board compensation, benefits, length of service, date of term end, and expenses related to board work should be clearly and prominently posted on each district's website and updated annually.
- R8.** By June 1, 2027, special districts should adopt term limits of two consecutive four-year terms for all board members. Staggered implementation of term limits to avoid disruptions is encouraged.
- R9.** By June 1, 2027, board compensation structures should be reviewed across districts, and considered for adjustment. All components of board compensation should be posted on their website (see best practice example in Appendix B).

REQUIRED RESPONSES

Pursuant to Penal Code section 933.05, the Grand Jury requires responses to all findings and recommendations (F1-F8 and R1-R9) from the following governing bodies:

From the following governing bodies within 90 days:

- Marin County Board of Supervisors
- San Rafael City Council, City of San Rafael
- Town of Ross
- Almonte Sanitary District
- Alto Sanitary District
- Central Marin Sanitation Agency
- Corte Madera Sanitary District #2
- CSA #28 (West Marin Paramedic)
- CSA #31 (Marin County Fire)
- Homestead Valley Sanitary District
- Kentfield Fire Protection District
- Las Gallinas Valley Sanitary District
- Marin City Community Service District
- Marin Municipal Water District
- Marinwood Community Service District
- Murray Park Sewer Maintenance District
- North Marin Water District
- Novato Fire Protection District
- Novato Sanitary District #1
- Richardson Bay Sanitary District
- Ross Valley Sanitary District
- Ross Valley Fire Department
- Ross Valley Paramedic Authority
- San Quentin Village Sewer Maintenance District
- San Rafael Sanitation District
- Sausalito/Marin City Sanitary District
- Sewerage Agency of Southern Marin (SASM)
- Sleepy Hollow Fire Protection District
- Southern Marin Emergency Medical-Paramedic System
- Southern Marin Fire District
- Strawberry Recreation District

- Tamalpais Community Service District
- Tiburon Fire Protection District
- Tiburon/Belvedere Sanitary District #5

INVITED RESPONSE

From the following county official within 60 days:

- Marin County Executive

The governing bodies indicated above should be aware that the comment or response of the governing body must be conducted in accordance with Penal Code section 933, subdivision (c) and subject to the notice, agenda and open meeting requirements of the Brown Act.

Note: At the time this report was prepared information was available at the websites cited.

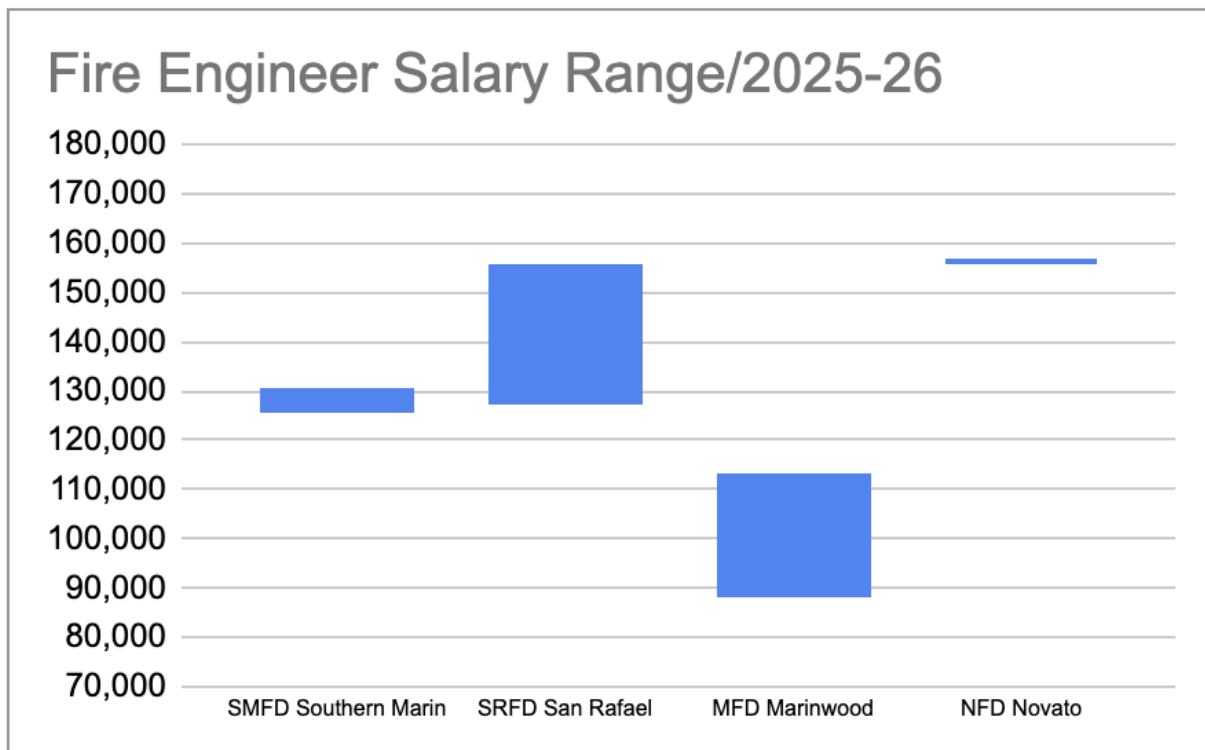
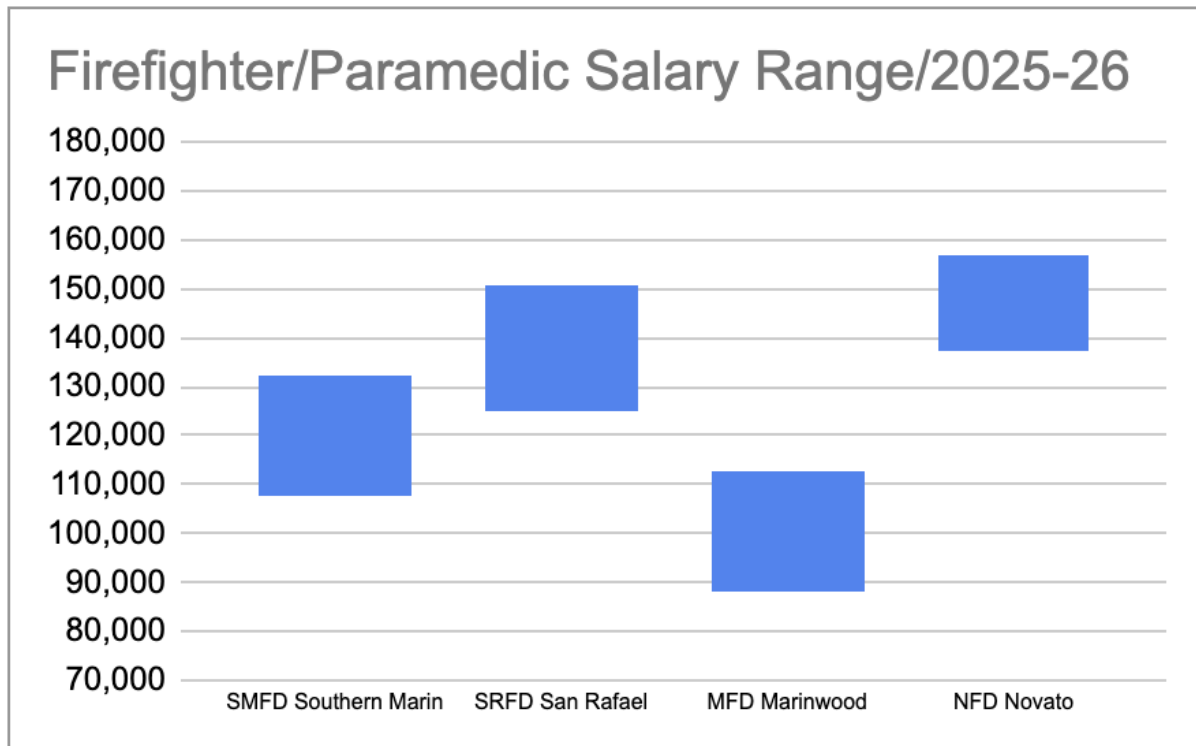
Reports issued by the Civil Grand Jury do not identify individuals interviewed. Penal Code section 929 requires that reports of the Grand Jury *not* contain the name of any person or facts leading to the identity of any person who provides information to the Civil Grand Jury. The California State Legislature has stated that it intends Penal Code section 929 to encourage full candor in testimony in Grand Jury investigations by protecting the privacy and confidentiality of those who participate in any Civil Grand Jury investigation.

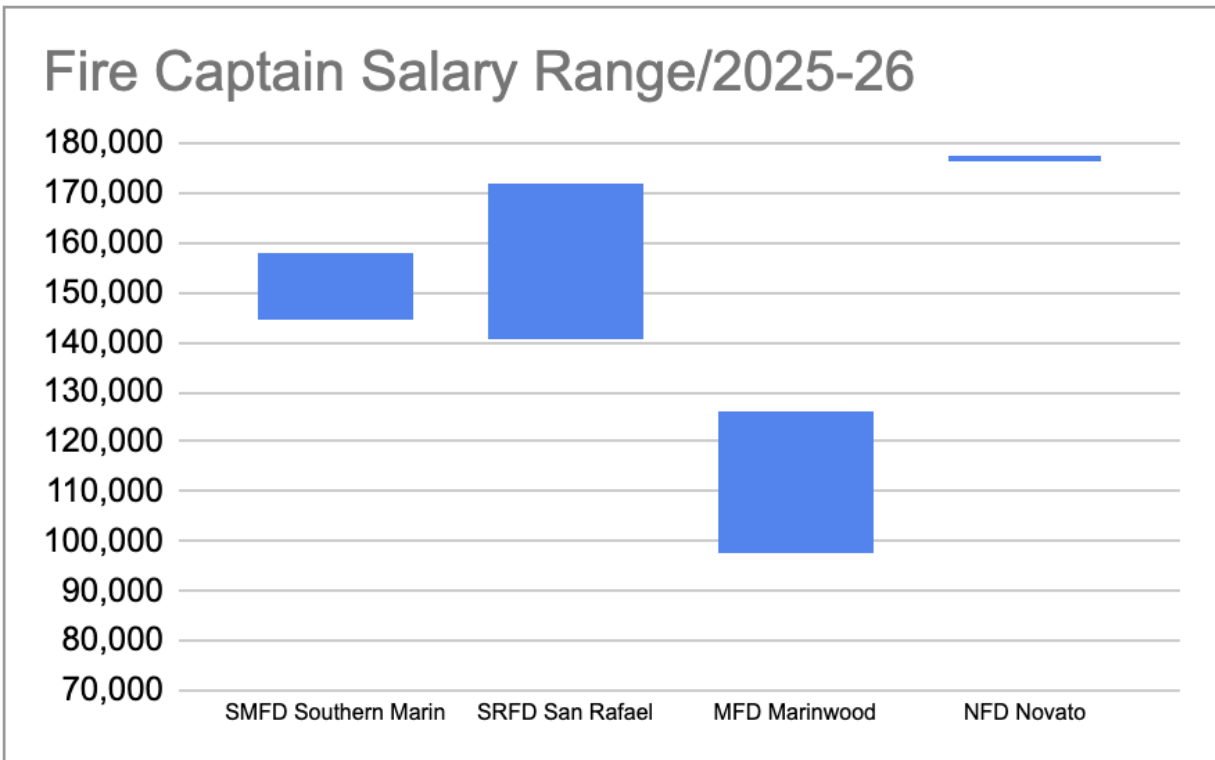
GLOSSARY

A comprehensive overview of special district related terms and acronyms can be found on the [Marin LAFCo⁴](https://www.marinlafco.org/special-districts-list) website.

⁴ <https://www.marinlafco.org/special-districts-list>

APPENDIX A: Examples of Marin County Fire Departments Salaries, FY 2025-2026





Source: Websites of Southern Marin, San Rafael, Marinwood and Novato Fire Departments.

APPENDIX B: Example of Best Practice Board Compensation Transparency

Shown: Marin Municipal Water District, 2024–2025

Board of Directors Expenses - 2024/25						
Type of Activity or Benefit	Ranjiv Khush	Diana Maier	Larry Russell	Matt Samson	Monty Schmitt	Jed Smith
Regular Board Meetings	5,550	4,000	5,800	4,850	1,800	5,550
Board Committees and Other Special Board Meetings	5,600	3,000	5,750	5,550	1,800	5,300
Liaison Assignments to Advisory Committees, Councils and Forums	2,650	1,250	4,950	4,600	200	5,500
Conferences, Training and Memberships	990	3,882	8,159	2,095	-	30
Medical/Dental Benefits	-	14,071	6,831	116	8,941	-
Total	\$ 14,790	\$ 26,203	\$ 31,490	\$ 17,211	\$ 12,741	\$16,380

Source: <https://marinwater.org/wp-content/uploads/2025/09/Board-Mem.-Expenses-FY23.pdf>

APPENDIX C: Special District Consolidation Tactical Table

STAKE-HOLDERS	Phase 1 Collaboration	Phase 2 Functional Consolidation	Phase 3 Consolidation
SD Board	Conduct consolidation exploration workshop (risk & reward, financials, Key Performance Indicators, staffing, service offerings, roadblocks, capital infrastructure). Meet with peers at corresponding districts to agree on areas of collaboration and compare notes. Key Deliverable: Shared Service Agreement.	Implement Shared Services Agreement; review and monitor, assess and adjust services. Evaluate progress against deliverables. Regular reports back to public stakeholders Key Deliverable: Certificate of Completion.	Reconfigure board, execute consolidation (new services, pricing, staffing). Prepare the next consolidation opportunity.
SD Staff	Prepare consolidation impact analysis on staff opportunities, assets and services. Continue to meet with peers at corresponding districts to agree on areas of further collaboration. Key Deliverable: Staffing Impact Analysis, Culture Mapping.	Execute functional consolidation activities and provide feedback and improvement opportunities to board.	Execute consolidation activities and provide feedback and improvement opportunities to board. Perform as one entity.
Unions	Support staff and board; map out benefits of consolidation for their members; lead discussion among their members. Present county-wide assimilation of compensation, benefits and pension structure for the desired end state (one SD per county). Key Deliverable: County-wide MOU proposal.	Negotiate and agree on MOU (memorandum of understanding). Evaluate retirement systems, workers comp.	
Elected Officials	Openly support mission-specific SD consolidation in their jurisdiction. Encourage SD boards to drive consolidation. Provide access to infrastructure (facilities, counsel, staff). Actively dismantle CSDs (community service districts). Drive towards county-wide ordinance. Establish “State of SDs” as a fixed agenda point.	Endorse, campaign for and validate consolidation efforts (in public). Assist and remove roadblocks, share best practices, role model and embrace change. Support constituents with adapting to change.	Assist and remove roadblocks, share best practices, role model and embrace change. Endorse, campaign for and validate consolidation efforts (in public). Support constituents with adapting to change.

STAKE-HOLDERS	Phase 1 Collaboration	Phase 2 Functional Consolidation	Phase 3 Consolidation
Public	Attend board meetings and inquire about consolidation efforts. Speak to your neighbors and start a movement. Provide input for desired service offerings, send letters to the editor, and contact SD board, offices and administrators to express support for their cooperation and consolidation efforts.	Continue to stay engaged, offer feedback and service improvement opportunities, support consolidation, and defend consolidation during hearings.	Monitor success and benefits. Encourage further consolidation.
Media	Continue to cover the benefits of SD consolidation through articles, case studies, and best practices. Activate the public to attend board meetings (publish board meeting dates).	Continue to cover the benefits of SD functional consolidation through articles, case studies, and best practices. Activate the public to attend scheduled and posted board meetings.	Continue to cover the benefits of SD consolidation through articles, case studies, and best practices. Activate the public to attend scheduled and posted board meetings.
LAFCo	Advise districts about resources available, benefits, external consulting support, timelines, cost, and the process of consolidation. Hold workshops about how to mitigate potential roadblocks.	Provide analysis, accept application, manage public hearings and protests, issue Certificate of Completion.	Review, encourage and facilitate further consolidation efforts.
Board of Supervisors	Mandate and oversee compliance of GJ recommendations, provide funds pursuant to Gov. Code sections 60350–60356 (District Consolidation Assistance Program), provide strategic direction and monitor optimization progress. Provide shared services for special districts.		



Responses to Findings and Recommendations **DRAFT**

Marin Civil Grand Jury Report

Better Service at a Lower Cost: Optimizing Essential Services for the Future of Marin, June 11, 2026 ("Report")

Report Findings

F1. The current fragmented structure of special districts results in unnecessary duplication of administrative services and operational inefficiencies.

Response: Disagree partially with the finding.

Statement: NMWD acknowledges there is likely a level of administrative duplication across the various special districts. However, NMWD is not intimately knowledgeable of the operations and administrative needs and challenges of other districts. It may be too simplistic to view these services as equal or consistent across all the various agencies with different purposes, missions and services. Many agencies, including NMWD, rely effectively on 3rd parties to provide all or some of these services. Conversely, NMWD currently provides various services to other agencies in Marin including the County of Marin, Novato Sanitary District (NSD), Stinson Beach Water District, and Marin Municipal Water District (MMWD). In addition, NMWD collaborates with its regional water partners in Marin and Sonoma Counties and has cooperative agreements in place with Sonoma County Water Agency (SCWA), NSD, Inverness Public Utility District, City of Novato, Novato Fire Protection District, Novato Unified School District, and MMWD. Annually, NMWD coordinates closely with NSD and provides water consumption data for use in calculating sewer service charges.

Other examples of collaborative efforts include NMWD's participation on two regional "special district forums", one for Finance and one for Human Resources. NMWD is an active member of the regional Water Leadership Group, under the leadership of the East Bay Municipal Utility District, which focuses on risk management. NMWD is also a member of the Wine Country Water Works Association (WCWWA) and a NMWD staff member serves as a Director. WCWWA provides training opportunities and water industry networking.

Hypothetically, if all 50 special districts didn't exist and instead were part of a single large governmental entity, multiple layers and extensive sizes of various internal "support" departments/organizations providing functional services would still be needed and potentially at equivalent staffing levels and with compartmentalization of expertise that may be no different than the cumulative total of the individual special districts.

NMWD acknowledges that opportunities may exist to share certain common functions with other agencies and is open to exploring those opportunities at its own discretion.

F2. Some districts perform competently but lack sufficient scale to support long-term strategic investment in infrastructure, technology, staffing, and resilience.

Response: Disagree partially with the finding.

Statement: NMWD couldn't find any data or information in the Report to substantiate the finding, and NMWD is not intimately knowledgeable of other small district operations to verify the validity

of this finding. The cost and replacement of aging infrastructure is a nationwide crisis which can have nothing to do with the size of the public agency tasked with managing that infrastructure¹. Many large water agencies in California are responsible for a significant amount of aging infrastructure and face limitations on the rate and quantity of necessary repairs or replacements despite significant revenue and resources.

NMWD acknowledges that smaller agencies are likely to struggle with these factors and consolidation likely won't solve these issues. NMWD manages its West Marin Water enterprise serving approximately 1800 residents, which is separate and physically disconnected from its larger Novato Water enterprise. The West Marin Water enterprise, due to its size and physical isolation, doesn't have the revenue to address various needs of the system but also doesn't necessarily benefit from being part of the larger NMWD organization. This is primarily due to California laws that prevent subsidizing those needs through other customers that don't benefit (e.g., NMWD revenue from Novato customers subsidizing West Marin needs)². So, the needs of the West Marin enterprise still must be balanced by the revenue generated from the smaller customer base. Regardless of the overall size of a special district, maintaining a high level of resiliency is very challenging based on factors such as climate change, inherent natural hazards, and aging infrastructure.

Implementing new technologies come with additional costs and the need for specialized personnel or 3rd parties to ensure the technology functions consistently. If the same technology serves multiple agencies in the same way, then there can be benefits in sharing these services if there is an equitable process in place to ensure equal priority for addressing problems or issues.

F3. Smaller districts are disproportionately vulnerable to staffing disruptions and catastrophic events that could rapidly impair service delivery.

Response: Disagree partially with the finding.

Statement: NMWD couldn't find any data or information in the Report to substantiate the finding. Intuitively, the fewer number of employees that an organization has the less redundancy exists in specific roles or functions, but that relationship doesn't necessarily directly equate to the outcome that the finding suggests. However, NMWD is not intimately knowledgeable of the operations and administrative needs and challenges of other districts. There are strategies and best practices that can be implemented to better respond to those events. Regardless of size, the cost of living and competition from other market sectors have impacts on staffing in all agencies in Marin (and elsewhere).

NMWD along with many water providers and wastewater agencies in California is a member of the California Water/Wastewater Agency Response Network (CalWARN). This membership allows for collaboration among regional agencies for catastrophic events, emergency preparedness, disaster response, and mutual assistance. NMWD actively participates in the Marin County Operational Area emergency coordination through the Office of Emergency Management. In addition, NMWD is part of the Emergency Coordination Committee, led by

¹ <https://infrastructurereportcard.org/> and <https://www.awwa.org/beyond-the-replacement-era/>

² https://www.waterboards.ca.gov/drought/pricing/docs/csda_guide_proposition_218.pdf and <https://bbkflaw.com/resources/la-121025-good-news-for-tiered-rates-court-upholds-ladwp-s-budget-based-tiered-water-rates>

Sonoma Water, to ensure regional reliability and resilience of the water transmission systems in Marin and Sonoma counties.

F4. Although consolidation is a popular idea among many elected board members, current governance structures, absence of board member term limits, and fear of loss of political influence discourage boards and administrators from initiating consolidation even when they recognize its benefits.

Response: Disagree partially with the finding.

Statement: NMWD couldn't find any data or information in the Report to substantiate this finding. <SEEKING additional BOD input>.

F5. Service and pricing inequities currently exist across Marin and may increase if consolidation and functional collaboration do not accelerate.

Response: Disagree partially with the finding.

Statement: NMWD couldn't find anything in the Report to substantiate this finding other than a limited comparison of sewer service charges and water rates between NMWD and MMWD. There are many variables that affect actual rates for services provided, including geographic, demographic, and environmental factors that aren't necessarily eliminated by consolidation. Many agencies receive other sources of revenue such as ad valorem property taxes, or property lease revenues in addition to "rate revenue" which was the only type of revenue highlighted in the report. In many instances only one element of a special district's revenue, such a sewer service charge, is used to compare similar charges from other agencies which can be misleading. See NMWD statement for F2 above for additional information.

F6. Performance metrics for essential, mission-specific services exist but they are not readily available and standardized, which prevents meaningful public comparison of district effectiveness and undermines accountability.

Response: Disagree wholly with the finding.

NMWD Response: NMWD's key mission is to provide drinking water to its customers and complies with various state and federal regulatory requirements specific to potable water. These requirements include compliance with certain metrics and associated performance indicators which have no application to another special district that provides a different service. There are numerous state laws (and associated court cases) as well as industry standards and methods³ related to the setting and establishment of water and sewer rates and fees that don't apply to other types of services offered by other special districts. Attempting to standardize NMWD's requirements and associated performance with a fire protection agency, for example, isn't

³ Primarily this refers to the American Water Works Association (AWWA): <https://www.awwa.org/standards/>. The California Water Code includes extensive requirements for water providers including financial and operations management.

beneficial to the public and would prove exceedingly difficult. Therefore, NMWD disagrees with the finding.

F7. Without proactive reform, future consolidations are more likely to occur through crisis-driven intervention, resulting in greater disruption and higher costs.

Response: Disagree partially with the finding.

NMWD Response: NMWD couldn't find anything in the Report to substantiate this finding.

Report Recommendations

R1. By January 1, 2027, all special district boards should have conducted their first semi-annual consolidation exploration meeting with similar districts and will have established a regular meeting schedule moving forward.

Status: Will be implemented in the future.

Explanation: Two working days after the Report was released, the NMWD Board of Directors approved the NMWD Fiscal Year 2026-2027 work plan and associated budget. The January 1, 2027 deadline for this recommendation doesn't align with the approved NMWD fiscal year budget and associated work plan actions and priorities. However, the NMWD 2025-2030 Strategic Plan includes an action to "explore shared resources opportunities and alternative models" under Strategic Goal 2, Foster Organizational Excellence. NMWD is willing to include a consolidation exploration as key part of that planned action. However, the target for this effort is 2029, which is also misaligned with the recommendation's time limit.

In May 2025, the Board of Directors of MMWD and NMWD agreed to form a "Board-to-Board" Ad Hoc Committee to meet periodically and discuss, among other topics, ways to collaborate and potentially share services. A series of Committee meetings were held in 2025, followed by a series of meetings among senior staff related to MMWD's water supply planning efforts. In 2026, potential collaboration discussions between the two agencies have been primarily focused on a specific major capital project undertaken by MMWD. The Board-to-Board Ad Hoc Committee will likely be the initial starting point in a broader process that can align with this recommendation. NMWD doesn't see the necessity or value in a regular semi-annual meeting for consolidation discussions.

Currently there are several areas where MMWD and NMWD collaborate. These include the following:

- Water Conservation programs and practices and related messaging and joint campaigns, including social media messaging;
- Participation in a Technical Advisory Committee (staff level) and Water Advisory Committee (Board member level) with the regional water wholesaler, Sonoma Water;
- Routine coordination of operations of the North Marin Aqueduct and the Kastania Pump Station;
- Participation in the North Bay Watershed Association;
- Participation in the North Bay Water Reuse Authority;

- Participation in the Sonoma-Marín Saving Water Partnership;
- Partnerships with Las Gallinas Sanitary District for recycled water production;
- Sharing of resources for specific events, including unplanned events such as emergencies (e.g. 2023 landslide in north Novato);
- Periodic exchange of information between Engineering departments related to capital project execution;
- Collaboration on stream flow data collection in Lagunitas Creek (joint agreement with United States Geological Survey).

In summary, a more reasonable time limit for this recommendation is **by January 1, 2029**.

R2. By October 1, 2026, the Board of Supervisors should direct the development of comprehensive, cost-efficient shared services (such as IT, legal, finance, HR/payroll, harmonized compensation/benefits package, insurance) for special districts to optimize expenses and secure a Marin-wide acceptable quality standard. First limited-service offerings are encouraged to be made available by January 1, 2027.

Status: Requires further analysis.

Explanation: This recommendation appears to be directed to the County specifically and therefore there is no formal response from NMWD provided. NMWD is willing to consider shared services offered by the County if strategically beneficial to NMWD.

R3. By January 31, 2027, with the assistance of the County, all districts should develop and publish on their website standardized, comparable Key Performance Indicators (KPIs) with regard to service pricing, finance, staffing, operations, and customer satisfaction.

Status: Will not be implemented.

Explanation: NMWD's key mission is to provide drinking water to its customers and complies with various state and federal regulatory requirements specific to potable water. These requirements include compliance with certain metrics and associated performance indicators which have no application to another special district that provides a different service. There are numerous state laws (and associated court cases) as well as industry methods and standards related to the setting and establishment of water and sewer rates and fees that don't apply to other types of services offered by other special districts. Attempting to standardize NMWD's requirements and associated performance with a fire protection agency, for example, isn't beneficial to the public and would prove exceedingly difficult.

Regarding staffing performance indicators, California State Assembly Bill 2561 was signed into law in 2025 under Government Code Section 3502.3c. NMWD complies with this new law and holds a public hearing each year (either in May or June) to present the status of vacancies, recruitments and retention efforts. Creating a new KPI related to "staffing" would be redundant and require additional effort by NMWD. See item #5: <https://nmwd.com/wp-content/uploads/2026/06/061626.pdf>

Therefore, NMWD will not implement this recommendation.

R4. By January 31, 2027, each district should publicly update findings and progress regarding consolidation opportunities, and share those findings with the Board of Supervisors and the public on a semi-annual basis.

Status: Will not be implemented.

Explanation: As noted in the response to R1 above, NMWD believes a January 1, 2029 milestone for reviewing consolidation opportunities and will plan to make any analysis and outcomes available to the public. NMWD doesn't feel that the frequency (semi-annual) is appropriate for on-going review of consolidation opportunities. In addition, NMWD feels that the County Board of Supervisors should not be involved in the direct reporting actions but instead recommends Marin LAFCo. NMWD is receptive to cost-efficient shared services (such as IT, legal, finance, HR/payroll, insurance) that the County is willing to offer that would strategically align with NMWD's mission and provide a benefit to NMWD.

R5. By January 31, 2027, the Board of Supervisors should oversee compliance with R1–R4 and update the public on the districts' performance.

Status: Requires further analysis.

Explanation: This recommendation appears to be directed to the County specifically. NMWD doesn't agree with this approach. See NMWD responses to R3 and R4 for more information.

R6. By October 1, 2026, in the process of implementing R1 and R2, districts should prioritize functional consolidation in operations, procurement, training, and administration as a precursor to formal consolidation.

Status: Requires further analysis.

Explanation: Two working days after the Report was released, the NMWD Board of Directors approved the NMWD Fiscal Year 2026-2027 work plan and associated budget. The October 1, 2026 deadline for this recommendation doesn't align with the approved NMWD fiscal year plan and associated actions and priorities and would have a negative impact on NMWD's mission. NMWD's response to R1 is applicable to this recommendation as well.

NMWD is willing to set a target date of **January 1, 2029** to review functional collaboration opportunities. As noted in the response to R1, this process would begin with the existing Ad Hoc Committee between the two water agencies.

R7. By October 1, 2026, the district's board compensation, benefits, length of service, date of term end, and expenses related to board work should be clearly and prominently posted on each district's website and updated annually.

Status: Previously implemented.

Explanation: NMWD Board member information is currently provided on the website: <https://nmwd.com/about/board-of-directors/>

R8. By June 1, 2027, special districts should adopt term limits of two consecutive four-year terms for all board members. Staggered implementation of term limits to avoid disruptions is encouraged.

Status: Requires further analysis.

Explanation: The California Water Code which establishes the governance, organization and requirements for NMWD doesn't include term limits for Board members. Very few of the close to 500 city governments in California have term limits. <SEEKING additional BOD input>

R9. By June 1, 2027, board compensation structures should be reviewed across districts, and considered for adjustment. All components of board compensation should be posted on their website (see best practice example in Appendix B).

Status: Previously implemented.

Explanation: The NMWD Board member compensation is set by the California Water Code, with additional requirements by the California Government Code. NMWD subsequently established a formal policy in line with those requirements. A copy of the policy is available on NMWD's website. Additionally, NMWD already posts annual compensation for its Board members.

- Board Policy (compensation): <https://nmwd.com/wp-content/uploads/2025/11/13-Directors-Compensation-and-Procedures.pdf>
- Actual Board compensation (updated annually): <https://nmwd.com/wp-content/uploads/2026/01/Annual-Report-on-Board-Compensation-2025.pdf>

9

North Bay Watershed Association

Board Meeting - Agenda

June 30, 2026 | 10:00 – 11:00 a.m.

MEETING WILL BE HELD VIRTUALLY

Join Zoom Meeting:

<https://us02web.zoom.us/j/81630673971?pwd=dm94TXJCRWMYWFBLc3U5V2pTSmNRZz09>

Webinar ID: 816 3067 3971 Password: 216460

Agenda and materials will be available the day of the meeting at: www.nbwatershed.org

AGENDA

Time	Agenda Item	Proposed Action
10:00	Welcome and Call to Order – Roll Call and Introductions <i>Rebecca Hermosillo, Vice Chair</i>	N/A
10:05	General Public Comments This time is reserved for the public to address the meeting about matters NOT on the agenda and within the jurisdiction of the association.	N/A
10:10	Agenda and Past Meeting Minutes Review <i>Rebecca Hermosillo, Vice Chair</i> Treasurer's Report <i>Rebecca Hermosillo, Vice Chair</i>	Approve/ Accept
10:15	NBWA Proposed FY 2026/27 Workplan <i>Andy Rodgers, Executive Director</i> Andy will provide an overview of proposed FY 2026/27 work program, task structure, and budget for Board consideration of approval.	Presentation slides Approve/ Accept
10:30	Board Information Exchange and Updates <i>Members</i> Members will highlight issues and share items of interest.	N/A
10:40	Agenda Items for Future Meetings <i>Andy Rodgers, Executive Director</i> Andy will outline ideas and schedule for next and future Board meeting topics and solicit feedback.	N/A
10:45	Announcements/Adjourn Next Board Meeting: July 10—Location TBD	

North Bay Watershed Association

Board Meeting - Agenda

July 17, 2026 | 10:00 a.m. – 12:00 p.m.

MEETING WILL BE HELD AT THE Central Marin Sanitation Agency

1301 Andersen Drive, San Rafael, CA 94901

For those wishing to attend virtually

<https://us02web.zoom.us/j/81630673971?pwd=dm94TXJCRWMyWFBLc3U5V2pTSmNRZz09>

Webinar ID: 816 3067 3971 Password: 216460

Agenda and materials will be available the day of the meeting at: www.nbwatershed.org

AGENDA

Time	Agenda Item	Proposed Action
10:00	Welcome and Call to Order – Roll Call and Introductions <i>Rebecca Hermosillo, Vice Chair</i>	<i>N/A</i>
10:05	Election of Board Officers <i>Andy Rodgers, Executive Director</i>	<i>Approve/ Accept</i>
10:10	General Public Comments This time is reserved for the public to address the meeting about matters NOT on the agenda and within the jurisdiction of the association.	<i>N/A</i>
10:15	Agenda and Past Meeting Minutes Review <i>Chair</i> Treasurer's Report <i>Chair</i>	<i>Approve/ Accept</i>
10:20	Wrap-up: April 9 NBWA Biennial Conference <i>Andy Rodgers, Executive Director</i> Andy will review outcomes and feedback from NBWA's Silver Anniversary Biennial Conference, <i>Meeting this Moment in a Climate of Change</i> , hosted at College of Marin - Jonas Center.	<i>Presentation slides</i> <i>Approve/ Accept</i>
10:35	Consider Resolution Commending Jean Mariani <i>Andy Rodgers, Executive Director</i> Review and consider Resolution No. 26-01 commending Jean Mariani for her outstanding public service and leadership, including serving as NBWA Chair for three years.	<i>Approve Resolution No. 26-01</i>

10:50	Consider Adoption of Guidance Policy for Interim Comment Statements <i>Andy Rodgers, Executive Director</i> Consider adoption of the revised draft Guidance Policy for Interim Comment Statements to establish a clear process for issuing time-sensitive comment letters between regular Board meetings and provide further staff direction or adopt the policy for NBWA.	<i>Approve Policy and Resolution No. 26-02</i>
11:05	Executive Director Report <i>Andy Rodgers, Executive Director</i> Andy will provide updates on activities since the June 30 Board meeting, including active projects such as Small Grants and Scholarship Program, recent meetings, regional programs and initiatives, communications, and committees.	<i>ED updates, Board questions, and input</i>
11:35	Board Information Exchange and Updates <i>Members</i> Members will highlight issues and share items of interest. [Please bring upcoming event information and any agency milestones.]	<i>N/A</i>
11:50	Agenda Items for Future Meetings <i>Andy Rodgers, Executive Director</i> Andy will outline ideas and schedule for next and future Board meeting topics and solicit feedback.	<i>N/A</i>
12:00	Announcements/Adjourn Next Board Meeting: September 4 —Location TBD FY 2026-27 Board Meeting Schedule Unless otherwise noted, meetings are held in a hybrid format from 9:30 am - 11:30 am. In-person location and Zoom details are sent out closer to the meeting date. <u>2026</u> • October 2 • November 6 • December 4 <u>2027</u> • January 8 – SKIP • February 5	

	• March 5 • April 2 • May 7 • June 4	
--	--	--

10

DISBURSEMENTS - DATED JUNE 18, 2026

Date Prepared 6/15/26

The following demands made against the District are listed for approval and authorization for payment in accordance with Section 31302 of the California Water Code, being a part of the California Water District Law:

Seq	Payable To	For	Amount
1	Matphil Technologies, Inc.	Pipette Calibration Service (Lab)	\$225.00
2	Alpha Analytical Labs	Lab Testing	4,786.00
3		Retiree Exp Reimb (June Health Ins)	1,667.84
4	Asbury Environmental Services	Used Oil & Filters Disposal Fee	534.49
5	Automation Direct	Ethernet Port (\$351) & Antennas (2) (\$116)	466.50
6		Retiree Exp Reimb (June Health Ins)	650.36
7	Calcon Systems	Service & Parts on PLC's (2) @ STP (Balance Remaining on Contract \$93,006)	37,202.20
8		Retiree Exp Reimb (June Health Ins)	674.31
9		Retiree Exp Reimb (June Health Ins)	674.31
10	Core & Main	Replacement Check-Original Lost in Mail (Hydraulic Pipe Cutter)	5,489.81
11	Diesel Direct West	Diesel (127 gal) & Gasoline (890 gal)	5,526.23
12	Enterprise FM Trust	Monthly Leases for Nissan Rogue (2), Nissan Frontier, F-150's (6), F-250's (6), Ford Rangers (6) & Chevy Bolts (2)	11,102.24
13	Ferguson Waterworks	Repair of AMI Collector (Nunes Tank Site) (\$1,875) & 5/8" Meters (100) (\$31,982)	33,856.85
14	Freyer & Laureta, Inc.	Prog Pymt #4: Bahia Hydropneumatic System Replacement (Balance Remaining on Contract \$44,102)	23,301.75
15	Grainger	Hydraulic Coupler Thread (\$156), Saw Blades (50) (\$281) & Miscellaneous Tools & Supplies	1,223.24
16	Harrington Industrial Plastics	Tubing Coil (500') (PRTP)	471.28

Seq	Payable To	For	Amount
17	InfoSend, Inc.	May Processing Fee for Water Bills (\$1,452), Postage (\$4,760) & Monthly Support Fee (\$1,023)	7,234.62
18	Kehoe, Chris	Exp Reimb: Food & Drink During Overnight Valve Repair	290.83
19		Retiree Exp Reimb (June Health Ins)	1,667.84
20	Marin County	Encroachment Permit (11401 State Route 1 & 40 Blackberry Way-Point Reyes Station)	1,472.40
21	Mariners Landing/Gate Five Cushman & Wakefield	Replacement Payment-Original Lost in Mail (Refund-Not Our Account)	931.17
22	Melina Murray	Novato Washer Rebate Program	75.00
23	Pace Supply	Spool (6" x 5')	830.06
24	PG&E	Power: Bldgs/Yard (\$7,868), Other (\$726), Pumping (\$52,872), & Rect/Cont (\$834)	62,299.70
25	Recology Sonoma Marin	May Waste Removal (999 Rush Creek Place- \$732 & STP-\$334)	1,066.06
26		Retiree Exp Reimb (June Health Ins)	674.31
27	Sigma-Aldrich Inc.	Coli Dehydrated Media (Lab)	152.89
28	Staples Advantage	Office Chair (\$415) & Paper	474.66
29		Retiree Exp Reimb (June Health Ins)	1,667.84
30	Total Industries	Diagnose Faulty Forklift ('99 Forklift)	1,596.25
31	United Parcel Service	Delivery Services: Returned Calibrated Pipettes & Received Standards (Lab)	49.22
32	Vanguard Cleaning Systems	Stripping & Waxing Floors (Construction & Maintenance Building)	400.00
33	VBS CAL LLC	CAD Inkjet Paper (3' x 150') (Engineering)	103.79
34	Verizon Wireless	SCADA & AMI Collectors (\$650)	1,348.43
35	VertexOne Software LLC	May Service Fee	229.00
36	VWR International LLC	Sterile Packs (1,000) (\$473) & Cold Packs (10) (Lab)	564.23

Seq	Payable To	For	Amount
37	Waste Management	May Waste Disposal	935.61
38	ZORO	Cam & Grooves (4), Striping Paint (12) (\$204), Concrete Repair Compound & Trowel	331.54
		TOTAL DISBURSEMENTS	<u>\$212,247.86</u>

The foregoing payroll and accounts payable vouchers totaling \$212,247.86 are hereby approved and authorized for payment.

	
Auditor-Controller	Date
	
General Manager	Date

DISBURSEMENTS - DATED JUNE 25, 2026

Date Prepared 6/22/26

The following demands made against the District are listed for approval and authorization for payment in accordance with Section 31302 of the California Water Code, being a part of the California Water District Law:

Seq	Payable To	For	Amount
P/R*	Employees	Net Payroll PPE 6/15/26	\$210,705.57
91060*	Internal Revenue Service	Federal & FICA Taxes PPE 6/15/26	98,019.33
91061*	State of California	State Taxes & SDI PPE 6/15/26	23,808.23
91052*	CalPERS	Pension Contribution PPE 6/15/26	61,631.69
91058*	Nationwide	Deferred Compensation-457 PPE 6/15/26	18,097.08
91059*	Nationwide	Deferred Compensation 6/15/26-401A Match	3,116.88
EFT*	US Bank	May Bank Analysis Charge (Lockbox \$1,132 & Other \$525 Less Interest \$89)	\$1,568.03
91056*	US Bank Card	Microsoft 365 Annual Subscriptions (\$8,652), CA Water Efficiency Partnership Conf Reg (\$373), Internet PRTP & Gallagher Well #2 (\$325), Zoom Subscription, Starlink Internet (\$385), Fastrak Replenish, Vehicle Jack (\$439), Pump Receptacle (\$457), Transfer Switch (\$170) & AWWA Reference Book (\$196)	11,236.02
91057*	Amazon	Kitchen & Office Supplies (\$594), Computer Supplies (\$757), Service Awards (3) (\$334), Padlocks (24) (\$167), & Saw Blades	1,878.49
1	All Star Rents	Propane (20 gal)	92.01
2	Alpha Analytical Labs	Lab Testing	212.00
3	Ayyar Enterprise LLC	Refund Excess Amount Over Actual Backflow Prevention Device	196.00
4	Bank of Marin	Bank of Marin Loan (Pynt# 176 of 240) Aqueduct Energy Efficiency Project	46,066.67
5	Bergstrom, Kyle	Exp Reimb: Wine Country Water Works Association Training on 6/18/26 @ NMWD	85.00
6	Bold & Polisner	May Legal Fees	4,569.83

Seq	Payable To	For	Amount
7	CDW-Government, Inc.	Routers (3)	654.67
8	Daves Lock Service	Replacement Lockset & Hinge (Admin Bldg)	1,218.88
9	Ditch Witch West	Transmitter (\$2,457), Valve (\$541) & Filter ('19 Ditch Witch)	3,090.33
10	Weston Dunn & Jordan McCarrie	Refund Over Payment on Closed Account	82.21
11	Fike, William	Exp Reimb: Water Distribution System Operation & Maintenance Class	75.00
12	Forevergreen Landscape and Maintenance	Quarterly Landscaping June 2026 (Ammo Hill- \$3,575 & Hamilton Airbase- \$2,975, Trumbull- \$4,085, Lynwood- \$3,685 Tank Sites)	14,320.00
13	Goble Sampson Assoc Inc	Diaphragms (4) & Spare Set (STP)	479.24
14	Grainger	Chlorine Reagent (1,000) (\$399) & Miscellaneous Tools & Supplies	939.98
15	Home Depot Credit Services	Rapid Set Concrete (100) (\$1,863), Tape Measures (4) & Cleaning Supplies	2,025.76
16	V.W. Housen & Associates	Prog Pymt#1: Consulting Services for O.M. Sewer System Management Plan Update (Balance Remaining on Contract \$16,287)	1,883.50
17	Kitchen Cafe and Catering	Balance Remaining for Patio Lunch	1,413.11
18	Lemos, James	Exp Reimb: Wine Country Water Works Association Training on 6/18/26 @ NMWD	85.00
19	Lincoln Life Employer Serv	Deferred Compensation PPE 6/15/26	6,672.35
20	Marin Color Service	Paint (1 gal)	42.45
21	Marin County Parks	Post-Construction Monitoring & Cleanup - San Mateo Tank Transmission Main	2,895.46
22	Marshall & Co. Property Mgmt	Refund Over Payment on Closed Account	98.83
23	ODP Business Solutions, LLC	Miscellaneous Office Supplies	132.38
24	Pace Supply	Couplings (3)	1,043.89
25	Pollard Water	Meter Wrenches (2)	413.93
26	Rice Lake Weighing Systems	Thermometer & Weights Calibrations (Lab)	538.00

Seq	Payable To	For	Amount
27	Katherine Roos	Novato Washer Rebate Program	75.00
28	Rosas Rico, Mario	Exp Reimb: Wine Country Water Works Association Training on 6/18/26 @ NMWD	85.00
29	Jim Sides	Novato Cash for Grass Rebate Program	564.00
30	Sjoblom, Jeff	Exp Reimb: Wine Country Water Works Association Training on 6/18/26 @ NMWD	85.00
31	Sonoma County Water Agency	May Contract Water (\$636,529) & Reimbursement to Sonoma County Water for Remote Sensing & Ground Cover Spatial Analysis for Urban Water Use Objective Compliance (\$2,007) (Balance Remaining on Contract \$37,300)	638,536.40
32	Michael & Kelly Takeshita	Refund Over Payment on Closed Account	26.83
33	The Casa Madera Association	Refund-Not Our Account	230.43
34	Thomas Scientific	Culture Media (Lab)	164.34
35	Tri Pointe Homes Holding Inc	Refund Excess Advance Over Actual Job Cost	7,762.78
36	Univar	Sodium Hypochlorite (O.M.)	1,771.20
37	USA BlueBook	Turbidity Standard & Triode pH Electrodes (2)	946.97
38	VWR International LLC	Standards (4), Culture Tube, & Buffers (2) (Lab)	364.88
39	Wood Rodgers, Inc.	Prog Pymt#1: Consulting Service-Gallagher Well #3 (Balance Remaining on As Needed Contract \$17,135)	16,065.00
40	ZORO	Motor (\$386) & Miscellaneous Tools & Supplies	608.45
		TOTAL DISBURSEMENTS	<u>\$1,186,674.08</u>

The foregoing payroll and accounts payable vouchers totaling \$1,186,674.08 are hereby approved and authorized for payment.

	6/23/26
Auditor-Controller	Date
	6/23/2026
General Manager	Date

DISBURSEMENTS - DATED JULY 2, 2026

Date Prepared 6/29/26

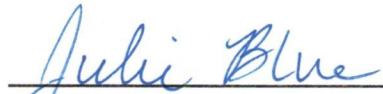
The following demands made against the District are listed for approval and authorization for payment in accordance with Section 31302 of the California Water Code, being a part of the California Water District Law:

Seq	Payable To	For	Amount
1	American Family Life Ins	AFLAC June Employee Paid Benefit	\$4,374.35
2	Automation Direct	Antennas for Telemetry Equipment (2)	115.81
3	Bay Alarm Company	Quarterly Fire Alarm Monitoring Fee (STP)	518.19
4	Bearing & Hydraulics	Hoses (4) & Miscellaneous Fittings	144.86
5	California Water Service	June Water Service (O.M.)	40.45
6	CD & Power	Generator & Cable Rental (STP) (5/13/26-6/9/26)	9,129.78
7	Clean Earth Inc.	Hazardous Waste Disposal (Lab)	418.88
8	Core Utilities, Inc	May IT Support (\$6,000), CORE Billing Support (\$1,300), SCADA & PLC Support (\$3,700) & Piezometer Data Integration (\$1,600)	12,600.00
9	Sheri Creighton	Novato Pool Cover Rebate Program	75.00
10	Ditch Witch West	Coupling, Housing & Gaskets (2) (\$431) ('19 Ditch Witch)	591.95
11	Engineering Supply Company Inc	USA Marking Flags (1,000)	189.95
12	Fisher Scientific	Evaporating Dishes (6), Culture Medium (\$187) & Digit Timers (2) (Lab)	281.73
13	Grainger	Hoses (5) (\$896), Pumps (2) (\$921), Fan Filters (10) (\$252), Sawing Fluid (\$287), Safety Supplies (\$155), Multi-Tap Connectors (8) (\$413) & Miscellaneous Tools & Supplies	3,301.62
14	Jeff Howlett	Refund Overpayment on Closed Account	63.50
15	Islamic Center of North Marin	Refund Advance for Parsonage Living Project	6,361.75
16	Marin General Services Authority	Marin MAP Annual Membership FY26/27	10,000.00
17	MSI Litho	Business Cards (3 Employees)	173.48

Seq	Payable To	For	Amount
18	Mutual of Omaha	July 2026-Group Life/ADD & Vision Insurance Premiums	2,362.17
19	NeoGOV	Recruitment Software-Annual Software Renewal	6,578.55
20	Nerviani's Backflow	Backflow Testing (48)	3,360.00
21	Novato Sanitary District	March 2026 RW Operating Expenses	8,360.17
22	U.S. Postal Service	Annual Post Office Box Fee	524.00
23	Sage Software Inc	Accounting Software Annual Subscription (7/26-7/27)	12,344.96
24	Scott Technology Group	June Monthly Maintenance on Admin (\$182), Engineering Copiers (\$299) & Overage Charge	592.88
25	Donna Scuitto	Novato Toilet Rebate Program	100.00
26	Dan Shea	Refund Overpayment on Closed Account	160.09
27	Soiland Co., Inc.	Rock (17 yds) (\$568) & Asphalt Recycling	623.55
28	SPG Solar Facility XII, LLC	May Energy Delivered Under Solar Services Agreement	15,762.25
29	Tamagno Green Products	May Sludge Removal @ STP (60 yds)	3,100.00
30	Underground Republic Water Works, Inc.	Couplings (30) (\$557), Elbows (3) (\$2,275), Bolts (180) (\$1,141), Nuts (250) (\$396), Flanges (4) (\$522), Gaskets (15) (\$134), Tees (2) (\$1,934), Valves (24) (\$19,162) & Spools (2) (\$1,278)	27,399.36
31	Universal Rectifiers, Inc	Rectifier (Buck Tank-Cathodic Protection)	3,724.02
32	USA BlueBook	Dosing Valve (STP)	498.36
33	US Postal Service	Meter Postage	1,500.00
34	Vanguard Cleaning Systems	Interior & Exterior Window Cleaning (999 Rush Creek Place)	1,500.00
35	Waste Management	Waste Disposal	179.36
36	Sean Wehrman	Novato Smart Irrigation Controller Program	192.50

Seq	Payable To	For	Amount
37	Wood Rodgers, Inc.	Prog Pymt#2: Engineering & Hydrogeological Services-Gallagher Well #3 (Balance Remaining on Contract \$7,688)	9,447.50
		TOTAL DISBURSEMENTS	<u>\$146,691.02</u>

The foregoing payroll and accounts payable vouchers totaling \$146,691.02 are hereby approved and authorized for payment.

	<u>6/30/26</u>
Auditor-Controller	Date
	<u>6/30/2026</u>
General Manager	Date

DISBURSEMENTS - DATED JULY 9, 2026

Date Prepared 7/6/26

The following demands made against the District are listed for approval and authorization for payment in accordance with Section 31302 of the California Water Code, being a part of the California Water District Law:

Seq	Payable To	For	Amount
P/R*	Employees	Net Payroll PPE 6/30/26	\$213,641.49
91067*	Internal Revenue Service	Federal & FICA Taxes PPE 6/30/26	97,682.83
91066*	State of California	State Taxes & SDI PPE 6/30/26	23,425.79
91068*	CalPERS	Pension Contribution PPE 6/30/26	61,631.69
91063*	Nationwide	Deferred Compensation-457 PPE 6/30/26	18,032.40
91064*	Nationwide	Deferred Compensation 6/30/26-401A Match	3,116.88
91065*	CalPERS	July 2026 Health Insurance Premium (Employer \$67,958, Retirees \$13,119 & Employees \$8,751)	89,827.35
1	Alpha Analytical Labs	Lab (\$1,048) & Quarterly EPA Testing (\$956)	2,004.00
2	AT&T	June Phone Service (PRTP)	32.14
3	Buck's Saw Service	Fuel for Yard Tools	85.22
4	Canyon Rock Co., Inc.	Asphalt Recycling (2 yds) & EZ Street Cold Patch (\$1,490)	1,557.68
5	Charles Custom Welding	Welding Services (Lynwood Drive Fire Service)	1,680.00
6	Comcast	July Phone Service (Yard & STP)	1,671.69
7	Comcast	July Internet (999 Rush Creek Place)	1,633.89
8	F.N. Cuthbert, Inc.	Pressure Gauges (50)	1,395.30
9	Data Tree	June Subscription to Parcel Data Information	100.00
10	Diesel Direct West	Diesel (401 gal) & Gasoline (901 gal)	6,839.46
11	Direct Line Inc	June Telephone Answering Service	296.63
12	EKI Environment & Water, Inc.	Prog Pymt#5: 2025 Urban Water Management Plan (Balance Remaining on Contract \$9,153)	11,447.54

Seq	Payable To	For	Amount
13	Fisher Scientific	Vials (288) (Lab)	121.42
14	Frontier	July Internet (STP)	640.00
15	Grainger	Miscellaneous Tools & Supplies	308.45
16	Industrial Vacuum Equipment Co	Vac Trailer Rental for GAC Removal @ STP (1 week)	6,636.25
17	Justifacts Credential Verification	Pre-Employment Verification (1 Employee)	228.16
18	Kiosk Creative LLC	May Marketing Communication & Outreach Services (Balance Remaining on Contract \$24,134)	7,291.60
19	Kitchen Cafe and Catering	Balance due for Annual Patio Lunch	250.00
20	Lincoln Life Employer Serv	Deferred Compensation PPE 6/30/26	6,672.35
21	Marin Landscape Materials	Crushed Rock (4 yds)	349.60
22	North Bay Gas	Nitrogen & Acetylene	64.00
23	Novato Builders Supply	Plywood (\$625) & Miscellaneous Tools & Supplies	947.87
24	ODP Business Solutions, LLC	Miscellaneous Office Supplies	189.83
25	PG&E	June Energy Bill for Construction Breakroom	51.70
26	POA of Novato Heights	Property Owners' Association Dues (1/26-12/26)	400.00
27	Andy Poncia Fertilizer	Sludge Hauling @ STP (13 Loads)	3,250.00
28	Quality Logo Products, Inc	Promotional Rubber Ducks (2,500)	2,664.00
29	Redwood Health Services, Inc.	May 2026 RHS Dental Claims & July 2026 Fees	6,927.90
30	Roy's Sewer Service	Locate Offsets (\$2,000), Clear North St. Sump & Lift Station (\$2,000) & Dump Fees (\$500)	4,500.00
31	Spex CertiPrep LLC	QC Samples (\$274) (4) & Reagent (Lab)	337.58
32	Survival AED, LLC	Replacement Check-Original Sent to Wrong Account (Membership Renewal-AED Compliance Program on 4 Depilator Devices)	600.00
33	Unicorn Group	Water Quality Cards (W.M.) (\$868) & Novato (\$4,740)	5,608.35

Seq	Payable To	For	Amount
34	Vanguard Cleaning Systems	July Janitorial Services (999 Rush Creek Pl- \$4,950 & STP-\$920)	5,870.00
35	Verizon Wireless	June Cell Phone Charges	1,646.56
36	Waste Management	Waste Disposal	506.94
37	Water Works Engineers	Prog Pymt#10:Emergency Response Plan Update (Balance Remaining on Contract \$36,733)	1,538.06
		TOTAL DISBURSEMENTS	<u>\$593,702.60</u>

The foregoing payroll and accounts payable vouchers totaling \$593,702.60 are hereby approved and authorized for payment.

	<u>7/7/26</u>
Auditor-Controller	Date
	<u>7/7/2026</u>
General Manager	Date

DISBURSEMENTS - DATED JULY 16, 2026

Date Prepared 7/13/26

The following demands made against the District are listed for approval and authorization for payment in accordance with Section 31302 of the California Water Code, being a part of the California Water District Law:

Seq	Payable To	For	Amount
1		Retiree Exp Reimb (July Health Ins)	\$1,667.84
2	AYYAR Enterprise LLC	Refund of Deposit/New Development/WC Restriction-Novato (2)	2,000.00
3	Baywork	Annual Membership FY26-27 (Kennedy)	1,654.00
4	Bold & Polisner	June Legal Fees	1,786.66
5		Retiree Exp Reimb (July Health Ins)	650.36
6	Caltest Analytical Laboratory	Lab Testing (O.M.)	125.30
7	Campways	Rack (\$920) & Toolbox (\$1,445) ('25 F150)	2,365.27
8		Retiree Exp Reimb (July Health Ins)	674.31
9	Diego Truck Repair, Inc.	Emergency Towing Services ('21 Int'l Dump Truck)	901.00
10	Susan N. Dove	Exp Reimb: High Resolution Aerial Imagery for Engineering Drawing	162.83
11	DR Traffic Control, LLC	Traffic Control Plans (1st St/Route 1, Pt. Reyes Station)	700.00
12	Enterprise FM Trust	Monthly Leases for Nissan Rogue (2), Nissan Frontier, F-150's (6), F-250's (6), Ford Rangers (6) & Chevy Bolts (2)	11,034.29
13	Environmental Resource Assoc	Lab Testing	371.74
14	Fisher Scientific	Sodium Hypochlorite (Lab)	16.40
15	The Forest Owners Assoc.	Refund Unable to Locate Account	54.34
16	Forevergreen Landscape	Landscaping June 2026 (999 Rush Creek Pl.)	885.00
17	Freyer & Laureta, Inc.	Prog Pymt#5: Bahia Hydropneumatic System Replacement (Balance Remaining on Contract \$3,065)	41,036.60
18	Friedman's Home Improvement	Misc Hardware Tools	12.90

Seq	Payable To	For	Amount
19	Grainger	Tie Down Anchors (2) (\$137), Building Wire (1,000') (\$415), 7.1 Gal Water Heater (\$371) & Miscellaneous Tools & Supplies	1,531.24
20	InfoSend, Inc.	June Processing Fee for Water Bills (\$1,366), Postage (\$4,466) & Monthly Support Fee (\$1,135)	6,967.22
21	Maryanne Kim & Edward Lee	Refund Overpayment on Closed Account	256.58
22	Dept. of Labor and Industries WA	Quarterly WA Workers Comp Premium for Employee Working Remotely (Final Payment)	16.63
23		Retiree Exp Reimb (July Health Ins)	1,667.84
24	Marin Color Service	Paint (5 gal) & Tape	214.30
25	Marin County Tax Collector	LAFCO Annual Expense Allocation FY26-27	15,418.83
26	Marin County Ford	Service Parts ('24 F250-\$149, '19 F550-\$387, '25 F250-\$152 & '18 Cargo Van)	757.17
27	Miller, Eric	Exp Reimb: ACWA Conference Registration Fee (Los Angeles-9/16/26-9/18/26)	750.00
28	North Marin Auto Parts	Service Parts ('19 Chevy Colorado, Generator, '19 Ditch Witch, '20 Trailer-\$139, '14 Light Tower-\$150, Track Loader & Forklift), Concentrated Degreaser (2) & Spray Paint (12)	986.32
29	NMWD Employee Association	Employee Association Dues (4/15/26-6/30/26)	1,525.00
30	Orkin Commercial Services	June Pest Control Services	144.00
31	Overhead Door	Balance Due on Weld Shop Door	6,103.00
32	Perennial Grazing LLC	Refund Security Deposit on Hydrant Meter Less Final Bill	219.63
33	Recology Sonoma Marin	Waste Removal (999 Rush Creek Place-\$732 & STP-\$334)	1,066.06
34	RoadSafe Traffic Systems, Inc.	"High Pressure Waterline" Decals (30-3" x 12")	354.88
35	Rockwell Engineering & Equip.	Slurry Pump Rebuild Kit (STP)	6,201.04
36		Retiree Exp Reimb (July Health Ins)	674.31
37		Retiree Exp Reimb (July Health Ins)	1,667.84

Seq	Payable To	For	Amount
38	Tamagno Green Products	June Sludge Removal @ STP (14 yds)	2,030.00
39	Underground Republic Water Works, Inc.	Coupling (\$1,639), Pipe Stand (\$202), Double Check Valves (6) (\$2,006), Ball Valve (\$492), Steel Pipe (20') (\$437), Flange Spool (\$822) (Landing Way Regulators), Inserts (10) & Tubing (100') (\$261)	5,962.87
40	Unicorn Group	Novato (\$942) & West Marin (\$479) Water Quality Reports	1,420.84
41	United Parcel Service	Delivery Service: Sent Lock Parts for HR File Room & Received Standards for Calibration	50.91
42	USA BlueBook	Tool Lubricant	92.09
43	Verizon Wireless	June SCADA & AMI Collectors (\$650)	1,386.28
44	VWR International LLC	Kwik Stik (Lab)	70.34
45	Winzer Corporation	Miscellaneous Hardware for Auto Shop	434.37
46	ZORO	Tarps (2), Fan Grilles (5) (\$269), Trail Camera (\$159) - Less Credit for Returned Motor (-\$385)	106.07
TOTAL DISBURSEMENTS			<u>\$124,174.50</u>

The foregoing payroll and accounts payable vouchers totaling \$124,174.50 are hereby approved and authorized for payment.


Auditor-Controller

07/14/26
Date


General Manager

7/14/2026
Date



MEMORANDUM

To: Board of Directors

From: Julie Blue, Director of Administrative Services *JB*
Nancy Williamson, Accounting Supervisor *NW*

Subject: Auditor-Controller's Monthly Report of Investments for May 2026
T:\AC\WORD\invest\26\Investment Report 0526.docx

Date: July 21, 2026

RECOMMENDED ACTION: Information

FINANCIAL IMPACT: None

At month end the District's Investment Portfolio had an amortized cost value (i.e., cash balance) of \$16,994,852 and a market value of \$16,994,665. During May the cash balance decreased by \$1,644,874. The market value of securities held decreased \$1,644,850 during the month. The total unrestricted cash balance at month end was \$450,593, 51% of the Target Reserves are funded and 72% of the Minimum Reserves are funded.

At May 31, 2026, 57% of the District's Portfolio was invested in California's Local Agency Investment Fund (LAIF), 35% in Time Certificates of Deposit, 6% in the Marin County Treasury, 1% in the US Bank Money Market Fund and 1% retained locally for operating purposes. The weighted average maturity of the portfolio was 118 days, compared to 117 days at the end of April. The LAIF interest rate for the month was 3.81%, compared to 3.81% the previous month. The weighted average Portfolio rate was 3.67%, compared to 3.61% for the prior month.

Investment Transactions for the month of May are listed below:

5/7/2026 LAIF	US Bank	\$500,000	Trsf from LAIF account
5/28/2026 LAIF	US Bank	\$800,000	Trsf from LAIF account

ATTACHMENTS:

1. Monthly Report of Investments – May 2026

NORTH MARIN WATER DISTRICT
AUDITOR-CONTROLLER'S MONTHLY REPORT OF INVESTMENTS
May 31, 2026

Type	Description	S&P Rating	Purchase Date	Maturity Date	Cost Basis ¹	5/31/2026 Market Value	Yield ²	% of Portfolio
LAIF	State of CA Treasury	AA-	Various	Open	\$9,780,563	\$9,780,376	3.81% ³	57%
Time Certificate of Deposit								
TCD	Wells Fargo Nat'l Bank	n/a	6/11/24	6/11/26	248,000	248,000	5.10%	1%
TCD	First Merchant Bank	n/a	6/28/24	6/29/26	244,000	244,000	4.80%	1%
TCD	BMW Bank NA	n/a	7/9/24	7/13/26	244,000	244,000	4.70%	1%
TCD	Israel Disc Bk Ny	n/a	9/13/24	9/14/26	245,000	245,000	4.00%	1%
TCD	Ally Bank Sandy Utah	n/a	10/3/24	9/28/26	245,000	245,000	3.80%	1%
TCD	Utah First Fec CR UN Salt Lake	n/a	10/18/24	10/19/26	249,000	249,000	4.00%	1%
TCD	American Express Nat'l Bank	n/a	11/7/24	11/6/26	245,000	245,000	4.00%	1%
TCD	Bank of Hapoalim NY	n/a	11/26/24	11/23/26	245,000	245,000	4.10%	1%
TCD	Dr Bank Darien	n/a	12/20/24	12/21/26	249,000	249,000	4.10%	1%
TCD	Goldman Sachs Bk USA	n/a	1/28/25	1/28/27	244,000	244,000	4.15%	1%
TCD	Oregon Community CU	n/a	2/24/25	2/24/27	249,000	249,000	4.30%	1%
TCD	Security First Bk	n/a	3/21/25	3/22/27	245,000	245,000	4.00%	1%
TCD	Toyota Fncl Svgs BK NV	n/a	4/10/25	4/12/27	245,000	245,000	4.00%	1%
TCD	Transportation Alliance Bk	n/a	5/12/25	5/12/27	249,000	249,000	3.95%	1%
TCD	B1 Bank Baton Rouge La	n/a	6/30/25	6/30/27	249,000	249,000	4.00%	1%
TCD	Bny Melon	n/a	8/13/25	8/13/27	245,000	245,000	3.80%	1%
TCD	Institution Svgs Newbury	n/a	10/28/25	10/28/27	249,000	249,000	3.60%	1%
TCD	Morgan Stanley Bk NA	n/a	11/12/25	11/12/27	245,000	245,000	3.65%	1%
TCD	Austin Telco	n/a	12/19/25	12/20/27	249,000	249,000	3.80%	1%
TCD	Morgan Stanley Private Bk NA	n/a	1/21/26	1/21/28	245,000	245,000	3.70%	1%
TCD	UBS Bank USA	n/a	2/25/26	2/25/28	249,000	249,000	3.80%	1%
TCD	Anderson Bros Bk	n/a	2/27/26	2/28/28	249,000	249,000	3.65%	1%
TCD	Merrick Bank	n/a	3/20/26	3/20/28	249,000	249,000	3.85%	1%
TCD	Bank of America NA	n/a	4/10/26	4/10/28	245,000	245,000	3.95%	1%
					\$5,920,000	\$5,920,000	4.03%	35%
MM	US Bank Mmda Global Fund		Various	Open	\$102,798	\$102,798	3.36%	1%
Other								
Agency	Marin Co Treasury	AAA	Various	Open	\$1,044,474	\$1,044,474	0.76%	6%
Other	Various	n/a	Various	Open	147,016	\$147,016	0.22%	1%
TOTAL IN PORTFOLIO					\$16,994,852	\$16,994,665	3.67%	100%

Weighted Average Maturity = **118 Days**

LAIF: State of California Local Agency Investment Fund.

TCD: Time Certificate of Deposit.

Treas: US Treasury Notes with maturity of 5 years or less.

Agency: STP State Revolving Fund Loan Reserve.

Other: Comprised of 5 accounts used for operating purposes. US Bank Operating Account, US Bank STP SRF Loan Account, US Bank FSA Payments Account, Bank of Marin AEPP Checking Account & NMWD Petty Cash Fund.

¹ Original cost less repayment of principal and amortization of premium or discount.

² Yield defined to be annualized interest earnings to maturity as a percentage of invested funds.

³ Earnings are calculated daily - this represents the average yield for the month ending May 31, 2026.

Interest Bearing Loans	Loan Date	Maturity Date	Original Loan Amount	Principal Outstanding	Interest Rate
Marin Country Club Loan	1/1/18	11/1/47	\$1,265,295	\$944,411	1.00%
Marin Municipal Water - AEPP	7/1/14	7/1/32	\$3,600,000	\$1,293,114	2.71%
Employee Housing Loan	Various	Various	\$1,150,000	\$1,150,000	Contingent
TOTAL INTEREST BEARING LOANS			\$6,015,295	\$3,387,525	

The District has the ability to meet the next six months of cash flow requirements.

t:\accountants\investments\26\0526.xls designated cash % of target res

NORTH MARIN WATER DISTRICT
MONTHLY PROGRESS REPORT FOR JUNE 2026
 July 21, 2026

1.

Novato Potable Water Prod - SW & STP Combined - in Million Gallons - FYTD

Month	FY25/26	FY24/25	FY23/24	FY22/23	FY21/22	26 vs 25 %
July	248.1	264.8	218.6	224.5	282.9	-6%
August	250.8	252.9	230.9	235.9	212.4	-1%
September	238.5	237.7	212.4	203.5	214.5	0%
October	185.8	237.2	197.0	191.6	198.5	-22%
November	134.6	166.5	145.7	137.4	94.1	-19%
December	127.3	137.9	121.6	106.6	137.1	-8%
January	127.0	139.1	122.4	113.8	118.3	-9%
February	110.7	118.0	117.5	105.2	118.6	-6%
March	170.6	129.7	121.0	123.1	130.3	32%
April	175.0	163.9	140.6	146.4	137.7	7%
May	198.3	224.1	211.5	176.2	204.7	-11%
June	236.7	241.2	243.5	197.6	207.7	-2%
FYTD Total	2,203.4	2,313.0	2,082.8	1,961.6	2,057.0	-5%

West Marin Potable Water Production - in Million Gallons - FY to Date

Month	FY25/26	FY24/25	FY23/24	FY22/23	FY21/22	26 vs 25 %
July	8.1	8.9	7.1	6.3	6.0	-8%
August	8.3	8.7	7.5	6.8	5.7	-5%
September	7.9	7.9	6.7	6.3	5.9	0%
October	6.1	7.6	6.4	5.7	5.1	-20%
November	4.8	5.7	5.0	4.6	3.5	-15%
December	5.0	5.1	4.2	4.3	4.0	-3%
January	3.7	5.1	4.6	3.9	3.8	-28%
February	3.5	4.2	3.7	3.3	4.0	-17%
March	5.0	4.8	5.1	3.7	4.1	5%
April	5.0	5.6	4.9	4.9	5.1	-12%
May	5.9	7.3	6.5	5.1	4.9	-19%
June	6.7	7.9	6.7	5.0	5.5	-16%
FYTD Total	69.9	78.8	68.3	60.0	57.5	-11%

Stafford Treatment Plant Production - in Million Gallons - FY to Date

Month	FY25/26	FY24/25	FY23/24	FY22/23	FY21/22	26 vs 25 %
July	93.4	0.0	67.0	56.3	67.0	-
August	85.8	0.0	98.3	67.9	31.3	-
September	79.4	0.0	112.6	57.8	41.7	-
October	75.3	0.0	109.4	54.0	28.2	-
November	24.4	0.0	21.8	30.0	0.0	-
December	0.0	0.0	0.0	0.0	0.0	-
January	0.0	0.0	0.0	0.0	0.0	-
February	0.0	24.3	0.0	0.0	0.0	-
March	0.0	41.3	0.0	50.5	0.0	-
April	16.5	48.7	0.0	110.0	0.0	-66%
May	42.4	108.9	0.0	111.4	0.0	-61%
June	0.0	85.6	0.0	98.6	0.0	-
FYTD Total	417.3	308.8	409.1	636.4	168.1	35%

Recycled Water Production* - in Million Gallons - FY to Date

Month	FY25/26	FY24/25	FY23/24	FY22/23	FY21/22	26 vs 25 %
July	39.1	54.6	31.0	43.1	42.9	-28%
August	40.3	50.1	34.8	41.6	41.4	-20%
September	26.7	41.0	26.1	29.2	39.6	-35%
October	13.1	28.9	22.4	24.7	18.3	-54%
November	3.2	11.4	3.6	5.1	0.8	-72%
December	1.2	3.9	0.4	0.3	0.3	-69%
January	0.9	1.8	0.4	0.4	0.8	-51%
February	0.9	1.6	0.9	0.4	1.3	-45%
March	3.5	1.6	0.9	0.4	14.3	116%
April	4.4	0.8	3.1	5.1	16.7	464%
May	18.6	26.4	24.2	22.3	32.7	-30%
June	30.6	42.5	34.9	28.4	43.2	-28%
FYTD Total*	182.6	264.7	182.7	201.1	252.3	-31%

*Excludes potable water input to the RW system: FY26=25.3MG, FY25=19MG, FY24=13.8MG, FY23=10.8 MG FY22=10 MG;

\\nmwdfiler\server\administration\ac\excel\wtr use\production.xlsx\srcvcs mo rpt

2. Regional and Local Water Supply

Lake Sonoma

	Current	2025
Lake Storage*	83,542 MG	82,402 MG
Supply Capacity	97 %	96 %

*Normal capacity = -245,000 AF (79,833.5 MG); deviation storage pool of 264,000 AF (86,025 MG)

Lake Mendocino

	Current	2025
Lake Storage *	25,792 MG	30,981 MG
Supply Capacity	71 %	86 %

*Normal capacity = 70,000-110,000 AF (22,800-35,840 MG); FIRO pool 26,000-36,170 MG

3. Stafford Lake Data

	June Average	June 2026	June 2025
Rainfall this month	.18 Inches	0 Inches	0 Inches
Rainfall this FY to date	26.65 Inches	25.5 Inches	25.48 Inches
Lake elevation*	190.3 Feet	193.83 Feet	191.49 Feet
Lake storage**	980 MG	1,237 MG	1,077 MG
Supply Capacity	70 %	88.5 %	77 %

* Spillway elevation is 196.0 feet (NGVD29)

** Lake storage less 390 MG = quantity available for normal delivery

Temperature (in degrees)

	Minimum	Maximum	Average
June 2026 (Novato)	46	100	66.2
June 2025 (Novato)	46.6	98.2	67.53

4. Number of Services

June 30	Novato Water			Recycled Water			West Marin Water			Oceana Marin Sewer		
	FY26	FY25	Incr %	FY26	FY25	Incr %	FY26	FY25	Incr %	FY26	FY25	Incr %
Total meters installed	21,052	21,030	0.1%	107	106	0.9%	813	811	0.2%	-	-	-
Total meters active	20,900	20,882	0.1%	105	104	1.0%	804	802	0.2%	-	-	-
Active dwelling units	23,977	23,976	0.0%	-	-	-	838	838	0.0%	241	241	0.0%

5. Oceana Marin Monthly Status Report

Description	June 2026	June 2025
Effluent Flow Volume (MG)	.366	.347
Irrigation Field Discharge (MG)	.668	.918
Treatment Pond Freeboard (ft)	6.8	9.4
Storage Pond Freeboard (ft)	6.92	8.6

6. Safety/Liability

\\nmwdserver1\administration\AC\EXCEL\Personnel\wc\WC.XLS

Industrial Injury with Lost Time				Liability Claims Paid		
Lost Days	OH Cost of Lost Days (\$)	No. of Emp. Injured	No. of Incidents	Incurred (FYTD)	Paid (FYTD) (\$)	
FY 25/26 through June	38	\$16,546	3	3	4	\$19,232
FY 24/25 through June	1	\$0	0	0	4	\$122,500
Days since lost time accident through June 30, 2026				321 Days		

(a) FY26 Harris Workers Comp Claim Settlement (1) McLellan Co, Asphalt Repair for Damages to Customer's Driveway (2), & AT&T Overhead Cable Repair (3), & Car Accident Damage w/ Customer (4)

(b) FY24/25 Water Damage from Main Break Feliz Dr. & Shady Lane (3 claims), and Gate Damage on Obertz Lane

7. Energy Cost

		June			Fiscal Year-to-Date thru June		
FYE		kWh	¢/kWh	Cost/Day	kWh	¢/kWh	Cost/Day
FY 25/26	Stafford TP	65,373	25.0¢	\$545	575,575	24.8¢	\$391
	Pumping	155,236	40.7¢	\$1,976	1,534,220	42.7¢	\$1,795
	Other ¹	51,694	48.4¢	\$782	516,276	46.6¢	\$659
		272,303	38.4¢	\$3,303	2,626,071	39.5¢	\$2,845
FY 24/25	Stafford TP	69,576	24.3¢	\$563	620,122	24.1¢	\$409
	Pumping	174,453	41.6¢	\$2,198	1,537,464	40.4¢	\$1,706
	Other ¹	34,179	50.8¢	\$526	372,127	49.1¢	\$502
		278,207	38.4¢	\$3,286	2,529,714	37.7¢	\$2,617
FY 23/24	Stafford TP	70,726	23.6¢	\$555	645,668	23.4¢	\$411
	Pumping	158,052	41.6¢	\$2,056	1,351,709	36.3¢	\$1,336
	Other ¹	38,763	47.0¢	\$570	406,605	43.8¢	\$485
		267,541	37.6¢	\$3,181	2,403,982	34.1¢	\$2,231

¹Other includes West Marin Facilities

\\nmwdfiles\server\administration\AC\Board Reports\PG&E\Usage\FY 25.26\PG&E Usage 06.2026.xlsx]no rpt

8. Water Conservation Update

	Month of June 2026	Fiscal Year To Date	Program Total to Date
High Efficiency Toilet (HET) Rebates	1	25	4,712
Retrofit Certificates Filed	11	158	7,448
Cash for Grass Rebates	1	16	1,123
Washing Machine Rebates	4	19	6,091
Water Smart Home Survey	2	21	3,976

9. Utility Performance Metric

June 2026 Service Disruptions

SERVICE DISRUPTIONS (No. of Customers Impacted)	June 2026	June 2025	Fiscal Year to Date 2026	Fiscal Year to Date 2025
PLANNED				
Duration Between 0.5 and 4 hours	1	4	82	76
Duration Between 4 and 12 hours	10	0	180	41
Duration Greater than 12 hours	39	0	39	0
UNPLANNED				
Duration Between 0.5 and 4 hours	6	0	23	111
Duration Between 4 and 12 hours	0	34	21	61
Duration Greater than 12 hours	0	0	0	2
SERVICE LINES REPLACED				
Polybutylene	1	1	27	26
Copper Replaced or Repaired)	0	3	17	5

June 2026 Service Disruptions

For the month of June, we had 50 planned service disruptions:

Plastic: We replaced 1 plastic service on Cambridge St.

Valves: We replaced/installed 2 new valves on Ignacio Blvd and Landing Way that affected 49 customers.

Unplanned: There was a main break on Blackberry Ln in West Marin that affected 6 customers.

10. Summary of Complaints and Service Orders – June 2026

Tag Breakdown:

Total: 203 Consumer: 94 Office: 109

<u>Type</u>	<u>Jun-26</u>	<u>Jun-25</u>	<u>Added Notes</u>
<u>Billing</u>			
High Bill	<u>3</u>	<u>3</u>	
Total	3	3	
<u>Meter Replacement</u>	<u>32</u>	<u>6</u>	
Total	32	6	
<u>Need Read</u>	<u>1</u>	<u>1</u>	
Total	1	1	
<u>No-Water</u>	<u>5</u>	<u>2</u>	
Total	5	2	
<u>Leak</u>			
Consumer	77	82	
District	<u>22</u>	<u>8</u>	
Total	99	90	
<u>Check Pressure</u>	<u>1</u>	<u>3</u>	
Total	1	3	
<u>Turn Off / On</u>	<u>40</u>	<u>34</u>	
Total	40	34	
<u>Other</u>	<u>22</u>	<u>21</u>	
Total	22	21	
<u>TOTAL FOR MONTH:</u>	<u>203</u>	<u>160</u>	<u>27%</u>

Bill Adjustments Under Board Policy:

June 26 vs. June 25

Jun-26	17	\$6,363
Jun-25	11	\$2,909

Fiscal Year vs Prior FY

FY 25/26	203	\$85,357
FY 24/25	297	\$121,198

Customer Service Questionnaire Quarterly Report

Quarter Ending 6/30/2026



NMWD

	Response		
	Agree	Neutral	Disagree
Water Quality			
Courteous & Helpful	2	0	0
Accurate Information	2	0	0
Prompt Service	2	0	0
Satisfactorily Resolved	2	0	0
Overall Experience	2	0	0
	10	0	0

	Agree	Neutral	Disagree
Leak			
Courteous & Helpful	32	0	1
Accurate Information	31	1	1
Prompt Service	30	0	1
Satisfactorily Resolved	30	1	1
Overall Experience	31	1	1
	154	3	5

	Agree	Neutral	Disagree
Billing			
Courteous & Helpful	0	0	0
Accurate Information	0	0	0
Prompt Service	0	0	0
Satisfactorily Resolved	0	0	0
Overall Experience	0	0	0
	0	0	0

	Response		
	Agree	Neutral	Disagree
Pressure			
Courteous & Helpful	3	1	0
Accurate Information	3	1	0
Prompt Service	3	1	0
Satisfactorily Resolved	3	0	1
Overall Experience	3	1	0
	15	4	1

	Agree	Neutral	Disagree
Noisy Pipes			
Courteous & Helpful	0	0	0
Accurate Information	0	0	0
Prompt Service	0	0	0
Satisfactorily Resolved	0	0	0
Overall Experience	0	0	0
	0	0	0

	Agree	Neutral	Disagree
Other			
Courteous & Helpful	7	0	0
Accurate Information	7	0	0
Prompt Service	7	0	0
Satisfactorily Resolved	7	0	0
Overall Experience	7	0	0
	35	0	0

Grand Total	214	7	6
	94%	3%	3%

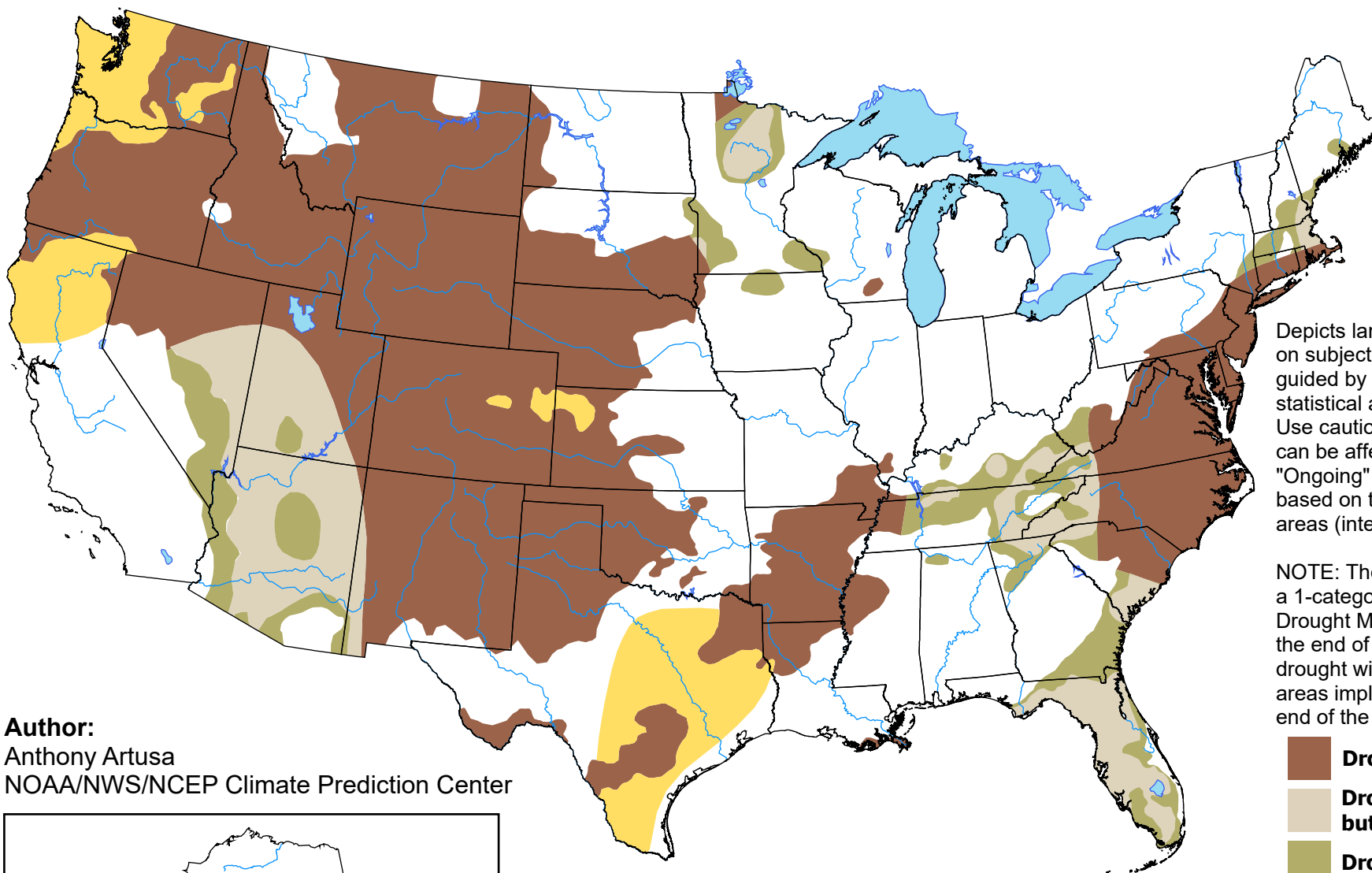
Questionnaires Sent Out	93	100%
Questionnaires Returned	39	42%

Customer Service Questionnaire Quarterly Report	
Quarter Ending :6/30/26	
Customer Comments	Staff Response to Negative Comments
PRESSURE	
Gina was very patient and helpful. She explained clearly and made a clear recommendation. She took her time and did not rush the job, Thank you!	
Need more information.	Phone number on file is disconnected. Emailed customer to follow up.
Could not be happier, the service was almost immediate. Great communication, very impressive.	
Travis was very helpful and was able to recommend my next step would be a plumber to fix my pressuerelease valve. I did that and all is well now.	
LEAK	
Great, quick & polite!	
The person I spoke to about my leak was condescending. "Your leak is only \$12" I'm on a budget and \$12 is not nothing. Disagreement with believing NMWD and a plumber cost me money.	After review from Consumer Services Supervisor, no follow up needed.
Water leak was on NMWD side and was taken care of quickly. Thank you!	
He was patient and explained what he did and what it meant.	
I have always found the staff of NMWD to be knowledgeable and easy to work with.	
The guys arrived within 10 minutes of my call. I explained the situation and fortunately it was a quick fix. Great customer service!	
Technicians were great and replaced our meter with minimal disruption.	
The rep was courteous and did a great job fixing the water connection to my property where a leak had started.	
Excellent!	
Gina was wonderful, and we love Corey Reed.	
Everyone involved was extremely competent and professional. They were very responsive to my concerns.	
Friendly and professional staff.	
Travis was super friendly, knowledgeable, and helpful when he came out to my house. I was able to fix the leak even though my plumber said that wasn't the problem when he came out a few weeks ago.	
I am very glad that the notification email was sent to me. When I received it I immediately contacted the staff through an email and I got an email back promptly in the morning to help with the leak. It was very helpful. I noticed that the meter has humidity and seems it might need maintenance. Thank you for taking care of the water resources.	Service tag created to check register.
Staff was very professional and very informative!	
Staff was professional and explained my problem. I was able to call the gardener and resolve the problem.	
It was a very favorable service and the service person was very courteous.	
Thank you!	
Great guy showed up	
Very punctual with arrival and service person was friendly and helpful.	
I appreciate the efficient and prompt response. Thank you!	
I felt the tech went above and beyond to identify the water leak. It turned out to be a toilet leak.	
Very competent service man. We fixed the leak right away.	
OTHER	
Very helpful and addressed the issue right away.	
The Lab team were all great and very well versed on all aspects of quality and service.	
Robert was awesome!	Make notices for people who have same issues due to shut off valve with irrigation.
Very helpful and friendly staff who clearly wanted to help and took the time to explain things and resolve my issue. I would like to see the NMWD Treatment plant facility provide tours to the public to showcase the water process.	
Great!	
Very prompt and I got the answer I needed.	

U.S. Monthly Drought Outlook

Drought Tendency During the Valid Period

Valid for July 2026
Released June 30, 2026

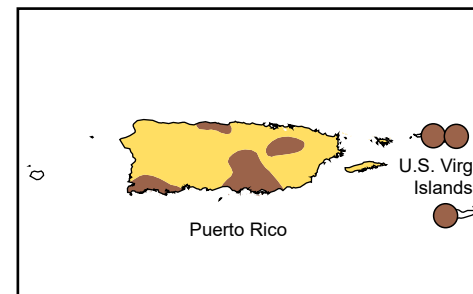
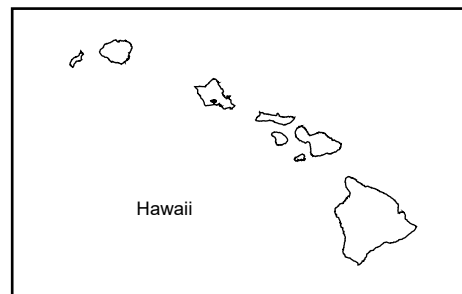
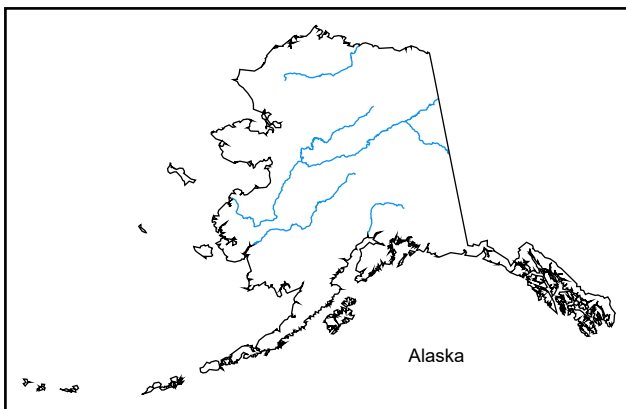


Depicts large-scale trends based on subjectively derived probabilities guided by short- and long-range statistical and dynamical forecasts. Use caution for applications that can be affected by short lived events. "Ongoing" drought areas are based on the U.S. Drought Monitor areas (intensities of D1 to D4).

NOTE: The tan areas imply at least a 1-category improvement in the Drought Monitor intensity levels by the end of the period, although drought will remain. The green areas imply drought removal by the end of the period (D0 or none).

-  **Drought persists**
-  **Drought remains, but improves**
-  **Drought removal likely**
-  **Drought development likely**
-  **No drought**

Author:
Anthony Artusa
NOAA/NWS/NCEP Climate Prediction Center



<https://go.usa.gov/3eZGd>

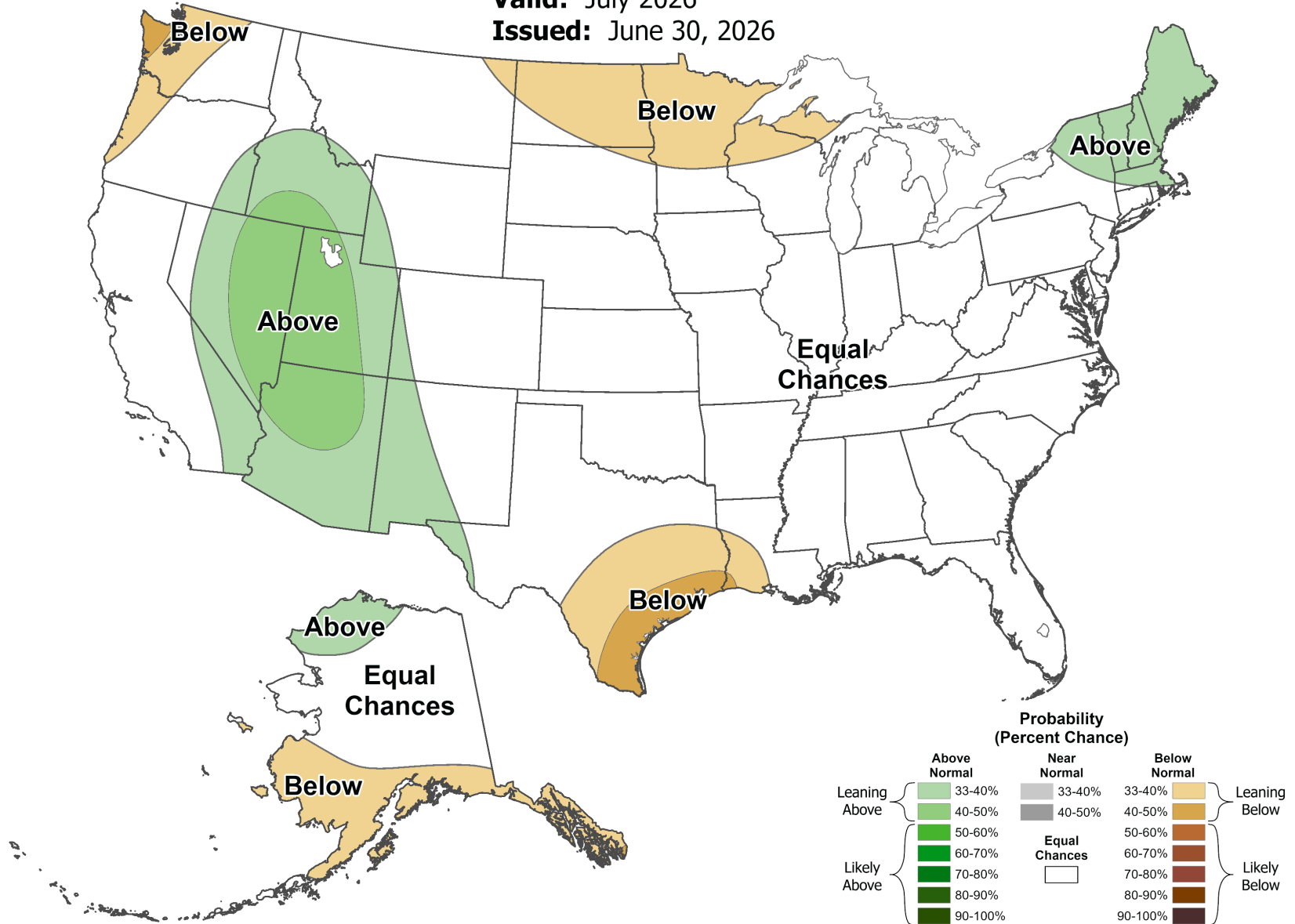


Monthly Precipitation Outlook



Valid: July 2026

Issued: June 30, 2026



ENVIRONMENT

Water Agencies, Tribes and Conservation Groups Defend “Two-Basin Solution” Amid Federal Meetings on Potter Valley Project



by **Native News Online Staff**

June 16, 2026



The concrete arch Fernbridge is the first bridge to span the Eel above its mouth. (Photo/Public domain)

A coalition of water agencies, counties, Tribes, and conservation organizations behind the Two-Basin Solution is raising concerns over recent reports that Agriculture Secretary Brooke Rollins convened a meeting in Washington, D.C. with PG&E’s chief executive, Interior Secretary Doug Burgum, and the Elsinore Valley Municipal Water District regarding the future of the Potter Valley Project on the Eel River.

The coalition says the reported federal-level discussions risk undermining a locally negotiated agreement that has been years in the making and is designed to balance water supply reliability with long-term river restoration.

The coalition noted that the partnership includes the Round Valley Indian Tribes, a federally recognized

confederation of Native American tribes, with deep ancestral ties to the Eel River, water agencies serving roughly 600,000 people in the Russian River basin, county governments, and conservation organizations that have worked for decades on fisheries restoration.

“Restoring the Eel is about healing our river and our community, and it was important to us to come to an agreement that supported our neighboring communities as well,” Joseph Parker, president of the Round Valley Indian Tribes, said. “That is why we spent years at the table with our partners building the Two-Basin Solution, because we believe communities in both watersheds deserve a sustainable future. We are committed to that vision, and we will see it through.”

The Two-Basin Solution is the result of extensive collaboration among the Round Valley Indian Tribes, Sonoma Water, Humboldt County, the Mendocino County Inland Water and Power Commission, California Trout, Trout Unlimited, and the California Department of Fish and Wildlife. The agreement envisions PG&E’s removal of its aging and uneconomic Eel River dams, restoration of the Eel River, and the construction of replacement infrastructure to maintain water supply stability in the Russian River basin.

“We share the Secretary’s concern with maintaining water security in the region, but the USDA’s actions undermine our locally negotiated agreement that provides that security,” said Mari Rodin, a member of the City of Ukiah City Council and an appointee to the Mendocino County Inland Water and Power Commission. “It is incredibly important to us and our communities that control of resources stay in local hands.”

Charlie Schneider, Connectivity Program Manager for California Trout, emphasized that the agreement was built through local collaboration across both watersheds.

“The future of the Eel and Russian Rivers should be decided by the people who live along them and depend on them, not brokered in Washington between political appointees and outside interests,” Schneider said. “The Two-Basin Solution was built here, by this community, across both watersheds. It is the only plan that protects water supply stability for the Russian River while restoring the salmon runs that our northern California communities depend on.”

The proposed plan includes creation of the New Eel-Russian Facility (NERF), which would allow continued diversions of water from the Eel River to the Russian River while supporting modernized infrastructure. The Federal Energy Regulatory Commission (FERC), which is overseeing PG&E’s decommissioning process, has previously identified NERF as a viable replacement option in its scoping documents.

“We’ve been working diligently, and have secured the funding, to design the New Eel-Russian Facility to provide water supply reliability for Lake Mendocino, for future storage in Potter Valley and for the Russian River watershed,” said David Rabbitt, Board Chair of the Eel-Russian Project Authority. “The Two-Basin Solution is how water supply stability is maintained.”

Round Valley leaders also expressed concern about the involvement of the U.S. Department of the Interior in the Washington meeting, noting that there are no Bureau of Reclamation facilities in the region and pointing to the department's federal trust responsibility to Tribes, including the Round Valley Indian Tribes.

The coalition's conservation partners also urged continued adherence to the existing decommissioning process and locally negotiated framework.

"The Two-Basin Solution took years of detailed negotiations with tribes, irrigators, municipal users, and conservation groups to find a way to accommodate everyone's interests when these dams are gone," said Trout Unlimited's California Director Matt Clifford. "It's frustrating that a Southern California water agency would try to override what is a very locally focused and successful effort."

The partnership says it remains committed to advancing the Two-Basin Solution and continuing coordination with PG&E to ensure the Federal Energy Regulatory Commission-led decommissioning process proceeds on schedule.

**UNITED STATES OF AMERICA
BEFORE THE
FEDERAL ENERGY REGULATORY COMMISSION**

Before Commissioners: Laura V. Swett, Chairman
David Rosner, Lindsay S. See,
Judy W. Chang, and David LaCerte

Pacific Gas and Electric Company
Association, Inc.

)
)
)

Project No. 77-332

**MOTION TO INTERVENE LATE
ELSINORE VALLEY MUNICIPAL WATER DISTRICT**

This Motion to Intervene Late is filed by Elsinore Valley Municipal Water District.
(EVMWD), pursuant to 214 of the Rules of Practice and Procedure of the Federal Energy
Regulatory Commission (FERC), 18 C.F.R. Sections 385.214.

COMMUNICATIONS

Communications and correspondence regarding these pleadings should be directed to:

Greg Thomas
General Manager
Elsinore Valley Municipal Water District
31315 Chaney Street,
Lake Elsinore, CA 92530
Phone: (951) 674-3146
Email: gthomas@evmwd.net

Curt L. Hebert
George C. O'Connor, L. Kyle Williams
Brunini, Grantham, Grower & Hewes, PLLC
The Pinnacle Building, Suite 100
190 East Capitol Street
Jackson, MS 39201
Phone : (601) 960-6936
Email : chebert@brunini.com
goconnor@brunini.com
kyle.williams@brunini.com
Fax : (601) 960-6902

DESCRIPTION OF MOVANT

EVMWD is a municipal water district whose headquarters is located in Lake Elsinore, CA.
EVMWD, a public non-profit agency, was created on December 23, 1950 under the Municipal
Water District Act of 1911. As a special district, EVMWD's powers include provision of public

water service, water supply development and planning, wastewater treatment and disposal, and recycling. Currently, the district has over 49,000 water, wastewater, and agricultural service connections. A Board of Directors sets governing policy and is the final authority for related appeals. The Board is authorized to set rates and fees for district services, operations, and debt financing of capital improvements. EVMWD is a sub-agency of the Western Municipal Water District, a member agency of the Metropolitan Water District of Southern California.

Water Districts in California were established to secure, manage, and deliver reliable water supplies for agriculture and expanding communities. They were created to fund vital infrastructure, finance aqueducts, and prevent over-pumping of groundwater basins during droughts.

The official service boundaries of the EVMWD encompass 97 square miles (approximately 61,949 acres) primarily located within southwestern Riverside County, with a small portion extending along the Ortega Highway into Orange County, and well/water right assets in San Bernadino County.

BACKGROUND

The greater American West is experiencing a critical water crisis driven by a 22-year megadrought, rising temperatures, and the chronic overuse of the Colorado River, among others. With annual state allocations falling short of actual supply, major reservoirs have dropped to record lows, forcing urgent negotiations among the basin states to drastically reduce demand and avoid severe supply cuts within the region.

California, in particular, faces a complex water landscape, balancing temporary relief from irregular heavy winter storms against systemic, long-term supply shortages. Despite surface reservoirs temporarily rebounding, the State is aggressively reshaping its policy to address a rapidly vanishing mountain snowpack, depleting groundwater tables, and heavy downstream cuts

from the Colorado River. The Governor's Water Action Plan calls for the creation of 9 million acre-feet of new supply by 2050, which has been reinforced by the passage of Senate Bill SB72 (Caballero) in 2025 to establish water supply objectives.

On July 25, 2025, Pacific Gas and Electric Company (PG&E) filed an application to surrender and decommission the Potter Valley Hydroelectric Project No. 77. The project is located on the Eel River and East Branch of the Russian River in Lake and Mendocino counties, California. This project occupies federal lands managed by the U.S. Forest Service.

The uppermost project work is Scott Dam, which impounds Lake Pillsbury on the Eel River. Below Scott Dam, the Eel River flows approximately 12 miles into Van Arsdale Reservoir, impounded by Cape Horn Dam, also a project work. At the Van Arsdale Reservoir, water is either released from or spilled over Cape Horn Dam, from which it then flows northwest in the Eel River, or is conveyed south by tunnel and penstock to the Potter Valley Powerhouse. Water discharged from the powerhouse is released into the East Branch Russian River, which flows into the mainstem Russian River. The project's releases from the Potter Valley Powerhouse are the source of most of the water in the East Branch Russian River. The U.S. Army Corps of Engineers' Coyote Dam and its impoundment, Lake Mendocino, which provides water for municipal, irrigation, and recreational uses, are approximately 15 miles downstream of the Potter Valley Powerhouse on the Russian River. Both the Eel River and Russian River ultimately flow to the Pacific Ocean.

PG&E, in its surrender application, proposes to remove the two project dams. Irrigated agriculture, including orchard crops and vineyards, has been an important component of the East Branch Russian River's upper basin economy since water diversions began in 1912. Surface and subsurface water sources are used extensively for domestic water supply and irrigation, and some

of the water discharged from the Potter Valley Powerhouse into the East Russian River satisfies a contract between PG&E and the Potter Valley Irrigation District.

EVMWD believes that PG&E's proposal will affect water security throughout the State. Specifically, EVMWD, like other water districts in California, is concerned about how the removal of Potter Valley's two existing dams will impact the agricultural and residential communities within its District, as well as across the State. Following the recent FERC National Environmental Policy Act (NEPA) scoping sessions on June 23 and 24, 2026, in Ukiah, California, in which representatives of EVMWD participated, its concerns were heightened upon meeting with other stakeholders in the instant proceeding.

MOTION TO INTERVENE LATE

Good cause exists for granting this motion for the following reasons:

1. EVMWD's responsibility as a municipal water district within the State of California is to ensure reliable water service, protect public health, and development planning.
2. It has direct and significant interests in the outcome of this proceeding and may directly affect EVMWD's financial interests, operational responsibilities, property interests or statutory obligations, and such interests are not likely to be adequately represented by any other party hereto. Although certain parties may have interests generally aligned with those of EVMWD, none represents EVMWD's particular interests or responsibilities. Intervention is therefore necessary to protect EVMWD's distinct concerns.
3. Granting intervention will not disrupt the procedural schedule, delay the proceeding, or prejudice any existing party. The proceeding remains ongoing, and no party will be disadvantaged by allowing EVMWD to participate.

4. EVMWD possesses unique expertise, information, or perspectives that are not fully represented by existing parties and can provide information that will assist the Commission in developing a complete administrative record and reaching an informed decision.

5. EVMWD seeks intervention to protect significant Native American and Tribal interests that may be affected by the Commission's decision in this proceeding. The lands, waters, natural resources, cultural resources, and historic properties implicated by this proceeding have substantial significance to Tribal communities and may implicate rights, interests, and responsibilities recognized under federal law.

6. The issues presented in this proceeding have significant implications for the public interest, including impacts on reliability, safety, environmental considerations, utility customers, local governmental interests, or regional economic effects. Participation by EVMWD will aid the Commission in ensuring that all relevant considerations are fully addressed.

7. The Commission has repeatedly recognized that late intervention should be granted where the EVMWD demonstrates good cause, where no disruption or prejudice will result, and where intervention will contribute to a more complete record and better serve the public interest.

For all of the foregoing reasons, good cause exists to grant EVMWD leave to intervene late in this proceeding.

CONCLUSION

WHEREFORE, EVMWD respectfully requests that the Commission grant it late intervention in this proceeding.

Respectfully submitted,

/s/ Curtis L. Hebert, Jr.
Curtis L. Hebert, Jr., Esq.

George C. O'Connor, Esq.
L. Kyle Williams, Esq.
Brunini, Grantham, Grower & Hewes, PLLC
The Pinnacle Building, Suite 100
190 East Capitol Street
Jackson, MS 39201
Phone: (601) 690-6936
Email: chebert@brunini.com
goconnor@brunini.com
kyle.williams@brunini.com
Fax: (601) 960-6902

ATTORNEYS FOR EVMWD

CERTIFICATE OF SERVICE

I hereby certify that the foregoing EVMWD Motion to Intervene Late has been filed this day in the above-captioned proceeding, with the Federal Energy Regulatory Commission and served upon each person designated on the Commission's service list in Project No. 77-332.

Dated at Washington, D.C. this 9th day of July, 2026.

/s/ Curtis L. Hebert, Jr.

Curtis L. Hebert, Jr., Esq.

Bridge replacement proposed near Point Reyes Station



A car on Sir Francis Drake Boulevard crosses a bridge over Olema Creek outside Point Reyes Station. Alan Dep — Marin Independent Journal

BY CAMERON MACDONALD

CMACDONALD@MARINIJ.COM

Marin County planners are seeking public comments on a proposed bridge replacement project near Point Reyes Station.

The 96-year-old structure crosses Olema Creek at Sir Francis Drake Boulevard between Highway 1 and Inverness Park. The structure is outdated, said Robin Bartlett, assistant director at the Marin County Department of Public Works.

“Its age, condition and small size mean it no longer meets today’s design expectations for storm flow and roadway geometry,” he said.

Bartlett said the \$3 million project qualified for a federal highway bridge program that can fund up to 88% of eligible costs.

“This support allows the county to move forward with a planned replacement of the bridge,” he said.

The 58-foot-long bridge was built in 1930 and lengthened in 1967. According to a 2023 county report, engineers think the bridge is not high enough to clear flood levels in a 100-year storm, or the kind of major inundation that has just a 1% chance of happening in any given year.

Other issues include cracking on parts of the bridge, substandard railings and the lack of approach guardrails.

The bridge is 24 feet wide and has 1-foot shoulders. The proposed bridge would be 38 feet wide and accommodate two 11-foot travel lanes and 6-foot-wide shoulders.

Designs have not been finalized. The county’s public works staff projects that construction could begin in either 2028 or 2029.

County planners expect the bridge replacement to take six months to complete. Construction will be between June and October, when little or no rain is expected.

The county anticipates the project to involve removing trees and vegetation along the creek and temporary creek redirection.

“After the new bridge is built, disturbed areas will be restored, and the project will include environmental mitigation to replace vegetation and protect habitat,” Bartlett said.

Bartlett said the county will release a traffic detour plan before the bridge replacement begins. He said that traffic will be diverted from Highway 1 to Bear Valley Road to Sir Francis Drake Boulevard. “Under normal midday conditions, the drive generally takes 10 to 12 minutes,” he said. “On busy visitor days, it can run closer to 20 to 30 minutes.”

Bartlett said construction will not happen while the California Department of Transportation replaces the green bridge on Highway 1 at Lagunitas Creek. Caltrans plans to close it for three weeks after Labor Day 2027. The project is expected to be completed in the summer of 2028.

“I am excited to see some of these major infrastructure projects move forward in District 4,” said Marin County Supervisor Dennis Rodoni, who represents the area. “Our bridge replacement program is investing in our future and is consistent with my priorities.”

Draft environmental impact plans for the Olema Creek project are available for public comment through July 1. Documents and commenting instructions are online at shorturl.at/k7CMT.

GRAND JURY

Special district mergers sought

Report sees way to save money, improve services



A water rig from Southern Marin Fire is on scene during a series of controlled burns on Big Rock Ridge in Novato. The civil grand jury, in calling for a merger of special districts, repeatedly cited efficiencies achieved by the Southern Marin district, including a large staff that offers career advancement, and savings on equipment purchases. Sherry LaVars — Marin Independent Journal

BY STEVEN ROSENFELD

SROSENFELD@MARINIJ.COM

Marin County's dense thicket of special districts could use a serious pruning, according to the civil grand jury.

In a new investigative report, the government watchdog panel says residents would be better served by merging many of the nearly 100 organizations that provide fire protection, water, sanitation and other key services.

“The current fragmented structure of essential service delivery has produced structural weaknesses: duplicated administrative systems; uneven service quality and fees; and limited capacity for strategic investment,” the report said. “Vulnerability to staff turnover, and difficulty adapting to countywide risks such as climate change, aging infrastructure, workforce shortages, and rising costs present increasing challenges.”

The grand jury said the special districts and utilities operate independently of the county government, the 11 incorporated municipalities in Marin and the 17 public school districts. Many have their own governing boards, employees, union agreements, parcel taxes, bond obligations and independent legal authority.

“The Marin County Civil Grand Jury’s recommendation to explore consolidation of special districts is worthwhile, but the reality is far more complicated than it may appear,” said Mary Stompe, a board member of Marin chapter of the Coalition of Sensible Taxpayers. “Consolidation also faces practical and political obstacles.”

“Which board voluntarily gives up on its authority? Would directors of two separate water districts support merging into one? Probably not,” she said. “Changing the existing structure is a major undertaking.”

The grand jury suggested that special districts and agencies providing the same service, such as the county’s 11 sewer districts, begin by consolidating administrative and legal operations. Those efficiencies would not only save taxpayers money, the report said, but also insulate smaller operations from disruption by staffing and operational challenges.

But the grand jury noted a resistance to reform from officials on oversight boards who fear a loss of control. The report also cited the absence of a single countywide body overseeing potential mergers.

“Unfortunately, there is no county entity solely responsible for taking action,” the grand jury said. “We are therefore calling on the directors of Marin’s special districts to work with Marin County government to realize, for all of Marin’s residents, the evident benefits of consolidation, cooperation and simplification.”

The report examined the “benefits of optimizing for better services” by citing positive and negative examples. For instance, it said, annual sewer rates around Marin range from \$729 in Novato to \$2,237 in Tiburon and Belvedere, and the average bimonthly bill from the Marin Municipal Water District is \$190 to \$220, compared \$120 to \$140 in the North Marin Water District.

The grand jury repeatedly cited efficiencies achieved by the Southern Marin Protection Fire District, including a large staff that offers career advancement, and savings on equipment purchases.

“Southern Marin Fire fronted the cost of new self-contained breathing apparatus equipment for San Rafael, Novato, and Tiburon to be repaid when the Federal Emergency Management Agency Assistance to Firefighters Grant money is received,” the report said. “The unit cost was reduced for all four fire districts.”

The report also singled out the ongoing political fight to reopen the fire station that closed last year in Ross. It said the conflict is an example of “misguided civic engagement at odds with effective service today, which relies on coordinating resources across jurisdictions, not maintaining standalone structures for symbolic reasons.”

Reactions to the report were generally positive from elected officials in policymaking positions and public-interest advocates. But most officials on special district boards did not respond to requests for comment, or they offered more measured remarks.

“The grand jury report raises several good ideas that should be considered, and in some cases are already being implemented,” said Marin County Supervisor Dennis Rodoni. He is the chair of the Marin Local

Agency Formation Commission, an independent, state-mandated entity that regulates the boundaries of cities and most special districts.

“For example, several of special districts already use county counsel for legal services,” he said.

“Marinwood CSD and the city of San Rafael have agreements to share fire services between agencies. Over the next couple of years, they will be working to see if a consolidation is possible.”

“However, sharing staff between agencies can be a very complex process — for example, how the staff is hired and who oversees them can take time to resolve,” Rodoni said. “I just went through this process as an appointed member of the San Rafael Sanitary District, where we will still have oversight of the district operations, but Central Marin Sanitary Agency will bring our staff into their system to improve efficiencies. This took over two years to make it possible.”

“I know the grand jury understands that this is already happening, but it takes time and lots of collaboration to ensure it happens correctly,” he said.

Doug Kelly, board president for the Ross Valley Sanitary District, said it “fully supports consolidation of the members of the Central Marin Sanitary District.”

“We have formed a subcommittee with our sister agencies to study that issue,” he said. “We haven’t placed any agenda item on further consolidation, so I can’t speak to that, but my personal feelings are that, as the grand jury suggests, we can certainly consider shared services as we look at county wide consolidations.”

The grand jury suggested a three-stage timetable for consolidation that it characterized as “dating,” “engagement” and “marriage.”

By Oct. 1, it suggested county supervisors “direct the development of comprehensive, cost-efficient starred services,” listing “IT, legal, finance, HR/payroll, harmonized compensation/benefits package, insurance.”

By Jan. 1, special district boards should conduct “their first semi-annual consolidation exploration meeting with similar districts” and share those findings with county officials.

By June 1, 2027, “compensation structures should be reviewed across all districts and considered for adjustment,” and term limits adopted for officials on district governing boards.

Lucy Dilworth, another board member of the Coalition of Sensible Taxpayers, praised the report’s focus but said its timeline might be too ambitious.

“The report is right to push the conversation toward consolidation and shared services,” said Dilworth, a former grand jury foreperson. “There are real savings and service improvements to be found there.”

“Where I think it gets a bit ahead of itself is on how quickly any of this can realistically happen,” Dilworth said. “Consolidation sounds straightforward on paper — merge agencies, streamline administration, reduce duplication — but in practice it’s complicated and slow. You’re dealing with different aims, geographies, histories, labor contracts, pension systems, retirement obligations and unions. Those aren’t small technical details. They’re often the hardest part of the entire process.”

The 18-page grand jury report — titled “Better Service at Lower Cost: Optimizing Essential Services for the Future of Marin” — was released on June 11. It is online at shorturl.at/i8ijA.

MMWD eyes rates amid fiscal unknowns

Water sales are \$8M lower than projected

BY ADRIAN RODRIGUEZ

ARODRIGUEZ@MARINIJ.COM

Marin Municipal Water District water sales are about \$8 million lower than projected for the fiscal year that ended Tuesday, due to less consumption, the agency said.

The exact deficit won't be known for a few more weeks when all year-end data are accumulated and evaluated. However, the trend is expected to continue over the next year, Bret Uppendahl, the district finance director, said at a recent budget presentation.

Water sales comprise about two-thirds of overall revenue.

"So much of our revenue is dependent on our customer demand," Uppendahl said.

The district, which supplies water to 191,000 residents, operates on two-year budget cycles. The current budget was approved in June 2025.

The mid-cycle outlook comes as the district enters its final installment of a four-year rate hike. The district is launching a study to recommend rates for 2027 and beyond.

For the fiscal year that ended Tuesday, total revenues are expected to be \$186.5 million.

About \$165.7 million was projected to come from rates. In addition to water sales, the rate revenue also includes service charges, which make up 16%; capital maintenance fees, 11%; and watershed management fees, 3%.

Water sales were projected at \$115.7 million. That figure is looking to be closer to \$107 million. The district is drawing from higher-than-expected interest earnings to offset the deficit, Uppendahl said.

If the trend continues over the 2026-2027 fiscal year, the district will again see a shortfall of about \$6 million to \$8 million. Uppendahl said reserves and expenditure savings are sufficient to support the short-term impacts.

Other budget uncertainties that are pressuring the district include the potential for unanticipated repairs or capital projects, Uppendahl said. Long-term water use projections, inflation, the cost of purchased water from Sonoma County, personnel costs and interest rates are all factors as well, he said.

Part of the rate study will include a revenue-and-demand analysis. The study is expected to be completed in December. A recommended rate schedule for consideration at a public hearing would follow.

Overall, the district finances are in a good place, Uppendahl said.

The operating fund is about \$114 million, supporting more than 250 full-time equivalent staff. The 2025-2026 budget is about 14% higher than the prior year. The budget increases again about 1% to \$188 million this year.

“The large portion of that increase was the capital fund,” Uppendahl said. “The increases there over the past couple of years have been intentional.”

The district introduced its controversial rate hike in 2023. Officials said it was needed to secure water supply and tackle deferred maintenance. Capital costs have increased from \$24 million in the 2022-2023 fiscal year to \$67 million in 2025-2026 and \$65 million this year.

Since enacting the new rates, the district has also established a water supply category within its capital improvements program, allocating about \$9 million this year and for each of the past two years.

Alex Anaya, the district’s engineering director, said there are 28 capital improvement projects in some stage of planning or construction that represent a total investment of \$74 million.

Key projects in the works include the atmospheric river conveyance project, which is a proposed pipeline to draw more Sonoma County water into Marin; several pump station projects; pipeline replacements; and redwood tank replacements.

“So, it’s a lot of work that’s underway just moving things forward and really being thoughtful and strategic on how we release projects out for construction so we could address everything going forward and that’s in the capital budget,” Anaya said at the June 16 board meeting.

“Right off the bat, I get excited every time we get one of these (presentations), because a few years ago, the big push and the priority was, let’s start making up for lost time, and you guys are doing that,” Matt Samson, a board member, told staff.

Board president Jed Smith said he wants to know whether the district is still on the right spending track considering the revenue shortfalls and the investment in water supply.

“As soon as you can, I’d love to see any recommended changes from our previous approvals so that we can look at how to balance our budget and maybe shift towards operating to our highest degree possible,” Smith told staff.

Ben Horenstein, the general manager, said that discussion is part of the “upcoming four-year rate process and prioritization and thinking about demand and revenues and how we hold it together.”

IN YOUR TOWN

NOVATO

PLANS APPROVED FOR ROAD PROJECT

The City Council has approved the plans for traffic improvements on Novato Boulevard.

The project involves a 0.66-mile stretch between Diablo Avenue and Grant Avenue. The work will include features for bicyclists and pedestrians as well as turn lanes and “modern signalized intersections” at the three crossings in the project area, according to a staff report.

“The design requires right-of-way acquisitions of small portions of six private properties,” the report said. “To date, five of the property acquisitions have been completed.”

The city has authorized eminent domain proceedings if staff cannot reach a settlement with the remaining property owner.

The council cleared the plans at its meeting on June 23 and authorized the staff to advertise for bids. The estimated project cost is about \$16.5 million.

The city is coordinating the project with the North Marin Water District and the Novato Sanitary District.

Novato finishes 2-year upgrade of permitting system for city customers

BY CALLIE RHOADES

CRHOADES@MARINIJ.COM

Novato has completed a two-year overhaul of its permitting system for businesses and residents.

The modernized system features an updated online platform, faster processing, an advice center, real-time surveying and a larger customer support team.

The project came after an assessment of the building division conducted in 2024 by the consulting firm Baker Tilly. The assessment identified key issues within the division that were causing issues within the permitting process — a longtime point of frustration for users, according to city staff.

Clare Hartman, the community development director, outlined the changes in a presentation to the City Council on June 23.

“It was very clear what we needed to do,” Hartman said. “The challenging part of it was some of these interests were heavy lifts, right? Staffing, we had quite a bit of vacancies. We had some deficiencies in what we could offer in terms of our technical expertise. We relied heavily on outside consultants, which added time and cost and some unpredictability for our customers. We had deficiencies in our technology platforms and we had paper records still that we were wrestling with.”

When Hartman joined the team, she said, she focused on optimizing a customer-service-driven approach to the permitting process. In two years, the city hired 14 employees for the community development team, several of whom are bilingual to increase accessibility.

The city now offers an all-agency permit advice center that operates on the first and third Thursday of each month. Customers can walk into the center without appointments to receive guidance on the permitting process from city staff along with representatives of the Novato Fire Protection District, the North Marin Water District and the Novato Sanitary District.

The city added a range of applicant support tools, including a fee estimator; a tool to check the status of a permit; various checklists and forms; applicant support appointments; and an updated fee schedule.

Novato also has accelerated some of its permitting processes by offering same-day express permits for projects like window replacements, and five-day quick permits for projects that only require a minor plan review.

“When I saw this agenda item, and the presentation, I just thought about how you all worked so hard and you actually changed the narrative,” said Mayor Rachel Farac. “We were getting a lot of complaints on our permitting and now — I experienced it myself — and it was like the easiest thing ever.”

Christina Mendes, chief executive of the Novato Chamber of Commerce, lauded the changes.

“A smooth and predictable permitting process is critical for businesses looking to invest and grow in Novato,” Mendes said in a statement. “These improvements help create a more business-friendly environment for our community.”

\$2.6M deal OK'd for drought project

Pipeline proposed for restoring Marin reservoirs



The Nicasio Reservoir in Nicasio, Calif., on Thursday, April 9, 2026. It is one of seven reservoirs in the Marin Municipal Water District storage system. Alan Dep — Marin Independent Journal

BY ADRIAN RODRIGUEZ

ARODRIGUEZ@MARINIJ.COM

The Marin Municipal Water District is entering a \$2.65 million deal with the U.S. Army Corps of Engineers to advance a major drought resiliency project.

The water district board voted unanimously Tuesday to approve the partnership agreement, charging the Army Corps to support the “atmospheric river capture” project.

The project is a proposed pipeline that would replenish Marin reservoirs with Sonoma County rainwater during droughts.

Under the agreement, the Army Corps will design a section of the pipeline that is 18,000 feet long. The agreement is a necessary step for the district to use federal funding from the 2022 Water Resources Development Act, or WRDA, slated for the project.

WRDA authorized \$28 million for Marin Municipal Water District infrastructure, but the money still has to be appropriated, and earmarks through the annual energy and water appropriations process are the only politically viable means of doing so.

The first \$2 million installment was delivered to the district this year at the request of Rep. Jared Huffman, a Democrat from San Rafael.

In addition to that money, the contract with the Army Corps includes \$658,333 of Marin Municipal Water District funds.

“What I think is important about this action is that there are others, at different levels of government, that value what we’re doing and also recognize the importance of this project, how critical it is to Marin Water, but also a benefit to the entire region,” said Matt Samson, a board member. “It makes me feel real good about the choice we made” to advance the pipeline project.

Board member Ranjiv Khush agreed.

“I think it speaks a lot to the direction that we’re taking with the ARC project and the direction we’re taking towards regional resiliency,” Khush said, referring to atmospheric river capture.

Shaun Horne, director of watershed resources, said officials at the Marin Municipal Water District and the Sonoma County Water Agency have been notified of a new Water Resources Development Act bill, and the two districts could be sharing a \$60 million award.

“So we’re in conversation with Sonoma Water about what that looks like for Marin, and we’ll be tracking that as it makes it through the process,” Horne said.

Estimated at \$214 million, the planned 13-mile, 36-inch pipe would tap into an aqueduct system that runs along Highway 101, carrying water from the Russian River into Marin.

The pipe would follow San Marin Drive west, take a right turn at Novato Boulevard, pass Stafford Lake and turn left at Point Reyes-Petaluma Road to the Nicasio Reservoir.

The project is designed to capture rainwater during droughts to replenish the reservoir with up to about 3,800 acre-feet of water a year. An acre-foot is about 326,000 gallons.

As proposed, the connection point would be near Highway 101 at San Marin Drive in Novato.

In December, the district signed an agreement to purchase a 4.5-acre property on Wood Hollow Drive at Redwood Boulevard for the pump station.

The site was set to become an 87-room hotel, but that project was delayed by the pandemic and then never built, according to a city staff report.

The \$4.8 million deal is contingent upon clearance of the environmental impact report, an analysis mandated under the California Environmental Quality Act that is now underway.

A second pump station is planned near Stafford Lake. If constructed, it could open the door for a future phase of the pipeline that could increase replenishment of stored water to up to 8,100 acre-feet, staff said.

The district plans to release the project draft environmental impact report this fall.

At the meeting Tuesday, the district also offered a more detailed explanation of how the pipeline would be used.

District staff said they are continuously presented with questions from the public to explain how Sonoma will have enough water during a drought to aid Marin.

Staff examined three historical dry periods on record, including the 2021 drought, and dry periods in 2014 and in the 1980s. The analysis determined there was adequate supply in the Russian River in each instance to move water into Marin’s storage system and improve overall drought resilience.

Board president Jed Smith said the more he sees presentations on the project, the more he views it as “insurance.” He said that in the 1970s when a pipeline was constructed across the Richmond-San Rafael Bridge to carry East Bay water into Marin, it was such an emergency that officials went to President Jimmy Carter for help. It’s a situation that could be avoided if the atmospheric river capture project is completed, he said.

Phil Sotter, a Woodacre resident, told the board that the presentations on the project are encouraging, but asked officials not to let other water supply efforts fall to the wayside. He said the district should continue exploring conservation, recycled water and other options for resiliency.

“This request to broaden our water supply portfolio beyond primarily ARC is not an either/or request, but rather a way to ensure that we explore and develop a number of viable options,” Sotter said. “I think this will help the odds of success in increasing potable water supply.”

Larry Minikes, a board member of the Marin Conservation League, said, “The environmental impact report should carefully evaluate whether this is the only option and the most effective and cost-efficient solution available.”

“Before committing hundreds of millions of dollars over the coming years,” he said, “I respectfully encourage the board to request a comprehensive alternatives comparison so that both the board and the public can fully understand the relative costs, benefits and the risks of the available options.”

Agencies have more room for consolidation

Marin officials have gotten this advice before. But this time, the 2025-26 Marin County Civil Grand Jury wants them to adopt a timeline to actually take a hard look at how they could save local taxpayers millions in what they spend for governmental services.

The grand jury, in its recent report — “Better Service at Lower Cost — Optimizing Essential Services for the Future of Marin,” lays out the need for consolidating many of Marin’s more than 50 special districts.

These agencies deliver essential public services — fire protection, water, sanitation and refuse service. They also cost Marin taxpayers millions in taxes and fees; just add up the charges on your property tax bills. And more, the citizen watchdog group asserts, due to duplicative layers of government, especially the cost of top management.

Many of these agencies were formed decades ago in order to provide local services. They have rebuffed previous calls for consolidation, standing behind the importance of local control.

But there’s a cost for local control, especially in a small county like Marin.

Even the grand jury report concedes “decades of analysis” have been devoted to merging local agencies, but structural change has been limited.

If not full consolidation, the grand jury urges local agencies to consider possible “functional collaboration” of legal, finance, human resources, insurance coverage, purchasing and information technology needs.

In recent years, there have been some significant consolidations. The merger of the Larkspur and Corte Madera fire departments into the Central Marin Fire Department is one example. Another is the merger of the Twin Cities Police Department with the San Anselmo Police Department to form a three-town Central Marin Police Authority.

The San Rafael Sanitary District is merging some of its functions and operations with the Central Marin Sanitary Agency.

The Marinwood fire department appears to be headed toward merging with the San Rafael Fire Department after years of sharing a chief and joint operations.

The grand jury argues that there is potential for others. Throughout its interviews with local officials, the report says, it found “almost unanimous agreement” that consolidation would be a benefit.

“The time to begin deliberate, structured optimization of special districts is now,” the report states.

The grand jury also noted that its findings are “relevant” for Marin’s 17 school districts.

That also has been said before.

It is right, but the ever-present hurdle is local control, from residents being protective of their access to their hometown agencies to local managers and board members being less than enthusiastic about changes to their jobs and authority.

While the grand jury said the cost to local taxpayers is “reasonable,” it says it is time to take a fresh look at local government, especially as agencies face the challenges of dealing with aging infrastructure, problems recruiting and uncertain finances, both short- and long-term.

The grand jury also recommends districts consider reasonable term limits for its boards of directors, noting that in many districts board members have served for decades. Often when seats are up for reelection, incumbents go unchallenged, reflecting a shortage of people willing to run and provide “a fresh look.” Consolidation might make those posts more attractive.

The grand jury is asking special district boards, by Jan. 1, to conduct their first semi-annual review of possible consolidation opportunities and share those with county officials.

The jurors also recommend a countywide look at wide-ranging compensation for districts’ board members and the adoption of term limits.

This change is going to take a lot more than an 18-page report by a panel of citizens who have already retired from their role.

It's going to take local residents having an interest in such an initiative and pressing for change.

Other than frequent complaints about the number and cost of special district charges on local property tax bills, directors and administrators of these districts have felt little public pressure to make any significant changes.

Perhaps an honest public evaluation of the potential opportunities and benefits of consolidating some functions, if not full merges, could get that ball rolling in the right direction.

POINT REYES LIGHT

NEWS

Bridge to be replaced on Levee Road

by **Ben Stocking**

June 24, 2026

West Marin residents bracing for the Green Bridge replacement in Point Reyes Station can add another traffic worry to their checklist. Shortly after that historic span is replaced, the county's Department of Public Works plans to replace a less noteworthy bridge that crosses Olema Creek on Levee Road.

The bridge is 99 years old, and engineers have concluded that it is both functionally obsolete and too low to clear flood levels during a 100-year storm.

The new bridge, which qualified for a federal highway bridge program, is expected to cost \$3 million. The old bridge is 24 feet wide, with 1-foot shoulders. The new bridge will be wider, longer, and higher, with a width of 38 feet and a length of 77 feet. Its two 11-foot travel lanes will be flanked by 6-foot shoulders. Its concrete components will be cast on site.

The bridge was built in 1930 and extended in 1967. Erosion has occurred around the piers supporting it and some cracking has occurred on its underside. The structure scored 51 points on a 100-point scale that Caltrans uses to measure bridge adequacy.

The project will not resolve the flooding that often occurs in rainy seasons on Levee Road. The D.P.W. has no immediate plans to raise the roadway, though it does plan to pave and smooth the existing surface.

“As planning and evaluation are still underway, it is not yet known whether any long term improvements would address the broader flooding issues in the area,” said Robin Bartlett, assistant director for D.P.W.

The bridge replacement work will be done during the summer, when the water level is low, and the creek will be temporarily diverted during construction. Olema Creek crosses beneath the road and connects with Lagunitas Creek, which runs along Levee Road and into Tomales Bay.

“The project is currently in the environmental review phase, so the final bridge design won’t be set until that process is finished and any additional required environmental measures are incorporated,” Mr. Bartlett said. “After the new bridge is built, disturbed areas will be restored, and the project will include environmental mitigation to replace vegetation and protect habitat.”

A preliminary survey found no rare or vulnerable plant species at the site, but the habitat is suitable for a variety of special-status animal species, including coho salmon and steelhead trout, red-legged frogs, California freshwater shrimp, pond turtles, yellow warblers, various bat species, and dusky-footed woodrats.

The county is taking public comment on the project’s draft environmental review until July 1.

Both the Olema Creek and Green Bridge projects will force drivers traveling between Inverness and Point Reyes Station to negotiate detours through Olema. The replacement of the Green Bridge is expected to begin in the summer of 2027 and last about a year and a half. The Olema Creek span is expected to be replaced beginning sometime in 2028 or 2029 and will take roughly six months to complete.

While Levee Road is obstructed, motorists will be forced to detour along Highway 1 and Bear Valley Road, costing them an additional 10 minutes. That’s roughly half as much time as the Green Bridge detour, which will require cars to climb Olema Hill and loop around Platform Bridge Road and Point Reyes-Petaluma Road to get from Inverness to Point Reyes Station. The Green Bridge detour is expected to be in place for about three weeks, while the length of the Olema Creek detour has yet to be determined.

For information, go to <https://tinyurl.com/OlemaCreekBridge>



David Briggs

The first in a summer series of block parties debuted Saturday with a show by El Radio Fantastique and Peppermint Moon. Next up is Cajun honky-tonk with Connor Maguire on July 18. Held outside the Western, the third-Saturday Downtown Getdowns are sponsored by the Good Luck Fund.

Western Weekend thanks

What a parade! If you needed a dose of communal joy on Sunday, June 7, West Marin delivered the goods. Thank you to all the sponsors, dancers, horses, drivers, cooks, volunteers, spectators, and noise-makers who showed the world there's nothing like West Marin. With the most parade entries and the most spectators in recent years, our town was hopping.

It takes a village, as they say. We are gushing with pride and sincerely thankful to all whose efforts filled Western Weekend with fun and friendship. With your support, the barn dance was a toe-tapping, foot-stomping celebration. The parade, always festive, featured 42 entries.

We thank our central host: Chris Giacomini and his team at Toby's Feed Barn for opening their doors to the community all weekend long. Special thanks to our pre-

mier sponsors: Heidrun Meadery, Brick- maiden Breads, the Point Reyes Good Luck Fund, the Marin Agricultural Land Trust, the Point Reyes National Seashore Association, and Straus Family Creamery. We thank our wonderful media sponsors—KWMMR, the *Point Reyes Light*, and the West Marin Feed—for promoting and covering the events. We're so grateful for the many interviews, ads and announcements.

Thank you to our Wrangler and Buckaroo sponsors: West Marin Fund, City Sewer Pumping, Point Reyes Farmstead Cheese Company, the Marin Convention and Visitors Bureau, the Inverness Garden Club of West Marin, Point Reyes Books and Wayfinder Bookshop, the Agricultural Institute of Marin, the Environmental Action Committee of West Marin, and Kayak & Connect.

Thank you to our partners and in-kind sponsors: Toby's Feed Barn, the West Marin Lions Club, the Rotary Club of West Marin, the Marin County 4-H Club, the Marin County Farm Bureau, West Marin Commons, the County of Marin, the Dance Palace Community Center, Building Supply Hardware, Cabaline Country Emporium, West Marin Community Services, Marin Medical Reserve Corps, the Point Reyes Disaster Council, North Marin Water District, Recology Sonoma Marin, Cleaner California Coast, Zero Waste Marin, and Race to Zero Waste.

The Marin County Sheriff's Office deftly managed traffic and ensured our public safety. Marin's Department of Public Works, Department of Parks and Open Space, and

Supervisor Dennis Rodoni's office provided coordination and support, and Health and Human Services opened its doors for water and other needs. Special thanks to Marin Fire for overall support, the ambulance, and the loan of tables and chairs.

On Saturday, Toby's Feed Barn and Gallery hosted the Point Reyes Farmers Market and an artisan cheese tasting. The barn dance, hosted by West Marin Commons, was once again held at the Dance Palace, where Grand Marshal Dewey Livingston and Junior Grand Marshal Eva Taylor were honored. On Sunday, the parade grandstand held the KWMMR live broadcast with announcers Robert Cardwell, Matt Gallagher, and Dolores Gonzales, with judging by Millie Biller, Caren Gately, and Rosa Rodriguez.

The food corral featured the Marin County Farm Bureau's famous barbecue chicken and Tomales High School's Class of '27 and '28 burgers. The Rotary Club had a successful chili booth and Papermill Creek Children's Corner shucked delicious oysters. Special thanks to Straus Family Creamery for the generous free soft-serve ice cream, and to Cleaner California Coast and the Environmental Action Committee for coordinating cleanup after the parade.

Toby's Gallery hosted a reception for the Artists in the Schools exhibit of student art and Dave Mackie's poignant "The Last Year" video about the end of seashore ranching. The nonprofit corral shared ways to support West Marin. A special salute to all the Western Weekend committee members and volunteers, parade entrants, and everyone who attended, making memories for our West Marin community. Please visit WesternWeekend.org to see a list of 2026 winners, pictures and more. Email WMWesternWeekend@gmail.com to join our team as we make plans for June 2027.

**Rhonda Kutter and Madeline Nieto
Hope for the Lions Club of West Marin
and Eileen Connery of the Rotary Club
of West Marin on behalf of the Western
Weekend Committee**

NEWS > CALIFORNIA NEWS

Trump administration ups ante in quest to thwart removal of PG&E's Eel River dams



U.S. Agriculture Secretary Brooke Rollins, right, and Interior Secretary Doug Burgum, left, meet with PG&E CEO Patti Poppe in Washington D.C. over the future of the utility's pair of dams on the Eel River in Lake and Mendocino counties. (Via X post by Secretary Brooke Rollins)



By **AUSTIN MURPHY** | austin.murphy@pressdemocrat.com | The Press Democrat

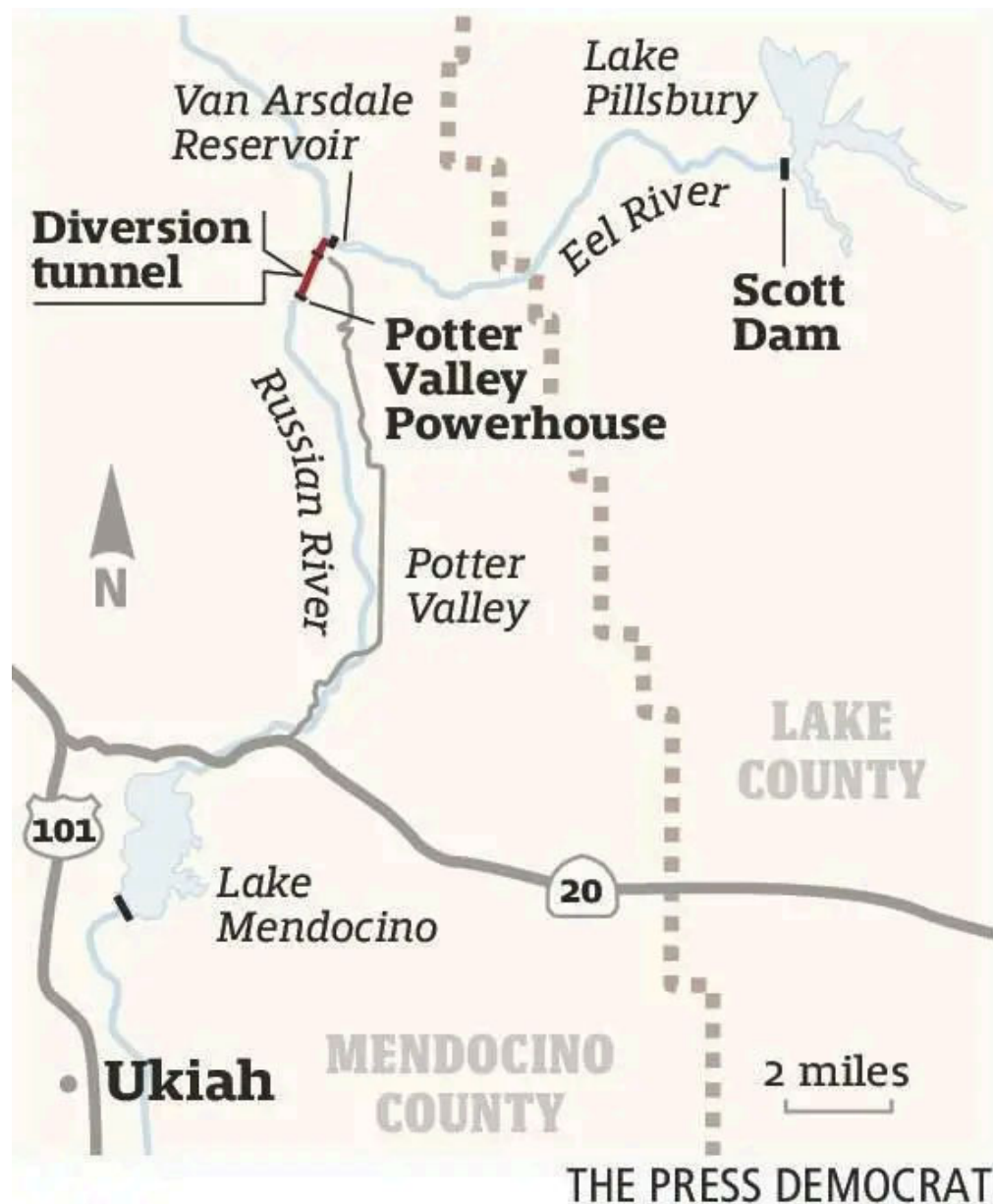
A member of President Donald Trump's cabinet on Monday intensified her ongoing campaign to thwart PG&E's plans to eventually tear down a pair of century-old Eel River dams.

Agriculture Secretary Brooke Rollins [announced in a social media post](#) that she and Interior Secretary Doug Burgum had met earlier in the day with Pacific Gas and Electric Co. CEO Patti Poppe, along with representatives from the Elsinore Valley Municipal Water District "to begin constructive negotiations on the future of the Potter Valley Project."

The administration's "hope is clear," she stated: to "keep the Scott and Cape Horn Dams in place and working for the communities they serve."

That goal stands in direct opposition to PG&E's long-held plan to decommission the century-old dams, part of Potter Valley hydroelectric project that no longer made financial sense, the utility concluded in 2019.

In July 2025, PG&E embarked on the federal process to take down the Scott Dam, which impounds Lake Pillsbury in Lake County, and the smaller, downstream Cape Horn Dam in Mendocino County.



This map shows the location of Scott Dam, impounding Lake Pillsbury, and Cape Horn Dam, creating Van Arsdale Reservoir, on the Eel River, the Potter Valley power plant, and the diversion tunnel that feeds the powerhouse and supplements flows in the East Fork of the Russian River. (The Press Democrat)

Six months earlier, in February 2025, a coalition of local governments, tribes and environmental groups from Sonoma, Mendocino and Humboldt counties had reached a solution designed to guided river management and Eel-Russian diversions once the dams are gone.

That project would free up the headwaters of California's third-longest river for its ailing salmon and steelhead trout runs — while restoring long-slighted water rights for local tribes.



The Eel River east of Potter Valley is summertime slow and lazy creating a spot for day use with water backed up by the Van Arsdale Reservoir at the Cape Horn Dam, Friday, June 7, 2024. (Kent Porter / The Press Democrat) 2024

That plan, the painstakingly crafted “two-basin solution,” was brokered by Rep. Jared Huffman, D-San Rafael, a prominent critic of the Trump administration.

It has faced ardent [opposition from farming interests](#), Lake County and communities including Lake Pillsbury and Cloverdale. Opponents believe the plan will not provide enough diverted Eel River water for the adjoining Russian River basin, especially during summer months.

The push to save the Eel River dams got an eleventh-hour lifeline this spring when representatives from a water agency in [Riverside County expressed interest in taking over the Potter Valley Project](#). The move came amid PG&E’s application to decommission the dams, a request that sits with Federal Energy Regulatory Commission, which oversees hydropower projects. Its final plan is due out next year.

Rollins, in December, [requested to intervene in that process](#).

With [Monday’s announcement on X](#), Rollins sought to breathe more life into the possibility that the Scott and Cape Horn dams could be saved, under the auspices of [a water district located 575 miles south](#).

“We want to protect the dams and support the many farmers that rely on this infrastructure,” she Tweeted.

Huffman, the ranking member of House Committee on Natural Resources, said Tuesday morning that he is “not terribly worried” that Rollins’ post signaled “a major change of course,” describing it as “an escalation” of the administration’s “intimidation tactics, and political theater.

“At the end of the day,” he said, Rollins and Burgum and the Elsinore Valley water district “have to work within the box of reality.

“It appears to me they have been woefully unaware of the most basic facts about this project, and the process that got us there.”

Huffman speculated that PG&E CEO Poppe’s role in the Washington D.C. meeting was to “educate them about how little hydropower this project generated when it was operational, how much money was being lost on it every single year, and the mountain of liability that would accrue to anyone stupid enough to try to purchase it.”

Nor was David Manning, executive director of the Eel Russian Project Authority, overly concerned by Rollins’ Tweet.

“We didn’t hear anything in the news released yesterday that would suggest PG&E is changing course,” he said. “We intend to continue pursuing the new Eel-Russian facility with our working partners – which include PG&E.”

In a statement provided by PG&E spokesperson Megan McFarland, the utility confirmed that Poppe had attended the meeting, to discuss the “current status” of the Potter Valley Project, “and what lies ahead.

Notably, the statement said “PG&E remains committed to working with our current partners as the decommissioning process continues.”

But it did not slam the door on possibly reversing course:

“PG&E has been and remains open to reviewing and considering any proposal, which has broad stakeholder alignment, from an entity or entities that have the technical and financial capability to own and operate the dams.”

News of the meeting sat poorly with the coalition of water agencies, counties, tribes, and conservation organizations behind the two-basin solution.

Charlie Schneider, a Mendocino County-based leader for California Trout, said in a statement that “the future of the Eel and Russian Rivers should be decided by the people who live along them and depend on them, not brokered in Washington between political appointees and outside interests.”

“The Two-Basin Solution was built here, by this community, across both watersheds,” he said in the statement. “It is the only plan that protects water supply stability for the Russian River while restoring the salmon runs that our northern California communities depend on.”

David Rabbitt, Sonoma County Supervisor and board chair of the Eel-Russian Project Authority — the entity created to construct and operate the future diversion facility — said that funding for some aspects of the New Eel-Russian Facility has been secured, “and we are proceeding.”

In an interview with The Press Democrat, Rabbitt underscored how difficult it would be for PG&E, this late in the game, after it has submitted its final “license surrender application” with FERC, to put that process in reverse.

“My understanding is that once you (go through) these processes, it’s kind of a one-way street,” he said.

“But you know, with the Trump administration, anything can happen — even things that aren’t supposed to happen and have never happened in the past.”

Joseph Parker, president of the Round Valley Indian Tribes, expressed concern with the Department of the Interior's involvement in the D.C. meeting, according to the statement, noting that there are no Bureau of Reclamation facilities in the area. The department's primary federal responsibility is its trust obligation to tribes, including the Round Valley Indian Tribes, he noted.

"Restoring the Eel is about healing our river and our community, and it was important to us to come to an agreement that supported our neighboring communities as well," said Parker. "That is why we spent years at the table with our partners building the Two-Basin Solution, because we believe communities in both watersheds deserve a sustainable future. We are committed to that vision, and we will see it through."

The Elsinore Valley water district, [which announced the meeting on its website](#), said it is "in the early stages of due diligence, learning more about the Potter Valley Project, the communities it serves, its stakeholders and the condition of its infrastructure.

The district emphasized that "a determination has not been made about acquiring, owning, operating, financing or taking any other action related to the project.

"These conversations are part of the District's due diligence."

That review, it said, "includes legal, economic, public health, financial, environmental, operational, Tribal, agricultural, regional stakeholder and customer considerations." Moving beyond that stage would require discussion and a vote by the district's board of directors, the agency noted on its website.

It would also, Huffman pointed out, require a deeper, and more serious level of engagement from the Trump administration – one that transcended occasional posts on social media platforms.

"Right now," he said, "that's all we have. At the end of the day, we've got Tweets."

You can reach Austin Murphy at austin.murphy@pressdemocrat.com. On X (Twitter) @AusMurph88.

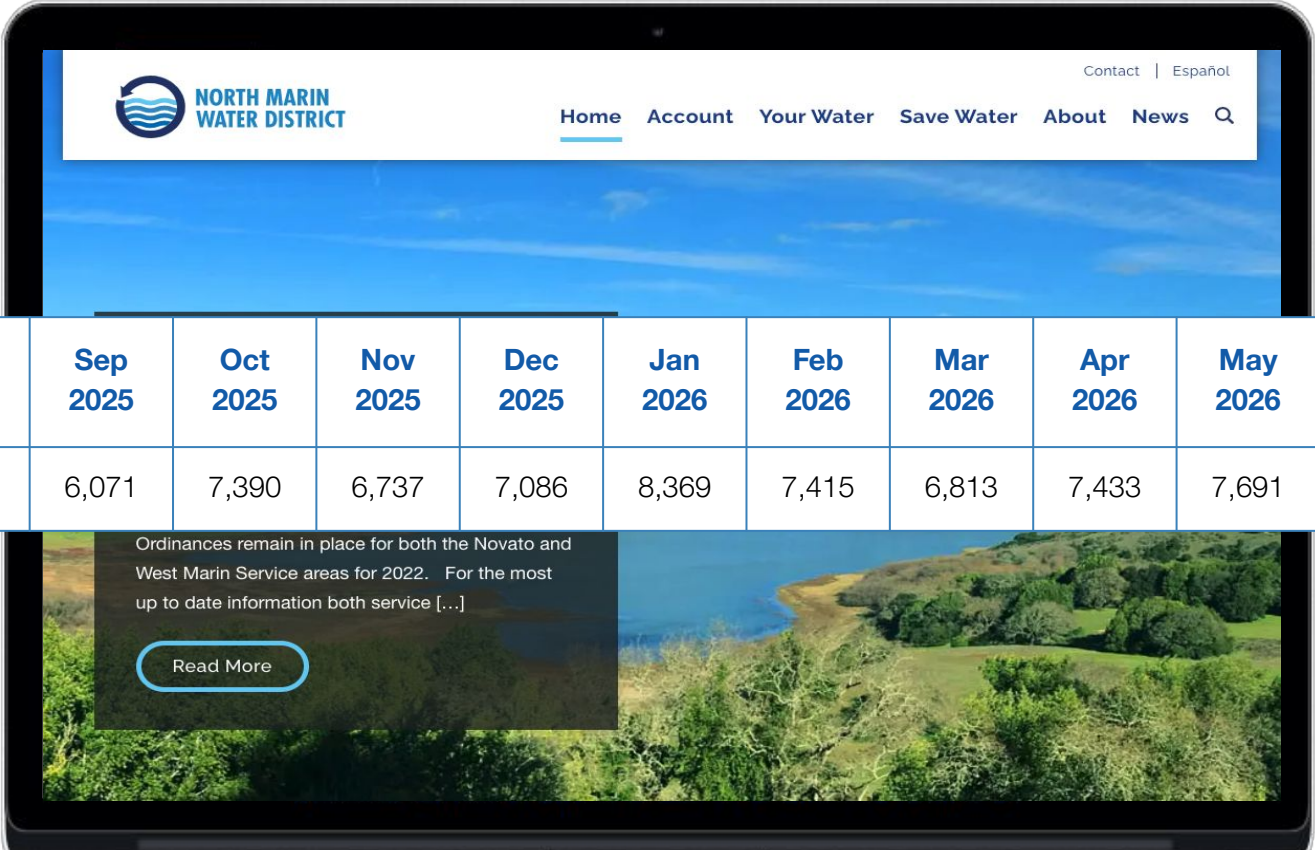


**NORTH MARIN
WATER DISTRICT**

Web & Social Media Report

June 2026

Website Statistics



Social Media Followers

	Aug-2025	Sep-2025	Oct-2025	Nov-2025	Dec-2025	Jan-2026	Feb-2026	Mar-2026	Apr-2026	May-2026	Jun-2026
 Facebook Followers	2,867	2,883	2,905	2,926	2,952	2,990	3,008	3,040	3,069	3,099	3,116
 X (Twitter) Followers	122	121	123	125	125	125	125	125	125	124	125
 Instagram Followers	1,003	1,007	1,015	1,018	1,020	1,028	1,027	1,028	1,040	1,051	1,055



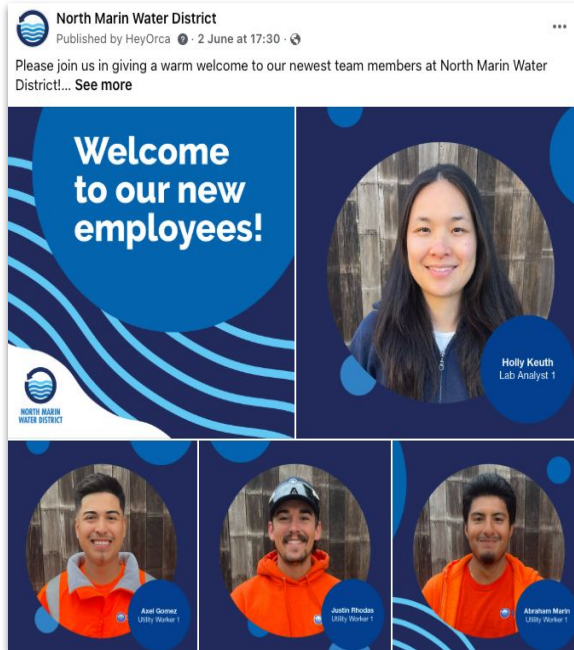
NMWD Most Visited Pages

Pages	Views
Home	3,415
Online Billing	2,671
My Water Usage (WaterSmart Portal)	820
What Is An Acre Foot?	406
Employment Opportunities	262
Contact	259
FAQs	191
Human Resources	186
Meetings 2026	159





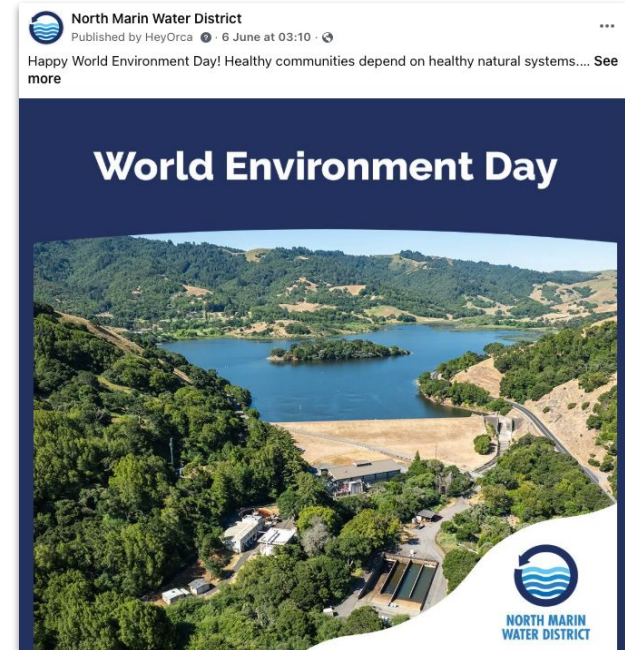
June Social Media Highlights | Facebook



620 people reached | 24 engagements



117 people reached | 3 engagements



120 people reached | 4 engagements

Engagements include likes, reactions, clicks and comments





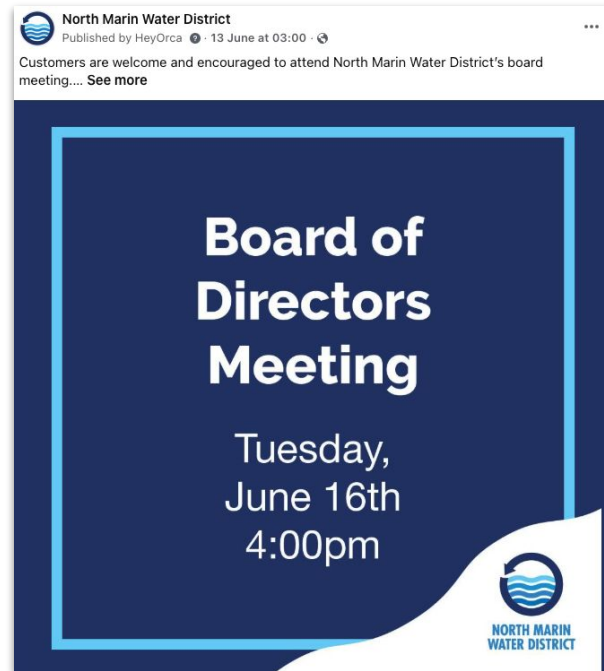
June Social Media Highlights | Facebook



79 people reached | 2 engagements



95 people reached | 1 engagement



80 people reached | 0 engagement

Engagements include likes, reactions, clicks and comments

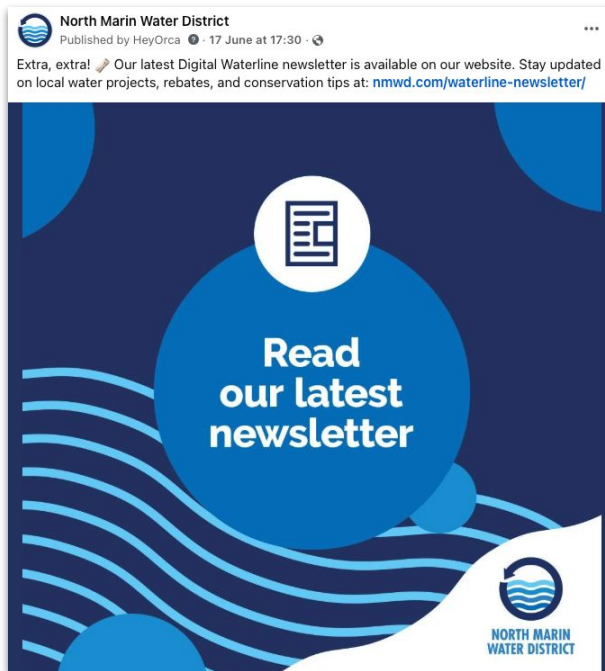




June Social Media Highlights | Facebook



88 people reached | 0 engagements



93 people reached | 1 engagements



861 people reached | 16 engagements

Engagements include likes, reactions, clicks and comments





June Social Media Highlights | Facebook



33 people reached | 0 engagement



126 people reached | 1 engagement



85 people reached | 1 engagement

Engagements include likes, reactions, clicks and comments





June Social Media Highlights | Instagram

Profile Overview

Key Performance Metrics

Views ⓘ 2,581	Engagement Rate ⓘ 3.7%	Total Engagement ⓘ 96	Change in Followers ⓘ 5
------------------	---------------------------	--------------------------	----------------------------

Post Performance Overview

Filter

Key Performance Metrics

Post Reach ⓘ 846	Post Engagement ⓘ 88	Post Views ⓘ 1,612	Story Views ⓘ 195
Average Watch Time ⓘ 00:00:00	Total Watch Time ⓘ 00:00:00		





June Social Media Highlights | Instagram

 North Marin Water District
Jun 19, 2026 12:01 PM

Thank you to the dedicated employees
[northmarinwaterdistrict.com/employees](#)



1 YEAR

0	18	0
Comments	Likes	Saves
0	130	286
Shares	Reach	Views
18	Engagement	

 North Marin Water District
Jun 2, 2026 3:32 PM

Please join us in giving a warm welcome to
[new employees](#)



Welcome to our new employees!

0	11	0
Comments	Likes	Saves
1	106	299
Shares	Reach	Views
12	Engagement	

 North Marin Water District
Jun 25, 2026 12:00 PM

As conditions become warmer and drier,
[efficient watering matters](#)



Fire Season Preparedness
Efficient watering matters.

0	7	0
Comments	Likes	Saves
4	83	129
Shares	Reach	Views
12	Engagement	

 North Marin Water District
Jun 15, 2026 12:30 PM

Warmer weather means landscapes need
[happy yards that are drought tolerant](#)



Happy yards are drought tolerant

0	8	1
Comments	Likes	Saves
1	45	73
Shares	Reach	Views
10	Engagement	

 North Marin Water District
Jun 8, 2026 10:15 AM

Summer water use can rise quickly
[catch water-saving rebates this summer](#)



Catch water-saving rebates this summer

0	6	1
Comments	Likes	Saves
1	94	157
Shares	Reach	Views
8	Engagement	

 North Marin Water District
Jun 10, 2026 4:00 PM

Smart irrigation controllers adjust
[water use automatically](#)

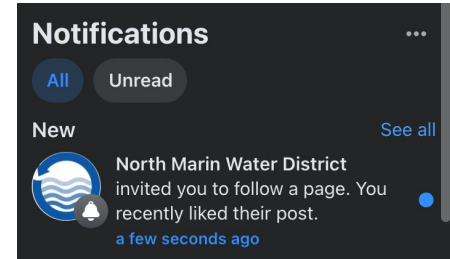
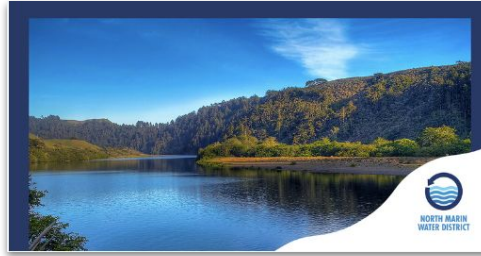


Automate your water savings

0	6	1
Comments	Likes	Saves
1	53	80
Shares	Reach	Views
8	Engagement	



Facebook Likes Campaign - June Report



We are running an evergreen ad which encourages customers in the NMWD service areas to 'like' (follow) the NMWD Facebook page. We selected images that have historically performed the best to drive more likes.

Spend in June 2026	Reach (Number of people who saw the ad)	Impressions	Results (New Page Likes)	Cost Per New Page Like
\$43.90	2,097	3,119	28	\$1.57

*This month, we were able to reach over **2,000** people with the Likes Campaign*



What's Next?

- Kiosk is working on the new video assets that are part of the Educational Campaign that will be highlighted throughout the social media channels.
 - Kiosk to begin work on the Motion Graphics videos that will be part of the Education Campaign.
 - Kiosk to continue rolling out the new social campaign highlighting the facilities around Novato.
 - Kiosk to continue with the social campaign on drought tolerant plants featured in the new demonstration garden at the NMWD office.
 - Social media posts will also feature national holidays, summer water savings tips & resources, employees on their work anniversaries, as well as highlight indoor/outdoor rebates.
- 



Thank You

12

CLOSED SESSION ITEM

13

CLOSED SESSION ITEM

14

CLOSED SESSION ITEM